



MARIBYRNONG CITY COUNCIL ANNUAL REPORT 2009-2010



ANNUAL **REPORT** 2009-2010

## English

This document, the 2009-2010 Annual Report, fulfills Maribyrnong City Council's obligations under Section 131 of the Local Government Act. This Annual Report contains a report of Council's operations for the past 12 months, audited Standard and Financial Statements as well as other matters prescribed by the Act. If you would like to know more about the information in this Annual Report, please call the Telephone Interpreter Service on 131 450 and ask them to call Maribyrnong Council on 9688 0200 for assistance.

## Amharic

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## Arabic

إن هذا المستند، وهو التقرير السنوي للعام 2009-2010، يتم إلتزامات مجلس بلدية ماريبيرونغ Maribyrnong City Council، وبصورة خاصة ما ينص عليه القسم 131 من قانون الحكومة المحلية. ويتضمن هذا التقرير السنوي، جدولاً مفصلاً بالأعمال التي قام بها المجلس البلدي خلال مدة 12 شهراً، وبياناً حسابياً مدققاً حسب الأصول، كما يتضمن أيضاً كل القضايا الأخرى التي ينص عليها القانون. إذا كنتم ترغبون في الحصول على معلومات إضافية عن هذا التقرير السنوي، نرجوكم الإتصال بخط الترجمة الهاتفية على رقم 131 450، وأطلبوا منهم أن يتصلوا بمجلس بلدية ماريبيرونغ Maribyrnong City Council على الرقم: 9688 0200، لمساعدتكم على الحصول على المعلومات المطلوبة.

## Bosnian

Ovaj dokument, Godišnji izvještaj za 2009-2010. godinu, ispunjava obaveze Općinskog vijeća Općine Maribyrnong na osnovu člana 131 Zakona lokalne vlade. Ovaj Godišnji izvještaj sadrži izvještaj o općinskim aktivnostima u zadnjih 12 mjeseci, revidirane standardne i finansijske izvještaje kao i druga pitanja koja su propisana Zakonom. Ako želite dobiti više informacija o onome što je sadržano u ovom Godišnjem izvještaju, nazovite Telefonsku prevodilačku službu na 131 450 i zamolite da vam za pomoć nazovu Općinu Maribyrnong na 9688 0200.

## Burmese

ဤ 2009-2010 ခုနှစ်နှစ်ပတ်လည်အစီရင်ခံစာသည် မာရီဘာနောင်မြို့နယ်ကောင်စီအနေနှင့် မြို့နယ်များ အုပ်ချုပ်ရေးဆိုင်ရာ အက်ဥပဒေ ပုဒ်မ ၁၃၁ နှင့်သက်ဆိုင်သော ပြုကျင့်ရမည့်ကျင့်ဝတ်များကို ဖြည့်ဆည်းထား သည်။ ဤ နှစ်ပတ်လည်အစီရင်ခံစာတွင် ပြီးခဲ့သော ၁၂လအတွင်း ကောင်စီ၏ဆောင်ရွက်ချက်များ၊ စာရင်း စစ်ပြီးဖြစ်သော ပုံမှန်နှင့် ဘဏ္ဍာရေးဆိုင်ရာ နှစ်ချုပ်စာရင်းများနှင့်အတူ ယင်းအက်ဥပဒေအရ ပြဌာန်း သတ်မှတ်ထားသည့် အခြားသောတိစ္ဆာရပ်များလည်း ပါဝင်သည်။ အကယ်၍ ဤနှစ်ပတ်လည်အစီရင်ခံစာနှင့် ပတ်သက်၍ ပိုမိုသိလိုပါက 131 450 ၏ တယ်လီဖုန်းဖြင့်ဘာသာပြန်ခြင်း ဝန်ဆောင်မှုကို ခေါ်ပြီး မာရီဘာနောင် ကောင်စီ 9688 0200 မှ အကူအညီရရန် ဆက်သွယ်ခိုင်းပါ။

## Chinese

本文件—《2009-2010 年度報告》—是Maribyrnong市政府為履行《地方政府法》第131款所規定義務而編制的。《年度報告》說明了市政府過去一年的工作、經過審計的標準和財務報表以及《地方政府法》所規定的其他事項。如果您想瞭解本《年度報告》所含信息的更多情況，請致電電話傳譯服務131 450，請他們致電Maribyrnong市政府的電話9688 0200，即可獲得幫助。

## Croatian

Ovaj dokument, Godišnje izvješće za 2009-2010. godinu, ispunjava obveze Općinskog vijeća Općine Maribyrnong temeljem članka 131 Zakona mjesnih vlasti. U ovom Godišnjem izvješću sadržana su izvješća općinskih aktivnosti u zadnjih 12 mjeseci, revidirana standardna i financijska izvješća kao i druga pitanja propisana Zakonom. Ako želite saznati više o informacijama u ovom Godišnjem izvješću, molimo nazovite Telefonsku službu za tumačenje na 131 450 i zamolite da vam za pomoć nazovu Općinu Maribyrnong na 9688 0200.



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## 1 About this Annual Report

The Annual Report to the community concludes the annual corporate planning and reporting cycle of Maribyrnong City Council.

Council has a statutory duty to report annually on how well it has performed as an organisation. This 'report back' to the community shows what services and improvement projects Council has delivered over the past year.

Producing an Annual Report is a requirement of the *Local Government Act (1989)*. The Act requires a council to report on:

- The context in which the council worked
- An organisational overview
- Council's operations – what it has delivered
- The key activities and priorities identified in the annual Budget, and
- A set of audited standard, financial and performance statements.

Each year, Council develops actions under its four year Council Plan, and prepares an annual Budget through a process that involves its community. Council uses the Annual Report to measure how it has progressed with its objectives, and explain any changes or additions to what its previously committed to.

This year, Council implemented its new four year Council Plan 2009-13 - with 130 actions for the first year of the plan and 30 wellbeing indicators grouped under six key commitment areas:

- 1 Building community spirit, engagement and places
- 2 Prosperity
- 3 Moving around the City
- 4 Amenity
- 5 Environmental sustainability
- 6 Organisational performance.





## 2 A Message from the Mayor and the CEO

We kicked off 2009/2010 in a fantastic style, with a community festival in Central Footscray attended by thousands of people, to celebrate Footscray's 150th birthday. This was one of 130 actions we undertook as part of the first year of our Council Plan 2009-2013.



Cr Sel Sanli



Vince Haining

It has also been a big year for the City of Maribyrnong in many other ways.

Transport – and especially the State Government's Victorian Transport Plan projects – has been a dominant issue. We've continued our ongoing advocacy to the State to try to ensure the best outcomes for our community with these projects, and also to seek increased support for truck curfews on residential streets. Cycling has grown in popularity and we completed new key bike paths to accommodate this, including Hyde Street in Footscray, and South Road in Braybrook.

Our partnership with the State Government on Footscray Renewal has also progressed – this year saw the new Footscray Station footbridge open, the redesign of Leeds Street, a new shopfront improvement program, and an array of local dining and entertainment events – including the Big West Festival.

We also celebrated an amazing first year for Phoenix Youth Centre in Footscray – which included a calendar of performances, art exhibitions, and support services for young people. Phoenix is our City's first youth centre, and has already become an important place for young people to call their own. We increased our capital works program again this year to \$21.5 million, to speed up the renewal of our community buildings, roads and recreation spaces.

A real highlight was the construction and opening of the \$5.27 million Yarraville Community Centre redevelopment – which wouldn't have happened without community and government working tirelessly together. We also completed the Mclvor Reserve Pavilion, commenced our City's first child care hub at Clare Court, started the Footscray Community Arts Centre redevelopment (including the new theatre), and developed a new project for Braybrook Community Centre – which will include a public library.

Community safety continues to be one of the top three priorities coming through our annual community survey – so this is something we have focused on very strongly.

We investigated and funded a range of new safety initiatives for Central Footscray – including the rollout of CCTV in 2010/11 – and started implementing Footscray at Night Lighting projects. We also launched a very successful Park Safely Around Schools education program to encourage safe parking for school drop offs and pick ups.

We also commenced a vital project – the Maribyrnong Economic and Industrial Development Strategy (MEIDS) – which, when completed, will guide the economic development and prosperity of our City.

Our efforts for the environment and carbon neutral commitment included Maribyrnong taking the lead (with the Municipal Association of Victoria) to launch a state-wide Green Light our Streets program. We also supported Sustainable Suburbs in the West to offer bulk buy water tanks, solar panels, home sustainability audits, and light bulb and showerhead changeovers for residents, and hosted a range of community events and water and energy saving initiatives. We were also recognised as the first Australian council to complete a Peak Oil Plan.

To partner with our community, we also supported 76 community groups and organisations provide programs and events through our community grants funding, and including a number of fantastic environmental projects.

Our City continues to be faced with a complex range of social and community issues. Some of our key advocacy efforts included continuing our campaign for harm minimisation for gambling, taking a lead role to prevent violence against women, and developing a corporate/community volunteer resource tool kit to help businesses support our community groups and schools.

Our innovative approach to integrate the Municipal Public Health Plan into the Council Plan for the first time this year has permeated through everything we do. This decision was taken in acknowledgment that our fundamental role as an arm of government is to protect and promote the wellbeing of our community. Leading the way, Council has focused strongly on ensuring that the impacts on people are at the front of every decision that we make.

Finally, Kerry Thompson, our CEO of seven years, put in her resignation effective as of July 2010. Kerry helped this Council achieve a lot in her time here, and we wish her the best for the future.

Cr Sel Sanli  
Mayor

Vince Haining  
Acting Chief Executive Officer



## 2.1 Councillors and Wards



**Cr Dina Lynch**  
River Ward  
0434 473 735



**Cr Sarah Carter**  
Ironbark Ward  
0432 139 612



**Cr Catherine Cumming**  
Bluestone Ward  
0417 390 658



**Cr Sel Sanli**  
Stony Creek Ward  
0417 390 038



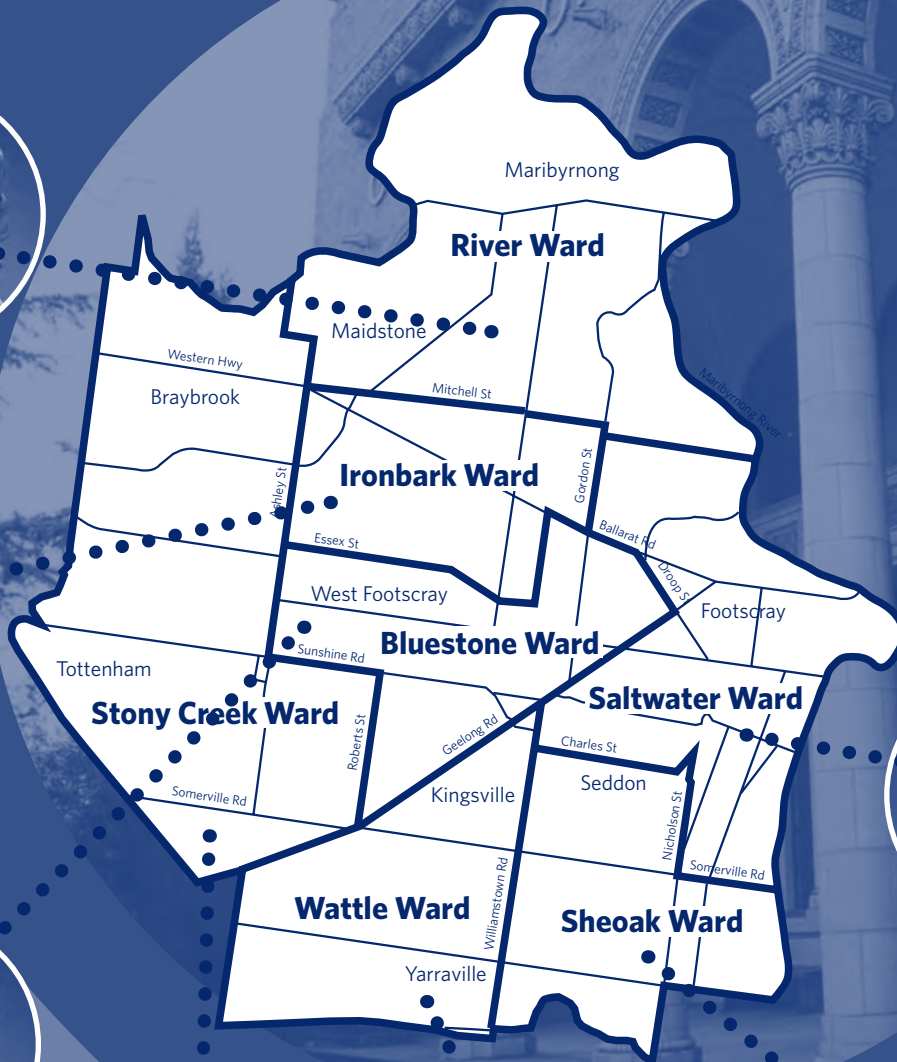
**Cr Michael Clarke**  
Wattle Ward  
0434 473 734



**Cr Martin Zakharov**  
Sheoak Ward  
0432 139 613



**Cr John Cumming**  
Saltwater Ward  
0432 139 610



Seven Councillors are elected to represent the residents of the City of Maribyrnong. Councillors were elected on 29 November 2008 for a four-year term.

### 3 The new Council Plan 2009-13

Under the *Local Government Act 1989*, a Council Plan must be prepared every four years following a local government election, and submitted to the Minister for Local Government.

Following the 2009 City of Maribyrnong elections, Council developed its *Council Plan 2009-13* (Plan) - setting its long term vision, principles and values, and key commitment areas. The new Plan incorporates the Municipal Public Health Plan (MPHP); Maribyrnong is one of the first councils in Victoria to take this approach.

The Plan was developed following extensive consultation with Councillors, community members and Council staff. It guides Council's planning, development, allocation of resources, and provision of services to the Maribyrnong community.

#### 3.1 Wellbeing Commitment

In line with the MPHP, the Plan is underpinned by a Wellbeing Commitment that provides a blueprint for achieving wellbeing outcomes for everyone in the City.

Council's primary objective is to protect and promote the wellbeing of its community. Wellbeing is achieved when everyone has, and feel they have, the ongoing opportunities to reach their full potential.

Putting people first means Council thinks about the impact on its community for everything it does. Every policy, strategy, decision and action will be informed by this commitment.

#### 3.2 Our Vision

*A diverse, vibrant, and proud City focused on people-based places, environmentally sustainable practices, and opportunities to enhance community health and wellbeing through education, responsive services and participation in community life.*





### 3.3 Our Principles And Values

Council's most important role is to govern for everyone. Therefore, it will provide local leadership based on a set of guiding principles and values that are at the core of all its activities.

#### Active Engagement and Inclusion

Council will actively engage and encourage diverse local communities and individuals to participate in the life, activities and decision making in the City.

#### Advocacy

Council will strive to bring the needs, strengths and opportunities of our diverse community to the attention of government, business and other organisations, to have them acted upon in the interests of the community.

#### Equality

Everyone will be treated equally and awarded every human right and responsibility.

#### Equity and Accessibility

Council will work to make the City a fair place by addressing people's restrictions or barriers to accessing to services, opportunities and resources.

#### Partnership

Council will seek to strengthen the trust and confidence of our community partners. We will work closely with groups, organisations and communities to achieve a shared vision.

#### Public Service

Council takes its obligations of working for the community seriously. Council will strive to ensure all activities are planned, designed and implemented in the public interest by balancing and responding to changing needs, strengths and opportunities in a manner that is sustainable.

#### Respect

Council will be respectful and treat with dignity all people, ideas, beliefs and lifestyles.

#### Transparency and Accountability

Council will ensure all its processes, decisions and actions are carried out in an honest and transparent manner, and are open to regular public monitoring and scrutiny.







### 3.4 Our Key Commitment Areas

Council has created strategic objectives under six key commitment areas that build on the foundations of wellbeing.

#### **Building community Spirit, Engagement & Places**

We will build community spirit through the provision of quality facilities, responsive services and people based places with a focus on proactive engagement and community participation in civic life.

#### **Prosperity**

We will facilitate and advocate for better access to education, housing, health, employment and cultural services for all residents so they have every opportunity to reach their full potential.

#### **Moving Around The City**

We will plan, implement, manage and advocate for transport and parking systems for the City that enable people to get around and arrive safely at their destination, with a positive impact on community wellbeing and the environment.

#### **Amenity**

We will create a well planned City and improve its amenity by creating streets and spaces, neighbourhoods and public places that are safe, sustainable, well used and the pride of the community.

#### **Environmental Sustainability**

We value our precious environmental resources. In partnership with our community we will lead, trial, and promote sustainable practice.

#### **Organisational Performance**

We will develop an organisation that is valued and trusted, and facilitate its growth and development to ensure Council is continually positioned to respond to the challenges of providing a best practice service to our diverse community.





## 4 Progress on Key Commitment Areas

Key Commitment Areas	HIGHLIGHTS
 <p><b>BUILDING COMMUNITY SPIRIT, ENGAGEMENT &amp; PLACES</b></p>	<ul style="list-style-type: none"> <li>• Developed draft Neighbourhood Framework for the Braybrook area.</li> <li>• Undertook extensive planning relating to delivering services and programs for children.</li> <li>• Completed the redevelopment of the Yarraville Community Centre.</li> <li>• Organised volunteer information sessions at the Community Centres Network aimed at encouraging more volunteers to participate in internet programs.</li> <li>• Engaged close to 100 children in the development of the Maribyrnong Early Years Plan 2009-12.</li> <li>• Implemented the CALD Communications Strategy including the translation of Welcome Kits into community languages and Welcome tours during Refugee Week.</li> <li>• Developed Council Plan Annual Actions 2010-11, committing to 119 actions across the six priority areas.</li> <li>• Prepared a joint draft 'Shared Vision' with VicUrban for the Northern Maribyrnong Defence Site.</li> <li>• Completed the draft Western Region Violence Against Women Strategy – a joint project between the five Western Region Councils and Women's Health West.</li> </ul>
 <p><b>PROSPERITY</b></p>	<ul style="list-style-type: none"> <li>• Commenced the development of the Maribyrnong Economic and Industrial Development Strategy.</li> <li>• Developed and produced a library pathfinder guide.</li> <li>• Offered English as a Second Language classes at libraries and community centres.</li> <li>• Offered traineeship opportunities to three people, and participated in a work placement support program with Western Chances students.</li> <li>• Developed and launched the Corporate Community Volunteer Resource Toolkit.</li> <li>• Conducted 'place making' activities within Central Footscray, including heritage walks, walking tours, tai chi, a progressive dinner, and the Footscray Flicks.</li> <li>• Continued to promote the online Maribyrnong Giving Centre - with an average of 350 visits per month.</li> <li>• Continued to advocate for State Government support and funding for the Footscray Renewal initiatives, including finalisation of the station forecourt plans, and secured funding for Greening Footscray and additional funds for Nicholson Street Mall.</li> </ul>
 <p><b>MOVING AROUND THE CITY</b></p>	<ul style="list-style-type: none"> <li>• Completed stage one of the Cross Street and Rupert Street shared path in West Footscray.</li> <li>• Completed the reconstruction of a section of the Maribyrnong River shared path.</li> <li>• Developed a draft Walking Strategy.</li> <li>• Completed school travel plans and forwarded to all schools for consideration.</li> <li>• Continued to advocate in the planning of key Victorian Transport Plan projects, including the Truck Action Plan, Regional RailLink and WestLink.</li> <li>• Participated in the PT4Me2 Metropolitan Transport Forum public transport campaign in the western suburbs.</li> <li>• Continued to meet with VicRoads to advocate for greater enforcement of truck curfews within the City.</li> <li>• Continued to liaise with stakeholders on traffic and parking projects.</li> </ul>



Key Commitment Areas	HIGHLIGHTS
 <p>AMENITY</p>	<ul style="list-style-type: none"> <li>Reviewed the City's Emergency Management Plan.</li> <li>Established a new data collection system for syringe management.</li> <li>Committed to significant investment in CCTV cameras, to complement safety strategies in Footscray, i.e. shopfront improvements, physical improvements, outreach program.</li> <li>Reviewed the Seddon Urban Design Framework, with input from the community, and developed a concept plan for Charles Street.</li> <li>Developed a City Design Strategy to provide a framework for the design and fit-out of treatments and work in the public realm.</li> <li>Continued rolling out three-year (10/11 to 12/13) Capital Improvement Program completing the Yarraville Community Centre redevelopment, the Yarraville Oval Pavilion, the Footscray Community Arts Centre redevelopment, and a new public toilet in Paisley Street, Footscray.</li> </ul>
 <p>ENVIRONMENTAL SUSTAINABILITY</p>	<ul style="list-style-type: none"> <li>Participated in Sustainable Suburbs West program.</li> <li>Created and led – in partnership with the Municipal Association of Victoria – the state-wide streetlight advocacy campaign 'Give our Streets the Green Light'.</li> <li>Installed water tanks in Early Years centres.</li> <li>Conducted energy efficiency management training.</li> <li>Undertook investigation of water tank options for Council facilities, including the Maribyrnong Council Offices and Maribyrnong Aquatic Centre.</li> <li>Organised Open Garden days aimed at building the capacity of the community to grow their own food.</li> </ul>
 <p>ORGANISATIONAL PERFORMANCE</p>	<ul style="list-style-type: none"> <li>Received 'Fair and Flexible Employer' award by the Victorian Government's Working Families Council.</li> <li>Developed a draft Best Value and Continuous Improvement Framework.</li> <li>Delivered the 2009/10 corporate training program – offering over 80 different staff training sessions.</li> <li>Reviewed and developed new system for organisational contracting and procurement.</li> <li>Completed and IT Strategy and participated in the MAV shared services IT project.</li> <li>Completed all first year actions identified in Council's 5 year OH&amp;S Strategy aimed at minimising injury and time lost to injury.</li> </ul>

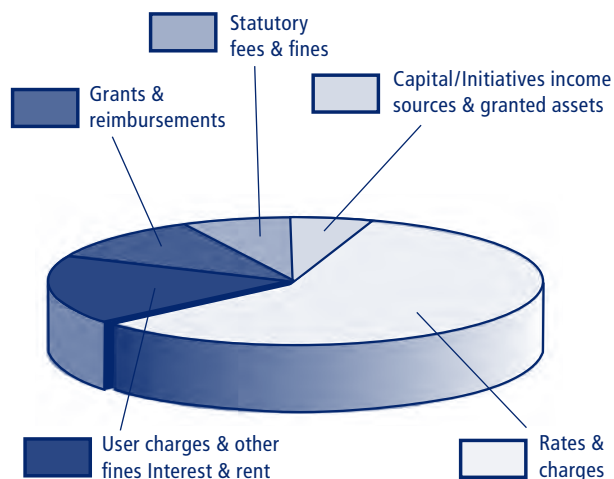


## 5 Financial Snapshot

The total budget for 2009/2010 was **\$88.36million**. Of this amount, **\$21.5million** was allocated for Capital Works and Improvement Program. A further **\$2.35million** was allocated for new social, environmental and economic initiatives.

Every dollar in Council's budget is made up of:

Rates & charges	64.34 %
Capital/Initiatives income sources & granted assets	6.19 %
Statutory fees & fines	7.27 %
Grants & reimbursements	9.87 %
User charges & other fines interest & rent	12.33 %



Each dollar in 2008/09 budget was spent on:

Council Plan: Key Commitment Areas	Cents in each dollar	Description
Building Community Spirit, Engagement and Places	18.95%	Including road, drain and footpath repairs, new facilities, asset management, building maintenance, public toilets, graffiti removal, city design, economic development, planning and building.
Prosperity	4.47%	Including transport planning, traffic safety, school crossings, public lighting, fire hydrant and traffic signal maintenance.
Moving around the City	3.60%	Including community safety, public health, emergency management, advocacy, community planning, arts and culture, customer service, governance, communications, corporate services, parking management and local laws.
Amenity	25.24%	Including aged care, child care, immunisation, family services, youth services, disability services, libraries, community centres and recreation centres.
Environmental Sustainability	8.96%	Including maintenance and management of parks, playgrounds, sports grounds, open space and waterways, tree planting, street cleansing, sustainability initiatives and education.
Organisational Performance	6.54%	Includes systems, processes, innovation, continuous improvement, accountability, customer service and performance reporting.
Debt Servicing	7.29%	Includes paying off Council's debt.
Capital & Asset Renewal	24.95%	In line with three year Capital Works program.



## 6 What we delivered to our Community - Overview

Council provides over 80 different services to its community, each contributing towards achieving the Council vision, key commitment areas and strategies. Below is a snapshot of some of the services Council has delivered to its community this past year.

What have we delivered....	2009/10
<b>Our Customer Service</b>	
Number of customer requests	24,815
Number of counter enquiries	118,722
Number of phone enquiries	138,441
Number of emails responded to (via Council generic email)	11,476
Percentage of calls resolved at first point of call	74%
Number of website request feedback forms responded to	775
<b>Our Community – Communication, Events, Programs, Support</b>	
Number of media releases issued	174
Number of events organised around multiculturalism, arts, environmental sustainability and transport	Appx. 100
Number of times interpreting and translation service accessed across all areas of Council	337
Number of web page viewed	1,874,986
Number of visits to libraries	536,838
Number of visits to community centres	338,476
Number of loans from libraries	816,531
Number of people who attended programs at libraries	14,450
Total Funds available	\$101,516
Number of groups receiving grants	76
Number of visits to Maribyrnong Aquatic Centre	724,945
Number of sporting clubs we supported	60
<b>Our Families, Children, Youth, Elderly</b>	
Number of children immunised through Maternal Child and Health service	5,258
Council's ranking for immunisation rates, (% of children aged 12 to 15 months fully immunised)	91.6
Number of hours of child care provided through Family Day Care	162,129.50
Number of young people supported through regular programs, counselling service and activities	8,000
Number of frail aged and older adults and people with disabilities that have used home and community support services	2,638
Number of hours of care provided to frail and older adults and people with disabilities	146,369
<b>Universal Services, Amenity and Planning</b>	
Number of households provided refuse/recyclable collections	31,000 (approximately)
Number of trees maintained in reserves, parks, playgrounds	around 42,000
Km of roads maintained	346km
Km of footpaths maintained	680km
Km of drains maintained	356km
Number of inspections of registered food and health premises	1,653
Number of planning applications processed	782
Number of registered dogs/cats	9,895

## 6.1 Calendar of Events

A snapshot of selected community focused events we have organised, or actively participated in.

### Winter 2009

- Footscray 150 Festival
- Give Our Streets the Green Light launch
- Maribyrnong winter Orchid Festival
- Heritage Exhibition – Footscray 150 event
- Clean and Green Maribyrnong Community Planning Session
- Freeza Local Band Night



Footscray 150 Festival

### Spring 2009

- Braybrook Peoples Day
- Yarraville Village lunch
- Tai Chi @ Footscray CBD
- Remembrance Day Service
- Preschool Storytime at the Library
- Maribyrnong River Clean Up Day
- Frolic workshop at Phoenix Youth Centre
- Maribyrnong Makers Market



Tai Chi @ Footscray CBD

### Summer 2009

- Civic Awards
- Yarraville Arts Festival
- Seddon Festival in the Park
- Clean up Australia Day
- YMCA Open Doors Trivia
- Big West Festival
- Preschool Storytime at the the Library
- East Meets West Lunar Year



Civic Awards

### Autumn 2009

- Maribyrnong Walkers
- Braybrook Slow Walking Group
- How to retain volunteers
- Maribyrnong Makers Market
- School Holiday Program



School Holiday Program



## 6.2 Council takes a Lead: Our Awards

Council was presented with a number of awards recognising its innovative work this past year.

AWARD	PROJECT	AWARDING BODY
<i>Swim School of the Year</i>	Maribyrnong Aquatic Centre – MACqua Education Program	Aquatics and Recreation Victoria
<i>Community Partnerships Initiative</i>	Linking Business and the Community	LGPro
<i>Community Assets and Infrastructure Initiative (over \$1m)</i>	Phoenix Youth Centre	LGPro
<i>Award for Design in Landscape Architecture</i>	Olive Tree Weaved Planter Baskets - Barkly/Hopkins Street, Footscray	Australian Institute of Landscape Architects - Victoria
<i>Participation and Skill Development</i>	Cultural Games program – Building Bridges Project	VicHealth
<i>Honorable Mention - Design, Development Management - Open Space</i>	Braybrook Park Redevelopment	Parks and Leisure Australia
<i>Fair and Flexible Employer Recognition Award 2010-2011</i>	Maribyrnong City Council	State Government's Work and Family Balance Initiative





## 6.3 Community Grants – Supporting our Local Communities

Council's Community Grants program commenced in 1998, and participation from the community has continued to grow.

Council allocated \$101,516 for its 2009/10 program, and funded 80% of the 95 applications received.

### Breakdown of Applications by Category

Grant Category	Number of applications received	Number successful
Social Support	24	22
Community Spirit	39	30
Art and Culture	19	15
Innovation and Prosperity	6	4
Environmental Sustainability	4	3
Special Projects - Respect and Equity	3	2
Total number of applications	95	76
<b>Total</b>	<b>\$185,653</b>	<b>\$101,516</b>

The applications reflected a diversity of interests. The two most popular categories were Social Support and Community Spirit. These two categories represented a range of activities, from sport and recreation, to community development projects to engage diverse communities. The Arts and Culture category continues to demonstrate the growing vibrancy of the local arts community in the City.

## 7 Council Planning Framework





## 8 About Maribyrnong

### 8.1 Our place

The City of Maribyrnong is located in Melbourne's inner western suburbs – extending 5 to 11 kilometres west of Melbourne.

The City is bounded by the City of Moonee Valley City in the north, the City of Melbourne in the east, the City of Hobsons Bay in the south and the City of Brimbank in the west. The City of Maribyrnong also shares a boundary with the Port of Melbourne.



The City of Maribyrnong is named after the Maribyrnong River, which forms the eastern and northern boundary of the municipality. Maribyrnong is an anglicised version of the Aboriginal term 'Mirring-gnay-birning', which translates to "I can hear a ringtail possum".

The City of Maribyrnong is formed by the suburbs of Footscray, West Footscray, Maribyrnong, Maidstone, Seddon, Yarraville, Kingsville, Tottenham and Braybrook.

### 8.2 Our people

- The current population is estimated at 71,523 persons (ABS estimate, June 2009)
- 68% of all our residents are aged 18-64 years (4% above Melbourne average)
- The City of Maribyrnong remains the third most disadvantaged municipality in Victoria (ABS Socio Economic Disadvantage Index for Areas (SEIFA)), however the distribution of disadvantage is uneven across the municipality
- 54% of households have no internet connection
- There is a large proportion (28.1%) of lone persons households
- The City's average weekly household income is \$932: 30.3% of men and 40.7% of women earn between \$1-\$400 per week; 12.4% of women and 20.1% of men earn more than \$1,000 per week
- The City has a high rental market - 35% of all households are renting (both public and private).

### 8.3 Changes

The level and type of development that has occurred over the last 10 years, and is likely to continue for the next 10-20 years, is unique to inner Melbourne. The City's population has continued to increase since 2006, and by 2031, it is estimated to reach 104,403 persons (an increase of 38,219 persons since 2006).

The local community is changing. New residents moving into the City are generally wealthier, more educated and high income earners. Maribyrnong also continues to attract new cultural groups. Gentrification, and associated increasing land values, have also changed the viability of some industrial areas. This change is creating a greater 'wealth gap' as the City also has many of its residents living in poverty (factors include unemployed, low education, low income, unskilled, living in public housing, low level of health etc).

The changes the City of Maribyrnong will continue to see in the next five to 10 years include:

- Continued population increase
- Smaller households
- An increased wealth gap (haves and have nots)
- More affluent residents (higher education, higher income, professional jobs)
- An increase in young age groups, especially in the 12-24 years and 25-49 years groups
- Changes in land use

### 8.4 Wellbeing Indicators

- The top three chronic preventable lifestyle diseases for females in the City of Maribyrnong are heart disease, type 2 diabetes, and depression. For men, the top three diseases are heart disease, lung cancer, and stroke.
- Females in Maribyrnong experience the poorest health in the Western Region sub-region (with a disease burden rate of 134.9 disability adjusted life years per 1,000)
- Males in Maribyrnong have the lowest life expectancy in Victoria (74.8 years)
- Approximately 1 in 5 people living in the City of Maribyrnong have a disability
- 22.1% of households in Maribyrnong are spending 30% or more of gross household income on rent or mortgage payments
- 24.4% of people living in Maribyrnong are experiencing transport limitations
- 7.1% of people living in Maribyrnong had experienced food insecurity (not having access at all times to enough food to live an active and healthy life).

## 8.5 Our multicultural community

Forty per cent of local residents were born outside of Australia. The City's population comes from more than 135 different countries, speaking more than 80 languages. The older established groups include residents born in Italy, Greece, Macedonia, Serbia, Croatia, Poland, Chile and Turkey; while the newer established groups include residents born in Vietnam, India, Horn of Africa, Bosnia, Philippines and China.

Half of Maribyrnong's population speak another language. The ten main languages spoken are Vietnamese, Cantonese, Greek, Italian, Macedonian, Spanish, Mandarin, Serbian, Croatian and Tagalog. In addition, one in every five residents born overseas (24%) do not speak English well or at all.

The City continues to attract a large number of newly arrived residents. During 2009/10 period a total of 757 persons arrived to Maribyrnong. The top ten country of birth groups were: - India, Vietnam, China, Burma, Ethiopia, Philippines, Afghanistan, Bangladesh, Malaysia and Sri-Lanka.

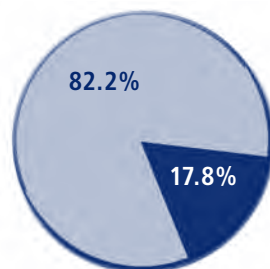
Today, over 250 Aboriginal and Torres Strait Islander people live in the City of Maribyrnong. Some of these residents are related to the original Marin-balluk tribe, who previously hunted and fished along the banks of the Maribyrnong River. The Wurundjeri people are acknowledged as the traditional owners of the land on which the City of Maribyrnong now resides.

## 8.6 Our working and business community

28,035 residents are employed, with almost 18% working and living in the City of Maribyrnong.

### Residential location of workers

- Live outside, but work within the City
- Live and work within the City



Maribyrnong's four key industries are education, health, retail and manufacturing. These sectors generate 65% of available jobs.



The three most popular occupation groups of residents (2006 Census) were:

- Professionals (6,737 or 24.0%)
- Clerical and administrative workers (4,297 or 15.3%)
- Technicians and trades workers (3,207 or 11.4%)

Maribyrnong continues to have a high unemployment rate. The City's unemployment rate was 6.9% for the December quarter 2008, which is still above the State average of 5.6%.

## 8.7 Local and regional significance

The City of Maribyrnong provides a number of local and regional services and facilities of significance. The most notable are Footscray Business Centre, Highpoint Shopping Centre, Victoria University, Western Hospital, Maribyrnong River, Stony Creek, Footscray Park and Whitten Oval.

- Maribyrnong borders Australia's second largest city and Victoria's capital city – the City of Melbourne. This provides easy access to all the benefits of Melbourne, such as Docklands, and an extensive public transport system.
- The City of Maribyrnong is a dynamic economic entity. It is the gateway to the Western Region through its close proximity to ports, rail freight terminals, airports and major highways.
- The Highpoint Shopping and Entertainment Centre is Australia's third largest regional centre, attracting approximately 16 million visitors per annum (the highest of all regional centres in Melbourne).
- With a regional educational focus, Victoria University's two Footscray campuses host over 15,000 students and employ close to 1,200 staff.



## 9 Corporate Governance

### 9.1 Council Meetings

Maribyrnong Council Meetings are held on a monthly cycle.

On the first Tuesday of the month, Councillors and Council officers meet to be briefed on forthcoming reports, key strategies and hear presentations from industry stakeholders. On the second Tuesday of the month, Council holds the Community Access and Strategic Policy (CASP) meeting, where residents are able to come and present matters of community interest to the full Council. On the third Tuesday of the month, Council holds the Ordinary Council meeting. It is at this meeting that all decisions regarding planning matters, policies and programs are made. Planning forums are held on the fourth Tuesday of the month. This forum enables Councillors to meet with applicants and objectors, and hear first hand about proposed developments and issues of concern, prior to making a planning decision.

### 9.2 Committees and advisory groups

An important part of the role of a Councillor is to represent their community on committees. Each year, Councillors are elected to committees that have a local or regional focus.

There is a requirement that Councillors report back to the community and their fellow Councillors via the Ordinary Meeting of Council each month. This helps Council

#### Ordinary Meeting of Council – Chair

- July 2009–December 2009 - Cr Michael Clarke
- December 2009-June 2010 - Cr Sel Sanli

#### CASP Meeting of Council – Chair

- July 2009–December 2009 - Cr Dina Lynch
- December 2009-June 2010 - Cr Martin Zakharov

#### Planning Forum – Chair

- July 2009–December 2009 - Cr Catherine Cumming
- December 2009-June 2010 - Cr Dina Lynch

COMMITTEE/ADVISORY GROUP AND ITS ROLE	COUNCILLOR REPRESENTATION 2009	COUNCILLOR REPRESENTATION 2010
<b>Audit Committee:</b> Ensures compliance with laws and regulations relating to financial/other business of Council.	Cr Clarke Cr Lynch Cr J. Cumming	Cr Sanli Cr Lynch Cr J. Cumming
<b>Big West Festival:</b> Board meets to organise Maribyrnong's major community arts and cultural event.	Cr Zakharov Lynch	Cr Zakharov
<b>Brooklyn Odours Committee:</b> A community reference group meeting which rotates around councils. EPA runs it with industry, residents groups, Hobsons Bay and Brimbank Councils as participants.	Cr Clarke	Cr Clarke
<b>Disability Advisory Committee:</b> To facilitate consultation with people with disabilities and establish a process that allows community discussion on disability issues. To provide strategic advice on disability access and promote the interests of people with disabilities in relation to the Disability Action Plan.	Cr Sanli	Cr Sanli
<b>Heritage Advisory Committee:</b> To oversee strategic and statutory planning process impacting on heritage places, and to strategically influence budget allocations and external funding to support heritage conservation and interpretation.	Cr Zakharov	Cr Zakharov

COMMITTEE/ADVISORY GROUP AND ITS ROLE	COUNCILLOR REPRESENTATION 2009	COUNCILLOR REPRESENTATION 2010
<b>Highpoint Structure Plan Project Advisory Committee:</b> Participate in discussions regarding the progress of the Highpoint Structure Plan.	Cr Lynch	Cr Lynch
<b>LeadWest Board</b> – An organisation formed by the councils of Brimbank, Maribyrnong, Moonee Valley, Wyndham and Melton. LeadWest provides a focal point for the Western Suburbs, ensuring a strategic approach to advocacy and lobbying to industry and government with a view to ensuring the ongoing growth, development and prosperity of the west.	Cr Clarke	Cr Clarke Cr Lynch (as of 15 June 2010)
<b>Maribyrnong Arts and Cultural Advisory Committee:</b> To provide a formal broad-based mechanism for Council to receive strategic advice across a range of arts and cultural matters, to strengthen partnerships and opportunities between Council and the community/organisations/artists. Newly formed in 2009.	Cr Zakharov (as of 17 November 2009)	Cr Zakharov
<b>Maribyrnong Drug Strategy Reference Group:</b> To identify, monitor, consult on drug issues in the municipality. To guide/comment on the development of actions for the Maribyrnong Drug Strategy.	Cr J. Cumming Cr Zakharov Cr Lynch	Cr J. Cumming Cr Zakharov Cr Lynch
<b>Maribyrnong River Valley Project:</b> The purpose of the project was to develop a long term vision and design guidelines for the river valley.	Cr Lynch	Ceased
<b>Maribyrnong Safety Taskforce:</b> Identifies and develops strategies dealing with safety in the community.	Cr C. Cumming	Cr C. Cumming
<b>Melbourne Metropolitan Waste Management Group:</b> Provides a strategic approach to metropolitan waste management needs.	Cr C. Cumming	Cr C. Cumming
<b>Metropolitan Transport Forum:</b> Promotes effective, efficient and equitable transport in the metropolitan area of Melbourne by providing a forum for debate, research, policy development and the dissemination of information to improve public/road transport.	Cr Zakharov	Cr Zakharov
<b>Municipal Association of Victoria:</b> Peak representative/lobbying body for local government in Victoria. Major role in policy development for the whole industry.	Cr Clarke Cr J. Cumming (sub)	Cr Clarke Cr J. Cumming (sub)
<b>Municipal Association of Victoria – Environmental Advisory Group:</b> Provide advice to the MAV sector representation on strategic environmental issues.	Cr Clarke	Cr Clarke
<b>Municipal Association of Victoria – Human Services Advisory Group:</b> Provides advice to the MAV/sector representation on human services issues.	Cr Clarke	Cr Clarke
<b>Municipal Public Health Plan Committee:</b> To promote the Maribyrnong MPPH and monitor potential and actual public health risks in the community.	Cr Sanli Cr Clarke	Cr Sanli Cr Clarke
<b>North West Transmission Lines Reference Group:</b> Advocacy campaign by the Moonee Valley City Council to move underground the high voltage transmission lines that run through Keilor, Ascot Vale, Moonee Ponds and Maribyrnong suburbs.	Cr Lynch	Cr Lynch
<b>Port Stakeholder Group:</b> To work with the Port of Melbourne, other key government agencies and local government in preparing a Port Environs Plan to plan and manage areas adjoin the Port and address buffer issues.	Cr Clarke Cr Zakharov Cr J. Cumming	Ceased



COMMITTEE/ADVISORY GROUP AND ITS ROLE	COUNCILLOR REPRESENTATION 2009	COUNCILLOR REPRESENTATION 2010
<b>Public Art Advisory Panel:</b> Special Committee with delegated authority to make decisions regarding the selection of artists and/or artwork for spaces owned or managed by Council.	Cr Zakharov	Ceased
<b>Roadsafe Westgate Community Road Safety Council:</b> Aims to reduce the incidence of road crashes by facilitating the implementation of effective road safety programs and initiatives through collaborative arrangements with stakeholders (councils, VicRoads, Victoria Police).	Cr Zakharov	Cr Sanli Cr Carter
<b>Victorian Local Governance Association:</b> Promotes good governance and sustainability by supporting local governments and communities through programs of advocacy, training, information provision and support.	Cr Carter Cr Zakharov	Cr Carter Cr Zakharov
<b>West Footscray Community Plan Reference Group:</b> Provides advice to Council about the mix of programs to be provided and co-located from the YMCA and other community facilities in West Footscray.	Cr C. Cumming	Cr C. Cumming
<b>Western Melbourne Tourism Board:</b> Western Melbourne Tourism is an incorporated association established in 2003 by six western Melbourne councils to drive tourism development across their municipalities.	Cr Carter	Cr Carter
<b>Wind Farm Committee:</b> Following Council's decision to hand the wind farm project over to the community, this committee was not required to meet.	Cr Clarke	Ceased
<b>Youth Leadership and Advisory Council:</b> To identify, monitor, consult and consider issues affecting young people and present pertinent issues to Council for discussion (issues include education, training, employment, health, transport, law, accommodation, recreation, participation in decision making).	Cr Carter	Cr Carter

### 9.3 How we communicate with the Community

Council is committed to regularly communicating with its diverse community in an open and timely manner, using a range of different communications tools, including:

- Media relations – issuing media releases and photo opportunities, and responding to media requests
- Advertisements in a local paper and a Vietnamese paper
- Community Update packs – including the Maribyrnong News newsletter – delivered three times a year to all local households and businesses
- Making information and publications available at Community Information Points at Council facilities (for events, consultations and services information)
- The comprehensive Council web site [www.maribyrnong.vic.gov.au](http://www.maribyrnong.vic.gov.au)
- Community education events and activities, for example, water saving forums

This year, Council introduced Community Update Packs as a regular communications tool, following a successful pilot phase. The packs include 6 or 7 information pieces on projects/issues happening in the local community.

Council also seeks community input through its Annual Community Survey. This year, Council conducted its sixth in-depth survey. Eight hundred residents are randomly selected across the eight suburbs (100 per suburb) and interviewed face to face. The survey measures 'level of importance' and 'level of satisfaction' with key council services and facilities, and identifies issues of importance to the community.

## 10 Report of Operations

### 10.1 Local Government Act S131 (2) (b)

The following section provides an overview of the past 12 months of operations at Maribyrnong City Council and focuses on:

- Council's achievement of initiatives from the *Council Plan 2009-2013 Action Plan*
- Significant projects and programs
- Major capital works

Each of the key commitment areas in the Council Plan have a number of strategies and actions to ensure the overarching commitments of Council are met.

Council's Long Term Financial Plan remains the guiding document for Council's finances. The Plan is reviewed annually and addresses many challenges - the most significant of these being cost shifting from other levels of government, repaying Council's inherited debt and managing asset renewal. Council's Long Term Financial Plan relies upon income from other levels of government.

The Report of Operations also provides information about services and the organisation in accordance with the requirements of the Local Government Act 1989.

### 10.2 Council Plan 2009-13

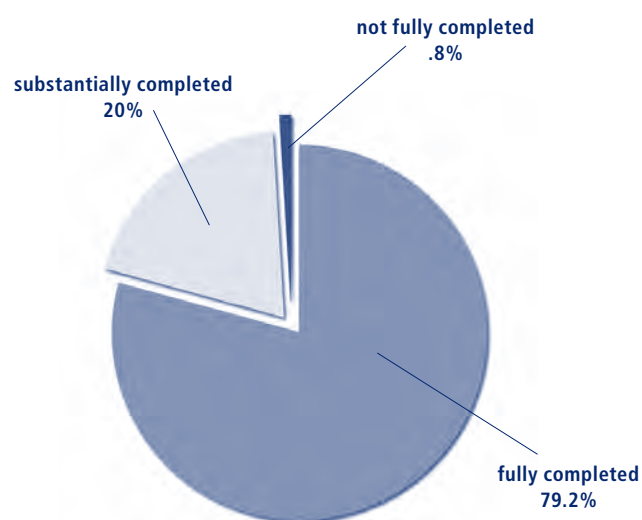
#### Report on 2009/10 Actions

The *Council Plan 2009-2013* was developed and adopted by Council in 2009. In order to achieve the stated vision and its six key priority areas, Council has committed to 130 actions across the six key commitment areas:

1. Building Community Spirit, Engagement and Places
2. Prosperity
3. Moving Around the City
4. Amenity
5. Environmental Sustainability
6. Organisational Performance

Progress on 130 actions has been reported to Council on a quarterly basis, providing ongoing transparency to show how Council is tracking on each of the actions.

Using a corporate performance reporting system, Council has adopted a 'traffic lights' approach to demonstrate its performance against each action. The overall achievement of actions is presented below:



The actions that were not fully completed (0.8%) were due to a number of reasons including risk factors, delay in State Government decisions/funding, reallocation of funds to address constraints, lack of resources and external funding.

The next section of the report provides an overview of each action, its completion status, and strategic indicators for each of the six key commitment areas.





## 10.3 BUILDING COMMUNITY SPIRIT, ENGAGEMENT AND PLACES

### Strategic Objective

*We will build community spirit through the provision of quality facilities, responsive services and people based places with a focus on proactive engagement and community participation in civic life.*

● Action completely achieved (100%)    ● Action substantially achieved (70%)    ○ Action not fully completed (less than 70%)

Strategy	Actions - what have we achieved	Status
<b>Plan for adequate, appropriate, accessible and integrated physical and social infrastructure for our growing and changing communities.</b>	Completed the Braybrook Neighbourhood Framework.	●
	Developed the designs and model for child and family hubs across the municipality (eg. Clare Court, Yarraville).	●
	Monitored and advocated for the social and physical infrastructure needs for children 0 to 18 years of age and in transition post-school to education, training and employment.	●
	Completed construction of the Mclvor Reserve Pavilion.	●
	Completed the redevelopment of the Yarraville Community Centre.	●
	Commenced implementation of the Mclvor Reserve Master Plan which includes carpark, shared paths, new playground, landscaping.	●
<b>Provide opportunities that encourage and foster citizen engagement and participation in decision making processes.</b>	Explored the alignment of Indigenous, Culturally and Linguistically Diverse Communities and Disability policies and action plans.	●
	Explored models to develop an Older Persons Reference Group.	●
	Provided opportunities for community members to volunteer at their local community centre.	●
	Undertook <i>Maribyrnong Our City - Our Children: Hearing their voices 2009</i> project to engage children in the development of the <i>Maribyrnong Early Years Plan 2009-12</i> .	●
	Developed leadership and participation opportunities for young people through the new Youth Leadership Forum and Youth Leadership Network.	●
	Supported internal capacity in relation to citizen engagement through the implementation of the 'FACE' Community Engagement Toolkit.	●
	Continued to implement the CALD Communications Strategy.	●
	Reviewed the Council Plan 2009-13 to ensure its continued relevance and developed an Annual Plan 2010-11.	●
<b>Promote the City's arts, culture, heritage and diversity.</b>	Developed an arts and cultural framework for Footscray, incorporating plans for venues and facilities, public art and arts activities and events.	●
	Continued to improve and promote Footscray's retail environment and cultural offerings via Footscray Renewal marketing.	●
	Implemented Council's Heritage Plan – additional site investigations.	●
	Supported initiatives of the Heritage Advisory Committee –including providing feedback on specific projects.	●
	Promoted an understanding of key heritage sites and areas through trails and site interpretation - organising additional walks around sites including Footscray Central Business District, Maribyrnong River.	●

	Taken an active leadership role in the community for promoting Reconciliation. Examples include events and activities for Reconciliation Week, Indigenous cultural awareness training program, promoting respect of Indigenous Culture to Primary School children.	●
	Promoted young people's participation and leadership in arts and culture programs at the new Phoenix Youth Centre.	●
	Managed redevelopment of Footscray Community Arts Centre – building and construction phase.	●
	Developed a proposal for permanent Women's Circus facility in the City.	●
	Implemented the <i>Festivals and Events Strategy</i> , including Big West Festival, Yarraville Community Festival and Lunar New Year.	●
	Reviewed Council's Arts and Cultural Strategy.	●
Plan new residential developments that integrate into existing neighbourhoods, are designed to promote a sense of community, and contribute to the provision of public spaces, community facilities and services.	Established a cross-branch working group to investigate universal 'accessibility' design principles for new buildings and developments.	●
	Implemented new State Government residential zones in areas to be determined following assessments.	●
	Developed an estimate of municipal housing capacity.	●
	Developed, in conjunction with VicUrban, planning directions for the Northern Maribyrnong Defence site.	●
	Reviewed Council's Planning Scheme.	●
	Provided up to date demographic data to inform planning by accessing relevant ABS data and the State Government's Community Indicators.	●
	Increased affordable housing options through the implementation of the REAL Affordable Housing Strategy and increased registrations of rooming houses.	●
	Reviewed the Neighbourhood Character Study and implemented the findings.	●
Promote environments that support the health and wellbeing of the community.	Continued to provide breastfeeding and post natal depression support programs across the municipality – 3 year program.	●
	Raised awareness of violence against women and promoted positive, respect and healthy relationships in the community through a range of initiatives such as developing a comprehensive communications strategy.	●
	Reviewed and continued to implement the Maribyrnong Drug and Alcohol Strategy.	●
	Worked with key stakeholders to advocate for improved service coordination for the delivery of housing, mental health, family violence and drug and alcohol service.	●
	Continued to implement a range of strategies to reduce the barriers to accessing food in the municipality.	●
	Continued to implement policies and strategies which addressed issues and minimise harm in relation to gambling.	●
	Worked in partnership with Women's Health West and HealthWest PCP to develop a regional plan to prevent violence against women.	●



## STRATEGIC INDICATORS – BUILDING COMMUNITY SPIRIT, ENGAGEMENT AND PLACES

Indicators	Results/Comments
Community satisfaction rating on provision of community facilities Number of community wellbeing initiatives to maximise health and wellbeing outcomes	73% <i>'The Maribyrnong Story'</i> , a web based integrated resource of data and actions, lists a significant number of actions and initiatives across Council aimed at maximising health and wellbeing outcomes.
Number of opportunities for community participation and engagement	Council provided the community with many opportunities to participate and engage on community issues including truck traffic, safety, food security, diversity, walking, annual actions and budget priorities.
Number of opportunities for cultural and art activities	21 annual events
Community satisfaction rating on Council's decision making and seeking community input	64%
Community satisfaction on <ul style="list-style-type: none"> <li>• building conservation, heritage,</li> <li>• housing development and planning issues</li> </ul>	64% 61%

## 10.4 PROSPERITY

### Strategic Objective

*We will facilitate and advocate for better access to education, housing, health, employment and cultural services for all residents so they have every opportunity to reach their full potential.*

● Action completely achieved (100%)   ● Action substantially achieved (70%)   ○ Action not fully completed (less than 70%)

Strategy	Actions - what have we achieved	Status
<b>Promote and support a skilled community that is adaptable to changing workforce needs through education, training, business skills development and promoting life-long learning.</b>	Promoted training opportunities for local businesses by acting as a clearing house, providing venues, and promoting training offered by other agencies such as State Government and Victoria University.	●
	Provided access to free online databases via library services to support job searching tools.	●
	Provided internet classes to all customers on a one on one basis and small groups via libraries and community centres.	●
	Developed and produced a library pathfinder guide in different languages to list all available resources to support life long learning.	●
	Offered English as a Second Language (ESL) language classes in libraries and community centres, including Yarraville Community Centre.	●
	Provided accredited and non accredited courses that are responsive to individual skills development.	●
	Provided traineeships and work experience opportunities at Council for young people.	●
<b>Support industries and businesses which will create varied employment opportunities and enhance the social and economic wellbeing of residents.</b>	Supported trader associations by providing administrative support and investigating alternative sustainable management models.	●
	Reviewed planning policies for core industrial precincts – Yarraville, Tottenham, West Footscray.	●
	Launched and promoted the Corporate Community Volunteer Resource Toolkit.	●
	Commenced the development of the Economic and Industrial Development Strategy.	●
	Implemented the Highpoint Structure Plan and Central West Structure Plan.	●
	Participated in the Western Region Employment and Industrial Development Strategy (WREIDS) Implementation Group and implemented recommendations from the Strategy.	●
<b>Develop programs to increase and encourage community activities/ entertainment within the public realm.</b>	Conducted '150 years of Footscray community' celebrations.	●
	Coordinated a community celebration for Victorian Seniors Festival.	●
	Conducted Place Making Activities within Footscray Central Activities District (CAD) to activate key urban spaces in the centre –including leisure and physical programs, Footscray Flicks, Progressive Dinner.	●
	Implemented Christmas decorations program in activity centres.	●
	Produced a calendar of events on a quarterly basis for library services and community centres.	●
	Continued to promote the newly established Maribyrnong Giving Centre.	●



Investigate opportunities for private-public partnership to plan and deliver the required infrastructure for current and future communities.	Continued to advocate for State Government support and funding for the Footscray Renewal initiative including an investment in social infrastructure and programs.	●
	Advocated to the State Government and local services for adequate and integrated mental health services that are responsive to community needs, particularly for complex clients experiencing a range of issues.	●

## STRATEGIC INDICATORS – PROSPERITY

Indicators	Results/Comments
Reduction in skill shortage eg. health professionals	Council offered two Maternal and Child Health (MCH) scholarships to address the shortage of MCH nurses – funded by the Department of Human Services.
Collaboration with stakeholders to develop a program of economic development within the City	Council commenced the Maribyrnong Economic and Industrial Development Strategy (MEIDS). The Strategy will include comprehensive community consultation and a program of economic development.
Links and partnerships with government and industry groups to support local business needs	Council advocated for links and partnerships with government and industry groups to help support local business needs. Examples include Department of Planning and Community Development (DPCD), partnerships with other councils and private enterprise for Business Now Conference 2010. Financial support from DPCD for MEIDS. Partnership with DPCD for Footscray Renewal and VicCLUE project.
Numbers of local events	Over 100 events.
Level of private/public funding	Council received \$16,837M in government grants (19% of the total budget)
Number of local and regional jobs	The City has approx 5,392 businesses employing 35,000 people (2006 ABS).
Number of tenanted shops	Council is participating in VicCLUE Census project – funded by State Government. This project will collect a range of data in Footscray CBD – space type and space use, property occupancy, industry and business typology, industry employment and usage of land – both type and use.
Community perception on retail trade (% of residents who felt Maribyrnong has a good retail trade)	76% (2009 Annual Community Survey).
Opportunities to participate in employment and training programs	69% of residents indicated the City has employment opportunities (2009 Annual Community Survey).

## 10.5 MOVING AROUND THE CITY

### Strategic Objective

*We will plan, implement, manage and advocate for transport and parking systems for the City that enable people to get around and arrive safely at their destination, with a positive impact on community wellbeing and the environment.*

● Action completely achieved (100%)   ● Action substantially achieved (70%)   ○ Action not fully completed (less than 70%)

Strategy	Actions - what have we achieved	Status
<b>Develop and promote safe, accessible, environmentally and economically sustainable transport infrastructure.</b>	Continued monitoring the Bus Service Review with State Government, including reviewing services to Yarraville station and implementation of bus shelters and stops across the network.	●
	Continued to implement the Maribyrnong Strategic Bicycle Plan including new on road paths in South Road, Braybrook and Hyde Street, Footscray.	●
	Improved and developed the shared path network, including construction of the shared path in Cross Street, West Footscray, between West Footscray station and Russell Street as part of the Local Area Access Project.	●
	Reviewed and assisted in the development of Integrated Transport Plans for major new developments, including the former Bradmill site, Yarraville.	●
	Completed draft Walking Plan for the City.	●
	Developed a project brief for the review of the Maribyrnong Integrated Transport Strategy.	●
	Completed the Northern Maribyrnong Transport Strategy (subject to available funding from stakeholder partners).	●
	Implemented Stage 1 of the Yarraville Station Plaza project.	●
<b>Promote and support life-long mobility, ensuring access for all ages and abilities through our City.</b>	Developed a model School Travel Plan and pilot program in local schools - Footscray City and Christ the King Primary Schools.	○
	Involved community in road safety programs, including bike education in primary schools and a Culturally and Linguistically Diverse driver program.	●
<b>Advocate to both State and Federal Governments for new and improved transport infrastructure.</b>	Advocated for public transport upgrades in the inner west, including participation in Metropolitan Transport Forum campaigns and the Western Transport Alliance.	●
	Monitored and reported on progress of State Government actions including the Footscray Station Redevelopment.	●
	Advocated for best outcomes for the City in the planning for the key projects in the Victorian Transport Plan including the Truck Action Plan, Regional Rail Link and the West Gate Bridge Alternative.	●
	Continued to liaise with Melbourne Port Corporation on port development activities.	●
	Continued to work with VicRoads to monitor and enforce compliance of the truck restrictions.	●
<b>Ensure the City's traffic management system can move people, goods and services safely, efficiently and conveniently.</b>	Continued the implementation of the Parking Management Plan recommendations, including the Footscray Parking Strategy.	●
	Consulted with community and stakeholders on the planning for and implementation of local traffic management works and parking restriction reviews.	●



## STRATEGIC INDICATORS – MOVING AROUND THE CITY

Indicators	Results/Comments
<b>Integrated Transport Plan (MITS) reviewed and progressively implemented</b>	Preparatory work has commenced on the planned major review of MITS in 2010/2011. Data is being collected and collated including traffic counts across the municipality.
<b>Car ownership levels (decrease)</b>	Public transport patronage across Melbourne increased significantly in recent years. Maribyrnong had the highest percentage of residents using public transport in metro Melbourne (17%), and fourth lowest car driver or passenger (57%) as the main travel mode (Vista 07 data).
<b>Reduced truck traffic through residential areas</b>	The introduction of truck curfew and 'No Truck' restriction signs has had a significant impact on reducing truck traffic in residential areas. Truck numbers in the Yarraville and Footscray area are monitored annually in March by VicRoads. The current years results show a 6% reduction in truck traffic from last year.
<b>Community satisfaction relating to traffic management</b>	64.7% (2009 Annual Community Survey)
<b>Reduction in car dependency (increase in cycling, public transport, walking)</b>	<p>Council's fourth annual bike count showed an increasing number of cyclists passing through Footscray on their way to work.</p> <p>The bike count – conducted in March 2010 - showed a large number of cyclists:</p> <ul style="list-style-type: none"> <li>• 25% increase in riders crossing the Maribyrnong River at Footscray Road.</li> <li>• 31% increase in riders counted at the intersection of Hyde St and Somerville Road (368), compared with 280 in 2009. This follows the opening of a new off-road shared path on Hyde and Whitehall Streets in 2009.</li> <li>• Double the amount of cyclists crossing the Maribyrnong River at Dynon Rd (321 in total, 82 heading east) compared with 2008. Cyclists were heading towards Melbourne or the inner northern suburbs.</li> </ul>

## 10.6 AMENITY

### Strategic Objective

*We will create a well planned City and improve its amenity by creating streets and spaces, neighbourhoods and public places that are safe, sustainable, well used and the pride of the community.*

● Action completely achieved (100%)   ● Action substantially achieved (70%)   ○ Action not fully completed (less than 70%)

Strategy	Actions - what have we achieved	Status
<b>Provide integrated and responsive actions (planning enforcement, building control, local law, animal management and customer responses) to maximise public amenity and safety.</b>	Reviewed and updated the Municipal Emergency Management Plan.	●
	Investigated and resolved all reports of nuisance and health amenity issues.	●
	Inspected and enforced hygiene standards in food and health businesses (including accommodation premises).	●
	Reviewed the Syringe Management Strategy to ensure it remains relevant and responsive.	●
	Addressed perceptions of safety in Footscray by working in partnership with key communities of interest on initiatives such as the public mediation session.	●
<b>Improve and maintain the quality and accessibility of social and physical infrastructure through development and implementation of policies and actions to improve the built environment.</b>	Coordinated the development of Council's capital expenditure program (09 to 11/12) - outlined in the 2009/10 Budget.	●
	Developed a streetscape plan for Leeds Street, between Irving Street and Ryan Street, and undertook Stage 1 construction.	●
	Reviewed and implemented recommendations of the Seddon Urban Design Framework - streetscape and street tree planting projects in consultation with the community.	●
	Undertook Stage 1 construction of the Barkly Village Streetscape Plan as a recommendation of the West Footscray Urban Design Framework.	●
	Developed a City Design Strategy to provide guidance on the "fit out" of the public realm.	●
	Implemented recommendations from the Footscray at Night Lighting Strategy - street lighting improvements, creative lighting installations.	●
	Led a Child Friendly City approach to improve the built environment. Implemented the recommendations from the Facilities Review to promote safe and welcoming environments for women.	●
<b>Continue to manage and renew our assets.</b>	Continued the Sustainability and Community Infrastructure fund as part of the rates increase to ensure the renewal of Council assets are appropriately funded.	●
	Delivered capital works program for Council-owned buildings and facilities – as outlined in the 2009/10 Budget.	●
	Delivered reactive and scheduled maintenance services for buildings to ensure they remain operational and can continue to provide quality services.	●
	Managed environmental issues associated with land contamination.	●
	Implemented Road Improvement Program.	●
	Implemented Road Management Plan.	●
	Developed and implemented maintenance program for Council parks, sporting grounds and playgrounds.	●



## STRATEGIC INDICATORS – AMENITY

Indicators	Results/Comments
Community rating on feeling safe	
- during day	77.1%
- at night	55.1%
Number of new / replacement trees planted	1,221 trees planted (streets and parks)
Community satisfaction rating on cleanliness	
- Shopping strips	65.6%
- Footscray CBD	55%
- Litter collection	64%
Number of planning projects nominated for awards for a better built environment	<ul style="list-style-type: none"> <li>• Australian Institute of Landscape Architects - Victoria Awards.</li> <li>• Design Award for Barkly Street Planters in Footscray.</li> </ul>
Progress of implementation plan for structure plans and urban design frameworks	<ul style="list-style-type: none"> <li>• Seddon Urban Design Framework (UDF) - Charles Street median designed</li> <li>• West Footscray UDF - Barkly Village Streetscape Design</li> <li>• Yarraville UDF - Design of Yarraville Station Plaza</li> <li>• New planning controls and new Strategic Framework Plan being introduced to planning scheme as part of Amendment C90</li> <li>• Highpoint Principal Activity Centre</li> <li>• Urban design framework drafted and integrated transport study underway.</li> <li>• Overall activity centre policy and supporting plans being introduced to planning scheme through amendment C82.</li> </ul>
Inclusion of neighbourhood character and further heritage controls into the Maribyrnong Planning Scheme	Neighbourhood Character Study Review completed. Character guidelines adopted and being used. Neighbourhood Character Overlay proposed for five areas.

## 10.7 ENVIRONMENTAL SUSTAINABILITY

### Strategic Objective

*We value our precious environmental resources. In partnership with our community we will lead, trial, and promote sustainable practice.*

● Action completely achieved (100%)   ● Action substantially achieved (70%)   ○ Action not fully completed (less than 70%)

Strategy	Actions - what have we achieved	Status
<b>Educate, inform and lead by example in environmental sustainability.</b>	Incorporated principles of environmentally sustainable design in the redevelopment of the Clare Court Family and Children's Hub.	●
	Continued implementation of Carbon Neutral Action Plan.	●
	Advocated for scientifically-based greenhouse gas emissions reduction targets.	●
	Advocated for State Government financial assistance for changeover to energy efficient street lights.	●
	Established green e-newsletter.	●
	Conducted community engagement events and activities to promote carbon neutrality, for example, 'Sustainable Schools', CALD Enviro Champions Program, Real Estate 'Green Welcome Packs'.	●
<b>Deliver services and activities that support the preservation of the natural environment.</b>	Continued the implementation of the Greening Footscray Street Tree Planting Strategy – including Donald Street and Nicholson Street.	●
	Investigated the establishment of an urban edible forest in public space.	●
	Installed water tanks at two significant Council sites.	●
	Trialled and monitored new smart water meters across eight sites, including Footscray Park, sportsfields, and Maribyrnong Aquatic Centre.	●
	Continued to implement the Sportsground Turf Renewal Program to convert grass in various reserves to warm season grasses, including Mclvor Reserve.	●
	Undertook a pilot project to gauge community interest and understand the resource implications of introducing a program of entering into formal pledge arrangements with residents regarding watering and potential planting of street trees.	●
	Development of a new Waste Minimisation Strategy 2009 – 2013.	●
	Facilitated bulk purchasing arrangements for 100 solar hot water systems and 100 rainwater tanks to be installed in households.	●
<b>Work in partnership and collaboration with the community, key stakeholders, industries and other tiers of government, to respond to climate change impacts and reduce inequalities.</b>	Facilitated 100 households to participate in the Federal Government green loans program, including free audits, insulation retrofits, and takeup of \$10,000 green loans.	●
	Facilitated 1,000 households with lightbulb and showerhead changeovers through VEET providers.	●
	Provided opportunities to build the capacity of the community to grow their own food through open garden days and skill development workshops.	●



## STRATEGIC INDICATORS – ENVIRONMENTAL SUSTAINABILITY

Indicators	Results/Comments
Reduction in Council's greenhouse gas emissions, water consumption and petrol use	<ul style="list-style-type: none"> <li>• Reduced Council's fuel usage by 4%</li> <li>• Reduced the use of potable water in parks and gardens by 3%</li> <li>• Significantly reduced the use of water in Council's buildings to 54,470ml</li> </ul>
Volume of municipal waste to be recovered, recycled, and/or diverted from landfill	12,874 tonnes
Application of Environmentally Sustainable Design (ESD) principles in all new and redeveloped Council owned buildings	Council had two major redevelopments this year. Mclvor Reserve Pavilion and Clare Court. Both have used ESD principles in the design and some applications in the buildings, for example, sensor lights at Mclvor Pavilion.
Planning applications with STEPS assessments provided.	All planning applications with 5 or more dwellings are required to lodge a sustainability assessment that assesses water and energy conservation, waste minimisation and a brief life-cycle assessment. This has been done in most cases during the financial year.
Number of community environmental education programs	46 activities held at community centres, schools, and Council offices.
Community's level of involvement on environmental issues/activities (using green shopping bags, energy efficient products, AAA rated showerheads, insulating homes)	<ul style="list-style-type: none"> <li>• Community satisfaction 72.2%</li> <li>• 600 subscribers to green e-newsletter.</li> <li>• Strong interest in Street Light campaign - over 1,000 community members signing petition to date.</li> <li>• Over 300 participants in Clean and Green activities during 09/10 period.</li> </ul>

## 10.8 ORGANISATIONAL PERFORMANCE

### Strategic Objective

*We will develop an organisation that is valued and trusted, and facilitate its growth and development to ensure Council is continually positioned to respond to the challenges of providing a best practice service to our diverse community.*

● Action completely achieved (100%)   ● Action substantially achieved (70%)   ○ Action not fully completed (less than 70%)

Strategy	Actions - what have we achieved	Status
<b>Develop systems and processes that are innovative, continually improving and ensure accountability and responsiveness.</b>	Developed Asset Management System and supporting business processes in accordance with Council's IT Strategy.	●
	Continued to develop and refine organisational performance measures across Council that support the delivery of timely and relevant information to Councillors, staff and the community.	●
	Developed a long term (5 year) proactive Occupational Health and Safety and Injury Management action plan with relevant lead indicators.	●
	Researched and implemented a new telephone system for the organisation.	●
	Implemented Information Management Strategy - phase1 of a multi-phase project to delivery integrated core business systems over the next 3–4 years.	●
	Developed Continuous Improvement Framework and Toolkit.	●
	Maintained and reviewed Crisis Management and Disaster Recovery Plan as the organisation's business continuity guide.	●
	Worked towards preventing violence against women by embedding and driving cultural change across the organisation by working collaboratively with departments on joint initiatives.	●
	Continued to conduct and respond to the results of the Maribyrnong Annual Satisfaction Survey.	●
<b>Develop our staff to optimise the performance of the organisation to deliver quality outcomes for the community.</b>	Implemented a work-life balance program across Council, inclusive of flexible work practices.	●
	Continued to refine and implement Council's learning and development program (including a staff training calendar) in partnership with local education providers such as Victoria University.	●
	Positioned Council to recruit and retain high quality staff by working in a collaborative way to draft a new enterprise agreement.	●
	Implemented strategies, such as training sessions, to ensure Council's workforce has a strong understanding of diversity (ie gender, disability, culture, faith, sexuality).	●
<b>Develop an organisational culture driven by our core values to achieve a clear and common focus shared by Councillors, management and staff.</b>	Continued to implement initiatives, such as leadership programs, to develop and reinforce Council's organisational cultural values and leadership competencies.	●



## STRATEGIC INDICATORS – ORGANISATIONAL PERFORMANCE

Indicators	Results/Comments
Partnerships and collaboration with external partners / stakeholders	Council worked in close collaboration and partnerships on many local issues including: <ul style="list-style-type: none"> <li>• Truck issues</li> <li>• Footscray Renewal</li> <li>• Wellbeing projects</li> <li>• Drug and safety issues</li> </ul>
Employee level of satisfaction - Organisational Development	93%
Visits (hits) to Council's web page	1,874,986
Community satisfaction rating for customer service	74.3%
Community satisfaction rating on leadership and decision making of Council	62.3% (governance and leadership)
Number of educational tours and activities for the local community on the role of Local Government	11 different sessions with over 350 participants. This includes sessions with ESL students, during Cultural Diversity Week and Refugee Week at the Migrant Resource Centre North West and Dinjerra Primary School, Burmese mother's group and a community lunch address at Braybrook Maidstone Neighbourhood House.
Community satisfaction rating on Council's responsiveness to local community issues	62.3%
Community satisfaction of performance of Council across all areas of responsibility	63.4%

## 11 City Leadership and Management

The following is a snapshot of Council's diverse programs, projects, services and responsibilities over the past 12 months

### 11.1 Major projects, programs and improvements

#### 11.1.1 Projects / Programs

##### Café Access Guide

Council developed a new Café Access guide to make it easier for people with disabilities to find a suitable café. The guide has a list of cafes within the City of Maribyrnong, with information on features needed by a person with disabilities, including:

- A wide entrance without steps
- Room within the café to turn a wheelchair or a pram
- An accessible toilet
- Moveable furniture
- Nearby accessible parking
- Whether the café can be noisy
- The height of the counter or if staff come to the table.

##### Preventing Violence Against Women Project

Council is in its second year of the 'Maribyrnong Respect and Equity: Preventing Violence Against Women' project aimed to prevent violence against women before it occurs in the first place. The focus of this project is to:

- Provide leadership, mentoring and advocacy around violence prevention
- Work across community and Council settings to change culture and engage everyone in the business of violence prevention
- Enhance relationships within the community and Council, building the capacity of others to undertake prevention activities
- Respond to violence and fear of violence as a major factor preventing the full participation of women in public life.

The project was presented at the Australian Women's Health Conference and the Australian Health Promotion Conference in early 2010.

##### Building Bridges Program

The Building Bridges program was funded by VicHealth, and won a 2009 VicHealth award. It recognises that 'understanding' is the key to breaking down negative

attitudes, dispelling myths and ensuring community members are not subjected to discrimination. Throughout the program, Council worked with schools, parents and teachers of diverse backgrounds to help students learn to respect, be kind and listen to each other.

This year, the program has been rolled out in seven schools across the City of Maribyrnong and has involved 300 students, 50 parents, 20 volunteers, 40 workshop presenters and 400 spectators at events and activities. Local students have been making and playing games from across the globe, and in doing so, tackling racism and discrimination.

##### Scholarship for Nursing Students

Council offered two nursing students scholarships through a program funded by the Department of Human Services, to help address the shortage of maternal and child health nurses in the City of Maribyrnong.

The scholarship program encouraged nurses to undertake postgraduate studies to become maternal and child health nurses. The program provides funding and support to local nurses wishing to increase their qualifications.

##### Night Drawing Public Art Project

The Night Drawing public art project helped animate central Footscray at night as part of the Footscray Renewal project, jointly funded by Council and the State Government.

As part of the art project, two animated laser programs have been activated in the Nicholson Street Mall in Footscray. The first laser program incorporates images of play, laughter and children and through the use of interactive games, the emotions and experiences common to families of all cultural backgrounds.

##### VicCLUE Census

Through the Footscray Renewal initiative, Council worked with the State Government to monitor changes to better plan and support its community. VicCLUE was a complete 'stocktake' of every land parcel in Central Footscray, covering rateable and non-rateable property, including public land and open space. Through the VicCLUE Census, Council's surveyors gathered comprehensive information about land use, building infrastructure, employment trends and business activity.

### Peak Oil Plan – National First

Council's Peak Oil Contingency Plan was recognised as the first ever local government plan to address the impacts of rising oil prices.

The Peak Oil Contingency Plan sets out strategies to ensure Council is able to maintain or adapt its level of service in a future of high oil prices that impact directly on the viability of all its operations. The Plan sets out to maximise Council's resilience to a future of super high oil prices caused by global depletion and rising demand.

### Activating Footscray Central - State Government \$3 million Funding

State Government has committed a further \$3 million in funding over two years under the Footscray Renewal project.

The funding includes \$1.1 million for the Railway Reserve redevelopment, \$1.52 million for the Leeds Street Redesign and construction, \$198,000 for the Footscray at Night Lighting Strategy implementation, \$165,000 for the Joseph Road Precinct rezoning strategies and \$137,900 for marketing activities.

### Needle and Syringe Program

Council's Needle and Syringe Disposal Collection service has been operating since 2003. It aims to help improve the safety and amenity of public spaces across the municipality by reducing needle and syringe litter. Council has installed more than 50 syringe disposal units in laneways, open spaces and public toilets across the municipality to provide safe disposal options and to help reduce litter.

These services are part of a holistic plan that aims to reduce the risks associated with substance abuse.

### Older Adults Driving

Council held FREE driver and pedestrian safety lunches - Moving and Grooving - as part of Council's ongoing program to help older drivers continue to drive safely. The information sessions were part of the Council's Road Safety Plan 2007-2011 and helped older drivers be alert to changing personal factors that may affect their ability to drive safely and to be aware of ways to enhance their safety as pedestrians.

### Phoenix Youth Centre

Phoenix Youth Centre was awarded the LGPro 2010 Award for Excellence in the Community Assets & Infrastructure Initiative - Projects Over \$1 million category. The centre has been built to provide a modern, functional youth centre to address the needs of local young people.

The original building was converted to a multifunctional youth centre, and boasts state-of-the art sustainable design features throughout.

### Community Business Partnership Project

Since 2004, Council has been proactive in building partnerships between community organisations, schools and businesses. In August 2009, Council launched a new resource - *Community Business Partnerships: a practical guide*. The guide was launched at a state-wide one-day forum presented by Council in partnership with the Victorian Local Governance Association, IBM, NAB and Volunteer West. The forum *Piecing it Together: local government's role in community business partnerships* attracted 120 representatives from community organisations, business and local government.

### Breastfeeding Support Service

Council's Breastfeeding Support Service is part of Council's Maternal and Child Health Service. The service provides a unique model of in-home specialist midwife support to families experiences difficulties with breastfeeding. The service is free and can be accessed by families who have a baby up to the age of 6 weeks.

Since the program commenced, it has assisted over 200 individual families requiring specialist support with breastfeeding. Council has committed to continue funding this service.

### Review of Maribyrnong Planning Scheme

Council is required under the *Planning and Environment Act 1987* to review its planning scheme every four years. Council completed the review of its current Planning Scheme in 2008. The review revealed a widespread need for revision within the scheme, to better reflect current state and local policy and changes in issues and trends over the last 10 years.



Following the review of the Planning Scheme, a revised draft Municipal Strategic Statement (MSS) and local policies were prepared. This resulted in the preparation of an amendment to the Planning Scheme, and which proposes a new Local Planning Policy Framework, providing an updated, clear and robust strategic framework to direct decision making on land use and development. The new MSS outlines the vision for the city and provides clear direction for land use and development to deliver the desired planning outcomes for the municipality.

Consultation regarding the amendment took place during early 2010 and was guided by Council's Engagement Framework. A fact sheet has been circulated to all properties in the municipality, and community information sessions were held during the exhibition period.

#### **Sustainable Suburbs Program**

Residents in Maribyrnong, and across the Western region, have taken part in new home retrofitting program - Sustainable Suburbs in the West – allowing residents to save money by reducing water and energy use, and improve the environmental performance of their home.

The program offers residents free light globe and showerhead exchanges, free home water, energy and waste assessments, maximises value through bulk purchase schemes, and simplifies the rebate process for products like water tanks, solar panels, and solar hot water systems. This innovative program was developed by Council in conjunction with the Western Alliance for Greenhouse Action (WAGA).

### **11.1.2 Projects/Capital Improvement**

#### **Yarraville Community Centre**

Council completed the \$5.27million restoration project at the Yarraville Community Centre which has revitalised the historic building. The reconstruction work incorporated structural, electrical and architectural works.

The restoration works was jointly funded by Council, State and Federal Governments.

The restoration allowed the history and beauty of the building to re-emerge while bringing 21st century features and technology to the spaces. The centre was re-launched in February 2010.

#### **New Public toilet in Footscray CBD**

Council installed a new public toilet in Central Footscray as part of the roll out of Council's Public Toilet Strategy. The project costed \$250,000 to construct and included design technology to prevent damage caused by vandalism.

The new toilet is disability-compliant and includes an environmentally friendly water tap and auto hand dryer. The facility is clean, safe, modern and accessible.

#### **Footscray Railway Reserve**

Council commenced planning an upgrade of Footscray's Railway Reserve with the State Government's contribution of \$1 million through the Footscray Renewal initiative.

The upgrade of the Railway Reserve will enhance the connectedness and vitality of Footscray and will provide much needed open space for central Footscray. The design has examined opportunities to create a safe, engaging space through incorporating unique lighting and landscaping. As part of this process, Council has engaged with the community and considered heritage aspects including the retention of the existing rotunda, palm trees and the open vista to the Footscray station.

#### **Leeds Street Renewal**

Council commenced the planning and construction of Leeds Street in Central Footscray. The \$2.5 million Leeds Street renewal project was jointly funded by Council and the State Government through the Footscray Renewal initiative, and will improve the street for traders and pedestrians.

Consultation sessions have been held using methods including listening posts and displays with the local community, and this feedback has improved the design. Planned improvements include improved pedestrian crossings and footpaths, changes to parking layout, improved lighting and street tree planting. These changes, once completed, will make the street a better shopping experience for traders and residents alike, while retaining the street's multicultural ambience.

#### **Way Finding Signs**

Council installed more than 200 way finding signs and 30 bike parking hoops along key bike routes as part of the Making Maribyrnong More Bikeable project. The new signs show distances and directions to key destinations around the municipality to help riders find their way.

The bike parking hoops have been installed at sixteen different locations including outside two primary schools to provide riders with a secure location to park their bikes.

### Other Projects

In addition to the above, Council has also worked on the following projects:

- Seddon Urban Design Framework (UDF)
- Improving Access to Library Collections (books and library materials)
- Whitten Oval Redevelopment: Landscape upgrade
- Contamination PAN Compliance Remediation Works
- West Footscray UDF Implementation
- Yarraville Streetscape Improvements
- Footscray at Night Implementation
- The "Church" major repairs and refit – next to Town Hall
- Angliss Senior Citizens Building Upgrade
- Yarraville Oval Pavilion Redevelopment
- Drainage Improvement Program
- Laneway Improvement Program



## 11.2 Urban Amenity Improvements

### 11.2.1 Parks and Reserves

#### Braybrook Park Redevelopment

The redevelopment project – which attracted \$340,000 from State Government and \$500,000 from Council – has already proved extremely popular with the Braybrook community. The project aimed to enhance community pride and participation, improve perceptions of safety, and get the local community active – regardless of age or cultural background.

The redevelopment included:

- A multi-sport court suitable for basketball, netball and street soccer
- Two free public tennis courts
- New walking circuit and connected paths
- New stage and plaza suitable for community events
- New and enhanced community spaces
- Improved landscaped areas
- 350 new native trees.

#### Mclvor Reserve

Mclvor Reserve in Yarraville received a major upgrade. The \$2.3m redevelopment included: a new pavilion, a new playground, 284 new trees, a kilometre of bike paths and new paved parking for 109 cars, including 4 disability parking bays and bus bays.

The pavilion has been designed using environmentally sustainable design principles and practices. Some of the special features include motion sensors to prevent lights being left on for extended periods, a central corridor which acts as a thermal chimney, garden beds with native plants to minimise water usage and harvesting around 500,000 litres of water from the roof to use in the toilets.

Another feature of the redevelopment included new baseball safety netting and planting the sportsground with drought tolerant grasses, to reduce water use and provide a much more durable playing surface.

## Other Projects

In addition to the above, Council has also worked on the following projects:

- Sportsground Turf Renewal
- Mclvor Reserve – Wembley Park Pavilion Development
- Footscray Hockey Club - Renewal of Synthetic Turf Surface.
- Cricket nets upgrade Dobson Reserve
- Hanks Reserve Baseball field net and fencing
- Hansen Reserve Fencing
- Martin Reserve Lighting
- Park furniture Cruickshank Park
- Planted buffer Simpson Street, Fels Reserve
- Suffolk Triangle Park Development

## 11.2.2 Playgrounds

Council has upgraded or replaced the following playgrounds:

- Angliss Reserve senior playground
- Mclvor Reserve playground
- Michael McCoy Reserve playground
- Shorten Reserve playground
- Shade structure for Fels Reserve sand pit

## 11.2.3 Bicycle Paths

### Federal funding for Cycling Path

Council received Federal Government funding of \$263,000 to extend the Cross Street pathway into Rupert Street, West Footscray by 2km, and renew the Maribyrnong River Trail shared pathway. Council matched this funding, with works set to commence during 2010/11.

Other Projects included:

- Bicycle parking and advisory bike route signage throughout the City to clearly identify bike paths and routes.
- Hyde Street off road path
- Off Road bike path renewal
- Footscray pedestrian and cycling improvements

## 11.2.4 Footpaths

Footpath improvement projects completed (footpath grinding and replacement Program and DDA compliance):

Street	Suburb
Blackwood St	Yarraville
Burns St	Seddon
Buninyong St	Yarraville
Droop St	Footscray
Grace St	Seddon
Ovens St	Yarraville
Blackwood Street	Yarraville
Grandview Avenue	Maribyrnong
Fehon St	Yarraville
Williamstown Rd	Yarraville
Hawthorn St	Yarraville
Blackston St	Seddon
Bayview Rd	Yarraville
Hamilton St	Yarraville

## 11.2.6 Trees and Plants

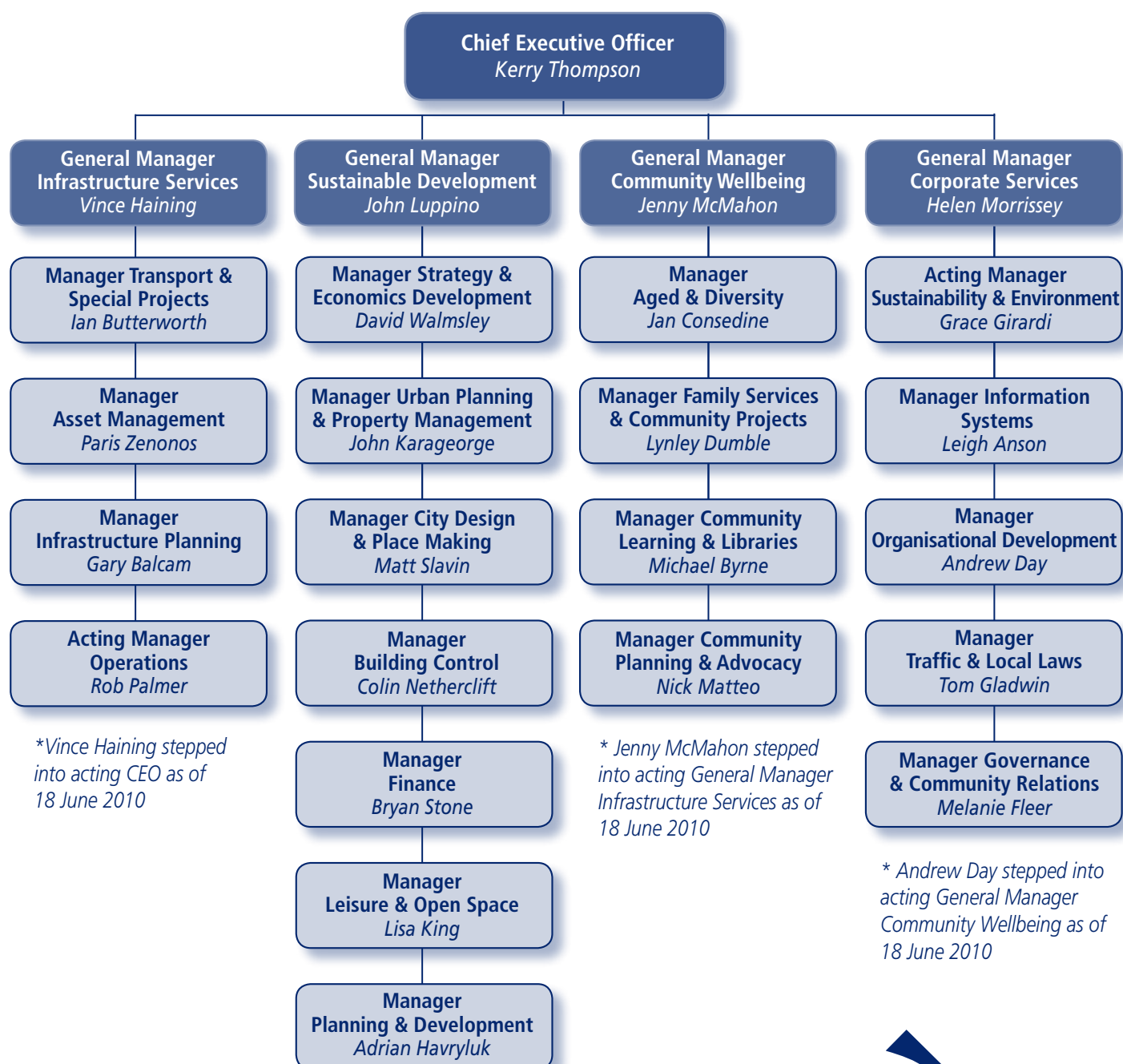
Council has maintained over 42,000 trees within the municipality this past year, in drought conditions. Council has planted 450 trees and 2,000 plants in municipal parks and gardens, and 771 trees in streets in 2009/2010.





## 12 Our Organisation

### 12.1 Organisational Structure as at 30 June 2010



**Maribyrnong**  
CITY COUNCIL

## 12.2 Our Executive Team

### KERRY THOMPSON - CHIEF EXECUTIVE OFFICER

Kerry Thompson served as the CEO for seven years, heading up an executive team of four General Managers.

*Following Kerry's resignation, effective as of 8 July 2010, Vince Haining was appointed in the role of acting CEO, effective as of 18 June 2010.*



### VINCE HAINING – GENERAL MANAGER – INFRASTRUCTURE SERVICES

The Infrastructure Services Branch is responsible for strategic planning and development of Council's physical assets such as the City's local roads, footpaths, cycle paths, drains and buildings, along with transport planning, parking management, traffic engineering and public lighting.

The Branch is also responsible for maintenance of assets, including parks and gardens, and providing cleansing services, and recycling, garbage, hard waste and green waste collection services..

Soma Theverajan held the position of General Manager of Infrastructure Services until his retirement in February 2010. Vince Haining took over the role until he moved to the position of acting CEO in June 2010. Jenny McMahon commenced in the acting role General Manager Infrastructure as of 18 June 2010.



### JOHN LUPPINO – GENERAL MANAGER – SUSTAINABLE DEVELOPMENT

The Sustainable Development Branch is committed to promoting the long-term sustainable development of the City through planning and managing open space and recreation, planning for sustainable developments, creating improvements and the renewal of public realms, increasing economic development, providing urban planning and building services, and managing the Council in a financially responsible and sustainable manner.



### JENNY MCMAHON – GENERAL MANAGER – COMMUNITY WELLBEING

The focus of Community Wellbeing Branch is to plan and provide services and functions that support the community, enhance wellbeing and provide opportunities to participate in the life of the City.

The Branch delivers a range of services to support the community in all stages of their lives. From early childhood services, including maternal and child health, through to services for young people and families, and the older members of the community. The Branch promotes a safe and healthy community through public health services, festivals and cultural activities. It also focuses on advocacy for emerging critical issues such as public drinking, problem gambling, rooming houses and public and affordable housing.

*Jenny McMahon moved to acting General Manager Infrastructure and Andrew Day to acting Manager Community Wellbeing, effective as at 18 June 2010.*



### HELEN MORRISSEY – GENERAL MANAGER – CORPORATE SERVICES

The Corporate Services Branch provides a diverse range of statutory and non-statutory services that are essential to maintain the successful operation and sustainable development of the organisation. These services include all aspects of organisational support including Information Technology (IT), organisational development (including human resources, occupational health and safety, risk management), communications, governance, customer service, council planning and performance, emergency management, sustainability and climate change, and parking and local laws services.



## 12.3 Organisational effectiveness

The *Local Government Act 1989 (the Act)* requires Council to prepare a Strategic Resource Plan (SRP) which includes both the financial and non-financial resources required to achieve the strategic objectives included in the *Council Plan*.

Council's capacity to deliver the objectives of the *Council Plan* is based on its service culture, people, good governance, business systems and technology, asset management, risk and environmental management, competent financial planning and the application of Best Value principles.

### Organisational culture and leadership program

Council is committed to an organisation with strong leadership skills and ensuring it takes a learning approach to its work. Council wants to be consistently looking at ways to do things better, and provide staff with the right skills and support.

Council has developed a leadership model for the organisation. This includes 'The Maribyrnong Way' (*our organisational values*), 'Leadership Statements' (*the expected behaviours from our leaders*) and a 'Leadership Development Framework' (*to assist staff in developing the skills to become effective leaders*). This model underpins much of Council's employee-related activity, from learning and development programs, through to performance reviews.

In determining the desired culture of the organisation, Council staff developed a set of organisational values to guide behaviour:

### Our Organisational Values

#### Respect

This includes the promotion of inclusiveness, empathy, communication, and goodwill.

#### Integrity

This includes the promotion of honesty, loyalty, ethical behaviour, and trustworthiness.

#### Courage

This includes the promotion of innovation, considered risk, creativity, problem solving, initiative accountability, and responsibility.

### Fair And Flexible Employer

In June 2010, Council was presented with 'Fair and Flexible Employer' award by the Victorian Government's Working Families Council. The award recognises employers who have developed innovative programs in policy and practice that improve the work and family balance of their employees.



Being family-friendly helps Council attract and retain the best staff, increase productivity, and create innovative workplaces.

Council's development of fair and flexible workplace initiatives has evolved over a number of years, specifically through the improvement of policy frameworks and industrial instruments such as the Council's Enterprise Agreement.

Council's work has been recognised by staff, who responded very favourably in a 2009 staff survey, which focused on the organisation's management of its work/life balance promises and commitments. Among some of the responses, 77% of those surveyed agreed or strongly agreed that the organisation was supportive of staff members who required leave and/or flexibility for family related matters.

In the future, Council plans to continue refining its wellbeing initiatives, ensuring they are tailored to meet staff's different needs.

### Enterprise Agreement

Council commenced a process of developing a new Enterprise Agreement terms and conditions for staff. The Agreement is a means of achieving objectives in the Council Plan. Through the Agreement, Council will be offering flexibility of work practices and hours to meet customer needs and improve the effectiveness of service delivery. The Agreement will also allow staff to manage their personal career development through skill enhancement and multiskilling.



### Developing integrated corporate planning and a performance framework

Council continues to further develop and enhance its Corporate Performance system. The system integrates all Council's corporate planning and reporting, including:

- Business plans
- Council Plan annual actions
- Performance measures
- Capital/Initiatives projects
- Organisational health indicators
- Best Value principles
- Occupation Health and Safety strategic plan.

### Best Value and Continuous Improvement

The current legislation requires councils to report annually to its community on its achievements in relation to Best Value principles. This means:

- All services provided by Council must meet quality and cost standards
- Each service provided by Council must be accessible to those members of the community to whom the service is intended
- All services provided by Council must be responsive to the needs of the community
- Council must provide continuous improvement in the provision of services to its community
- Council must develop a program of regular consultation with its community in relation to the principles
- Council must report regularly to its community on its achievements in relation to the principles.

The Best Value principles have been incorporated into Council's Corporate Performance Manager system. Through the Performance Management Framework, all service areas have developed performance measures, grouped under Best Value principles, and reported in the system.

This year, Council developed a draft Continuous Improvement and Best Value Framework. The Framework is based on the following Continuous Improvement (CI) principles:

1. A focus on the customer (community)
2. Sustainable service improvement through processes
3. Involving everyone through teamwork
4. Measuring our performance
5. Financial sustainability.

The application of the Framework will ensure that Council takes an integrated and consistent approach to service planning and reviews. It will provide a practical guide to service performance reviews and improvement opportunities.

### Customer Service

Council has a Customer Service Charter containing a set of standards and principles. The Charter aims to provide high quality customer service. It states that Council is committed to simplifying processes, finding solutions and continuous improvement.

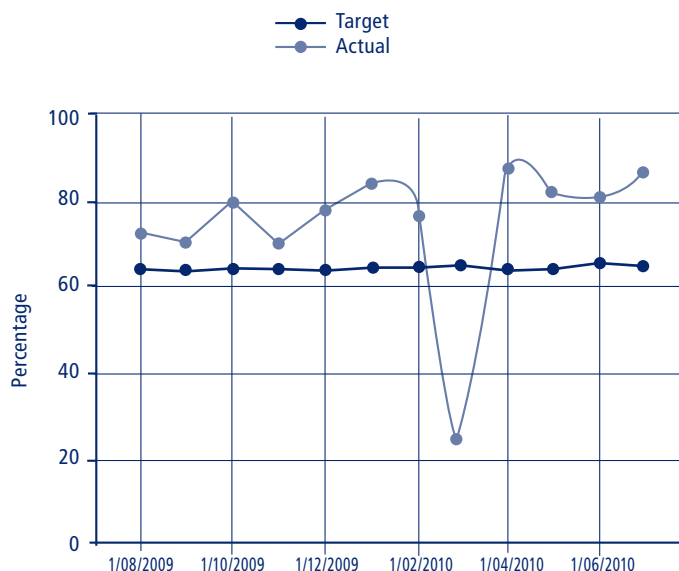
The Charter makes a commitment to ensure all staff provide a customer service based around:

- Empathy
- Courtesy
- Prompt attention
- Clear communication
- Privacy and confidentiality.

Over the 2009/10 period, our customer service team responded to 138,435 telephone calls – an average of 576 calls a day.

The total number of customer service requests received and responded to was 23,946 – an average of 100 service requests a day.

One of the Customer Service team's performance measures was to resolve at least 65% of calls at the first point – rather than needing to transfer calls to another department. For 2009/10, the team achieved 74% of calls resolved at first point.

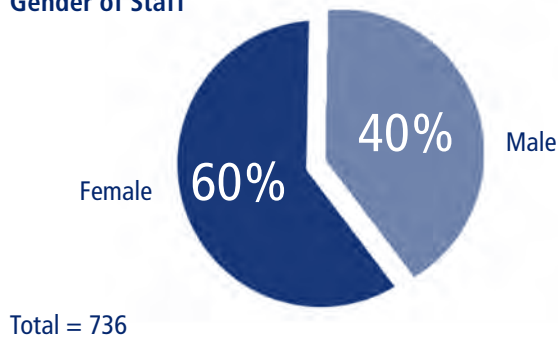


## Our staff

At the end of June 2010, Council's workforce comprised 736 employees ('active' headcount).

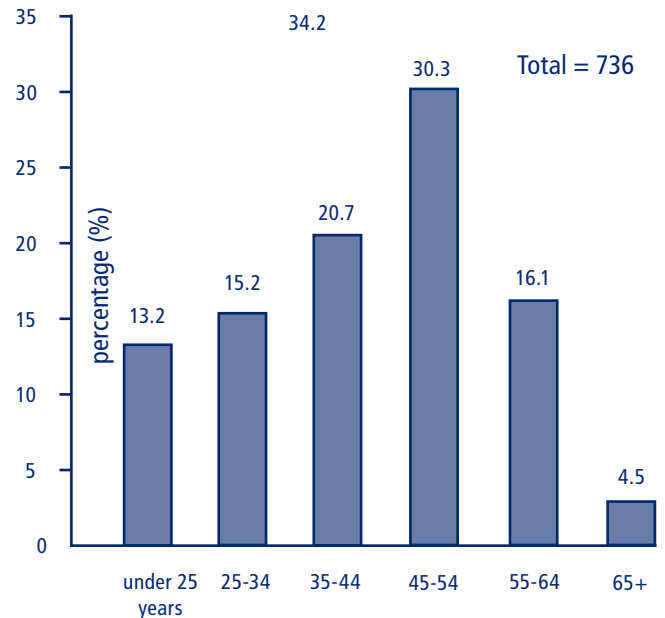
Of the total number of staff, 60% were females and 40% males.

### Gender of Staff

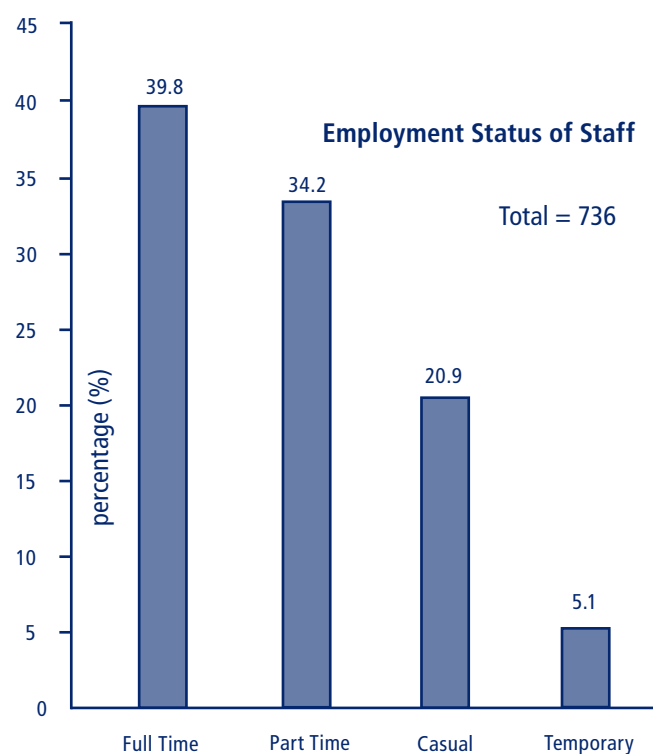


## Profile of Staff – by Age

### Age Groups of Staff - Maribyrnong City Council

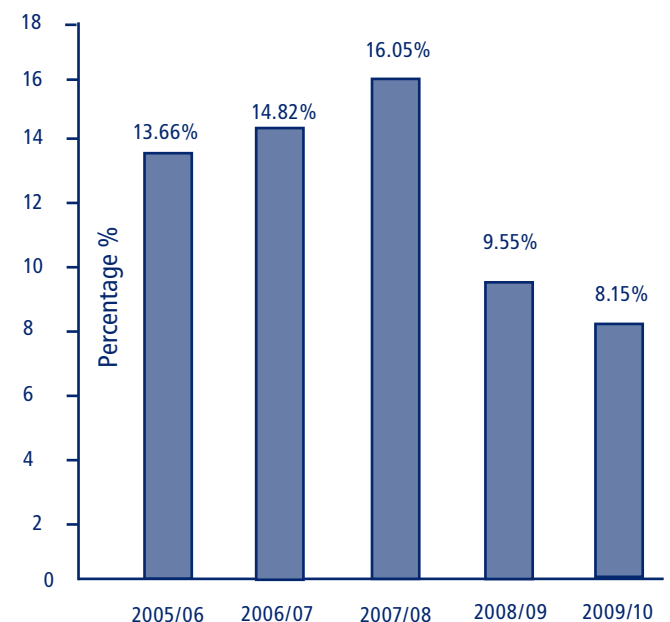


### Profile of Staff – by Employment Status (full time, part time, casual, temporary)



### Profile of Staff - by Turnover

For the last few years, Council's staff turnover has continued to fall. For 2009/10, Council achieved a turnover rate of 8.2% - well below the industry standard of 12.4%.



### Health and Wellbeing

The Health and Wellbeing Program is seen as complimentary to the Council's Learning and Development Program and the Occupational Health and Safety Program.

The sessions offered to Council employees in the 2009/2010 were in four categories:

- Corporate health
- Diet and nutrition
- Health and wellbeing
- Physical activity.

The Health and Wellbeing Program continued to promote health awareness, educate employees on long term benefits of good nutrition and exercise, encourage participation from all work groups and cross team networking.

### Learning and Development

Council is committed to fostering a workplace where the learning and development of employees is valued and actively encouraged. The overall purpose of the learning and development policy is to enhance the organisation's capacity to achieve its strategies to meet community needs through:

- Improved job knowledge, skills and competencies
- Broadening and deepening of professional skills and capabilities
- Encouragement of individual career development and growth
- Retention of highly skilled and committed staff.

In line with Council's Learning & Development Policy, a Training Needs Analysis was conducted identifying skills and knowledge gaps, which assisted the Learning and Development Committee to develop the 2009/2010 calendar program. The calendar offered a range of learning and development opportunities in corporate, diversity, personal effectiveness, leadership, and safety and risk management categories.

### Risk

Council is committed to proactively managing all the risks inherent in its operations. Council recognises that effective risk management ensures the ongoing delivery of high quality services and amenities. Council identifies and controls its strategic and operational risks by adopting an organisation-wide approach.

The ongoing management of organisational risks are governed by a 'Risk Management Strategy' launched in November 2008, and Council has now completed 100% of its actions.

Council reviewed its organisational risk across all business units and updated its strategic risk register. The internal Audit Committee used this information to assist in developing the annual audit plan, and for targeted supplementary audits. Council also purchased an Integrated Risk Management system which will be implemented in the first half of the 2010/1 financial year.

### Contracting and Procurement

Council has developed an 18 month strategic action plan to strengthen contract and procurement processes in line with industry best practice and in accordance with the Local Government Act 1989.

### Occupational Health and Safety (OH&S)

Council has continued to focus on developing the framework of its Health and Safety management system, including further enhancing consultation mechanisms, proactive inspections, risk assessments, injury prevention and emergency management compliance.

The Worksafe Victoria Employer Performance Management Program strategic partnership with Council resulted in the development of a new, five year Strategic OH&S Plan in 2009.

Over the past year, the following projects have been completed:

- Implemented Occupational Health and Safety Strategic Direction 2009-2014 and action plan, including actions to address OH&S and Injury Management Audit requirements
- Implemented 2009/10 actions from the Strategic OH&S Plan
- Undertook Task Analysis project for manual handling to identify and minimise risk of injuries to employees
- OH&S committee and all designated workgroup local safety committees continued to meet on a regular basis to discuss and review identified OH&S issues
- Conducted OH&S representative elections
- Reviewed and updated key OH&S policies
- Developed new OH&S policies to guide and support a consistent focus on work practice across the organisation
- Contracted new health providers to assist with injuries and safe return to work processes.



## 13 Statutory Information

### Information available for inspection

**Section 222 of the *Local Government Act 1989 (the Act)* entitles any person to inspect and take copies of (subject to any fee) prescribed accounts and records. The following information is available at the Maribyrnong Council Offices, Corner Napier and Hyde Streets, Footscray, during office hours:**

- Details of current allowances fixed for the Mayor and Councillors under section 74 or 74A of the Act
- Details of senior officers' total salary packages for the current financial year and the previous year including the gross salary, the amount of the Council or employer contribution to superannuation, the value of any motor vehicle provided by the Council and the total value of any other benefits and allowances provided by Council
- A register of delegations kept under sections 87 and 98 of the Act, including the date on which the last review under section 98(6) of the Act took place
- Submissions received in accordance with section 223 of the Act during the previous 12 months
- Details of overseas or interstate travel (with the exception of interstate travel by land for less than 3 days) undertaken in an official capacity by Councillors or any member of Council staff in the previous 12 months, including the names of the Councillors or members of Council staff and the date, destination, purpose and total cost of the overseas or interstate travel
- Agreements to establish regional libraries under section 196 of the Act
- Details of all property, finance and operating leases involving land, buildings, plant, computer equipment or vehicles entered into by the Council as lessor or lessee, including the name of the other party to the lease and the terms and the value of the lease
- Names of Council officers who were required to submit a return of interest during the financial year and the dates the returns were submitted
- A register of authorised officers appointed under section 224 of the Act
- Names of councillors who submitted returns of interest during the financial year and the dates the returns were submitted
- A list of donations and grants made by the Council during the financial year, including the names of persons or bodies which have received a donation or grant and the amount of each donation or grant
- Agendas and minutes of ordinary and special meetings held in the previous 12 months kept under section 93 of the Act except if the minutes relate to parts of meetings which have been closed to members of the public under section 89 of the Act
- A list of the names of the organisations of which the Council was a member during the financial year and details of all membership fees and other amounts and services provided during that year to each organisation by the Council
- A list of all special committees established by Council and the purpose for which each committee was established
- A list of contracts valued at \$100,000 (or such higher amount as is fixed from time to time under section 186(1) of the Act) or more –
  - (i) which the Council entered into during the financial year without first engaging in a competitive process and
  - (ii) which are not contracts referred to in section 186 (5) of the Act
- A list of all special committees established by Council which were abolished or ceased to function during the financial year
- Minutes of meetings of special committees established under section 86 of the Act and held in the previous 12 months except if the minutes relate to parts of meetings which have been closed to members of the public under section 89 of the Act
- In accordance with section 80A of the Act, a record of 'assembly of Councillors' meetings for a period of 12 months after the date of the assembly.

### Freedom of Information

The *Freedom of Information Act 1982* provides the opportunity for public access to Council documents. The Act establishes a legally enforceable right for the community to access information in document form held by Council. Council received 20 new applications under Freedom of Information for the period 1 July 2009 to 30 June 2010.

### Contracts

Maribyrnong City Council did not enter into any contracts valued at more than \$100,000 other than through a competitive tendering process.

## Local Laws

Local Laws current at the end of the financial year are:

<i>Local Law No 5</i>	Governance Local Law (2001) – including by reference Council's Code of Meeting Procedure
<i>Local Law No 6</i>	General Purposes Local Law (this local law took in elements of former Local Law No 1 (Environment Local Law) and Local Law No. 2 (Roads, Municipal Property and Council Land Local Law)

## Whistleblowers Protection Act 2001

The *Whistleblowers Protection Act 2001* (*the Act*) was introduced in January 2001.

In accordance with *the Act*, Council has developed procedures to facilitate the making of any disclosure that is made in compliance with *the Act*.

Council has a nominated Protected Disclosure Coordinator, who is responsible for the receipt and initial assessment of a disclosure made under *the Act*. Details about *the Act* and how people may make a disclosure are available from Council's Protected Disclosure Coordinator and Council's website.

As required by Section 104 of *the Act*, it is reported that:

- Council has established procedures under Part 6 of the *Act* to deal with any disclosures made under *the Act*. These procedures are available to the public.
- For the period 1 July 2009 to 30 June 2010, two protected disclosures were received by Council.
- Two protected disclosures were referred by Council to the Ombudsman Victoria for determination as to whether they were public interest disclosures.
- Two public interest disclosures were referred to Council during the year by the Ombudsman.
- Two public interest disclosures were referred by Council during the year to the Ombudsman to investigate.
- No investigations of disclosed matters were taken over by the Ombudsman from Council during the year.
- No requests were made under Section 74 of *the Act* to the Ombudsman to investigate disclosed matters referred to Council.
- There were no disclosed matters that Council declined to investigate during the year.
- Two disclosed matters were substantiated on investigation and action taken on completion of investigation.
- There were no recommendations of the Ombudsman under *the Act* that relate to Council during this past year (pending).

## 14 National Competition Policy Compliance 2009/10

### Certification by Chief Executive Officer

Maribyrnong City Council has complied with the requirements of the National Competition Policy (NCP) for the period 1 July 2009 to 30 June 2010 in accordance with the requirements outlined in National Competition Policy and Local Government – A Revised Statement of Victorian Government Policy, December 2008 (2008 Statement) as set out below:

<b>A. Trade Practices Compliance</b>	(State whether the Council is compliant or non-compliant. If non-compliant, justify or cite actions to redress).	Compliant
<b>B. Local Laws Compliance</b>	(State whether the Council is compliant or non-compliant. List all local laws made or remade during 2009-10 which impose a restriction on competition.)	Compliant
<b>C. Competitive Neutrality Compliance</b>	(State whether the Council is compliant or non compliant for all significant businesses. List any significant businesses that are non-compliant)	Compliant

I certify that:

- this statement has been prepared in accordance with the 2009/10 National Competition Policy reporting guidelines, which is pursuant to the 2008 Statement; and
- this statement present fairly the Council's implementation of the National Competition Policy.

Signed: \_\_\_\_\_



Acting Chief Executive Officer  
Date 2/8/2010

## 15 Annual Indicators 2009-2010

<b>Overall Performance</b>	Community satisfaction rating for overall performance of the Council	<b>6.34</b>
<b>Advocacy</b>	Community satisfaction rating for Council's advocacy and community representation on key local issues	<b>6.23</b>
<b>Engagement</b>	Community satisfaction rating for Council's engagement in decision making on key local issues	<b>6.44</b>
<b>All rates</b>	Average rates and charges per assessment	<b>\$1,687.13</b>
<b>Residential rates</b>	Average residential rates and charges per assessment	<b>\$1,341.07</b>
<b>Operating costs</b>	Average operating expenditure per assessment	<b>\$2,645.36</b>
<b>Capital expenditure</b>	Average capital expenditure per assessment	<b>\$379.08</b>
<b>Infrastructure</b>	Renewal gap	<b>126.25%</b>
	Renewal and maintenance	<b>190.22%</b>
<b>Debts</b>	Average liabilities per assessment	<b>\$1,016.51</b>
<b>Operating result</b>	Operating result per assessment	<b>\$285.07</b>

## 16 Performance Statement 2009-2010

Under Section 127(D) of the *Local Government Act 1989*, the preparation of the annual Municipal Budget contains a list of separately identified **Key Strategic Activities** Council will undertake in the 2009/10 financial year. This list of Key Strategic Activities includes performance targets and measures that will be assessed through an independent audit process and reported in this 2009/10 Annual Report.

### Key Strategic Activities for 2009/10

	<b>Key Strategic Activities</b>	<b>Target</b>	<b>Performance Measures</b>	<b>Achieved Yes / No</b>	<b>Achievements</b>
i)	Continued implementation of the Maribyrnong Strategic Bicycle Plan	Funded projects completed by end June 2010	Projects completed on time and within budget including new on road paths in South Road, Braybrook, and Hyde Street, Footscray	Yes	Cycling projects: <ul style="list-style-type: none"> <li>- South Road on-road bicycle path</li> <li>- Stage one construction of shared path adjacent to Cross Street and Rupert Street, West Footscray.</li> <li>- Stage 2 implementation of the cycling wayfinding project</li> <li>- Repairs to the Maribyrnong River shared path</li> <li>- Implementation of bike parking facilities.</li> </ul> (Note: the Hyde Street on road path was deferred pending road resurfacing works)



	Key Strategic Activities	Target	Performance Measures	Achieved Yes / No	Achievements
ii)	Develop a Walking Strategy for the City	<ul style="list-style-type: none"> <li>Complete strategy by end June 2010</li> </ul>	<ul style="list-style-type: none"> <li>Strategy complete on time and within budget</li> </ul>	Yes	The Walking Strategy has been completed and adopted by Council.
iii)	Advocate for public transport improvements and best outcomes for the City in the planning of key transport projects.	<ul style="list-style-type: none"> <li>State Government engages with Council and the community</li> <li>Council's views considered in key transport projects in the Victorian Transport Plan.</li> </ul>	<ul style="list-style-type: none"> <li>Participation in the Metropolitan Transport Forum and the Western Transport Alliance meetings and campaigns</li> <li>Participation in State Government consultations</li> <li>Active community engagement</li> </ul>	Yes	<ul style="list-style-type: none"> <li>Meetings of the Metropolitan Transport Forum and the Western Transport Alliance have been regularly attended.</li> <li>Council actively participated in the PT4Me2 public transport campaign.</li> <li>Council has taken an active role in the consultation process on the State Government Victorian Transport Plan projects, including Regional Rail Link, Truck Action Plan, WestLink and Melbourne Metro 1 projects.</li> </ul>
iv)	Develop the designs and model for child and family hubs across the municipality	Clare Court Children's Hub design and service integration model completed by June 2010	<ul style="list-style-type: none"> <li>Design and governance model for children's hub that achieves integrated service delivery</li> </ul>	Yes	The Clare Court Children's Centre design has been completed and construction has commenced. The governance model for the new centre has been completed and a single Committee of Management established.
v)	Engage children in the development of the <i>Maribyrnong Early Years Plan 2009-12</i>	<ul style="list-style-type: none"> <li>Consultations with children undertaken in a range of settings across the municipality to inform the Municipal Early Years Plan</li> </ul>	<ul style="list-style-type: none"> <li>A minimum of 80 children consulted</li> </ul>	Yes	A project (Hearing their Voices 2009) was developed to gather children's views about space and place. Close to 100 children aged between 3 and 12 years were consulted using interviews, drawings and camera techniques. This information helped with the development of the MEYP 2010-2014.
vi)	Review Council's Planning Scheme	<ul style="list-style-type: none"> <li>Complete revision by December 2009</li> <li>Prepare a revised local planning policy framework (MSS for Council consideration)</li> </ul>	<ul style="list-style-type: none"> <li>Revision completed on time within budget</li> </ul>	Yes	The planning scheme revision was completed and a report sent to Minister for Planning. The revised planning policy was placed on exhibition as Amendment C82 to the Maribyrnong Planning Scheme.
vii)	Conduct 150 years of Footscray community celebrations	<ul style="list-style-type: none"> <li>Conduct 150 years celebrations program commencing July 2009</li> </ul>	<ul style="list-style-type: none"> <li>Endorsed program completed</li> </ul>	Yes	Successfully conducted Footscray 150 program, including community celebration day in Footscray.

	Key Strategic Activities	Target	Performance Measures	Achieved Yes / No	Achievements
viii)	Council delivers on its commitment relating to Footscray Renewal projects	<ul style="list-style-type: none"> <li>• Council's projects funded and commenced</li> <li>• State Government continues to commit to major infrastructure upgrades</li> </ul>	<ul style="list-style-type: none"> <li>• Active community involvement and participation in Council's projects such as leisure and physical activities program, Footscray Flicks, Progressive Dinner, etc</li> <li>• Strong partnership/ collaboration with State Government</li> </ul>	Yes	<ul style="list-style-type: none"> <li>• Leeds Street Redesign fully completed for tendering.</li> <li>• Greening Footscray Stage 3 completed.</li> <li>• Streetscape refurbishment of Nicholson Street South completed.</li> <li>• A series of public participation activities conducted including tai chi, Footscray Flicks, historic walking tours.</li> <li>• State Government grants received totalling \$790,000.</li> <li>• Joseph's Road Masterplan and Infrastructure Needs Assessment completed.</li> <li>• Amendment C90 placed on exhibition.</li> </ul>
ix)	Conduct community engagement events / activities to promote carbon neutrality	<ul style="list-style-type: none"> <li>• Conduct 8 community engagement activities by July 2010, within budget</li> </ul>	<ul style="list-style-type: none"> <li>• Active community participation in various activities such as 'Sustainable Schools', CALD Enviro Champions Program, Real Estate 'Green Welcome Packs', Clean and Green</li> </ul>	Yes	<ul style="list-style-type: none"> <li>• Water and Energy Expo for Vietnamese community held at Quang Minh Temple.</li> <li>• 4 Greening Maribyrnong Conversation sessions held</li> <li>• 4 Sustainable Schools network meetings held</li> <li>• 11 Green Lunchbox Sessions held</li> <li>• Clean and Green events held, including Clean Up Australia Day.</li> </ul>
x)	Raise organisational and community awareness on violence against women	<ul style="list-style-type: none"> <li>• Greater community and organisation awareness on impacts of violence against women</li> </ul>	<ul style="list-style-type: none"> <li>o Development of a communication strategy on Violence Against women</li> <li>o Development of range of initiatives - taking whole of council approach</li> </ul>	Yes	<ul style="list-style-type: none"> <li>• Delivery of a comprehensive communications strategy as part of the White Ribbon Day campaign in November 2009.</li> <li>• Ongoing organisational support for the White Ribbon Day Working Group</li> <li>• Production of 'help cards' for men and women</li> <li>• Development and launch of an organisational policy on Family Violence</li> <li>• Inclusion of questions in Council's Annual Community Survey</li> </ul>
xi)	Expand on the work life balance program across Council, inclusive of flexible work practices	<ul style="list-style-type: none"> <li>• Development of a comprehensive work life balance (WLB) program</li> </ul>	<ul style="list-style-type: none"> <li>• Development of some new, and promotion of existing, policies that support WLB</li> </ul>	Yes	<ul style="list-style-type: none"> <li>• Participated in a WLB study via Monash Business School</li> <li>• Education sessions provided for coordinators/team leaders, based on the results of a previous internal study</li> </ul>

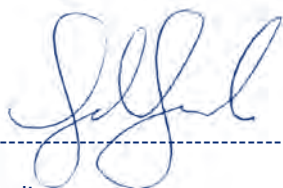
	Key Strategic Activities	Target	Performance Measures	Achieved Yes / No	Achievements
			<ul style="list-style-type: none"> <li>• Provision of education sessions to staff on WLB</li> <li>• Implementation of staff wellbeing activities</li> </ul>		<ul style="list-style-type: none"> <li>• Creation of a WLB intranet page</li> <li>• Creation of a 'flexible work arrangements' proposal form/ procedure</li> <li>• Wellbeing calendar 2009/10 implemented.</li> </ul>
xii)	Development of New Waste Minimisation Strategy 2009 – 2013	• Strategy completed by December 2009	• Project completed on time and budget	No	Awaiting the outcome of the North and West Organics tender and Victorian Alternative Resource Recovery Initiative (VARRI) recommendations
xiii)	Plan for adequate, appropriate, accessible and integrated physical and social infrastructure	• Completion of projects in accordance of endorsed capital works /asset renewal program for 2009-10	<ul style="list-style-type: none"> <li>• Complete capital improvement projects such as Clare Court Children's Hub, Yarraville Community Centre, Mclvor Reserve Pavilion/ Master Plan and Road/Footpath Improvement Program.</li> <li>• Continued participation in STEP Asset Management improvement program</li> </ul>	No	Major achievements for 09/10: <ul style="list-style-type: none"> <li>• Yarraville Community Centre</li> <li>• Henderson House Upgrade</li> <li>• Mclvor Reserve Pavilion Redevelopment</li> <li>• Cross Street Off Road Shared Footway (Stage 1) Continued participating in the Municipal Association of Victoria STEP program, and implementing improvement actions.</li> </ul> * Clare Court Children's Hub was not completed in the 09/10 financial year.

## Council Approval of the Performance Statement

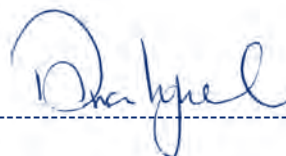
In our opinion the accompanying performance statement of the Maribyrnong City Council in respect of the 2009/2010 financial year is presented fairly in accordance with the *Local Government Act 1989*.

The statement outlines the performance targets and measures set out in relation to the achievement of the business plan in respect of that year described in Council's corporate plan and describes the extent to which the business plan was met in that year having regard to those targets and measures.

As at the time of signing we are not aware of any circumstances which would render any particulars in the statement to be misleading or inaccurate.



Sel Senli  
Councillor



Dina Lynch  
Councillor



# VAGO

Victorian Auditor-General's Office

## INDEPENDENT AUDITOR'S REPORT

### To the Councillors, Maribyrnong City Council

#### *The Performance Statement*

The accompanying performance statement for the year ended 30 June 2010 of Maribyrnong City Council which comprises the statement, the related notes and the Council Approval of the Performance Statement has been audited.

#### *The Councillors' Responsibility for the Performance Statement*

The Councillors of Maribyrnong City Council are responsible for the preparation and fair presentation of the performance statement in accordance with the *Local Government Act 1989*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the performance statement that is free of material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

As required by the *Local Government Act 1989*, my responsibility is to express an opinion on the performance statement based on the audit, which has been conducted in accordance with Australian Auditing Standards. These Standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance whether the performance statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the performance statement. The audit procedures selected depend on judgement, including the assessment of the risks of material misstatement of the performance statement, whether due to fraud or error. In making those risk assessments, consideration is given to the internal control relevant to the entity's preparation and fair presentation of the performance statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the overall presentation of the performance statement.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

#### *Matters Relating to the Electronic Presentation of the Audited Performance Statement*

This auditor's report relates to the performance statement published in both the annual report and on the website of Maribyrnong City Council for the year ended 30 June 2010. The Councillors are responsible for the integrity of the website. I have not been engaged to report on the integrity of the website. The auditor's report refers only to the statements named above. An opinion is not provided on any other information which may have been hyperlinked to or from these statements. If users of this report are concerned with the inherent risks arising from electronic data communications, they are advised to refer to the hard copy of the audited performance statement to confirm the information included in the audited performance statement presented on Maribyrnong City Council website.

1

Level 24, 35 Collins Street, Melbourne Vic. 3000

Telephone 61 3 8601 7000 Facsimile 61 3 8601 7010 Email [comments@audit.vic.gov.au](mailto:comments@audit.vic.gov.au) Website [www.audit.vic.gov.au](http://www.audit.vic.gov.au)

# VAGO

Victorian Auditor-General's Office

## Independent Auditor's Report (continued)


### *Independence*

The Auditor-General's independence is established by the *Constitution Act 1975*. The Auditor-General is not subject to direction by any person about the way in which his powers and responsibilities are to be exercised. In conducting the audit the Auditor-General, his staff and delegates complied with all applicable independence requirements of the Australian accounting profession.

### *Auditor's Opinion*

In my opinion, the performance statement of Maribyrnong City Council in respect of the 30 June 2010 financial year presents fairly, in all material respects, in accordance with the *Local Government Act 1989*.

MELBOURNE  
2 September 2010

  
D D R Pearson  
Auditor-General



## 17 Audit Committee Annual Report for year ending 30 June 2010

The "Terms of Reference" Clause 2.4 Reporting, of the Maribyrnong City Council Audit Committee Charter, state that the Audit Committee shall:-

***"report annually to the Council summarising the activities of the Committee during the previous financial year"***

### **Meetings**

The Committee met during the period under review, on the following dates:

25 August 2009 (Special)  
22 September 2009  
24 November 2009  
23 February 2010  
27 April 2010  
22 June 2010

### **Meeting Attendance**

Each Committee meeting was conducted with at least a quorum (2 members of a total of 4). The two independent members attended all meetings whilst at least one of the Councillors was present at each meeting.

Members	Eligible to Attend	Attended
Alan Hawkes, Independent Member	6	6
Linda MacRae, Independent Member	6	6
Cr Dina Lynch Member	6	5
Cr Sel Sanli Member	3	2
Cr John Cumming Member	6	5
Cr Michael Clarke Member	3	3

The Chief Executive Officer, General Manager of Sustainable Development, Finance Manager and Management Accountant were regularly in attendance. At least one representative from the Internal Auditors, McLeam Delmo, were also in attendance at each meeting.

The External Auditors – VAGO attended the 25 August 2009 meeting to discuss the 2008/09 Annual Financial Statements.

Other senior officers of the Council were in attendance at Audit Committee meetings, as required when specific matters or reports were under discussion.

### **Duties and Responsibilities**

It is considered that the Duties and Responsibilities, as detailed in Sub-section 2.5 (o) (i) to (xvii) inclusive of the Audit Committee's Terms of Reference were adequately fulfilled during the review period.

### **Independent Members**

In accordance with the Audit Committee Charter 2.2 (d) Membership

***"Appointment of external persons shall be made by Council for a minimum term of three years. The term of the appointment should be arranged to ensure an orderly rotation and continuity of membership despite changes to Council's elected representatives."***



### Audit Reports Considered

The following Internal Audit Reports were presented by the Internal Auditors - McLean Delmo Hall Chadwick (MDHC) - to the Audit Committee for consideration and comment:

- Review of Council's management of fraud policies, processes and procedures
- Review of Council's compliance with the privacy act
- Review of the accuracy and controls of the plant and equipment asset register
- Review of the adequacy of Council's planning and enforcement procedures
  - o Management acknowledged that the high risk referred to in the report remains. Management will continue to monitor this risk with the use of back up staff
- Review of Council's risk management framework and implementation monitoring processes
  - o Following a presentation from the Internal Auditor, Organisational Development Manager and Risk Management Coordinator it was resolved that the recommendations contained in the internal audit report relating to extreme and high risks be referred to Executive Management Team by the Finance Manager with a view to increase or revise the 2010 internal audit plan. Management decided that these risks will continue to be monitored pending outcome of the shared services project.
- Review of Council's strategic and statutory planning policies and procedures
- Review of Council's environmental health policies and procedures
- Review and update of the 2010 Audit Plan
- Review of Council's cash handling processes and procedures
- Review of Council's corporate governance policies and procedures
- Review of Council's payroll processes, procedures and controls including salary sacrifice and salary packaging arrangements
- Review of outstanding and implemented recommendations from previous reports

It is pleasing to advise that there were no matters of substance that required reporting direct to Council.

A copy of the agendas and minutes of the Audit Committee were provided to Council on a regular basis.

### Other Regular and Special Reports Considered

- 2008/09 Financial Statements
- Overdue debtors reports
- Status reports of contamination on Maribyrnong land and buildings
- Update of business continuity plan
- Overdue annual leave reports
- Update records management processes and procedures
- 2010 proposed annual audit plan
- Review of council's risk management framework and implementation monitoring processes
- Quarterly finance reports
- Special audit review of Council's plant and equipment
- Three year audit plan
- Internal audit contract (take up of option)
- Progress of IT strategy review
- Appointment of HLB Mann Judd as VAGO's contract audit firm for external audit
- Asset management processes and procedures
- 2010 external audit strategy
- Update of Council's road management plan
- OH&S Annual Report

### General Comments

The Audit Committee conducted a self assessment, assessing its performance during the 2008-2009 financial year. It is proposed to repeat this exercise during 2010-2011 financial year.

The Committee worked well together in the 2009/10 financial year, due largely to the very positive attitude of both the Internal Auditors and Senior Council staff and their various expertise in dealing with issues raised.



### Alan Hawkes

Independent Audit Committee Member  
and Chairman  
Maribyrnong City Council

## Finance Report

### *Financial Overview*

Council's finances continue to be guided by the Long Term Financial Plan which was first implemented in July 2000. This Plan is reviewed annually as a part of the Council planning process and updated to reflect changing circumstances. The revision of the Long Term Financial Plan forms a part of Council key strategic activities reported in the Performance Statement of the Annual Report. The Performance Statement has been audited by the Auditor General.

Council's investments are currently held with the four major banks or financial institutions with a \$1 million government guarantee.

The Long Term Financial Plan was initially used as a tool to ensure the management of Council's debt. Council's outstanding debt has reduced from \$33.019M in June 2000 to \$13.041M in June 2010.

This report provides an overview of the major results portrayed in Council's Financial Statements for the year ended June 30 2010.

### **Surplus (deficit) for the period**

The surplus (deficit) for the reporting period represents accrual accounting treatments which includes depreciation but excludes expenditure on capital items, loan repayments and transfers to and from reserves. Council budgeted for a \$14.681M surplus in the 2009/10 financial year and has achieved a \$9.619M surplus.

This surplus is reported in the Comprehensive Income Statement as presented in the Annual Financial Report.

### **Capital Expenditure**

Council's capital expenditure for the 2009/10 financial year was \$12.791M. A further \$6.651M has been expended on assets but not capitalised. This has been made possible by the improvement in Council's financial position and the introduction of the community infrastructure fund.

### **Cash Holdings**

Council's cash and investments on hand at 30 June was \$38.537M an increase over the previous financial year of \$4.844M. This is in the main attributable to the increased level of government grants received in the 2009/10 financial year to be expended in the 2010/11 financial year.

The level of Council's cash and investments has seen the continuance of the Asset Investment Program and all reserves and provisions being fully funded, including: Council's provision for employee benefits amounts to \$11.317M and reserves for Mausoleum Trust of \$513,000 developer contributions of \$5.092M and Asset Investment Program of \$5.296M.

### **Assets – Property, Plant and Equipment**

The level of Council assets has increased by \$139.212M due to Council's capital works program and the revaluation of Council's land and buildings and infrastructure assets.

### **Outstanding Debtors (Receivables)**

Council's debtors are at a similar level to the previous financial year with small increases in unpaid parking infringement debtors.

### **Borrowings**

Council has not borrowed during the financial year, and repayments have occurred in line with Council's commitments. The outstanding amount at the end of the financial year was \$13.041M.

### **Working Capital and Liquidity**

The Working Capital Ratio or Liquidity position is a ratio of 2.01:1 at June 30 2010, compared to 1.86:1 at 30 June 2009. This ratio is used to assess Council's ability to meet its current liabilities, by using its current assets. The ratio indicates \$2.01 of current assets for every \$1.00 of current liabilities. The current position is seen to be adequate.

### **18 A Plain English Guide to the Financial Report**

This Council prepares its financial statements in accordance with the Australian Accounting Standards, using particular terminology and conventions that may not be familiar to some readers. This Guide may assist readers understand the outcomes stated in the financial statements.

### **What is contained in the Financial Statements?**

- The four major disclosures are collectively known as 'Financial Statements'. These documents provide an overview of the transactions that occurred during the year and a summary of the financial status of Council at the end of the year. The four documents are:

1. The Comprehensive Income Statement for the year ended 30 June 2010
2. The Balance Sheet as at 30 June 2010
3. The Statement of Changes in Equity for the year ended 30 June 2010, and
4. The Cash Flow Statement for the year ended 30 June 2010.

- These documents are followed by information referred to as the "Notes", providing explanations of the accounting policies and further details on the values contained in the Financial Statements.

## The Financial Statements

### Income Statement

The Income Statement shows:

- The sources of revenue earned and the operating (or day to-day) expenses incurred during the financial year.
- The expenses incurred in running the Council during the year. These expenses relate only to the operations and do not include the costs associated with the purchase or the building of assets. While asset purchase costs are not included in the expenses there is an item for depreciation.  
This value is the value of the assets used up in the year. This arrangement ensures that the cost of an asset is matched to the period in which it is used rather than just the period in which it was constructed or purchased.
- The key figure to look at is the "Surplus (deficit) for the period".

### Balance Sheet

This statement is a snapshot of the Council's financial situation as at 30 June.

- This statement shows what the Council owns as Assets and what it owes as Liabilities. The bottom line of this Statement is Net Assets. This is the net worth of Council that has been built up over many years. The assets and liabilities are separated into Current and Non-Current categories. Current means those assets or liabilities will fall due in the next 12 months. The items included in the Statement of Financial Position are:

#### Current and Non Current Assets

- **Cash and cash equivalents** - Cash held in the bank and as petty cash, and cash invested in bank bills and term deposits.
- **Trade and other Receivables** - Monies owed to Council by ratepayers and others which have been invoiced or bills sent.

- **Other Assets** - Inventory and services which have been prepaid, and monies owed to Council not invoiced as at June 30.
- **Property held for Resale** - Land which Council plans to sell in the next 12 months.
- **Property, Infrastructure, Plant and Equipment** - Land, buildings, roads, vehicles, equipment etc. which have been accumulated by Council over many years.

#### Current and Non Current Liabilities

- **Trade and other Payables** - People and businesses to which Council owes money.
- **Trust Funds and Deposits** - Money held by Council on behalf of third parties.
- **Provisions (Employee Benefits)** - The accrued value of Long Service Leave, Annual Leave and Staff Gratuity Allowance payable to employees of Council.
- **Interest Bearing Liabilities** - The outstanding balance Council owes on Bank loans. Current borrowings represent the amount to be repaid in 2010/2011. This category also includes any Bank Overdraft.

#### Net Assets

This term describes the difference between the value of Total Assets and Total Liabilities. It represents the net worth of the Council as at 30 June.

#### Equity

The term used to describe the components of Net Assets. These components are:

**Accumulated Surplus** - The value of all net assets, other than those directly below, which have been accumulated over time.

**Asset Revaluation Reserve** - The difference between the previously recorded value of assets and their current valuations.

**Other Reserves** - Funds that have restrictions placed on their use and are not readily available for use by Council.

### Statement of Changes in Equity

During the course of the year the values which make up Equity can change. This Statement shows the values of such changes and how these changes arose.

The main reasons for a change in equity stem from:

- the 'surplus or deficit' from operations, described in the Statement as Surplus or (Deficit) for the year;
- the revaluation of Council's property and infrastructure

The use of monies from Council's reserves; revaluation of the assets; this takes place on a regular basis. It also occurs when existing assets are taken up in the books for the first time.



## Statement of Cash Flows

The Statement of Cash Flows summarises cash payments and cash receipts for the year. The values in this

Statement may differ from those shown in the Income statement because the Income Statement is prepared on an accrual accounting basis. Council's cash arises from, and is used in, three main areas:

### o Cash Flows from Operating Activities:

**Receipts** - All cash receipts arising from the general operations of Council. It includes rates, general trading sales and debtors, grants and interest earnings. Receipts do not include cash from the sale of assets.

**Payments** - All cash paid by Council from its bank account to staff, creditors and other persons. It does not include the costs associated with the creation of assets.

### o Cash Flows from Investing Activities:

The accounting term Investing Activities relates to the construction, purchase and sale of assets such as land, buildings, plant and other long-term revenue producing assets.

### o Cash Flows from Financing Activities

This is where the receipt and repayment of borrowed funds are recorded.

The bottom line of the Statement of Cash Flows is the Cash at the End of Financial Year. This shows the cash position of Council to meet its debts and other liabilities.

## Notes to the Accounts

The Notes are a very important and informative section of the report. The Australian Accounting Standards are not prescriptive in a lot of issues. Therefore, to enable the reader to understand the basis on which the values shown in the Statements are established it is necessary to provide details of Council's accounting policies. These are described in Note 1.

Apart from the accounting policies, the Notes also give details behind many of the summary figures contained in the Statements. The Note numbers are shown beside the relevant items in the Income Statement, Balance Sheet and the Statement of Cash Flows.

Where Council wishes to disclose other information which cannot be incorporated into the Statements then this information is shown in the following Notes.

Other Notes include:

- the cost of the various functions of Council;
- the break down of expenses, revenues, reserves and other assets;
- contingent assets and liabilities;
- transactions with persons related to Council; and
- financial performance indicators.

The Notes should be read at the same time as, and together with, the other parts of the Financial Statements to get a clear picture of the accounts.

## Standard Statements

The Standard Statements section provides three of the four statements mentioned above (Comprehensive Income Statement, Balance Sheet and Statement of Cash Flows) together with a further statement (Statement of Capital Works).

The Statement of Capital Works sets out the expenditure on creating or buying Property, Infrastructure, Plant & Equipment assets by each category of asset. It also shows how much has been spent on renewing, upgrading, expanding or creating new assets of this type.

These Standard Statements provide a comparison between the actual results for the year and the budget that was set at the start of the year. All major differences are explained in accompanying notes.

## Statements by Principal Accounting Officer and Councillors

The certification of the Principal Accounting Officer is made by the person responsible for the financial management of Council that, in her/his opinion, the Financial Statements have met all the statutory and professional reporting requirements.

The certification of Councillors is made by two Councillors on behalf of Council that, in their opinion, the Financial Statements are fair and not misleading.

## Auditor General's Report

The independent Audit Report provides the reader with an external and independent opinion of the Financial Statements. It confirms that the Finance Report has been prepared in accordance with relevant legislation and professional standards and that it represents a fair picture of the financial affairs of the Council.

**FINANCE 2009 -2010****Comparative Report Standard Statements**

for the year ended 30 June 2010



**Maribyrnong**  
CITY COUNCIL



**Maribyrnong City Council*****Comparative Report*****Standard Statements**For the Year Ended 30 June 2010

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## **Maribyrnong City Council**

### ***Comparative Report***

### **Standard Statements**

For the Year Ended 30 June 2010

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#### **Notes to Standard Statements**

##### **1. Basis of preparation of Standard Statements**

Council is required to prepare and include audited Standard Statements for this financial year within its Annual Report. Four Statements are required this year - a Standard Income Statement, Standard Balance Sheet, Standard Cash Flow Statement and a Standard Statement of Capital Works together with explanatory notes.

These statements and supporting notes form a special purpose financial report prepared to meet the requirements of the Local Government Act 1989 and Local Government (Finance and Reporting) Regulations 2004.

The Standard Statements have been prepared on an accounting basis consistent with those used for the General Purpose Financial Statements and the Budget. The results reported in these statements are consistent with those reported in the General Purpose Financial Statements.

The Standard Statements are not a substitute for the General Purpose Financial Statements, which are included in the Annual Report. They have not been prepared in accordance with all Australian Accounting Standards or other authoritative professional pronouncements.

The Standard Statements compare council's financial plan, expressed through its budget, with actual performance. The Local Government Act 1989 requires explanation of any material variances. The Council has adopted a materiality threshold of greater than 10 per cent and more than \$100,000. Explanations have not been provided for variations below the materiality threshold unless the variance is considered to be material because of its nature.

The budget figures included in the Statements are those adopted by Council on 30 June 2009. The budget was based on assumptions that were relevant at the time of adoption of the budget. The Council set guidelines and parameters for revenue and expense targets in this budget in order to meet council's business plan and financial performance targets for both the short and long term. The budget did not reflect any changes to equity resulting from asset revaluations, as their impacts were not considered predictable.

Detailed information on the actual financial results are contained in the General Purpose Financial Statements. The detailed budget can be obtained by contacting Council or through the Council's website. The Standard Statements must be read with reference to these documents.

# **Maribyrnong City Council** **Comparative Report** **Income Statement**

For the Year Ended 30 June 2010

	Budget 2009/10 \$'000	Variances		Ref	Actuals 2009/10 \$'000
	\$'000	\$'000	%		
<b>Income</b>					
Rates and charges	56,852	75	-		56,927
Statutory fees and fines	6,424	3,636	57	1	10,060
User fees	8,063	788	10		8,851
Grants - recurrent	8,719	1,084	12	2	9,803
Grants - non - recurrent	5,472	1,562	29	3	7,034
Contributions - cash	275	1,436	522	4	1,711
Reimbursements	1,242	551	44	5	1,793
Interest	1,045	844	81	6	1,889
Other income	271	540	199	7	811
<b>Total income</b>	<b>88,363</b>	<b>10,516</b>	<b>12</b>		<b>98,879</b>
<b>Expenses</b>					
Employee benefits	37,545	(874)	(2)		38,419
Materials and services	25,676	(7,991)	(31)	8	33,667
Bad and doubtful debts	900	(2,180)	(242)	9	3,080
Depreciation	9,500	(631)	(7)		10,131
Finance costs	1,360	391	29	10	969
Other expenses	321	(18)	(6)		339
<b>Total expenses</b>	<b>75,302</b>	<b>(11,303)</b>	<b>(15)</b>		<b>86,605</b>
Contributions - non-monetary assets	1,200	(1,200)	(100)	11	-
Net gain (loss) on disposal of property, infrastructure, plant and equipment	420	(1,171)	(279)	12	(751)
Control of assets transferred	-	(1,904)	(100)	13	(1,904)
<b>Surplus (Deficit) for the year</b>	<b>14,681</b>	<b>(5,062)</b>	<b>(34)</b>		<b>9,619</b>

## Maribyrnong City Council Comparative Report Income Statement

For the Year Ended 30 June 2010

### Variance Explanation Report

Item	Ref	Explanation
<b>Income</b>		
Statutory fees and fines	1	Council has increased its surveillance of parking areas within the municipality increasing revenue in this area.
Grants - recurrent	2	Both State and Federal Governments have advanced funding to Council prior to the end of the financial year. These funds will be expended on projects budgeted to occur in the next financial year. These funds were mainly for the following programs: Victorian grants commission, Best start, Footscray at night, Greening Footscray, Public safety, Early years and Living libraries.
Grants - non - recurrent	3	Capital grants were received in advance prior to the end of the financial year and will be spent during the next financial year. These funds were mainly for the following projects. Clare court, Leeds street and Railway reserve.
Contributions - cash	4	The amount received from developers for open space and developer contributions exceeded budget. Any receipts in the way of Open Space or Developer Contributions are transferred to the appropriate statutory reserves. The balance of the variance relates the transfer of contributions from the Footscray Community Arts centre.
Reimbursements	5	The increase in parking surveillance has meant an increase in court recovery costs that have been added to the infringements.
Interest	6	Council, when preparing the budget, took a conservative approach to interest rates. The interest rates actually increased more than budgeted. This along with additional government funding received, which were invested and are the principle causes for this variance.
Other income	7	The sale of laneways achieved during the year was not budgeted.



## Maribyrnong City Council Comparative Report Income Statement

For the Year Ended 30 June 2010

### Variance Explanation Report (continued)

#### Item

#### Expenditure

- |                        |  |
|------------------------|--|
| Materials and services | 8 Expenditure budgeted within Council's capital and improvement program has been expensed in accordance with Council's accounting policies. Various other items relate to the installation of new technology for the increased parking surveillance with associated infringements costs. There were also significant cost increases in tipping, utilities, consultants, insurance premiums, planning and property. |
| Bad and doubtful debts | 9 The increase in doubtful debts relates to a review of the payment history and the increase in revenue as a result of the new parking surveillance measures.  |
| Finance costs          | 10 There has been a correction of the methodology used to budget the interest expense, which was based on cash payments, while the actuals accrue the unpaid expense.  |

#### Other

- |  |  |
|--|--|
| Contributions - non-monetary assets  | 11 This item budget was based on a review of future developments, however no new infrastructure contributions from developers were received during this period.  |
| Net gain (loss) on disposal of property, infrastructure, plant and equipment | 12 Only Fleet disposals are budgeted, due to the uncertain timing of disposals and the value of infrastructure assets demolished during the construction of the new assets.                                  |
| Control of assets transferred  | 13 Council has been informed the Somerville Rd bridge is under the control of Victrack and not as previously advised by Vicroads. The variance is caused by a removal of the asset from Council's registers. |

## Maribyrnong City Council Comparative Report Balance Sheet

For the Year Ended 30 June 2010

	Budget 2009/10 \$'000	Variances		Ref	Actuals 2009/10 \$'000
	\$'000	\$'000	%		
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	31,416	7,121	23	1	38,537
Trade and other receivables	6,894	999	14	2	7,893
Other assets	531	599	113	3	1,130
<b>Total current assets</b>	<b>38,841</b>	<b>8,719</b>	<b>22</b>		<b>47,560</b>
<b>Non-current assets</b>					
Trade and other receivables	121	(38)	(31)		83
Property, infrastructure, plant and equipment	671,728	104,763	16	4	776,491
<b>Total non-current assets</b>	<b>671,849</b>	<b>104,725</b>	<b>16</b>		<b>776,574</b>
<b>Total assets</b>	<b>710,690</b>	<b>113,444</b>	<b>16</b>		<b>824,134</b>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	9,783	2,483	25	5	7,300
Trust funds and deposits	609	(2,032)	(334)	6	2,641
Provisions	9,960	(447)	(4)	7	10,407
Interest bearing loans and borrowings	3,340	-	-		3,340
<b>Total current liabilities</b>	<b>23,692</b>	<b>4</b>	<b>0</b>		<b>23,688</b>
<b>Non-current liabilities</b>					
Provisions	1,082	172	16	7	910
Interest bearing loans and borrowings	9,702	1	-		9,701
<b>Total non-current liabilities</b>	<b>10,784</b>	<b>173</b>	<b>2</b>		<b>10,611</b>
<b>Total liabilities</b>	<b>34,476</b>	<b>177</b>	<b>1</b>		<b>34,299</b>
<b>Net assets</b>	<b>676,214</b>	<b>113,621</b>	<b>17</b>		<b>789,835</b>
<b>Equity</b>					
Accumulated surplus	299,144	(28,086)	(9)		271,058
Asset revaluation reserve	368,664	139,212	38	8	507,876
Other reserves	8,406	2,495	30	9	10,901
<b>Total equity</b>	<b>676,214</b>	<b>113,621</b>	<b>17</b>		<b>789,835</b>

The above statement should be read with the accompanying notes.

## Maribyrnong City Council Comparative Report Balance Sheet

For the Year Ended 30 June 2010

Variance Explanation Report Item	Ref	Explanation
<b>Assets</b>		
Cash and cash equivalents	1	This item is mainly made up of both State and Federal Government funding advanced to Council prior to the end of the financial year. These grants will be expended on projects and programs to occur in the next financial year.
Trade and other receivables	2	The parking infringement debtors have increased due to new parking surveillance measures.
Other assets	3	The accrued interest income reflects the interest earned but not received by council at the end of the financial year.
Property, infrastructure, plant and equipment	4	Asset revaluations are not budgeted for as the timing and value are unknown at the time of budget preparation.
<b>Liabilities</b>		
Trade and other payables	5	The accrued wages decreased due to the change in pay days outstanding to year end. Also a large portion of creditors were paid within the June period.
Trust funds and deposits	6	The MAC prepaid membership deposits and Other Deposits have increased. It had been expected that more projects would be finished and the deposits returned during the financial year.
Provisions	7	The overall provisions remain within 2% of budget when the movement between current and non current is considered together.
Asset revaluation reserve	8	Asset revaluations are not budgeted for as the timing and value are unknown at the time of budget preparation.
Other reserves	9	The anticipated reserve transfers for the Information Technology (IT) strategy was not required this year. The continued collections for Open space and Developer Contributions have also contributed to this variance.



# **Maribyrnong City Council** **Comparative Report** **Standard Cash Flow Statement**

For the Year Ended 30 June 2010

	Adopted Budget 2009/10 \$'000 Inflows/ (Outflows)	Variances \$'000 Inflows/ (Outflows)	%	Ref	Actuals 2009/10 \$'000 Inflows/ (Outflows)
<b>Cash flows from operating activities</b>					
Receipts from customers	71,287	9,496	13	1	80,783
Payments to suppliers	(62,352)	(14,003)	(22)	2	(76,355)
<b>Net cash inflow from customers/suppliers</b>	<b>8,935</b>	<b>(4,507)</b>	<b>(50)</b>		<b>4,428</b>
Grants - recurrent	8,719	1,084	12	3	9,803
Grants - non - recurrent	5,472	1,562	29	4	7,034
Interest	1,045	301	29	5	1,346
Other income	1,513	(702)	(46)	6	811
<b>Net cash provided by operating activities</b>	<b>25,684</b>	<b>(2,262)</b>	<b>(9)</b>		<b>23,422</b>
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(21,514)	6,477	30	7	(15,037)
Proceeds from sale of property, infrastructure, plant and equipment	420	(156)	(37)	8	264
<b>Net cash used in investing activities</b>	<b>(21,094)</b>	<b>6,321</b>	<b>30</b>		<b>(14,773)</b>
<b>Cash flows from financing activities</b>					
Finance costs	(1,360)	343	25	9	(1,017)
Trust funds and deposits	2	339	(16,950)	10	341
Repayment of interest bearing loans and borrowings	(3,129)	(0)			(3,129)
<b>Net cash used in financing activities</b>	<b>(4,487)</b>	<b>682</b>	<b>15</b>		<b>(3,805)</b>
<b>Net increase in cash and cash equivalents</b>	<b>103</b>	<b>4,741</b>	<b>(4,603)</b>		<b>4,844</b>
Cash and cash equivalents at the beginning of financial year	31,313	2,380	8		33,693
<b>Cash and cash equivalents at the end of the financial year</b>	<b>31,416</b>	<b>7,121</b>	<b>23</b>		<b>38,537</b>

*The above statement should be read with the accompanying notes.*

# **Maribyrnong City Council** **Comparative Report** **Standard Cash Flow Statement**

For the Year Ended 30 June 2010

## **Variance Explanation Report**

Item	Ref	Explanation
<b>Cash flows from operating activities</b>		
Receipts from customers	1	Additional parking fines, developer contributions and reimbursements were the main items over budget.
Payments to suppliers	2	Expenditure budgeted within Council's capital and improvement program has been expensed in accordance with Council's accounting policies, causing a shift to this item. Another material item relates to the contract payments for the new parking technology.
Grants - recurrent	3	There were increased receipts from unbudgeted grants.
Grants - non - recurrent	4	There were increased receipts from unbudgeted grants.
Interest	5	Council, when preparing the budget, took a conservative approach to interest rates. The interest rates actually increased more than budgeted. This along with additional government grants received during the financial year, which were invested, are the principle causes for this variance.
Other income	6	There were no new developments completed during the financial year. Contributed assets are only transferred to Council at the completion of the development.
<b>Net cash used in investing activities</b>		
Payments for property, infrastructure, plant and equipment	7	Expenditure budgeted within Council's capital and improvement program has been expensed in accordance with Council's accounting policies, causing a shift to this item.
Proceeds from sale of property, infrastructure, plant and equipment	8	Proceeds from fleet sales were less than expected.
<b>Cash flows from financing activities</b>		
Finance costs	9	There has been a correction of the methodology used to budget the interest expense, which was based on cash payments, while the actuals accrue the unpaid expense.
Trust funds and deposits	10	Increased receipt of asset protection deposits due to increased activity in the building sector and the holding of a large bond for landscaping at Willow Park.

**Maribyrnong City Council**  
**Comparative Report**  
**Standard Statement of Capital Works**  
For the Year Ended 30 June 2010

Capital Works Areas	Budget 2009/10 \$'000	Variances		Ref	Actuals 2009/10 \$'000
		\$'000	%		
Property	7,403	3,088	(42)	1	4,315
Plant and Equipment	3,490	1,404	(40)	2	2,086
Infrastructure	5,547	2,779	(50)	3	2,768
Works in Progress	-	(3,622)	100	4	3,622
<b>Total Capital works</b>	<b>16,440</b>	<b>3,649</b>	<b>(22)</b>		<b>12,791</b>
Operating - major works	5,074	(1,577)	31	5	6,651
<b>Total capital &amp; improvement program</b>	<b>21,514</b>	<b>2,072</b>	<b>(10)</b>		<b>19,442</b>
<b>Represented by:</b>					
Renewal	6,265	212	3		6,053
Upgrade	5,101	1,479	29	6	3,622
New assets	3,293	886	27	7	2,407
Other	1,781	1,072	60	8	709
Operating - major works	5,074	(1,577)	(31)	9	6,651
<b>Total capital &amp; improvement program</b>	<b>21,514</b>	<b>2,072</b>	<b>10</b>		<b>19,442</b>
<b>Property, Infrastructure, Plant and Equipment movement Reconciliation Worksheet</b>	<b>Budget 2009/10 \$'000</b>	<b>Variances</b>			<b>Actuals 2009/10 \$'000</b>
		\$'000	%		
The movement between the previous year and the current year in property, infrastructure, plant and equipment as shown in the Balance Sheet which links to the following items:					
Total capital works	16,440	(3,649)	(22)	10	12,791
Asset revaluation movement	-	139,212	100		139,212
Contributions - non-monetary assets	1,200	(1,200)	(100)	11	-
WIP transfers	-	2,246	100	12	2,246
Depreciation	(9,500)	(631)	7		(10,131)
Written down value of assets sold or disposed	-	(2,919)	(100)	13	(2,919)
<b>Net movement in property, infrastructure, plant and equipment</b>	<b>8,140</b>	<b>133,059</b>	<b>1,635</b>		<b>141,199</b>

The above statement should be read with the accompanying notes.



# **Maribyrnong City Council** **Comparative Report** **Standard Statement of Capital Works**

For the Year Ended 30 June 2010

## **Variance Explanation Report**

Item	Ref	Explanation
<b>Capital Works Areas</b>		
Property	1	The major projects not completed before year end were: Clare court, Yarraville oval and the Hyde street church.
Plant and Equipment	2	These projects were not commenced: PABX, IT strategy and asset management software.
Infrastructure	3	The major projects not completed were: Leeds street, Burnett & Gamon Streets, Yarraville village, West Footscray UDF, drainage and footpaths works.
Works in Progress	4	These projects were commenced but not finished before year end: Crossing the street, Burnett & Exhibition Streets, Street design, Hyde st church, Yarraville village, Yarraville oval.
Operating - major works	5	These projects were budgeted as capital but have been expensed: Footpath repairs, Whitten oval landscaping, Farnsworth landfill and bridge repairs.
Upgrade	6	The major projects not completed were: Yarraville village and the drainage program.
New assets	7	The major projects not commenced during the year: PABX and IT strategy.
Other	8	A number of projects were not completed during the year and will continue next financial year.
Total capital works	9	As indicated above, there were a number of projects not commenced or not completed at year end. Most projects will be completed in the next financial year.
Contributions - non-monetary assets	4	There were no contributions received this year.
Written down value of assets sold or disposed	5	Council was informed that the Somerville Road bridge is under the control of Victrack and subsequently removed the bridge value from its asset register.

**Maribyrnong City Council**  
**Comparative Report**  
**Certification of the Standard Statements**  
For the Year Ended 30 June 2010

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In my opinion, the accompanying standard statements have been prepared on accounting bases consistent with the financial statements and in accordance with the Local Government Act 1989 and the Local Government (Finance and Reporting) Regulations 2004.



Bryan Stone CPA  
Principal Accounting Officer  
31 August 2010  
Footscray

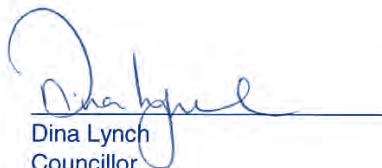
In our opinion, the accompanying standard statements have been prepared on accounting bases consistent with the financial statements and in accordance with the Local Government Act 1989 and the Local Government (Finance and Reporting) Regulations 2004.

As at the date of signing, we are not aware of any circumstances which would render any particulars in the standard statements to be misleading or inaccurate.

We have been authorised by Council on 24th August 2010 to certify the standard statements in their final form.



Sel Sanli  
Councillor  
31 August 2010  
Footscray



Dina Lynch  
Councillor  
31 August 2010  
Footscray



Vince Haining  
Acting Chief Executive Officer  
31 August 2010  
Footscray



# Maribyrnong

CITY COUNCIL

**ANNUAL FINANCIAL REPORT**  
**For the Year Ended 30 June 2010**



**Maribyrnong City Council****Financial Report**

For the Year Ended 30 June 2010

**FINANCIAL REPORT  
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**Maribyrnong City Council****Financial Report**

For the Year Ended 30 June 2010

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**Maribyrnong City Council**  
**Comprehensive Income Statement**  
For the Year Ended 30 June 2010

	<i>Note</i>	<b>2010 \$'000</b>	<b>2009 \$'000</b>
<b>Income</b>			
Rates and charges	3	56,927	52,948
Statutory fees and fines	4	10,060	6,586
User fees	5	8,851	8,109
Grants - recurrent	6	9,803	10,762
Grants - non - recurrent	6	7,034	5,934
Contributions - cash	7	1,711	777
Contributions - non-monetary assets	7	-	2,375
Reimbursements	8	1,793	1,378
Interest	9	1,889	1,976
Other income	10	811	196
<b>Total income</b>		<b>98,879</b>	<b>91,041</b>
<b>Expenses</b>			
Employee benefits	12	38,419	36,375
Materials and services	13	33,667	30,588
Bad and doubtful debts	14	3,080	942
Depreciation	15	10,131	10,002
Finance costs	16	969	1,158
Other expenses	17	339	534
Net loss on disposal of property, infrastructure, plant and equipment	11	751	1,497
Control of assets transferred	21	1,904	16,681
<b>Total expenses</b>		<b>89,260</b>	<b>97,777</b>
<b>Net Surplus / (Deficit) for the year</b>		<b>9,619</b>	<b>(6,736)</b>
<b>Other comprehensive income / (loss)</b>			
Revaluations of property and infrastructure	26(a)	139,212	-
<b>Comprehensive result for the year</b>		<b>148,831</b>	<b>(6,736)</b>

*The above statement should be read with the accompanying notes.*



**Maribyrnong City Council****Balance Sheet**

For the Year Ended 30 June 2010

	<i>Note</i>	<b>2010 \$'000</b>	<b>2009 \$'000</b>
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	18	38,537	33,693
Trade and other receivables	19	7,893	7,729
Other assets	20	1,130	400
<b>Total current assets</b>		<b>47,560</b>	<b>41,822</b>
<b>Non-current assets</b>			
Trade and other receivables	19	83	126
Property, infrastructure, plant and equipment	21	776,491	635,292
<b>Total non-current assets</b>		<b>776,574</b>	<b>635,418</b>
<b>Total assets</b>		<b>824,134</b>	<b>677,240</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	22	7,300	7,201
Trust funds and deposits	23	2,641	2,300
Provisions	24	10,407	9,837
Interest bearing loans and borrowings	25	3,340	3,129
<b>Total current liabilities</b>		<b>23,688</b>	<b>22,467</b>
<b>Non-current liabilities</b>			
Provisions	24	910	728
Interest bearing loans and borrowings	25	9,701	13,041
<b>Total non-current liabilities</b>		<b>10,611</b>	<b>13,769</b>
<b>Total liabilities</b>		<b>34,299</b>	<b>36,236</b>
<b>Net assets</b>		<b>789,835</b>	<b>641,004</b>
<b>Equity</b>			
Accumulated surplus		271,058	261,741
Asset revaluation reserve	26	507,876	368,664
Other reserves	26	10,901	10,599
<b>Total equity</b>		<b>789,835</b>	<b>641,004</b>

The above statement should be read with the accompanying notes.

**Maribyrnong City Council**  
**Statement of Changes in Equity**  
For the Year Ended 30 June 2010

	<i>Note</i>	<b>Total 2010 \$'000</b>	<b>Accumulated Surplus 2010 \$'000</b>	<b>Asset Revaluation Reserve 2010 \$'000</b>	<b>Other Reserves 2010 \$'000</b>
<b>2010</b>					
Balance at beginning of the financial year		641,004	261,741	368,664	10,599
Net Surplus / (Deficit) for the year		9,619	9,619	-	-
Net asset revaluation increment (decrement)	26	139,212	-	139,212	-
Transfers from other reserves	26	-	1,148	-	(1,148)
Transfers to other reserves	26	-	(1,450)	-	1,450
<b>Balance at end of the financial year</b>		<b>789,835</b>	<b>271,058</b>	<b>507,876</b>	<b>10,901</b>
		<b>Total 2009 \$'000</b>	<b>Accumulated Surplus 2009 \$'000</b>	<b>Revaluation Reserve 2009 \$'000</b>	<b>Other Reserves 2009 \$'000</b>
<b>2009</b>					
Balance at beginning of the financial year		647,740	269,023	368,664	10,053
Net Surplus / (Deficit) for the year		(6,736)	(6,736)	-	-
Transfers from other reserves	26	-	2,942	-	(2,942)
Transfers to other reserves	26	-	(3,488)	-	3,488
<b>Balance at end of the financial year</b>		<b>641,004</b>	<b>261,741</b>	<b>368,664</b>	<b>10,599</b>

*The above statement should be read with the accompanying notes.*

**Maribyrnong City Council****Cash Flow Statement**

For the Year Ended 30 June 2010

		2010 Inflows/ (Outflows) \$'000	2009 Inflows/ (Outflows) \$'000
<b>Cash flows from operating activities</b>	<b>Note</b>		
<b>Receipts</b>			
Rates and charges		56,910	53,010
Statutory fees and fines		6,786	4,662
User fees		10,765	8,324
Grants - recurrent		9,803	10,762
Grants - non - recurrent		7,034	5,934
Contributions - cash		1,711	777
Reimbursements		1,793	1,378
Interest		1,346	2,680
Other income		811	196
Net GST refund		2,818	3,210
		<b>99,777</b>	<b>90,933</b>
<b>Payments</b>			
Employee benefits		(38,424)	(34,733)
Materials and services		(37,592)	(36,591)
Other expenses		(339)	(534)
		<b>(76,355)</b>	<b>(71,858)</b>
<b>Net cash provided by operating activities</b>	<b>27</b>	<b>23,422</b>	<b>19,075</b>
<b>Cash flows from investing activities</b>			
Payments for property, infrastructure, plant and equipment		(15,037)	(13,057)
Proceeds from sale of property, infrastructure, plant and equipment		264	454
<b>Net cash used in investing activities</b>		<b>(14,773)</b>	<b>(12,603)</b>
<b>Cash flows from financing activities</b>			
Finance costs		(1,017)	(1,200)
Trust funds and deposits		341	534
Repayment of interest bearing loans and borrowings		(3,129)	(2,918)
<b>Net cash used in financing activities</b>		<b>(3,805)</b>	<b>(3,584)</b>
Net increase in cash and cash equivalents		4,844	2,888
Cash and cash equivalents at the beginning of financial year		33,693	30,805
<b>Cash and cash equivalents at the end of the financial year</b>	<b>18</b>	<b>38,537</b>	<b>33,693</b>
Financing arrangements	<b>28</b>		
Restrictions on cash assets	<b>29</b>		

The above statement should be read with the accompanying notes.



## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

#### Introduction

The Maribyrnong City Council ("the Council") was established by an Order of the Governor in Council on 15th December 1994 and is a body corporate. The Council's main office is located at the corner of Napier and Hyde Streets Footscray.

The purpose of the Council is to:

- provide for the peace, order and good governance of its municipal district;
- to promote the social, economic and environmental viability and sustainability of the municipal district;
- to ensure that the resources are used efficiently and effectively and services are provided in accordance with the Best Value Principles to best meet the needs of the local community;
- to improve the overall quality of life of the people in the local community;
- to promote appropriate business and employment opportunities;
- to ensure that services and facilities provided by the Council are accessible and equitable;
- to ensure the equitable imposition of rates and charges; and
- to ensure transparency and accountability in Council decision making.

External Auditor - Auditor General of Victoria

Internal Auditor - McLean Delmo

Solicitors - Maddocks

Bankers - Commonwealth Bank of Australia

Website - [www.maribyrnong.vic.gov.au](http://www.maribyrnong.vic.gov.au)

Authorised Deposit Institutions as listed by Australian Prudential Regulations Authority (APRA):

Commonwealth Bank of Australia	Police & Nurses Credit Union	Community CPS Aust.
Australia & New Zealand	Saving & Loans Credit Union	IMB Ltd
National Australia Bank Ltd	My State Financial	Qantas Staff Credit Union
Westpac Banking Corporation	Laiki Bank (Australia) Ltd	Railway Credit Union
Newcastle Permanent	Qld Police Credit Union	Qld Teachers Credit Union
Members Equity Bank Pty Ltd	B & E Ltd	Investec Bank (Australia) Limited
Bank of Cyprus Australia	AMP Bank Limited	Territory Insurance Office
Qld Country Credit Union	Aust. Defence Credit Union	

This financial report being a general purpose financial statements that consists of an Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, and notes accompanying these financial statements. The general purpose financial statements comply with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1989 and the Local Government (Finance and Reporting) Regulations 2004.

#### 1 Significant accounting policies

##### (a) Basis of accounting

This financial report has been prepared on an accrual and going concern basis.

The financial report has also been prepared under the historical cost convention except where specifically stated in the notes. Cost is based on the fair value of the consideration given in exchange for assets.

Unless otherwise stated, all accounting policies applied are consistent with those of the prior year. Where appropriate, comparative figures have been amended to accord with current presentation and disclosure has been made of material changes to comparatives.

All entities controlled by Council that have material assets or liabilities, such as Special Committees of Management, have been included in this financial report. All transactions between these sections and the Council have been eliminated in full. There are no material entities controlled by Council in these accounts. Both the functional or presentation currency of the council are in Australian dollars.

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

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**1 Significant accounting policies (continued)**

**(b) New Accounting standards**

**Financial statement presentation**

The Council has applied AASB101 Presentation of Financial Statements which become effective on 1 January 2009. The revised standard requires the separate presentation of a Comprehensive Income Statement or a Statement of Changes in Equity. As a consequence the Council has changed the presentation of its financial statements from prior years. Comparative information has been restated appropriately so that it is consistent with the revised standard.

**Financial instruments disclosure**

The amendments to AASB7 introduced by AASB7009-2 expand the disclosures required in respect of the fair value measurements and liquidity risk.

**(c) Revenue recognition**

**Rates, grants and contributions**

Rates, grants and contributions (including developer contributions) are recognised as revenue when the Council obtains control over the assets comprising these receipts.

Control over assets acquired from rates is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

A provision for doubtful debts on rates has not been established, as unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

Control over contributed assets is normally obtained upon their receipt (or acquittal) or upon earlier notification that a grant has been secured, and are valued at their fair value at the date of transfer.

Income is recognised when Council obtains control of the contribution, or the right to receive the contribution. It is probable that the economic benefits comprising the contribution will flow to the Council and the amount of the contribution can be measured reliably.

Where grants or contributions recognised as revenue during the reporting period were obtained on the condition that they would be expended in a particular manner, or used over a particular period and those conditions were undischarged as at balance date, the unused grant or contribution is disclosed in note 6('c). The note also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current year.

Contributed infrastructure assets, in the form of land, roads, drains, footpaths etc, which are received as a condition of development, have been recognised as revenue.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at balance date.

## **Maribyrnong City Council**

### **Notes to the Financial Report**

For the Year Ended 30 June 2010

---

#### **1 Significant accounting policies (continued)**

##### **User fees and fines**

User fees and fines (including parking fees and infringements) are recognised as revenue when the service is provided, the payment is received, or when the penalty has been applied, whichever first occurs.

A provision for doubtful debts is recognised when collection in full is no longer probable.

##### **Sale of property, infrastructure, plant and equipment**

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

##### **Interest and other income**

Interest and other income are recognised as revenue on a proportional basis when the payment is due, the value of payment is notified, or the payment is received, whichever first occurs.

##### **(d) Depreciation of property, infrastructure, plant and equipment**

Building, land improvements, infrastructure, plant and equipment, and other assets having limited useful lives are systematically depreciated over their useful lives to the Council in a manner which reflects consumption of the service potential embodied in those assets. Estimates of remaining useful lives and residual values are made on a regular basis with the major asset classes reassessed annually. Depreciation rates and methods are reviewed annually.

Where assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and residual values and a separate depreciation rate is determined for each component.

Road earthworks are not depreciated.

Straight line depreciation is charged on the residual useful life as determined each year.

Major depreciation periods are listed in note 1(g) and are consistent with prior year unless otherwise stated.

##### **(e) Repairs and maintenance**

Routine maintenance, repair costs and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold and adds to the fair value to the asset, the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

##### **(f) Borrowing costs**

Borrowing costs are recognised as an expense in the period in which they are incurred. This includes interest on bank overdrafts, interest on borrowings and finance lease charges.

**Maribyrnong City Council**  
**Notes to the Financial Report**  
 For the Year Ended 30 June 2010

**1 Significant accounting policies (continued)**

**(g) Recognition and measurement of assets**

**Acquisition**

The purchase method of accounting is used for all acquisitions of assets, being the fair value of the assets provided as consideration at the date of acquisition, plus any incidental costs attributable to the acquisition. Fair value is the amount for which the asset could be exchanged between knowledgeable willing parties in an arms length transaction.

Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction and an appropriate share of directly attributable variable and fixed overheads.

The following classes of assets have been recognised in note 21. In accordance with Council's policy, the threshold limits and useful lives detailed below have been applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year.

<b>Class of Asset</b>	<b>Threshold Limit 2010 \$'000</b>	<b>Depreciation period 2010</b>
<b>Property</b>		
Land	10	n/a
Land under roads	20	n/a
Buildings*	10	50-100 years
<b>Plant and Equipment</b>		
Motor Vehicles	5	7 years
Plant & Machinery	1	2-10 years
Equipment	1	2-10 years
Computers	1	3 years
<b>Infrastructure Assets</b>		
Road Base	20	80 years
Road Pavement	20	25 years
Kerb and Channel	10	50 years
Bridges	50	80 years
Car parks	10	20 years
Rights of Ways*	10	20-100 years
Footpaths and cycleways	10	50 years
Drains	10	100 years
Other Infrastructure*	10	20-100 years
<b>Cultural Items</b>		
Cultural assets*	10	1-8 years

\* Dependent upon materials used in construction and usage.



## **Maribyrnong City Council**

### **Notes to the Financial Report**

For the Year Ended 30 June 2010

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#### **1 Significant accounting policies (continued)**

##### **Revaluation**

Subsequent to the initial recognition of assets, non-current physical assets, other than plant and equipment, motor vehicles, computers, other assets and cultural items, are measured at their fair value, being the amount for which the assets could be exchanged between knowledgeable willing parties in an arms length transaction. At balance date, the Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset materially approximated its fair value. Where the carrying value materially differs from the fair value the assets class was revalued.

In addition, Council undertakes a formal revaluation of land, buildings and infrastructure assets on a regular basis from 2 to 7 years depending on any material changes to fair value. The valuation is performed either by experienced Council officers or independent experts.

Where assets are revalued, the revaluation increments are credited directly to the asset revaluation reserve, except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense, in which case the increment is recognised as revenue up to the amount of the expense. Revaluation decrements are recognised as an expense, except where prior increments are included in the asset revaluation reserve for that class of asset, in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset and shown in the Comprehensive Income statement.

##### **Land under roads**

Land under roads acquired after 30 June 2008 is brought to account using the cost value basis. Council does not recognise land under roads that it controlled prior to that period in its financial report.

##### **(h) Cash and cash equivalents**

For the purposes of the cash flow statement, cash and cash equivalents include cash on hand, deposits at call and other highly liquid investments with original maturities of twelve months or less, net of outstanding bank overdrafts.

## **Maribyrnong City Council**

### **Notes to the Financial Report**

For the Year Ended 30 June 2010

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#### **1 Significant Accounting Policies (continued)**

##### **(i) Deposits and retentions**

Amounts received as deposits and retention amounts controlled by Council are recognised as Trust funds until they are returned or forfeited.(refer to note 23)

##### **(j) Employee benefits**

###### **Wages and salaries**

Liabilities for salaries & wages and accrued days are recognised and measured as the amount unpaid at balance date and include appropriate oncosts such as workers compensation and payroll costs.

###### **Annual leave**

Annual leave entitlements are accrued on a pro rata basis in respect of service provided by employees up to balance date. Annual leave expected to be paid within 12 months is measured at nominal value based on the amount, including appropriate oncosts, expected to be paid when settled. If there is any annual leave expected to be paid later than one year it will be measured at the present value of the estimated future cash outflows to be made for those accrued entitlements. Department of Treasury and Finance rates are used for discounting future cash flows.

###### **Long Service Leave**

Long service leave entitlements payable are assessed at balance date having regard to expected employee remuneration rates on settlement, employment related oncosts and other factors including accumulated years of employment, on settlement, and experience of employee departure per year of service. Long service leave expected to be paid within 12 months is measured at nominal value based on the amount expected to be paid when settled. Long service leave expected to be paid later than one year has been measured at present value of the estimated future cash outflows to be made for these accrued entitlements. Department of Treasury and Finance rates are used for discounting future cash flows.

###### **Classification of employee benefits**

An employee benefit liability is classified as a current liability if the Council does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the period. This would include all annual leave and unconditional long service leave entitlements.

###### **Superannuation**

A liability is recognised in respect of Council's present obligation to meet the unfunded obligations of defined benefit superannuation schemes to which its employees are members. The liability is defined as Council's share of the scheme's unfunded position, being the difference between the present value of employees' accrued benefits and the net market value of the scheme's assets at balance date. The liability also includes the applicable contributions tax of 17.65%.

The superannuation expense for the reporting period is the amount of the statutory contribution the Council makes to the superannuation plan which provides benefits to its employees, together with any movements (favourable/unfavourable) in the position of any defined benefits scheme. Details of these arrangements are set out in the note 30.

## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

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#### 1 Significant Accounting Policies (continued)

##### Retirement Gratuities

Retirement gratuities were provided to certain employees who joined the Council prior to 8 December 1994 and their entitlements were frozen as at 14 December 2000. The liability represents a set proportion based on years of service that is payable on termination. At balance date, the liability is measured at the present value of the estimated future cashflows to be made for this entitlement.

##### (k) Leases

###### Operating Leases

Lease payments for operating leases are recognised as an expense in the years in which they are incurred as this reflects the pattern of benefits derived by the Council.

##### (l) Allocation between current and non-current

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be realised within the next twelve months, being the Council's operational cycle, or if the Council does not have an unconditional right to defer settlement of a liability for at least 12 months after the reporting date.

##### (m) Agreements equally proportionately unperformed

The Council does not recognise assets and liabilities arising from agreements that are equally proportionately unperformed in the Balance Sheet. Such agreements are recognised 'as incurred' basis.

##### (n) Web site costs

Costs in relation to websites are charged as an expense in the period in which they are incurred.

##### (o) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or part of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the cash flow statement on a net basis where appropriate, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

##### (p) Rounding

Unless otherwise stated, amounts in the report have been rounded to the nearest thousand dollars. Figures in the financial statement may not equate due to rounding.

##### (q) Impairment of assets

At each reporting date, the Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the comprehensive income statement, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset.

## **Maribyrnong City Council**

### **Notes to the Financial Report**

For the Year Ended 30 June 2010

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#### **1 Significant Accounting Policies (continued)**

##### **(r) Financial guarantees**

Financial guarantee contracts are recognised as a liability at the time the guarantee is issued. The liability is initially measured at fair value, and if there is material increase in the likelihood that the guarantee may have to be expensed, at the higher of the amount determined in accordance with AASB 137 Provisions, Contingent Liabilities and Contingent Assets and the amount initially recognised less cumulative amortisation, where appropriate. In the determination of fair value, consideration is given to factors including the probability of default by the guaranteed party and the likely loss to the Council in the event of default.

##### **(s) Contingent assets and contingent liabilities and commitments**

Contingent assets and contingent liabilities are not recognised in the Balance Sheet, but are disclosed by way of a note and, if quantifiable, are measured at nominal value. Contingent assets and liabilities are presented inclusive of GST receivable or payable respectively.

Commitments are not recognised in the Balance Sheet. Commitments are disclosed at their nominal value and inclusive of GST payable.

##### **(t) Critical accounting estimates and judgements**

In the application of the Australian Accounting Standards, management is required to make judgements, estimates and assumptions about carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements. Actual results may differ from these estimates.

Estimates and judgements are continually evaluated and are based on historical experience and other factors including expectations of future events that may have a financial or disclosure impact on the Council and are believed to be reasonable under the circumstances.

##### **Critical accounting judgements**

Critical judgements that management has made in the process of applying the Council's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

##### **Impairment of non-financial assets**

The Council assesses impairment of all assets at each reporting date by evaluating conditions to the Council and to the particular asset that may lead to impairment. These include obsolescence or physical damage, technology, economic and political environments and the future income expectations. If an impairment trigger exists, the recoverable amount of the asset is determined.



**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

**2 Revenues, expenses and assets by function/activities**

(a)	Community Wellbeing		Corporate Services		Infrastructure Services		Sustainable Development		Total	
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INCOME</b>										
<b>Grants</b>	8,473	7,278	271	242	4,377	2,268	3,716	6,908	16,837	16,696
<b>Other</b>	2,076	1,942	11,729	7,321	2,596	4,198	65,641	60,884	82,042	74,345
<b>TOTAL</b>	10,549	9,220	12,000	7,563	6,973	6,466	69,357	67,792	98,879	91,041
<b>EXPENSES</b>	(18,827)	(17,702)	(18,897)	(14,719)	(34,636)	(35,847)	(16,900)	(29,509)	(89,260)	(97,777)
<b>SURPLUS (DEFICIT) FOR THE YEAR</b>	(8,278)	(8,482)	(6,897)	(7,156)	(27,663)	(29,381)	52,457	38,283	9,619	(6,736)
<b>ASSETS ATTRIBUTED TO FUNCTIONS/ACTIVITIES*</b>	-	-	47,643	41,948	776,491	635,292	-	-	824,134	677,240

\* Assets have been attributed to functions/activities based on the control and/or custodianship of specific assets.

## Maribyrnong City Council Notes to the Financial Report

For the Year Ended 30 June 2010

### 2 Revenues, expenses and assets by function/activity (continued)

#### (b) The activities of Council are categorised into the following broad functions:

##### Community Wellbeing

The Community Wellbeing branch promotes and enhances community wellbeing through funding programs, service provision, community partnerships and regulatory activity.

This Branch includes the following services:

Aged & Diversity	Community Learning & Libraries
Community Planning & Advocacy	Community Wellbeing Management
Family Services & Community Projects	

##### Corporate Services

The Corporate Services branch is responsible for providing a range of strategic and operational services to all business units and Council as a whole.

This Branch includes the following services:

Corporate Services Management	Council & Community Relations
Emergency Management	Office of CEO
Information Services	Traffic & Local Laws
Organisation Development	

##### Infrastructure Services

The Infrastructure Services branch is responsible for the provision of infrastructure and asset management of property and open space.

This Branch includes the following services:

City Services	Infrastructure Planning
Infrastructure Services Management	Parks & Gardens
Property Management	Transport & Special Projects

##### Sustainable Development

The Sustainable Development branch is responsible for protecting, enhancing and developing the Council's social and physical environment. The broad objective will be achieved through planning, coordination and delivery of a range of high quality, cost efficient community and environmental services which are responsive to the needs of residents and other service users.

This Branch includes the following services:

Building Control	Economic Development
Leisure & Open Space	Sustainability
Sustainable Management	Urban Planning
Finance	

## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

		2010 \$'000	2009 \$'000
<b>3</b>	<b>Rates and charges</b>		
	Council uses Net Annual Value (NAV) as the basis of valuation of all properties within the municipal district. The NAV of any land, means the rent at which the land might reasonably be expected to return.		
	The valuation base used to calculate general rates for 2009/10 was \$834.801 million (2008/09, \$819.865 million). The 2009/10 rate in the NAV dollar was 6.78647cents (2008/09, 6.40445 cents).		
	Assessments for 2009/10 rate strike		
	Residential	30,253	39,427
	Commercial	2,410	10,807
	Industrial	1,079	6,084
	Supplementary rates & adjustments		597
	Environmental charge		12
	<b>Total rates and chagres</b>	<b>33,742</b>	<b>56,927</b>
	The date of the latest general revaluation of land for rating purposes within the municipal district was 1 January 2010, and the valuation will be first applied to the rating period commencing 1 July 2010.		
	The date of the previous general revaluation of land for rateable purposes within the Municipal district is 1 January 2008 and the valuation first applied to the rating period commencing 1 July 2008.		
<b>4</b>	<b>Statutory fees and fines</b>		
	Permits	1,496	1,453
	Fees	359	405
	Fines - infringements & costs	8,106	4,603
	Magistrates	50	52
	Fines other	49	73
	<b>Total statutory fees and fines</b>	<b>10,060</b>	<b>6,586</b>
<b>5</b>	<b>User fees</b>		
	Certificates	133	125
	Customer service requests	363	346
	Fees	3,968	3,616
	Bookings	3,749	3,268
	Plant hire	354	355
	*Miscellaneous fees	58	78
	Sale of information	84	211
	Product sales	142	110
	<b>Total user fees</b>	<b>8,851</b>	<b>8,109</b>

\*The Mausoleum trust was set up in 1999 to provide for the future maintenance of the cemetery in the long term over 10 to 15 years. The full amount received to date of \$513,000 has been set aside to Reserves (\$509,000 at 30 June 2009).

## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>6 Grants</b>		
Grants were received in respect of the following:		
Summary of grants		
Home and Community Care (HACC)	2,417	2,357
Victorian Grants Commission (VGC)	2,715	3,352
Other	11,705	10,987
<b>Total grants</b>	<b>16,837</b>	<b>16,696</b>
<b>(a) Grants - recurrent</b>		
Federal appropriations	962	952
Federal grants	1,899	1,082
HACC	2,417	2,357
Other operating revenues	685	2,419
Fee assistance	525	591
VGC	2,316	2,863
Other operating grants	999	498
<b>Total recurrent</b>	<b>9,803</b>	<b>10,762</b>
<b>(b) Grants - non - recurrent</b>		
Federal appropriations	232	248
VGC	399	489
Other granted revenues	6,403	5,197
<b>Total non current</b>	<b>7,034</b>	<b>5,934</b>
<b>(c) Conditions on Grants</b>		
Grants recognised as revenue during the year and obtained on the condition that they be expended in a specific manner that had not occurred at balance date were:		
Best start	155	227
Clare court redevelopment	1,944	500
HACC	-	227
Footscray arts centre (Henderson house)	-	302
Footscray at night	157	104
Nicholson street mall	-	275
Streetscaping - Leeds street	1,522	760
Yarraville community centre	-	321
Yarraville station	346	134
VGC	714	679
Preventing violence	-	126
Railway reserve	953	825
Greening footscray	200	-
One stop shop	120	-
Closed Circuit Television - Public safety cameras	400	-
Footscray Community Arts Centre redevelopment (FCAC)	430	-
Early years community development	105	-
Living libraries	160	-
Other misc. programs	1,242	1,287
<b>Total conditional grants</b>	<b>8,448</b>	<b>5,767</b>

Grants over \$100,000 which were recognised as revenues in the prior years, have been expensed in the year following their receipt, except for those shown with balances carried forward to this year.



## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>7 Contributions</b>		
<b>(a) Contributions - cash</b>		
Developer contributions	462	315
Open space contributions	584	462
Cash contributions	665	-
<b>Total contributions - cash</b>	<b>1,711</b>	<b>777</b>
Conditions on contributions		
Contributions recognised as revenues during the year and were obtained on the condition that they be expended in a specific manner that had not occurred at balance date were:		
<b>(b) Contributions - non-monetary assets</b>		
Land and buildings	-	400
Land under roads	-	513
Infrastructure assets	-	1,462
<b>Total contributions - non - monetary assets</b>	<b>-</b>	<b>2,375</b>
<b>Total contributions</b>	<b>1,711</b>	<b>3,152</b>

Non monetary assets contributed include roads, drains, footpaths and parks which may be created in the construction of large scale residential developments. On completion of the development they are donated to the City for ongoing maintenance and replacement. Contributed assets are valued at their current replacement cost of \$ 0 in 2010 (\$2,375,000 in 2009).

## 8 Reimbursements

Parking Infringement Notice (PIN) & other recoveries	1,187	697
Wage recoveries	7	37
Facility costs recoveries	346	313
Workcover & misc. recoveries	251	329
Utilities costs recovered	2	2
<b>Total reimbursements</b>	<b>1,793</b>	<b>1,378</b>

## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>9 Interest</b>		
Interest on rates	207	230
Interest on cash assets	1,682	1,746
<b>Total interest</b>	<b>1,889</b>	<b>1,976</b>
<b>10 Other income</b>		
Council facilities (permanent bookings)	215	196
Other*	596	-
<b>Total other income</b>	<b>811</b>	<b>196</b>
*Council realised \$596,000 from the sale of surplus laneways not listed as assets.		
<b>11 Net loss on disposal of property, infrastructure, plant and equipment</b>		
<b>(a) Property</b>		
Less written down value of buildings sold or disposed	(129)	-
(Loss) on sale of land & buildings	(129)	-
<b>(b) Infrastructure</b>		
Written down value of assets disposed	(662)	(1,230)
(Loss) on disposal of infrastructure assets	(662)	(1,230)
<b>(c) Plant and Equipment</b>		
Proceeds from sale of assets	264	454
Less written down value of assets sold	(224)	(721)
Gain (Loss) on sale of plant and equipment	40	(267)
<b>Summary</b>		
Proceeds from sale of assets	264	454
Less written down value of assets sold	(1,015)	(1,951)
<b>Total (loss) on disposal of assets</b>	<b>(751)</b>	<b>(1,497)</b>

**Maribyrnong City Council****Notes to the Financial Report**

For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>12 Employee benefits</b>		
Wages & Salaries	37,572	35,644
Employee costs	528	554
Redundancy costs	117	-
Fringe benefits tax	202	177
<b>Total employee benefits</b>	<b>38,419</b>	<b>36,375</b>
<b>13 Materials and services</b>		
Non capitalised project expenses	6,651	5,982
Maintenance costs	1,024	985
Legal expenses	1,010	1,318
Insurances	644	665
Postage, printing & other general expenses	1,582	1,459
Vic roads, Perin & other fees and charges	853	448
Tip & refuse collections	2,521	2,218
Memberships and subscriptions	200	188
Fire brigade levy	857	833
Property costs	155	170
Utilities	1,147	863
Operating lease rentals	285	257
Other	10	6
Community contributions	1,361	1,480
Vehicle & Plant costs	1,214	1,281
Equipment & maintenance	1,284	1,243
Computer & communications	1,933	1,962
Contract, consulting & supplies	10,936	9,230
<b>Total materials and services</b>	<b>33,667</b>	<b>30,588</b>
<b>14 Bad and doubtful debts</b>		
Infringement debtors	2,594	741
Other debtors	486	201
<b>Total bad and doubtful debts</b>	<b>3,080</b>	<b>942</b>

Council has performed a review of the collectability of infringements over 3 years old, the new camera operation and the new statute barring legislation. This together with the recent payment history which required this adjustment to our previous provision for doubtful debts.

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

		<b>2010</b> <b>\$'000</b>	<b>2009</b> <b>\$'000</b>
<b>15</b>	<b>Depreciation</b>		
	Building	1,678	1,689
	Plant and Equipment	1,809	1,749
	Infrastructure	6,644	6,564
	<b>Total depreciation</b>	<b>10,131</b>	<b>10,002</b>
<b>16</b>	<b>Finance costs</b>		
	Interest - borrowings	969	1,158
	<b>Total finance costs</b>	<b>969</b>	<b>1,158</b>
<b>17</b>	<b>Other expenses</b>		
	Councillors' allowances	203	172
	Auditors' remuneration	49	53
	Other auditors' services	77	98
	Elections	9	206
	Other miscellaneous	1	5
	<b>Total other costs</b>	<b>339</b>	<b>534</b>



**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>18 Cash and cash equivalents</b>		
Cash on hand at bank	500	3,590
Term deposits	38,037	30,103
	<u>38,537</u>	<u>33,693</u>
<b>19 Trade and other receivables</b>		
<b>Current</b>		
Rates debtors	2,611	2,551
Sundry debtors	2,670	3,088
Less allowance for doubtful debts	(22)	-
	<u>2,648</u>	<u>3,088</u>
Perin fine debtors	1,296	557
Less allowance for doubtful debts	(988)	(425)
	<u>308</u>	<u>132</u>
Infringement debtors*	3,861	7,636
Less allowance for doubtful debts*	(2,193)	(6,008)
	<u>1,668</u>	<u>1,628</u>
Net GST receivable	658	330
<b>Total current</b>	<u>7,893</u>	<u>7,729</u>
<b>Non - current</b>		
Deferred rates	83	126
Loans and advances to community organisations	750	750
Less allowance for doubtful debts	(750)	(750)
<b>Total non - current</b>	<u>83</u>	<u>126</u>
<b>Total trade and other receivables</b>	<u>7,976</u>	<u>7,855</u>
Deferred rates are those which can be deferred under Section 170 of the Local Government Act due to hardship.		
The \$750,000 advance to the Western Bulldogs Football Club is secured by a debenture over their assets. The debenture was registered with ASIC in 1996 but will only be activated if the conditions of the debenture are broken. The amount has been provided in full on the assumption that the conditions would not be broken and no payment would be required.		
*Council has performed a review of the collectability of infringements over 3 years old. The new statute barring legislation and previous payment history indicate that bad debts of \$5,800,000 be written off, this amount was fully provided for in the provision for doubtful debts.		
<b>20 Other assets</b>		
Accrued income	652	109
Prepayments	458	272
Inventories at cost	20	19
<b>Total other assets</b>	<u>1,130</u>	<u>400</u>

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>21 Property, infrastructure, plant and equipment</b>		
<b>Summary</b>		
at cost	33,775	40,702
Less: accumulated depreciation	(13,154)	(12,261)
	<u>20,621</u>	<u>28,441</u>
at fair value as at 30 June 2008	-	1,248
Less: accumulated depreciation	-	(16)
	<u>-</u>	<u>1,232</u>
at fair value as at 30 June 2010	593,263	-
Less: accumulated depreciation	(61,727)	-
	<u>531,536</u>	<u>-</u>
at Council valuation as at 30 June 2007	-	352,394
Less: accumulated depreciation	-	(141,394)
	<u>-</u>	<u>211,000</u>
at Council valuation as at 30 June 2008	-	439,587
Less: accumulated depreciation	-	(47,855)
	<u>-</u>	<u>391,732</u>
at Council valuation as at 30 June 2009	-	2,887
	<u>-</u>	<u>2,887</u>
at Council valuation as at 30 June 2010	357,683	-
Less: accumulated depreciation	(133,349)	-
	<u>224,334</u>	<u>-</u>
<b>Total</b>	<u>776,491</u>	<u>635,292</u>

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>21 Property, infrastructure, plant and equipment</b>		
<b>Property</b>		
<b>Land</b>		
At fair value as at 30 June 2008	-	297,788
At fair value as at 30 June 2010	408,108	-
<b>Total Land</b>	<b>408,108</b>	<b>297,788</b>
<b>Land under roads (LUR)</b>		
At cost	513	513
<b>Total Land under roads</b>	<b>513</b>	<b>513</b>
<b>Buildings</b>		
At cost	-	3,513
Less: accumulated depreciation	-	(9)
At fair value as at 30 June 2008	-	141,799
Less: accumulated depreciation	-	(47,855)
At fair value as at 30 June 2010	185,155	-
Less: accumulated depreciation	(61,727)	-
<b>Total Buildings</b>	<b>123,428</b>	<b>97,448</b>
<b>Total Property</b>	<b>532,049</b>	<b>395,749</b>

Valuation of land (excluding land under roads) and buildings was undertaken by a qualified independent valuer Mr Vin Bourke, Certified Practising Valuer (CPV), Rating Valuation services. The valuation of buildings is at fair value based on current replacement cost less accumulated depreciation at the date of valuation. The valuation of land is at fair value, being market value based on highest and best use permitted by relevant land planning provisions. All freehold land reserved for public open space is valued at a discount of 30 percent to market value based on legal precedents.

The valuation of land under roads was undertaken by a qualified independent valuer Mr Vin Bourke, Certified Practising Valuer (CPV), Rating Valuation services. Land under roads is valued at deemed cost. Deemed cost is based on valuations for land under roads acquired during the year, using site values adjusted for englobo valued at a discount of 95%, for (undeveloped and/or unserviced) characteristics, access rights and private interests of other parties and entitlements of infrastructure assets and services.

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>21 Property, infrastructure, plant and equipment (continued)</b>		
<b>Plant and equipment</b>		
<b>Plant and machinery</b>		
At cost	8,571	7,854
Less: accumulated depreciation	(4,346)	(4,096)
<b>Total Plant and machinery</b>	<b>4,225</b>	<b>3,758</b>
<b>Equipment and computers</b>		
At cost	2,825	2,826
Less: accumulated depreciation	(2,042)	(2,115)
<b>Total Equipment and computers</b>	<b>783</b>	<b>711</b>
<b>Cultural items</b>		
At cost	4,430	4,480
Less: accumulated depreciation	(2,445)	(2,348)
<b>Total Cultural items</b>	<b>1,985</b>	<b>2,132</b>
<b>Total Plant and equipment</b>	<b>6,993</b>	<b>6,601</b>
<b>Infrastructure and other assets</b>		
<b>Roads and bridges</b>		
At cost	-	3,810
Less: accumulated depreciation	-	(20)
At fair value as at 30 June 2008 contributed assets	-	554
Less: accumulated depreciation	-	(7)
Council valuation at 30 June 2007	-	210,879
Less: accumulated depreciation	-	(86,436)
At fair value as at 30 June 2009 contributed assets	-	1,313
Council valuation at 30 June 2010	195,789	-
Less: accumulated depreciation	(76,319)	-
<b>Total Roads and bridges</b>	<b>119,470</b>	<b>130,093</b>

Council has relinquished control over the Somerville Rd bridge \$1.9 million to Vic Track.



**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>21 Property, infrastructure, plant and equipment (continued)</b>		
<b>Footpaths and cycle ways</b>		
At cost	-	1,696
Less: accumulated depreciation	-	(32)
At fair value as at 30 June 2008 contributed assets	-	101
Less: accumulated depreciation	-	(3)
Council valuation at 30 June 2007	-	36,874
Less: accumulated depreciation	-	(18,366)
At fair value as at 30 June 2009 contributed assets	-	149
Council valuation at 30 June 2010	47,263	-
Less: accumulated depreciation	(16,597)	-
<b>Total Footpaths and cycle ways</b>	<b>30,666</b>	<b>20,419</b>
<b>Drains</b>		
At cost	-	783
Less: accumulated depreciation	-	(4)
At fair value as at 30 June 2008 contributed assets	-	593
Less: accumulated depreciation	-	(6)
Council valuation at 30 June 2007	-	104,642
Less: accumulated depreciation	-	(36,592)
At fair value as at 30 June 2009 contributed assets	-	912
Less: accumulated depreciation	-	(1)
Council valuation at 30 June 2010	114,631	-
Less: accumulated depreciation	(40,433)	-
<b>Total Drains</b>	<b>74,198</b>	<b>70,327</b>
<b>Total Infrastructure assets</b>	<b>224,334</b>	<b>220,839</b>
<b>Other assets</b>		
At cost	13,049	12,729
Less: accumulated depreciation	(4,321)	(3,637)
<b>Total Other assets</b>	<b>8,728</b>	<b>9,092</b>
<b>Total Infrastructure and other assets</b>	<b>233,062</b>	<b>229,931</b>

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>21 Property, infrastructure, plant and equipment (continued)</b>		
Infrastructure assets, other than other assets, were subject to a Council valuation by Mr Gary Balcam using the depreciated replacement cost method. The valuation was effective as of 30 June 2010.		
Mr Balcam holds a Bachelor of Science - Civil Engineering and a Masters of Engineering. He has 29 years experience in managing Council infrastructure.		
<b>Total Works in progress - at cost</b>	<u>4,387</u>	<u>3,011</u>
<b>Total Property, infrastructure, plant and machinery</b>	<u>776,491</u>	<u>635,292</u>

**Maribymong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

<b>21 Property, infrastructure, plant and equipment</b>									
<b>2010</b>	<b>Balance at beginning of financial year</b>	<b>Acquisition of assets</b>	<b>Revaluation increments (decrements)</b>	<b>Depreciation</b>	<b>Written down value of disposals</b>	<b>Impairment losses recognised in profit or loss</b>	<b>Transfers In (out)</b>	<b>Balance at end of financial year</b>	
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	
<b>Property</b>						(a)			
land	297,788	652	109,668	-	-	-	-	408,108	
land under roads	513	-	-	-	-	-	-	513	
<b>Total land</b>	<b>298,301</b>	<b>652</b>	<b>109,668</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>408,621</b>	
buildings	97,448	5,704	20,042	(1,678)	(129)	(129)	2,041	123,428	
heritage buildings	-	-	-	-	-	-	-	-	
<b>Total buildings</b>	<b>97,448</b>	<b>5,704</b>	<b>20,042</b>	<b>(1,678)</b>	<b>(129)</b>	<b>(129)</b>	<b>2,041</b>	<b>123,428</b>	
<b>Total property</b>	<b>395,749</b>	<b>6,356</b>	<b>129,710</b>	<b>(1,678)</b>	<b>(129)</b>	<b>-</b>	<b>2,041</b>	<b>532,049</b>	
<b>Plant and Equipment</b>									
plant and machinery	3,758	1,366	-	(945)	(124)	-	170	4,225	
equipment and computers	711	498	-	(426)	-	-	-	783	
cultural items	2,132	391	-	(438)	(100)	-	-	1,985	
<b>Total plant and equipment</b>	<b>6,601</b>	<b>2,255</b>	<b>-</b>	<b>(1,809)</b>	<b>(224)</b>	<b>-</b>	<b>170</b>	<b>6,993</b>	
<b>Infrastructure</b>									
roads & bridges	130,093	1,730	(4,552)	(4,016)	(2,406)	-	(1,379)	119,470	
footpaths and cycle ways	20,419	274	9,582	(863)	(160)	-	1,414	30,666	
drainage	70,327	482	4,472	(1,083)	-	-	-	74,198	
other assets	9,092	318	-	(682)	-	-	-	8,728	
<b>Total infrastructure</b>	<b>229,931</b>	<b>2,804</b>	<b>9,502</b>	<b>(6,644)</b>	<b>(2,566)</b>	<b>-</b>	<b>35</b>	<b>233,062</b>	
<b>Works in progress</b>									
Infrastructure - projects	3,011	3,622	-	-	-	-	(2,246)	4,387	
<b>Total works in progress</b>	<b>3,011</b>	<b>3,622</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,246)</b>	<b>4,387</b>	
<b>Total property, infrastructure, plant and equipment</b>	<b>635,292</b>	<b>15,037</b>	<b>139,212</b>	<b>(10,131)</b>	<b>(2,919)</b>	<b>-</b>	<b>-</b>	<b>776,491</b>	

(a) Impairment losses  
Impairment losses are recognised in the income statement under other expenses.  
Reversals of impairment losses are recognised in the income statement under other revenue.

(b) Council was informed that the Somerville Road bridge is under the control of Victrack and subsequently removed the bridge valued at \$1.9 million from its asset register.

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

<b>21 Property, infrastructure, plant and equipment</b>									
<b>2009</b>	<b>Balance at beginning of financial year</b>	<b>Acquisition of assets</b>	<b>Revaluation increments (decrements)</b>	<b>Depreciation &amp; amortisation</b>	<b>Written down value of disposals</b>	<b>Impairment losses recognised in profit or loss (a)</b>	<b>Transfers in (out)</b>	<b>Balance at end of financial year</b>	
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	
<b>Property</b>									
land	305,394	-	-	-	(7,606)	-	-	297,788	
land under roads	-	513	-	-	-	-	-	513	
<b>Total land</b>	<b>305,394</b>	<b>513</b>	<b>-</b>	<b>-</b>	<b>(7,606)</b>	<b>-</b>	<b>-</b>	<b>298,301</b>	
buildings	104,700	3,303	-	(1,689)	(9,076)	-	210	97,448	
<b>Total buildings</b>	<b>104,700</b>	<b>3,303</b>	<b>-</b>	<b>(1,689)</b>	<b>(9,076)</b>	<b>-</b>	<b>210</b>	<b>97,448</b>	
<b>Total property</b>	<b>410,094</b>	<b>3,816</b>	<b>-</b>	<b>(1,689)</b>	<b>(16,682)</b>	<b>-</b>	<b>210</b>	<b>395,749</b>	
<b>Plant and Equipment</b>									
plant and machinery	3,679	1,297	-	(887)	(331)	-	-	3,758	
equipment and computers	842	335	-	(466)	-	-	-	711	
cultural items	2,152	591	-	(396)	(215)	-	-	2,132	
<b>Total plant and equipment</b>	<b>6,673</b>	<b>2,223</b>	<b>-</b>	<b>(1,749)</b>	<b>(546)</b>	<b>-</b>	<b>-</b>	<b>6,601</b>	
<b>Infrastructure</b>									
roads & bridges	130,618	3,735	-	(4,067)	(1,068)	-	875	130,093	
footpaths and cycle ways	20,278	1,064	-	(787)	(136)	-	-	20,419	
drainage	69,866	1,523	-	(1,062)	-	-	-	70,327	
other assets	7,382	1,409	-	(648)	(174)	-	1,123	9,092	
<b>Total infrastructure</b>	<b>228,144</b>	<b>7,731</b>	<b>-</b>	<b>(6,564)</b>	<b>(1,378)</b>	<b>-</b>	<b>1,998</b>	<b>229,931</b>	
<b>Works in progress</b>									
Infrastructure - projects	3,367	2,095	-	-	-	-	(2,451)	3,011	
<b>Total works in progress</b>	<b>3,367</b>	<b>2,095</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,451)</b>	<b>3,011</b>	
<b>Total property, infrastructure, plant and equipment</b>	<b>648,278</b>	<b>15,865</b>	<b>-</b>	<b>(10,002)</b>	<b>(18,606)</b>	<b>-</b>	<b>(243)</b>	<b>635,292</b>	

(a) Impairment losses  
Impairment losses are recognised in the income statement under other expenses.  
Reversals of impairment losses are recognised in the income statement under other revenue.

(b) On 31 May 2009 Council relinquished its statutory and legal responsibility as committee of management and lessor of David Spurling reserve (which includes the Whitten Oval). At that date the control over the assets was transferred to the Dept. of Sustainability and Environment. The written down value of the assets transferred amounted to \$16.7 million.



**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>22 Trade and other payables</b>		
<b>Unsecured</b>		
<b>Current</b>		
Creditors	5,533	5,097
Accrued expenses	1,767	2,104
<b>Total trade and other payables</b>	<u>7,300</u>	<u>7,201</u>
<b>23 Trust funds and deposits</b>		
<b>Current</b>		
Refundable asset protection deposits	1,181	1,095
Refundable capital works retentions	-	9
Other refundable deposits	1,038	951
Refundable civic facilities deposits	422	245
	<u>2,641</u>	<u>2,300</u>

Deposits and retentions are held until the works or services have been completed. At completion of the agreement the deposit is refunded less any claim for damages via forfeiture.

	2010	Annual leave \$'000	Long service \$'000	Retirement gratuity \$'000	Total \$'000
Balance at beginning of the financial year		3,307	6,107	1,151	10,565
Additional provisions		2,195	1,240	(28)	3,407
Amounts used		(2,095)	(532)	(48)	(2,675)
Increase in discounted amount arising because of time and the effect in discount rate change.		-	20	-	20
Balance at the end of the financial year		<u>3,407</u>	<u>6,835</u>	<u>1,075</u>	<u>11,317</u>
	2009	Annual leave \$'000	LSL service \$'000	Retirement gratuity \$'000	Total \$'000
Balance at beginning of the financial year		2,911	5,287	1,112	9,310
Additional provisions		2,072	1,086	86	3,244
Amounts used		(1,676)	(390)	(47)	(2,113)
Increase in discounted amount arising because of time and the effect in discount rate change.		-	124	-	124
Balance at the end of the financial year		<u>3,307</u>	<u>6,107</u>	<u>1,151</u>	<u>10,565</u>

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>24 Provisions (continued)</b>		
<b>Employee benefits</b>		
<b>Current (i)</b>		
Annual leave	3,407	3,307
Long service leave	5,925	5,379
Retirement gratuity	1,075	1,151
	<u>10,407</u>	<u>9,837</u>
(i) All annual leave is measured at nominal value. Long service leave and gratuity entitlements representing 10 or more years of continuous service: - Short term employee benefits, that fall due within 12 months after the end of the period were measured at nominal value. - Other long term employee benefits that do not fall due within 12 months after the end of the period were measured at present value.		
<b>Non current (ii)</b>		
Long service leave	910	728
	<u>910</u>	<u>728</u>
(ii) Long service leave representing less than 10 years of continuous service measured are present value.		
<b>Total employee benefits</b>	<u>11,317</u>	<u>10,565</u>
Aggregate carrying amount of employee benefits:		
Current	10,407	9,837
Non-current	910	728
	<u>11,317</u>	<u>10,565</u>
The following assumptions were adopted in measuring the present value of employee benefits:		
Wage inflation rate	4.5%	4.5%
Weighted average discount rates	5.2%	5.5%
Weighted average settlement period	13 yrs	13 yrs
<b>25 Interest bearing loans and borrowings</b>		
<b>Current</b>		
Borrowings - Secured	<u>3,340</u>	<u>3,129</u>
<b>Non Current</b>		
Borrowings - Secured	<u>9,701</u>	<u>13,041</u>
The maturity profile for Council's borrowings is:		
Not later than one year	3,340	3,129
Later than one year and not later than five years	5,501	8,841
Later than five years	<u>4,200</u>	<u>4,200</u>
<b>Total</b>	<u>13,041</u>	<u>16,170</u>
Aggregate carrying amount of Interest-bearing liabilities:		
Current	3,340	3,129
Non Current	9,701	13,041
<b>Total Interest bearing loans and borrowings</b>	<u>13,041</u>	<u>16,170</u>
Borrowings are secured by a claim over Council rates.		

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

**26 Reserves**

	Balance at beginning of reporting period \$'000	Increment \$'000	(decrement) \$'000	Balance at end of reporting period \$'000
<b>(a) Asset revaluation reserve 2010</b>				
<b>Property</b>				
land	230,155	109,668	-	339,823
buildings	52,158	20,042	-	72,200
	<b>282,313</b>	<b>129,710</b>	<b>-</b>	<b>412,023</b>
<b>Infrastructure</b>				
roads & bridges	55,438	-	(1,384)	54,054
footpaths and cycle ways	5,581	4,472	-	10,053
drainage	25,332	6,414	-	31,746
<b>Assets disposed</b>	<b>86,351</b>	<b>10,886</b>	<b>(1,384)</b>	<b>95,853</b>
<b>Total asset revaluation reserve</b>	<b>368,664</b>	<b>140,596</b>	<b>(1,384)</b>	<b>507,876</b>

The asset revaluation reserve is to update the valuation of non current assets.

**2009**

**Property**

land	230,155	-	-	230,155
buildings	52,158	-	-	52,158
	<b>282,313</b>	<b>-</b>	<b>-</b>	<b>282,313</b>

**Infrastructure**

roads & bridges	55,438	-	-	55,438
footpaths and cycle ways	5,581	-	-	5,581
drainage	25,332	-	-	25,332
	<b>86,351</b>	<b>-</b>	<b>-</b>	<b>86,351</b>
<b>Total asset revaluation reserve</b>	<b>368,664</b>	<b>-</b>	<b>-</b>	<b>368,664</b>

**(b) Other reserves 2010**

Major programs	5,143	-	(247)	4,896
Public safety trust	-	400	-	400
Mausoleum trust	509	4	-	513
Developer contributions	2,137	462	(50)	2,549
Open space	2,810	584	(851)	2,543
<b>Total Other reserves</b>	<b>10,599</b>	<b>1,450</b>	<b>(1,148)</b>	<b>10,901</b>

**2009**

Major programs	5,038	2,666	(2,561)	5,143
Mausoleum trust	470	39	-	509
Developer contributions	1,821	321	(5)	2,137
Open space	2,724	462	(376)	2,810
<b>Total Other reserves</b>	<b>10,053</b>	<b>3,488</b>	<b>(2,942)</b>	<b>10,599</b>

The purpose of the major programs is to segregate funds until commencement of works.

The Public safety trust is segregated until the project is commenced.

The purpose of the mausoleum trust reserve is for the future maintenance of the cemetery.

The open space reserve is to segregate the levies collected until required for major works.

The developer contributions reserve is to segregate the levies collected until required.

**Maribyrnong City Council**  
**Notes to the Financial Report**  
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	2010 \$'000	2009 \$'000
<b>27 Reconciliation of cash flows from operating activities to surplus or (deficit)</b>		
Net Surplus / (Deficit) for the year	9,619	(6,736)
<b>Non cash items</b>		
Depreciation	10,131	10,002
(Profit)/loss on disposal of property, infrastructure, plant and equipment	751	1,497
Control of assets transferred	1,904	16,681
Contributions of non-monetary assets	-	(2,375)
Write-off of non current assets	-	
Bad & Doubtful debts	3,080	942
	<u>25,485</u>	<u>20,011</u>
<b>Movement included in investment and financing activities</b>		
Financing costs	1,017	983
<b>Change in assets and liabilities:</b>		
Decrease/(Increase) in trade and other receivables	(3,201)	(2,691)
Decrease/(Increase) in other assets	(543)	704
Decrease/(Increase) in inventory	(1)	(3)
Increase/(Decrease) in trade and other payables	(87)	(1,184)
Increase/(Decrease) in employee provisions	752	1,255
	<u>23,422</u>	<u>19,075</u>
<b>Net cash inflows provided by operating activities</b>	<u>23,422</u>	<u>19,075</u>
<b>28 (i) Financing arrangements</b>		
Unrestricted access was available at balance date to the following lines of credit:		
Bank loans	13,041	16,170
Bank overdraft	200	200
Purchasing card	150	150
<b>Total credit facilities</b>	<u>13,391</u>	<u>16,520</u>
Bank loans (Note 25)	13,041	16,170
Purchasing card	26	33
<b>Used facilities at balance date</b>	<u>13,067</u>	<u>16,203</u>
Bank overdraft	200	200
Purchasing card	124	117
<b>Unused facilities at balance date</b>	<u>324</u>	<u>317</u>



**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

		2010 \$'000	2009 \$'000
<b>29</b>	<b>Restricted assets</b>		
Council has cash assets and cash equivalents that are subject to restrictions. As at the reporting date, Council had legislative restrictions in relation to employee entitlements and other reserve funds.			
Grants	(Note 6)	8,448	5,767
Trust funds	(Note 23)	2,641	2,300
Long service leave		5,909	5,287
Mausoleum trust	(Note 26)	513	509
Developer reserves	(Note 26)	2,549	2,137
Open space reserve	(Note 26)	2,543	2,810
<b>Total restricted assets</b>		<b>22,603</b>	<b>18,810</b>

The restricted asset for long service leave is based on the Local Government (Long Service Leave) Regulations 2002 and does not necessarily equate to the long service leave liability due to a different basis of calculation prescribed by the regulation.

**30 Superannuation**

Council makes employer superannuation contributions in respect of its employees to the Local Authorities Superannuation Fund (Vision Super). Obligations for contributions are recognised as an expense in the profit or loss when they are due. The fund has two categories of membership, accumulation and defined benefits, each of which is funded differently.

The Fund's accumulation category, Vision Super Saver, receives both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings (9% required under the Superannuation Guarantee Legislation). No further liability accrues to the employer as the superannuation benefits accruing to the employees are represented by their share of the net assets of the Fund.

**Defined Benefits Plan**

The Fund's Defined Benefit Plan is a multi-employer sponsored plan. As the Plan's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under Paragraph 32 (b) of AASB 119, Council does not use defined benefit accounting for these contributions.

Council makes employer contributions to the defined benefits category of the Fund at rates determined by the Trustee on the advice of the Fund's actuary. On the basis of the results of the most recent full actuarial investigation conducted by the Fund's actuary as at 31 December 2008. Council makes the following contributions:

- 9.25% of members salaries (same as previous year)
- the difference between resignation and retrenchment benefits paid to any retrenched employees plus contribution tax (same as previous year)

## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

#### 30 Superannuation benefit (continued)

The Fund surplus or deficit (ie the difference between fund assets and liabilities) is calculated differently for funding purposes (ie calculating required contributions) and for the calculation of accrued benefits as required in AAS 25 to provide the values needed for the AASB 119 disclosure in the council's financial statements. AAS 25 requires that the present value of the defined benefit liability to be calculated based on benefits that have accrued in respect of membership of the plan up to the measurement date, with no allowance for future benefits that may accrue. The actuarial investigation concluded that although the Net Market Value of Assets was in excess of Accrued Benefits at 31 December 2008, based on the assumptions adopted, there was a shortfall of \$71 million when the funding of future benefits was also considered. However, Council was advised that no additional contributions are required for 30 June 2010. The Actuary has commenced undertaking the next actuarial investigation to ascertain if additional contributions would be required. The Actuarial review will be as at 30 June 2010.

The result of the actuarial review is expected to be finalised during October 2010. Should the review identify a funding shortfall requiring additional contributions, the Council will be notified of any amount payable by November 2010 for payment on 1 July 2011. A further actuarial review will be undertaken as at 30 June 2011. Based on the result of this further review, a detailed funding plan will be developed and implemented to achieve the target of fully funding the Fund by 31 December 2013.

#### Accounting Standard Disclosure

The Fund's liability for accrued benefits was determined in the 31 December 2008 actuarial investigation pursuant to the requirements of Australian Accounting Standard AAS25 follows:

	<b>31-Dec-08</b> <b>\$'000</b>
Net Market Value of Assets	3,630,432
Less Accrued Benefits (per accounting standards)	3,616,422
Difference between Assets and Accrued Benefits	<u>14,010</u>
Vested Benefits	<u>3,561,588</u>

The financial assumptions used to calculate the Accrued Benefits for the defined benefit category of the Fund were:

Net Investment Return	8.50% p.a.
Salary Inflation	4.25% p.a.
Price Inflation	2.75% p.a.

#### Superannuation expense

Details of contributions to superannuation funds during the year and contributions payable to 30 June 2010 are as follows:

	<b>2010</b> <b>\$'000</b>	<b>2009</b> <b>\$'000</b>
Employer contributions to the Fund (Vision super)	2,748	2,574
Employer contributions to other super funds	125	57
	<u>2,873</u>	<u>2,631</u>

## Maribyrnong City Council Notes to the Financial Report

For the Year Ended 30 June 2010

### 31 Commitments

The Council has entered into the following commitments:

	2010 \$'000	2009 \$'000
<b>Operating</b>		
Not later than one year	2,450	2,495
Later than one year and not later than five years	1,422	3,642
<b>Total</b>	<b>3,872</b>	<b>6,137</b>

Operating commitments are represented by:

Domestic refuse and recycling collection	2,938	4,793
Graffiti	-	92
Relocatable buildings	-	67
Internet services	122	219
Industrial development strategy	76	-
Storm water	210	280
Other	352	179
Cardiovascular equipment	174	320
Public facility cleaning	-	140
Internal audit	-	47
<b>Total</b>	<b>3,872</b>	<b>6,137</b>

### Capital

Commitments for capital expenditure contracted for at the end of the year but not recognised in the accounts are payable as follows:

Not later than one year	4,247	4,320
Later than one year and not later than five years	-	45
<b>Total</b>	<b>4,247</b>	<b>4,365</b>

Capital commitments are represented by:

Clare Court	3,052	-
Hyde street church	87	-
Yarraville reserve	669	-
Barkly village	270	-
Yarraville community centre	-	1,804
Mc Ivor reserve	-	1,297
Road sweepers	-	525
Arts centre	-	245
Other	169	494
<b>Total</b>	<b>4,247</b>	<b>4,365</b>

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

<b>32</b>	<b>Operating leases</b>	<b>2010</b>	<b>2009</b>
		<b>\$'000</b>	<b>\$'000</b>

At reporting date, the Council had the following obligations under non-cancellable operating leases for the lease of equipment for use within Council's activities (these obligations are not recognised as liabilities).

Not later than one year	304	300
Later than one year and not later than five years	386	513
	<u>690</u>	<u>813</u>

**33**      **Contingent liabilities and contingent assets**

**Contingent liabilities**

**Guarantees for loans to other entities**

The Council has provided guarantees for loans to other entities in respect of these loans and its maximum potential exposure at the reporting date follows:

Yarraville Footscray Bowling Club	-	6
Yarraville Soccer Club	34	46
	<u>34</u>	<u>52</u>

**Other contingent liabilities**

The Council is presently involved in several confidential legal matters, which are being conducted through Council's solicitors.

As these matters are yet to be finalised, and the financial outcomes are unable to be reliably estimated, no allowances for these contingencies has been made in the financial report.

Council has obligations under a defined benefit superannuation scheme that may result in the need to make additional contributions to the scheme to ensure that the liabilities of the fund are covered by the assets of the fund. As a result of the increased volatility in financial markets, the likelihood of making such contributions in future periods has increased. At this point in time it is not known if additional contributions will be required, their timing or potential amount.

The Council is unaware of any other contingent liabilities not recognised elsewhere in these accounts.

**Contingent assets**

Contributed assets include roads, drains, footpaths and parks which may be created in the approval and construction of large scale residential developments. On completion of the development they are donated to the City for ongoing maintenance and replacement. Contributed assets are valued at their current replacement cost. The budget estimate is that approximately \$1,200,000 will be contributed, given a similar level of residential development in the coming year.

Developer contributions to be received in respect of estates currently under development total \$ 0 in 2009/10 (2008/09 \$2,375,000)



## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

#### 34 Financial instruments

##### (a) Accounting policy, terms and conditions

Recognised Financial Instruments	Note	Accounting Policy	Terms and Conditions
<b>Financial Assets</b>			
Cash and cash equivalents	18	Cash on hand, at bank and money market call accounts are valued at face value. Investments and bills are valued at unit cost. Investments are held within Council's policies and strict guidelines to minimise the level of risk on interest returns of surplus cash. Interest revenues are recognised as they accrue. Managed funds are measured at market value.	On call deposits interest rate at balance date of 4.5% (3% in 2009). The operating account interest rate at balance date was 2.75% (2.6% in 2009). Term deposits returned fixed interest rate of between 6.8% (7.5% in 2009), and 4.5% (4% in 2009) net of fees.
Other debtors	19	Receivables are carried at nominal amounts due less any provision for doubtful debts. A provision for doubtful debts is recognised when there is objective evidence that an impairment loss has occurred. Collectability of overdue accounts is assessed on an ongoing basis.	General debtors are unsecured. Credit terms are based on 30 days. These terms and conditions were the same as prior year.
<b>Financial Liabilities</b>			
Trade and other payables	22	Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date whether or not invoices have been received.	General Creditors are unsecured, not subject to interest charges and are normally settled within 30 days of invoice receipt.
Interest-bearing loans and borrowings	25	Loans are carried at their principal amounts, which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period it becomes due and recognised as part of payables.	Borrowings are secured by way of mortgages over the general rates of Council.
Finance Leases		Finance leases are accounted for at their principal amount with the lease payments discounted to present value using the interest rates implicit in the leases.	The weighted average on borrowings is 6.3% (6.3% in 2008/09).
Bank overdraft		Overdrafts are recognised at the principal amount. Interest is charged as an expense as it accrues.	Council has no finance leases.
			The overdraft is subject to annual review. It is secured by a mortgage over Council's general rates and is repayable on demand. Interest rates on utilised overdraft were 10.49% (8.99% in 2009). The interest rate as at balance date was 10.49% (8.99% in 2009).

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

**34 Financial instruments (cont.)**

**(b) Categorisation of financial instruments**

<b>2010</b>	<b>Notes</b>	<b>Cash &amp; cash equivalents</b>	<b>Contractual financial assets-loans &amp; receivables</b>	<b>Contractual financial liabilities at amortised cost</b>	<b>Total</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Contractual financial assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	18	38,537	-	-	38,537
Trade and other receivables	19	-	2,648	-	2,648
<b>Non current assets</b>					
Trade and other receivables		-	-	-	-
<b>Total contractual financial assets</b>		<b>38,537</b>	<b>2,648</b>	<b>-</b>	<b>41,185</b>
<b>Contractual financial liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	22	-	-	7,300	7,300
Interest-bearing loans and borrowings	25	-	-	3,340	3,340
<b>Non current liabilities</b>					
Interest-bearing loans and borrowings	25	-	-	9,701	9,701
<b>Total contractual financial liabilities</b>		<b>-</b>	<b>-</b>	<b>20,341</b>	<b>20,341</b>
<b>2009</b>	<b>Notes</b>	<b>Cash &amp; cash equivalents</b>	<b>Contractual financial assets-loans &amp; receivables</b>	<b>Contractual financial liabilities at amortised cost</b>	<b>Total</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Contractual financial assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	18	33,693	-	-	33,693
Trade and other receivables	19	-	3,088	-	3,088
<b>Non current assets</b>					
Trade and other receivables		-	-	-	-
<b>Total contractual financial assets</b>		<b>33,693</b>	<b>3,088</b>	<b>-</b>	<b>36,781</b>
<b>Contractual financial liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	22	-	-	7,201	7,201
Interest-bearing loans and borrowings	25	-	-	3,129	3,129
<b>Non current liabilities</b>					
Interest-bearing loans and borrowings	25	-	-	13,041	13,041
<b>Total contractual financial liabilities</b>		<b>-</b>	<b>-</b>	<b>23,371</b>	<b>23,371</b>

## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

#### 34 Financial instruments (cont.)

##### (c) Interest Rate Risk

The exposure to interest rate risk and the effective interest rates of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

2010	Floating interest rate \$'000	Fixed interest maturing in:			Non- interest bearing \$'000	Total \$'000
		1 year or less \$'000	Over 1 to 5 years \$'000	More than 5 years \$'000		
<b>Financial assets</b>						
Cash and cash equivalents	492	38,037	-	-	8	38,537
Trade and other receivables	-	-	-	-	2,648	2,648
Total financial assets	492	38,037	-	-	2,656	41,185
Weighted average interest rate	2.8%	5.7%				
<b>Financial liabilities</b>						
Trade and other payables	-	-	-	-	7,300	7,300
Trust funds and deposits	-	-	-	-	2,641	2,641
Interest-bearing loans and borrowings	-	3,340	5,501	4,200	-	13,041
Total financial liabilities	-	3,340	5,501	4,200	9,941	22,982
Weighted average interest rate		6.3%	6.3%	6.3%		
Net financial assets (liabilities)	492	34,697	(5,501)	(4,200)	(7,285)	18,203
2009	Floating Interest rate \$'000	Fixed interest maturing in:			Non- interest bearing \$'000	Total \$'000
		1 year or less \$'000	Over 1 to 5 years \$'000	More than 5 years \$'000		
<b>Financial assets</b>						
Cash and cash equivalents	3,582	30,103	-	-	8	33,693
Trade and other receivables	-	-	-	-	3,088	3,088
Total financial assets	3,582	30,103	-	-	3,096	36,781
Weighted average interest rate	2.6%	7.5%				
<b>Financial liabilities</b>						
Trade and other payables	-	-	-	-	7,201	7,201
Trust funds and deposits	-	-	-	-	2,300	2,300
Interest-bearing loans and borrowings	-	3,129	8,841	4,200	-	16,170
Total financial liabilities	-	3,129	8,841	4,200	9,501	25,671
Weighted average interest rate		6.3%	6.3%	6.3%		
Net financial assets (liabilities)	3,582	26,974	(8,841)	(4,200)	(6,405)	11,110

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

**34 Financial instruments (cont.)**

**(d) Net Fair Values**

The aggregate net fair values of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

Financial Instruments	Total carrying amount as per Balance Sheet		Aggregate net fair value	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Financial assets				
Cash and cash equivalents	38,537	33,693	38,537	33,693
Trade and other receivables	2,648	3,088	2,648	3,088
Total financial assets	41,185	36,781	41,185	36,781
Financial liabilities				
Trade and other payables	7,300	7,201	7,300	7,201
Trust funds and deposits	2,641	2,300	2,641	2,300
Interest-bearing loans and borrowings	13,041	16,170	12,442	15,507
Total financial liabilities	22,982	25,671	22,383	25,008

At balance date, the council did not hold any financial assets or financial liabilities requiring measurement at fair value subsequent to initial recognition.

**(e) Credit Risk**

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is represented by the carrying amount of those assets as indicated in the Balance Sheet.

**(f) Risks and mitigation**

The risks associated with our main financial instruments and our policies for minimising these risks are detailed below.

**Market risk**

Market risk is the risk that the fair value or future cash flows of our financial instruments will fluctuate because of changes in market prices. The Council's exposures to market risk are primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk. Components of market risk to which we are exposed are discussed below.

**Interest rate risk**

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from interest bearing financial assets and liabilities that we use. Non derivative interest bearing assets are predominantly short term liquid assets. Our interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes us to fair value interest rate risk.



**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

**34 (f) Financial instruments (cont.)**

Our loan borrowings are sourced from major Australian banks. If finance leases are required they will be sourced from major Australian financial institutions. Overdrafts are arranged with major Australian banks. We manage interest rate risk on our net debt portfolio by:

- ensuring access to diverse sources of funding;
- reducing risks of refinancing by managing in accordance with target maturity profiles; and
- setting prudential limits on interest repayments as a percentage of rate revenue.

We manage the interest rate exposure on our debt portfolio by appropriate budgeting strategies and obtaining approval for borrowings from the Department of Planning and Community Development each year.

Investment of surplus funds is made with approved financial institutions under the Local Government Act 1989. We manage interest rate risk by adopting an investment policy that ensures:

- conformity with State and Federal regulations and standards,
- capital protection and appropriate liquidity,
- diversification by credit rating, financial institution and investment product,
- monitoring of return on investment,
- benchmarking of returns and comparison with budget.

Maturity will be staggered to provide for interest rate variations and to minimise interest rate risk.

**Credit risk**

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause us to make a financial loss. We have exposure to credit risk on some financial assets included in our balance sheet. To help manage this risk:

- we have a policy for establishing credit limits for the entities we deal with;
- we may require collateral where appropriate; and
- we only invest surplus funds with financial institutions which have a recognised credit rating specified in our investment policy.

Trade and other receivables consist of a large number of customers, spread across the consumer, business and government sectors. Credit risk associated with the Council's financial assets is minimal. We do not have any significant credit risk exposure to a single customer or groups of customers. Ongoing credit evaluation is performed on the financial condition of our customers and, where appropriate, an allowance for doubtful debts is raised.

We may also be subject to credit risk for transactions which are not included in the balance sheet, such as when we provide a guarantee for another party. Details of our contingent liabilities are disclosed in the note 33.

<b>Movement in Other debtors - Provisions for Doubtful Debts</b>	<b>2010 \$'000</b>	<b>2009 \$'000</b>
Balance at the beginning of the year	-	-
New Provisions recognised during the year	(22)	-
Amounts already provided for and written off as uncollectible	-	-
Amounts provided for but recovered during the year	-	-
Balance at end of year	(22)	-

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

**34 (f) Financial instruments (cont.)**

**Ageing of Other Debtors**

At balance date other debtors representing financial assets were past due but not impaired. These amounts relate to a number of independent customers for whom there is no recent history of default. The ageing of the Council's Trade & Other Receivables was:

	2010 \$'000	2009 \$'000
Current (not yet due)	2,367	2,774
Past due by up to 30 days	103	195
Past due between 31 and 60 days	68	30
Past due by more than 60 days	110	89
Impaired	22	-
Total Trade & Other Receivables	2,670	3,088

**Ageing of individually impaired Trade and Other Receivables**

At balance date, other debtors representing financial assets with a nominal value of \$22,000 (\$ 0 in 2009) were impaired. The amount of the provision raised against these debtors was \$22,000 (\$ 0 in 2009). A provision for doubtful debts directly off sets the debtor balance. The individually impaired debtors relate to general and sundry debtor and have been impaired as a result of their doubtful collection. Many of the long outstanding past due amounts have been lodged with Council's debt collectors or are on payment arrangements.

The ageing of Other Debtors that have been individually determined as impaired at reporting date was:

	2010 \$'000	2009 \$'000
Current (not yet due)	-	-
Past due by up to 30 days	-	-
Past due between 31 and 60 days	-	-
Past due by more than 60 days	22	-
Total Trade & Other Receivables	22	-

**Liquidity risk**

Liquidity risk includes the risk that, as a result of our operational liquidity requirements:

- we will not have sufficient funds to settle a transaction on the date;
- we will be forced to sell financial assets at a value which is less than what they are worth; or
- we may be unable to settle or recover a financial assets at all.

To help reduce these risks we:

- have a liquidity policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- have readily accessible standby facilities and other funding arrangements in place;
- have a liquidity portfolio structure that requires surplus funds to be invested within various bands of liquid instruments;
- monitor budget to actual performance on a regular basis; and
- set limits on borrowings relating to the percentage of loans to rate revenue and percentage of loan principal repayments to rate revenue.

The Councils exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk.

## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

#### 34 Financial instruments (cont.)

The table below lists the contractual maturities for Financial Liabilities.

These amounts represent undiscounted gross payments including both principal and interest amounts.

2010	1 year or less \$'000	2-5 years \$'000	>5 years \$'000	Contracted Cash Flow \$'000	Carrying Amount \$'000
Trade and other payables	7,300	-	-	7,300	7,300
Trust funds and deposits	2,641	-	-	2,641	2,641
Interest-bearing loans and borrowings	3,340	5,501	4,200	13,041	13,041
Total financial liabilities	13,281	5,501	4,200	22,982	22,982
2009	1 year or less \$'000	2-5 years \$'000	>5 years \$'000	Contracted Cash Flow \$'000	Carrying Amount \$'000
Trade and other payables	7,201	-	-	7,201	7,201
Trust funds and deposits	2,300	-	-	2,300	2,300
Interest-bearing loans and borrowings	3,129	8,841	4,200	16,170	16,170
Total financial liabilities	12,630	8,841	4,200	25,671	25,671

#### (g) Sensitivity disclosure analysis

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, the Council believes the following movements are 'reasonably possible' over the next 12 months (Base rates are sourced from the Department of Treasury and Finance Victoria):

- A parallel shift of + 1% and -1% in market interest rates (AUD) from year-end rates of 4.5%.

The table below discloses the impact on net operating result and equity for each category of financial instruments held by the Council at year-end, if the above movements were to occur.

Interest rate risk					
		-1 %		+1%	
		-100 basis points		+100 basis points	
	Carrying amount	Profit	Equity	Profit	Equity
2010	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial assets:</b>					
Cash and cash equivalents	38,537	(385)	(385)	385	385
Trade and other receivables	2,648	n/a	n/a	n/a	n/a
<b>Financial liabilities:</b>					
Trade and other payables	7,300	n/a	n/a	n/a	n/a
Interest-bearing loans and borrowings	13,041	n/a	n/a	n/a	n/a
2009	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial assets:</b>					
Cash and cash equivalents	33,693	(337)	(337)	337	337
Trade and other receivables	3,088	n/a	n/a	n/a	n/a
<b>Financial liabilities:</b>					
Trade and other payables	7,201	n/a	n/a	n/a	n/a
Interest-bearing loans and borrowings	16,170	n/a	n/a	n/a	n/a

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

	2010 \$'000	2009 \$'000
<b>35 Auditors' remuneration</b>		
Audit fee to conduct external audit - Victorian Auditor General	49	53
Internal audit fees	77	98
	<u>126</u>	<u>151</u>

**36 Events occurring after balance date**

No events occurred after balance date that have any material or significant effect on the Financial Report.

**37 Related party transactions**

**(i) Responsible Persons**

Names of persons holding the position of a Responsible Person at the Council at any time during the year are:

**Councillors**

Sarah Carter	(1/7/09 to 30/6/10)
Michael Clarke	(Councillor 1/7/09 to 30/6/10, Mayor 31/7/09 to 1/12/09)
Catherine Cumming	(1/7/09 to 30/6/10)
John Cumming	(1/7/09 to 30/6/10)
Dina Lynch	(1/7/09 to 30/6/10)
Sel Sanli	(Councillor 1/7/09 to 30/6/10, Mayor 2/12/09 to 30/6/10)
Martin Zakharov	(1/7/09 to 30/6/10)

**Chief Executive Officer**

Kerry Thompson	(1/7/09 to 18/6/10)
Vince Haining	(acting 21/6/10 to 30/6/10)

**(ii) Remuneration of responsible persons**

The numbers of Responsible Officers, whose total remuneration from Council and any related entities fall within the following bands:

Income Range:	2010 No.	2009 No.
\$1 - \$9,999	-	2
\$10,000 - \$19,999	-	7
\$20,000 - \$29,999	5	-
\$30,000 - \$39,999	1	-
\$40,000 - \$49,999	1	1
\$270,000 - \$279,999	-	1
\$300,000 - \$310,000	1	-
	<u>8</u>	<u>11</u>
Total remuneration for the reporting year for Responsible Persons included above amounted to:	487	435



## Maribyrnong City Council

### Notes to the Financial Report

For the Year Ended 30 June 2010

#### 37 Related party transactions (continued)

##### (iii) Retirement benefits

No retirement benefits have been made by Council to a Responsible Person (2009, Nil).

##### (iv) Loans, guarantees etc.

No loans have been made, guaranteed or secured by the Council to a Responsible Person during the reporting year (2009, Nil).

##### (v) Other transactions

No transactions other than remuneration payments or the reimbursement of approved expenses were entered into by Council with Responsible Persons, or Related Parties of such Responsible Persons during the reporting year (2009, Nil).

##### (vi) Senior officers remuneration

A Senior Officer of Council is a person, other than a Responsible Person, who has management responsibilities and reports directly to the CEO or whose total annual remuneration exceeds \$120,000.

The number of Senior Officers, other than the Responsible Persons, are shown below in their relevant income bands:

Income Range:			2010 No.	2009 No.
\$120,000	-	\$129,999	8	4
\$130,000	-	\$139,999	3	2
\$160,000	-	\$169,999	-	1
\$170,000	-	\$179,999	3	2
\$180,000	-	\$189,999	-	1
\$190,000		\$199,999	1	-
			15	10
Total Remuneration for the reporting year for Senior Officers included above amount to:			2,122	1,454

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

**38 Financial ratios (Performance indicators)**

**2010  
ratio**      **2009  
ratio**      **2008  
ratio**

**(a) Debt servicing ratio** (to identify the capacity of Council to service its outstanding debt)

Debt servicing costs refer to the payment of interest on loan borrowings, finance lease and bank overdraft interest. The ratio expresses the amount of interest paid as a ratio of Council's total revenue.

<u>Debt servicing costs</u>			
Total revenue	0.01	0.01	0.02

**(b) Debt commitment ratio** (to identify Council's debt redemption strategy)

The strategy involves the payment of loan principal and interest, finance lease principal and interest. The ratio expresses the percentage of rate revenue utilised to pay interest and redeem debt principal.

<u>Debt servicing &amp; redemption costs</u>			
Rate revenue	0.06	0.07	0.08

**(c) Revenue ratio** (to identify Council's dependence on non-rate revenue)

The level of Council's reliance on rate revenue is determined by assessing rate revenue as a proportion of the total revenue of the Council.

<u>Rate revenue</u>			
Total revenue	0.58	0.58	0.60

**(d) Debt exposure ratio** (to identify Council's exposure to debt)

<u>Total indebtedness</u>			
Total realisable assets	0.06	0.09	0.09

For the purposes of calculating financial ratios, realisable assets are those assets which can be sold and which are not subject to any restriction on realisation or use.

Any liability represented by a restricted asset is excluded from total indebtedness.

The following assets are excluded from total assets when calculating Council's realisable assets: restricted assets; infrastructure assets and other controlled property.

This ratio enables assessment of Council's solvency and exposure to debt. Total indebtedness refers to the total liabilities of Council. Total liabilities are compared to total realisable assets which are all Council assets not subject to any restriction and are able to be realised. The ratio expresses the multiple of total liabilities for each dollar of realisable assets.

**Maribyrnong City Council**  
**Notes to the Financial Report**  
 For the Year Ended 30 June 2010

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<b>38</b>	<b>Financial ratios (continued)</b>	<b>2010 ratio</b>	<b>2009 ratio</b>	<b>2008 ratio</b>
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**(e) Working capital ratio** (to assess Council's ability to meet current commitments)

The ratio expresses the level of current assets the Council has available to meet its current liabilities.

<u>Current assets</u>				
Current liabilities	2.01	1.86	1.72	

**(f) Adjusted working capital ratio** (to assess Council's ability to meet current commitments)

<u>Current assets</u>				
Current liabilities	3.58	3.31	2.87	

The ratio expresses the level of current assets the Council has available to meet its current liabilities.

Current liabilities have been reduced to reflect the long service leave and gratuity allowance that is shown as a current liability because Council does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date, but is not likely to fall due within 12 months after the end of the period.

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

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**38 Financial ratios (continued)**

**(g) Definitions**

**Current assets:**

Total current assets as shown in the Balance Sheet

**Current liabilities:**

Total current liabilities as shown in the Balance Sheet

**Debt redemption:**

Includes the principal component of loan repayments and financial leases and capital items purchased on vendor terms.

**Debt servicing:**

Includes interest and charges on loans, overdrafts, financial leases and interest on payments for capital items purchased on vendor terms, and contributions to sinking funds.

**Rate revenue:**

Includes revenue from general rates, municipal charges, special rates, special charges, service rates and service charges.

**Total revenue:**

Total revenue as shown in the Income Statement

**Total indebtedness:**

Total liabilities, both current and non current, as shown in the Balance Sheet

**Realisable assets:**

Includes total assets, both current and non current, excluding those assets which cannot be sold and those subject to restrictions. The following assets have been removed from total assets when calculating realisable assets: Restricted assets and Infrastructure assets.



**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

	<i>Note</i>	<b>2010 \$'000</b>	<b>2009 \$'000</b>
<b>39 Capital expenditure</b>			
<b>Capital works areas</b>			
Property		4,315	4,199
Plant and Equipment		2,086	2,009
Infrastructure		2,768	6,381
Works in Progress		3,622	468
<b>Total capital works</b>		<b>12,791</b>	<b>13,057</b>
Represented by:			
Renewal	(a)	6,053	6,267
Upgrade	(b)	3,622	3,004
New assets		2,407	3,003
Other		709	783
<b>Total capital works</b>		<b>12,791</b>	<b>13,057</b>
<b>Property, Infrastructure, Plant and Equipment movement Reconciliation Worksheet</b>			
The movement between the previous year and the current year in property, infrastructure, plant and equipment as shown in the Balance Sheet which links to the following items:			
<b>Total capital works</b>		12,791	13,057
WIP transfers		2,246	-
Contributed non-monetary assets	7	-	2,375
Asset revaluation movement	26	139,212	-
Depreciation	15	(10,131)	(10,002)
Written down value of assets sold and disposed		(2,919)	(18,632)
<b>Net movement in property, infrastructure, plant and equipment</b>		<b>141,199</b>	<b>(13,202)</b>

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

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**39 Capital expenditure (continued)**

**(a) Renewal**

Expenditure on an existing asset which returns the service potential or the life of the asset up to that which it had originally. It is periodically required expenditure, relatively large (material) in value compared with the value of the components or sub-components of the asset being renewed. As it reinstates existing service potential, it has no impact on revenue, but may reduce future operating and maintenance expenditure if completed at the optimum time.

**(b) Upgrade**

Expenditure which enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond that which it had originally. Upgrade expenditure is discretionary and often does not result in additional revenue unless direct user charges apply. It will increase operating and maintenance expenditure in the future because of the increase in the council's asset base.

**(c) Expansion**

Expenditure which extends an existing asset, at the same standard as is currently enjoyed by residents, to a new group of users. It is discretionary expenditure which increases future operating and maintenance costs, because it increases council's asset base, but may be associated with additional revenue from the new user group.

## Maribyrnong City Council Notes to the Financial Report

For the Year Ended 30 June 2010

### 40 Pending Accounting Standards

The following Australian Accounting Standards have been issued or amended and are applicable to the Council but are not yet effective.

<i>Standard / Interpretation</i>	<i>Summary</i>	<i>Applicable for annual reporting periods beginning or ending on</i>	<i>Impact on Local Government financial statements.</i>
AASB 2009-5 Further Amendments to Australian Accounting Standards arising from the Annual Improvements Project. [AASB 5, 8, 101, 107, 117, 118, 136 & 139]	Some amendments will result in accounting changes for presentation, recognition or measurement purposes, while other amendments will relate to terminology and editorial changes.	Beginning 1 Jan 2010	Terminology and editorial changes. Impact minor.
AASB 9 Financial Instruments	This standard simplifies requirements for the classification and measurement of financial assets resulting from Phase 1 of the IASB's project to replace IAS 39 <i>Financial Instruments: Recognition and Measurement</i> (AASB 139 <i>Financial Instruments: Recognition and Measurement</i> ).	Beginning 1 Jan 2013	Detail of impact is still being assessed.
<i>Standard / Interpretation</i>	<i>Summary</i>	<i>Applicable for annual reporting periods beginning or ending on</i>	<i>Impact on Local Government financial statements.</i>
AASB 2009-11 Amendments to Australian Accounting Standards arising from AASB 9 [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 121, 127, 128, 131, 132, 136, 139, 1023 & 1038 and Interpretations 10 & 12]	This gives effect to consequential changes arising from the issuance of AASB 9.	Beginning 1 Jan 2013	Detail of impact is still being assessed.
AASB 2009-14 Amendments to Australian Interpretation – Prepayments of a Minimum Funding Requirement [AASB Interpretation 14]	Amendment to Interpretation 14 arising from the issuance of <i>Prepayments of a Minimum Funding Requirement</i>	Beginning 1 Jan 2011	Expected to have no significant impact

**Maribyrnong City Council**  
**Notes to the Financial Report**  
For the Year Ended 30 June 2010

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**Certification of the Financial Report**

In my opinion, the accompanying financial statements have been prepared in accordance with the Local Government Act 1989, the Local Government (Finance and Reporting) Regulations 2004, Australian Accounting Standards and other mandatory professional reporting requirements.



Bryan Stone CPA  
Principal Accounting Officer  
31 August 2010  
Footscray

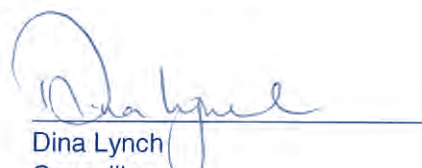
In our opinion, the accompanying financial statements presents fairly the financial transactions of the Maribyrnong City Council for the year ended 30 June 2010 and the financial position of the Council as at that date.

As at the date of signing, we are not aware of any circumstances which would render any particulars in the financial report to be misleading or inaccurate.

We were authorised by Council on date to be fixed to certify the financial report in its final form.



Sel Sanli  
Councillor  
31 August 2010  
Footscray



Dina Lynch  
Councillor  
31 August 2010  
Footscray



Vince Haining  
Acting Chief Executive Officer  
31 August 2010  
Footscray



# VAGO

## Victorian Auditor-General's Office INDEPENDENT AUDITOR'S REPORT

### To the Councillor's, Maribyrnong City Council

#### *The Financial Report and Standard Statements*

The accompanying financial report for the year ended 30 June 2010 of Maribyrnong City Council which comprises of comprehensive income statement, balance sheet, statement of changes in equity, cash flow statement, a summary of significant accounting policies and other explanatory notes to and forming part of the financial report, and the Certification of the Financial Report has been audited.

The accompanying standard statements for the year ended 30 June 2010 of the Council which comprises of standard income statement, standard balance sheet, standard cash flow statement, standard statement of capital works, the related notes and the Certification of the Standard Statements have been audited.

#### *The Councillor's Responsibility for the Financial Report and Standard Statements*

The Councillor's of Maribyrnong City Council are responsible for the preparation and the fair presentation of:

- the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the financial reporting requirements of the *Local Government Act 1989*
- the standard statements in accordance with the basis of preparation as described in note 1 of the statements and the requirements of the *Local Government Act 1989*.

This responsibility includes:

- establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report and standard statements that are free from material misstatement, whether due to fraud or error
- selecting and applying appropriate accounting policies
- making accounting estimates that are reasonable in the circumstances.

#### *Auditor's Responsibility*

As required by the *Audit Act 1994*, my responsibility is to express an opinion on the financial report and standard statements based on the audit, which has been conducted in accordance with Australian Auditing Standards. These Standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance whether the financial report and standard statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report and standard statements. The audit procedures selected depend on judgement, including the assessment of the risks of material misstatement of the financial report and standard statements, whether due to fraud or error. In making those risk assessments, consideration is given to the internal control relevant to the entity's preparation and fair presentation of the financial report and standard statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used, and the reasonableness of accounting estimates made by the Councillor's, as well as evaluating the overall presentation of the financial report and standard statements.



# VAGO

Victorian Auditor-General's Office

## Independent Auditor's Report (continued)

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### *Matters Relating to the Electronic Presentation of the Audited Financial Report and Standard Statements*

This auditor's report relates to the financial report and standard statements published in both the annual report and on the website of Maribyrnong City Council for the year ended 30 June 2010. The Councillor's of Maribyrnong City Council are responsible for the integrity of the website. I have not been engaged to report on the integrity of the website. The auditor's report refers only to the statements named above. An opinion is not provided on any other information which may have been hyperlinked to or from these statements. If users of this report are concerned with the inherent risks arising from electronic data communications, they are advised to refer to the hard copy of the audited financial report to confirm the information included in the audited financial report presented on Maribyrnong City Council website.

### *Independence*


The Auditor-General's independence is established by the *Constitution Act 1975*. The Auditor-General is not subject to direction by any person about the way in which his powers and responsibilities are to be exercised. In conducting the audit, the Auditor-General, his staff and delegates complied with all applicable independence requirements of the Australian accounting profession.

### *Auditor's Opinion*

In my opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Maribyrnong City Council as at 30 June 2010 and its financial performance and cash flows for the year then ended in accordance with applicable Australian Accounting Standards (including the Australian Accounting Interpretations), and the financial reporting requirements of the *Local Government Act 1989*.
- (b) The standard statements present fairly, in all material respects, in accordance with the basis of preparation as described in note 1 to the statements and comply with the requirements of the *Local Government Act 1989*.

MELBOURNE  
2 September 2010

  
D D R Pearson  
Auditor-General

## NOTES

[illegible]



### Greek

Αυτό το έγγραφο, η Ετήσια Έκθεση 2009-2010 εκπληρώνει τις υποχρεώσεις του Δημοτικού Συμβουλίου Maribyrnong σύμφωνα με το Άρθρο 131 του Νόμου περί Τοπικής Κυβέρνησης. Αυτή η Ετήσια Έκθεση περιέχει αναφορά των επιχειρήσεων του Δήμου κατά τους τελευταίους 12 μήνες, τους Αποτελεσματικούς Λογαριασμούς και τους Λογαριασμούς του Ισολογισμού που ελέγχθηκαν λογιστικά καθώς και άλλα ζητήματα που υπαγορεύει ο Νόμος. Αν θα θέλατε να μάθετε περισσότερα για τις πληροφορίες που περιέχονται σ' αυτή την Ετήσια Έκθεση, παρακαλούμε καλέστε την Τηλεφωνική Υπηρεσία Διερμηνέων στο 131 450 και ζητήστε τους να καλέσουν το Δήμο Maribyrnong στο 9688 0200 για βοήθεια.

### Italian

Questo documento, ossia la Relazione Annuale 2009-2010 realizza gli obblighi del Consiglio Comunale di Maribyrnong ai sensi dell'Articolo 131 della Legge sull'Amministrazione Comunale. La Relazione Annuale contiene un rapporto delle operazioni del Consiglio Comunale nei 12 mesi passati, rendiconti finanziari sottoposti a revisione contabile ed altre questioni prescritte a norma di Legge. Se volete maggiori informazioni a riguardo, chiamate il Servizio Interpreti Telefonico (Telephone Interpreter Service) al numero 131 450 e chiedete all'operatore di chiamare il Comune di Maribyrnong al numero 9688 0200.

### Macedonian

Овој документ 2009-2010 Годишен извештај, ги исполнува обврските на Maribyrnong City Council според Делот 131 од Local Government Act. Овој Годишен извештај ги содржи активностите на Општината за последните 12 месеци, Standard and Financial Statements проверени од страна на ревизори, како и друга проблематика пропишана според овој закон. Ако сакате да знаете повеќе за овој Годишен извештај, јавете се на преведувачката телефонска служба на 131 450 и побарајте да се јават на Maribyrnong Council на 9688 0200 за помош.

### Somali

Dukumintigaan oo ah Warbixin Sanadeedka, 2009-2010, wuxuu fulinayaa waajibaadka Golaha Degmada Maribyrnong sida waafaqsan Qodobka 131 ee Xeerka Dawlada Hoose. Warbixin Sanadeedkaani wuxuu ka kooban yahay warbixinta hawsha Golaha ee 12kii bilood oo ugu dambaysay, Xisaabcelinta xaallada dhaqaalaha iyo weliba amuuraha ku qoran Xeerka. Haddii aad jeclaan lahayd inaad wax badan ka ogaato Warbixin Sanadeedkaan, fadlan wac Adeega Afcelinta iyo Tarjumida Qoraalka tel: 131 450 weydiina inay wacaan Golaha Degmada Maribyrnong oo ah 9688 0200.

### Turkish

2009-2010 Yıllık Raporu'nu kapsayan bu belge, Maribyrnong Belediyesi'nin, Yerel Hükümet Yasasının 131. maddesi gereğince üstlenmiş olduğu yükümlülüğü gereğince hazırlanmış bulunmaktadır. Bu Yıllık Rapor, denetimden geçmiş olan Standart ve Mali Hesap Beyanlarının yanısıra anılan yasa tarafından öngörülen diğer konularla da ilgili olarak, Belediye'nin geçen 12 ay içinde yürüttüğü çalışmalar konusundaki açıklamaları içermektedir. Söz konusu Yıllık Rapor'un kapsadığı hususlarda daha fazla bilgi edinmek istemeniz durumunda, lütfen Telefon Çevirmenlik Hizmeti'ni 131 450 numaralı telefondan arayarak, yardımlarını sağlamak amacıyla Maribyrnong Belediyesi'nin 9688 0200 numaralı telefonunu aramalarını isteyin.

### Vietnamese

Bản Báo Cáo Thường Niên 2009-2010 này hoàn thành trách nhiệm của Hội Đồng Thành Phố Maribyrnong chiếu theo Phần 131 của Đạo Luật Chính Quyền Địa Phương. Bản Báo Cáo Thường Niên này bao gồm một bản báo cáo về các hoạt động của Hội Đồng trong 12 tháng vừa qua, các Bản Báo Cáo Tài Chính và Tiêu Chuẩn Hoạt Động đã được kiểm tra và luôn cả những điều khác quy định bởi Đạo Luật. Nếu quý vị muốn biết thêm những thông tin trong Bản Báo Cáo Thường Niên này, vui lòng gọi Dịch Thông Dịch Điện Thoại qua số 131 450 và yêu cầu họ gọi cho Hội Đồng Thành Phố Maribyrnong qua số 9688 0200 để được giúp đỡ.





**Maribyrnong**  
CITY COUNCIL

**Maribyrnong City Council**  
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**Website:** [www.maribyrnong.vic.gov.au](http://www.maribyrnong.vic.gov.au)  
**TTY (Hearing Impaired):** 9688 0564  
**After Hours/Emergency:** 9688 0363

