

ANNUAL COUNCIL ACTION PLAN 2019-20

Q1 Progress Report

Key:

Completed

On Track

Behind Schedule

HW Health & Wellbeing Strategy

* Major Initiative

Strategy	Action	Comment on Progress	Status
1.1 Build a customer-focused culture providing targeted services to meet our community needs	1.1.1 Facilitate the Maribyrnong playgroup activation pilot to transition vulnerable and at risk families from supported playgroups to community playgroups	Progressing to target. Links established with families and key stakeholders.	
1.2 Ensure decision-making is based on good governance practices, community input, rigorous reporting, accountability and sound financial management practices	1.2.1 Council meets its legislative requirements with regard to the conduct of meetings, financial reporting and expected standards of transparency	Records of Statutory Council meetings made available publicly and live streaming introduced in July 2019.	
1.3 Strengthen engagement and communications with the community	1.3.1 Create a centralised community engagement database	Progressing to target.	
	1.3.2 Continue to grow Council's online engagement portal	Progressing to target.	
1.4 Develop and deliver a strategic advocacy plan HW	1.4.1 Develop and deliver an advocacy plan for 2019/20	Progressing to target. Draft advocacy plan prepared.	
1.5 Secure the long term financial sustainability of Council	1.5.1 Implement the changed rating system from NAV to CIV	CIV Rating system implemented from July 2019.	
1.6 Undergo service planning to ensure services and programs are relevant and targeted to meet community needs	1.6.1 Support a minimum of 3 strategic reviews	Strategic Reviews are progressing to target.	
1.7 Implement Council Plan actions that address the community's priorities over the next four years	1.7.1 Prepare the 2020-21 Annual Council Action Plan	Progressing to target.	
2.1 Deliver sport and recreation programs and capital works that increase capacity, accessibility and wellbeing HW	2.1.1 Continue design development of the RecWest Footscray Sporting Precinct	Draft Master Plans and schematic designs completed.	
	2.1.2 Continue design development of the Maribyrnong Aquatic Centre	Concept design commenced and stakeholder consultation is progressing.	
	2.1.3 Undertake site investigation and continue design development of the new indoor stadium facility	Preferred site identified, concept plan to commence Jan 2020.	
	2.1.4 Deliver Scovell Reserve Pavilion *	Currently under construction.	
2.2 Embed social and community needs within all major infrastructure projects impacting Maribyrnong HW	2.2.1 Finalise the Community Infrastructure Plan 2041 *	Implementation of the Community Infrastructure Plan commenced.	
2.3 Enhance community access to life-long learning opportunities across the community learning network HW	2.3.1 Deliver on the Maribyrnong Libraries Plan 2019-2023 and progress actions by 30 June 2020	Library Plan complete, Action Plan in progress	
	2.3.2 Develop and implement a Collection Management Framework Plan which defines principles by which library collections are managed	Collection Management Plan document complete; Framework actions in progress	
2.4 Facilitate early years, children, youth and family-focused services for a rapidly growing community HW	2.4.1 Redevelop the Footscray Early Learning Hub as part of the Footscray Learning Precinct *	Awaiting decision regarding confirmed option from Victorian School Building Authority (VSBA).	
	2.4.2 Provide universal maternal and child health services across 9 sites offering 10 Key Ages and Stages visits, new parent groups and additional family violence consultations	Services are being delivered in line with demand.	
	2.4.3 Provide 1586 hours of Enhanced Maternal and Child Health service, averaging 20 hours per client	On target to meet mandated hours	
	2.4.4 Provide community immunisation sessions as per the National Immunisation Schedule	All age cohorts meeting participation rates with the exception of '4 year cohort', an outreach project in development.	
	2.4.5 Co-design programs with young people offering skill development and leadership opportunities	Facilitating a pilot project with students from Local Schools.	
	2.4.6 Develop the Integrated Child, Family and Youth Strategy 0-25 years	Community consultation in progress, with draft strategy expected by the end of the third quarter.	
	2.4.7 Complete construction of Church St Early Years Centre *	Practical Completion achieved on 9 October 2019.	
2.5 Deliver and support arts and culture opportunities that enhance social connection, inclusion and the experience of living in Maribyrnong HW	2.5.1 Redevelop the Footscray Library, Arts and Cultural Hub through the NeXT Project *	Feasibility Report endorsed on 22 Oct 2019 and Stage 3 consultation commenced.	
	2.5.2 Deliver on the Arts and Culture Strategy 2018-23 and progress year two actions by 30 June 2020	Progressing to target against the Year 2 actions in the Arts and Culture Strategy 2018-23.	

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2.6 Support and deliver community health and wellbeing initiatives HW	2.6.1 Implement Year 3 of the Alcohol and Other Drug Policy and Framework for Action	Actions completed and on target.	
2.7 Facilitate the development of Maribyrnong as an 'intercultural city' that promotes inclusivity and diversity HW	2.7.1 Develop Maribyrnong as an intercultural city	A number of Intercultural Cities initiatives and activities have been planned and delivered.	
	2.7.2 Develop and deliver the Reconciliation Action Plan	The Reconciliation Action Plan (RAP) has been develop and is currently out for community consultation.	
	2.7.3 Develop and deliver the Disability Access and Inclusion Action Plan	The Disability Access and Inclusion Action Plan progressing to target.	
2.8 Enable formal and informal volunteering, community leadership, civic participation and place-based neighbourhood development HW	2.8.1 Design and implement the process to deliver the volunteer strategy 2018-2021 *	The volunteer strategy is currently being implemented.	
2.9 Plan and promote services and opportunities that promote positive ageing HW	2.9.1 Through consultation with the community, develop a holistic strategy that addresses and celebrates the diverse needs and aspirations of older people	Council's Positive Ageing Strategy is being developed and on target to be delivered to Council by 30 June 2020.	
2.10 Develop and strengthen programs to prevent violence against women and promote gender equity HW	2.10.1 Implement the Gender Equity Strategy 2030 Action Plan including 16 Days of Activism and International Women's Day activities.	The 2019-21 action plan is finalised and being implemented.	
3.1 Plan and deliver a diverse range of open space in natural and urban environments HW	3.1.1 Undertake a 5-year review of the Maribyrnong Open Space Strategy to guide open space provision and needs in the city *	Progressing to target commenced research.	
	3.1.2 Implement the Hansen Reserve Masterplan Stage 1 including a new regional play space *	Junior Bike Skills Track progressing to target has been designed.	
	3.1.3 Develop a public realm improvement and coordination plan for Highpoint Activity Centre base upon Council's Planning and Urban Design Framework	Progressing to target.	
3.2 Facilitate the renewal and development of contemporary community infrastructure that are multi-purpose and multi-generational HW	3.2.1 Provide options for the development of community multi-use activity and sports spaces that are intercultural and intergenerational and provides strong health and wellbeing outcomes for the community	Feasibility study commenced and options being considered.	
3.4 Promote community safety through space activation, crime prevention partnerships and amenity improvements HW	3.4.1 In partnership with VicPol, maintain a high quality and functional CCTV network across the municipality	Progressing to target and system continuity achieved 100% of the network operational during Q1.	
3.5 Enhance public space and connection to place through visual and public arts. HW	3.5.1 Deliver on the Public Arts Strategy 2019-2029 and progress year one actions by 30 June 2020	Progressing to target well against the major items in the Year 1-5 actions of the Public Arts Strategy 2019-29.	
3.6 Plan and deliver Council's capital works program	3.6.1 Complete construction of Council's Road Improvement Program	Progressing to target.	
4.1 Plan for a diverse, high quality and affordable housing in appropriate locations that responds to community growth and needs. HW	4.1.1 Continue to work with the Victorian Planning Authority in preparing a draft structure plan and associated planning controls for the Defence Site Maribyrnong	Awaiting project program from the Victorian Planning Authority (VPA).	
	4.1.2 Continue to implement the strategic directions of the revised Housing Strategy *	Following Council adoption amendment forwarded to Minister for Planning for authorisation.	
	4.1.3 Implement the draft Development Contribution Plan for the City *	Report and Amendment C164 was endorsed Council at its CDSC meeting 29 October 2019.	
4.2 Support the business community and actively promote the city for business	4.2.1 In partnership with Victoria University, implement the Footscray University Town business plan, including a smart city initiative	Delivery of 'Footscray University Town' Business Plan progressing to target.	
4.3 Land set aside for employment is protected and enhanced	4.3.1 Continue to implement the strategic land use directions of Maribyrnong Economic and Industrial Development Strategy via the preparation of precinct framework plans or suitable planning policy	Two precinct plans are progressing to target.	
4.4 Provide high-quality public spaces that respond to local character, encourage economic vitality and are safe at all times HW	4.4.1 Coordinate precinct planning for new Footscray Hospital site and existing hospital site	Progressing to target Footscray Hospital and Education precinct advocacy plan going to CDSC meeting in November 2019.	
4.5 Manage Planning Applications in a timely manner to accommodate stakeholder and community expectations	4.5.1 Streamline the planning process so that 70% of all decisions are made within 60 days and 100% of all VicSmart applications are decided within 10 days.	Progressing to target 77% of decisions were made within 60 days.	
5.1 Create a connected, pedestrian and bicycle friendly city HW	5.1.1 Undertake a review of the Maribyrnong Walking Strategy 2011 to guide quality pedestrian improvement outcomes in the city	Progressing to target commenced research.	

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5.2 Support the development of sustainable transport options to reduce truck traffic and pollution. HW	5.2.1 Continue to work with the West Gate Tunnel Authority, project partners and stakeholders on the West Gate Tunnel Project to optimise community benefits	Continued on going liaison with West Gate Tunnel Project Group (MTIA, CPBJH JV) and other stakeholders.	
5.3 Improve amenity and reduce traffic congestion through local area traffic management	5.3.1 Undertake West Footscray Local Area Traffic Management Study (LATM); develop safer roads through 40km/h speed limit in Area 1 (Footscray CBD) and Area 3 (Kingsville & Yarraville); and implement 15 speed humps and other treatments at various locations in West Footscray and Kingsville *	- Footscray (West) LATM progressing to target. - 40km/h speed reduction proposals for both areas submitted to VicRoads and awaiting formal approval. - Design and installation of other Traffic Management treatments is progressing as planned.	
5.4 Work with the State Government on improved North South freight traffic linkages (Ashley Street / Paramount Road)	5.4.1 Advocacy opportunities through Western Transport Alliance, VicRoads and other groups	Council currently advocating to the Minister for Transport requesting the inclusion of a viable north-south freight connection outside of residential areas for inclusion into the next state budget for design and development, with due consideration given to the pre-planned Paramount Road extension (southern part) as an option.	
5.5 Provide locally responsive and safe parking throughout the city	5.5.1 Implement Council's Parking Management Policy	Continue to monitor, enforce and educate as per the Parking management policy.	
5.6 Develop an Asset Management System	5.6.1 Inspect and maintain all assets within the road reserve, to ensure compliance with the requirements of Council's Road Management Plan	Progressing to target and defect rectification works have been programmed.	
	5.6.2 Conduct a cost benefit analysis (CBA) on data collection tools and models for the building renewal program *	A review of Asset Management Plans is underway and expected to be complete by December 2019. Cost benefit analysis currently being undertaken.	
	5.6.3 Continue reconfiguring CIVICA – AMS for alignment with ISO 55000 asset management practices *	Progressing to target.	
	5.6.4 Implement the Fleet Management System using AusFleet and produce a fleet policy and manual *	A draft Fleet policy has been developed.	
	5.6.5 Develop the 10 Year Asset Management Plan *	Progressing to target.	
5.7 Develop the city as a 'Smart City' using technology initiatives to manage the city's resources and services in more effective ways.	5.7.1 Implement and deliver the Footscray Smart City for Social Cohesion (Footscray SC2) Program *	Progressing to target.	
6.1 Deliver an urban forest strategy and a sustainable urban tree population HW	6.1.1 Increase trees in Maribyrnong's streets, parks and urban centres by a minimum 1500 per year	Progressing on target to undertake planting in Q4.	
6.2 Improve the city's resilience to environmental challenges and in particular air quality HW	6.2.1 Prepare an environmental policy targeting climate change and utilising research from other relevant bodies	Progressing to target environmental policy addressing Climate Emergency developed. Community Advisory Group commenced.	
	6.2.2 Establish targeted climate change education and engagement programs with clearly articulated and measurable outcomes	Draft Environmental Impact and Aspect Register completed.	
6.3 Progress Zero Carbon Maribyrnong HW	6.3.1 Reduce reliance on carbon offsets for 10,000 tonnes of carbon dioxide	Data and Audit completed on Zero Carbon Disclosure Statement.	
6.4 Improve the visual presentation, cleanliness and amenity of the city HW	6.4.1 Deliver the Graffiti Management Program.	Q1 results indicate a 28% reduction in reports of Graffiti.	
	6.4.2 Deliver the illegally dumped rubbish inspections' program.	Program being delivered as per target.	
	6.4.3 Monitor the effectiveness of the integrated amenities program and performance plan and respond as required with further strategies	The Integrated amenities plan is being delivered across the municipality.	
6.5 Substantially increase Council's waste diversion rate	6.5.1 Waste diversion measures are currently being implemented for Food Organics Garden Organics (FOGO), organic digesters, clothing, textiles and e-waste.	Progressing to target.	
6.6 Reduce consumption of potable water in Council operations and promote water conservation to the community	6.6.1 Conduct a review of potable water consumption and bench mark against industry standards	Integrated Water Management Strategy consultation completed. Longlist of options being developed.	
6.7 Incorporate Ecologically Sustainable Design and measures in Council buildings	6.7.1 Continue to implement and monitor the Ecologically Sustainable Design (ESD) Policy and its planning, design and construction effectiveness	Progressing to target and one project completed at Q1.	
6.8 Maintain healthy and protected waterways	6.8.1 Work with Melbourne Water to deliver Water Sensitive Urban Design (WSUD) Guidelines for Maribyrnong	Melbourne Water's guidelines are currently being used, but these need to be tailored to meet Council requirements. To do this a WSUD Engineer is being recruited, with draft guidelines expected to be presented to Council by 30 June 2020.	
6.9. Educate the community on council's environmental issues and best practice in waste management	6.9.1 Develop Council's environmental management policy and associated strategies	Progressing to target on all initiatives.	