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Message from the Mayor and CEO

The Annual Budget 2021-2022 has been developed to meet the needs of local residents and businesses recognising the ongoing impacts of the COVID pandemic on our community.

We know 2020 was a tough year and that the impacts of the pandemic continue to be felt. This is why economic and community recovery is high on our agenda, as is delivering the services and facilities that are important to you.

We have endeavored to deliver a budget that is responsible and balanced, provides a strong capital program and is responsive to the growing needs of our community.

This has been no easy task – especially given the decision last year to implement a zero rates increase, divert \$11 million dollars to COVID relief and a seven million dollar shortfall in service fees.

We've also heard through feedback on the Council Plan that our community wants better roads and footpaths and more trees, facilities, amenities, and services – especially for the young, aged and disadvantaged.

We want you to know that we have heard you. The challenge for us has been how we deliver more and better facilities and services you are asking for on a finite income while at the same time some in our community are calling for reduced spending to lower rates.

Preparing the Annual Budget is an essential part of any Local Government and it's a complicated balancing act – weighing up all the demands for services and how they will be paid for, while meeting legal and policy requirements and ratepayer expectations.

We understand we will not have been able to please everyone but we have worked diligently to meet the needs of the community while keeping rates at a reasonable level.

Cr Michael Clarke
Mayor of the City of Maribyrnong

Stephen Wall
CEO of Maribyrnong City Council

Executive Summary

Council has prepared a Budget for 2021/2022 which is aligned to the vision in the Council Plan 2021/2025. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

This Budget projects an adjusted underlying surplus of \$4.7m for 2021/2022.

Key Things We Are Funding

- ongoing delivery of services to the Maribyrnong City Council community funded by a budget of \$174m. These services are summarised in Section 2.
- continued investment in infrastructure assets (\$39.344m including carry forward projects) primarily for renewal works. This includes roads (\$9.088m); footpaths and bicycle paths (\$6.65m); drainage (\$1.361m); parks, open space and streetscapes (\$12.47m); and waste management (\$1.255m); Recreational, leisure's and community facility (\$7.413m) and (\$0.955m) in off street carpark and other infrastructure. The Statement of capital works can be found in Section 3.5 and further details on the capital works budget can be found in Sections 4.4.

The Rate Rise

- The average rate will rise by 1.5% which is the rate cap of 1.5% set by the Minister for Local Government on 22 December 2020 under the Fair Go Rates System.
- Key drivers are
 - to fund ongoing service delivery – business as usual (balanced with greater service demands from residents)
 - to fund renewal of infrastructure and community assets
 - to manage a reduction in funding from the Commonwealth Government via the Victoria Grants Commission caused by the freezing of grant indexation since 2011

Refer to Section 4.1.1 for further Rates and charges details.

Key Statistics

Total revenue:	\$160.431m (2020/2021F = \$148.328m)
Total expenditure:	\$140.242m (2020/2021F = \$133.729m)
Accounting result:	\$20.189m surplus (2020/2021F = \$14.599m)

(Refer Income Statement in Section 3.1)

The Accounting surplus result of \$20.189m is not a cash surplus.

The adjusted underlying operating result is showing a surplus for the year as per the Australian Accounting Standard – Accounting Result. Adjusted for non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure other than grants and non-monetary asset contributions. It is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.

Underlying Operating Result

Surplus of \$4.7m (2020/2021F = Deficit of \$1.4m)

(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses). A positive result indicates a surplus. A negative result indicates a deficit. 2020/21 deficit is mainly due to COVID 19 Business and Community relief package for 2020/21 and reduction in user fees and charges income due to closure of community facilities and delay in activation of ticket machines. Operating deficits cannot be sustained in the long term.

Underlying revenue does not take into account non-cash developer contributions and other one-off (non-recurring) adjustments.

Capital & Improvement Works Expenditure

(Refer Summary of Capital & Improvement Works in Section 4.4)

This is the net funding result after considering the funding requirements for capital work projects from reserve transfers.

Total capital & Improvement works program of \$56.485m

- \$29.200m from Council operations (2021-22 rates funded)
- \$0 from borrowings
- \$0.500m from asset sales
- \$9.833m from external grants
- \$1.167m from open space reserves
- \$0.200m from contributions
- \$15.585m from major projects reserves

Budget Reports

The following reports include all statutory disclosures of information and are supported by the analysis contained in sections 6 of this report.

This section includes the following reports and statements in accordance with the Local Government Act 2020 and the Local Government Model Financial Report.

1. Linkage to the Council Plan
2. Services, initiatives & performance indicators
3. Financial statements
4. Notes to Financial Statements
5. Financial Performance Indicators
6. Summary of Financial Position
7. Rating Strategy & Other Long term Strategy (Includes Borrowing Strategy)
8. Fees & Charges Schedule

Appendix A – Budget Process

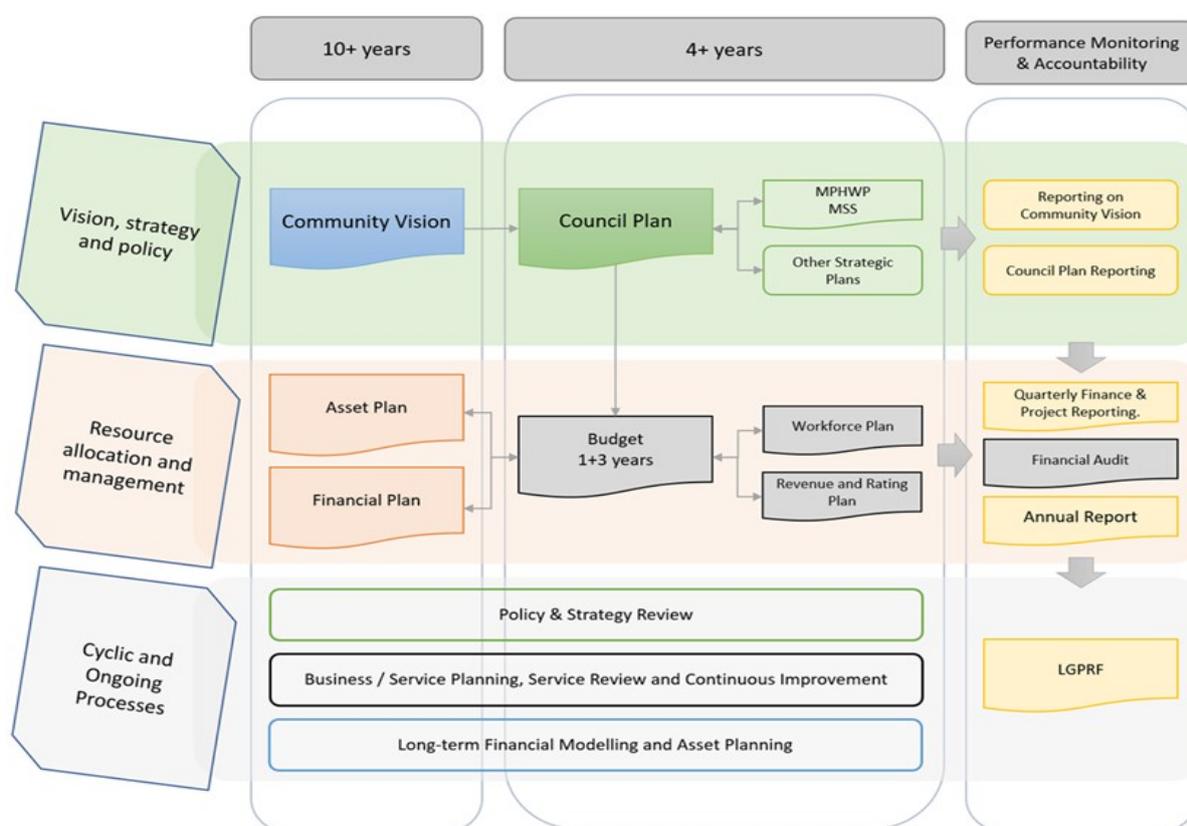
Appendix B – City Infrastructure Plan

1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative Planning and Accountability Framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key Planning Considerations

Service Level Planning

Although councils have a legal obligation to provide some services—such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change.

Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a council's adopted Community Engagement Policy.

1.2 Our Purpose

Our Council Plan Vision

An inclusive, flourishing, progressive city that cares for both its residents and its environment.

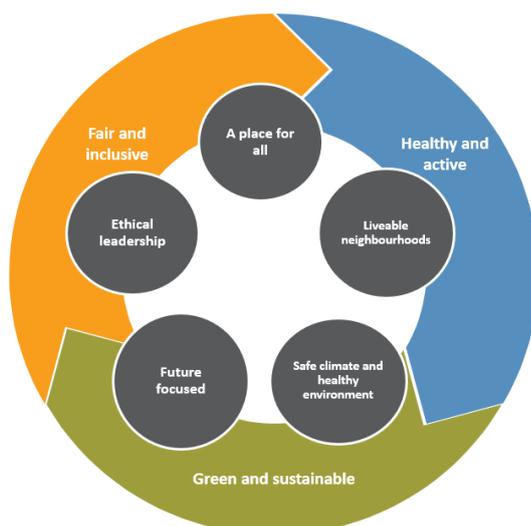
Our Wellbeing Commitment

Maribyrnong City Council is committed to promoting and protecting the wellbeing of our community across all life stages. We will achieve this through working to create and improve the physical, social, natural, cultural and economic environments that promote health and wellbeing. Council is committed to social justice and equity for all and has a vital role to play as leader, partner, advocate and planner in developing and implementing strategies to protect and promote health, now and into the future.

Council is required under the Public Health and Wellbeing Act 2008 to produce a Municipal Public Health and Wellbeing Plan every four years to identify and respond to community health and wellbeing needs. Council has chosen for the fourth time to meet this requirement through including health and wellbeing matters in the Council Plan. In doing so, Council elevates its commitment to health and wellbeing and acknowledges the importance of considering health and wellbeing as part of everything we do.

In addition to the links with the Council Plan strategic objectives, Council's health and wellbeing action is guided by three broad wellbeing outcome areas. In light of the pandemic, effective social recovery and building community resilience are seen to be crucial components of our health and wellbeing responses over the next four years.

This approach is summarised in the diagram below, acknowledging the many influences on the health and wellbeing of the community.



Our Values

RESPECT	Inclusiveness, empathy, communication and goodwill
COURAGE	Innovation, considered risk, creativity, problem solving, initiative, accountability and responsibility
INTEGRITY	Honesty, loyalty, ethical behaviour and trustworthiness

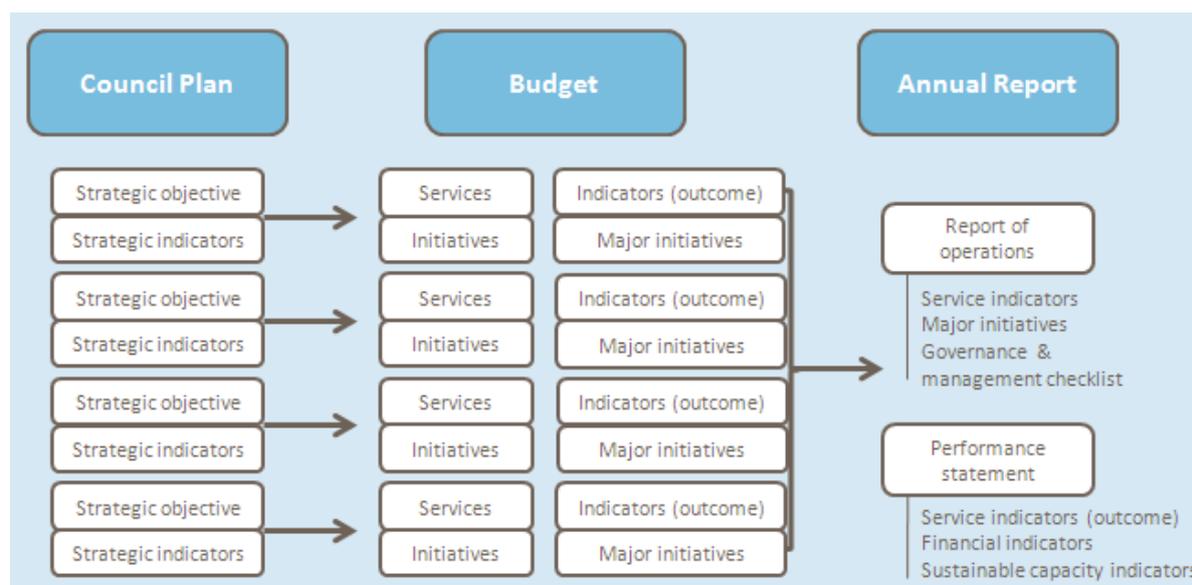
Strategy Objectives

Council provides 60 services and 268 sub services to the community. Each contributes to the achievement of one of the five *Strategic Objectives* as set out in the Council Plan for the years 2021-25. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objectives	Description
Safe climate and healthy environment	Council will proactively identify opportunities to support a return to a safe climate and healthy environment and work with our community to respond to climate emergency challenges.
Liveable neighbourhoods	Council will partner with its community to provide and advocate for integrated built and natural environments with access to open spaces that are well maintained, accessible and respectful of the community and neighbourhoods.
A place for all	Council will provide well-planned neighbourhoods and a strong local economy delivering services that support wellbeing healthy and safe living, connection to the community, and cultural interaction.
Future focussed	Council will plan and advocate for new infrastructure and safe, sustainable and effective transport networks and a smart innovative city that encourages and supports new generations to thrive.
Ethical leadership	Council will proactively lead our changing City using strategic foresight, innovation, transparent decision-making and well-planned and effective collaboration to support economic growth during the ongoing challenges of the pandemic and beyond.

2. Services, Initiatives & Performance Outcome Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in the following sections.

2.1 Strategic Objective 1: Safe Climate and Healthy Environment

Council will proactively identify opportunities to support a return to a safe climate and healthy environment and work with our community to respond to climate emergency challenges.

Summary of the community's key priorities

- greener streets – enhanced canopy cover
- reduce greenhouse emissions
- increase carbon draw-down
- net zero by 2030
- enhanced waste management and recycling
- cleaner air quality
- sustainable energy initiatives
- Council to lead by example with its buildings, facilities and transport

Other strategies, plans and services supporting the objective:

- Climate Emergency Strategy 2021-25 and action plan
- Biodiversity Strategy
- Zero Waste Strategy 2030
- Maribyrnong Open Space Strategy
- Hansen Reserve Masterplan
- Urban Forest Strategy
- Water Management Strategy
- Stoney Creek Future Directions Plan

Strategic Objective 1: Safe Climate and Healthy Environment

Service area	Description of services provided	2020/21		2021/22	
		Forecast		Budget	
			\$	\$	\$
Arboriculture	The Arboriculture team maintains the Urban Tree Network. They manage and maintain street trees for compliance with Electric Line Clearance Plan legislative requirements, while also managing and maintaining trees in parks and reserves. Arboriculture also deliver street and park tree planting programs.	Inc.	100,000		60,000
		Exp	1,693,454		1,927,368
		Net	1,593,454		1,867,368
Asset Management	The Asset Management team provides internal policy, strategies and advice on asset management services. The team is the custodian of Council's civil assets, the Infrastructure Plan and planning for capital and renewal. They also maintain data and registers for all civil infrastructure assets, the Road Management Plan, compliance and asset management plans, as well as service levels.	Inc.	35,000		-
		Exp	689,620		469,198
		Net	654,620		469,198
Building Services	The Building Services team regulates and enforces building controls, ensuring building sites are safe. This includes conducting inspections to ensure compliance with building permits, enforcing the Building Act 1993, Public Health and Wellbeing Act 2008, and the National Construction Code 2016. Building Services also prosecutes illegal building works and acts on illegal rooming houses.	Inc.	920,616		803,000
		Exp	1,182,590		1,104,586
		Net	261,974		301,586
City Amenity	The City Amenity team provides the community with well-presented infrastructure. This includes ensuring public places are clean and well-presented and planning and delivering street and footpath sweeping, and cleansing programs. The team also empties street litter bins and maintains Safe City CCTV, syringe and sharps facilities, and fire hydrants.	Inc.	110,000		130,000
		Exp	5,493,473		5,737,553
		Net	5,383,473		5,607,553
Civil Design & Drainage	The Civil Design & Drainage team is responsible for the design of the Roads and Drainage Improvement program, Active Transport, Transport LATM program, Water Sensitive Urban design, Carpark Improvement program and Laneways. This involves project managing external Civil Designers, Geotechnical/Pavement Consultants & Surveyors. The team organises underground service locations, Water Sensitive Urban designs, Tree Management Plans and consultation with external authorities. It also reviews and approves drainage plans for developments, Legal Points of Discharge applications and conducts drainage connection inspections, and is responsible for the Council Flood Management Plan (with Melbourne Water).	Inc.	212,863		256,541
		Exp	243,491		250,187
		Net	30,628		-6,354
		Inc.	93,107		246,203

Service area	Description of services provided	2020/21		2021/22	
		Forecast		Budget	
		\$		\$	
Community Centres	The community centres provide low-cost programs for lifelong learning, social inclusion and wellbeing, as well as providing low-cost spaces and support to community groups. Through the Centres there are opportunities for volunteering, community leadership and civic participation. The Centres also provide support services through Council's social worker and Neighbourhood house program.	Exp	1,435,308	1,662,902	
		Net	1,342,201	1,416,699	
Compliance	The Compliance team administers Council's law enforcement processes including processing infringements issued by Council's enforcement staff, issuing permits for parking, skip bins, and road occupation and maintaining databases for parking permits and animal registrations.	Inc.	-	-	
		Exp	1,933,135	3,420,395	
		Net	1,933,135	3,420,395	
Environmental Health	The Environmental Health team monitors and enforces public health and safety regulations. This includes inspecting food business annually to ensure safe and hygienic practices and monitoring health premises to prevent the spread of infectious diseases. The team also enforces the Food Act 1984, Public Health and Wellbeing Act 2008 and Tobacco Act 1998.	Inc.	503,721	841,000	
		Exp	1,195,769	1,269,997	
		Net	692,048	428,997	
Environmental Services	The Environmental Services team provides internal advice on environmentally sustainable management practices and the promotion of sustainable practice in the community. This includes maintaining the waste management policy and strategies to agreed standards. It also includes auditing Council's lighting, carbon neutral and environmentally sustainable design guidelines. Additionally, the team also develops the water action plan, conducts environmental and waste education programs, and land remediation projects. Environmental Services also manages land contamination registers and land remediation services.	Inc.	10,000	70,000	
		Exp	2,701,788	3,526,653	
		Net	2,691,788	3,456,653	
Open Space Planning	The Open Space Planning team plans and manages Council's public open spaces and their built facilities. This includes setting standards for public open space design and management and developing masterplans for long-term improvements to public open space, and leads the acquisition of land for new open space. The team manages expenditure from the Open Space Contributions reserve and also plans and designs all open space projects in the capital works program.	Inc.	-	69,501	
		Exp	820,492	794,590	
		Net	820,492	725,089	
Parks and Open Space	The Parks and Open Space team maintains and improves parks, reserves and open space. The team also ensures all parks, playgrounds, childcare centres and sports grounds are well maintained, safe and inviting. They deliver biodiversity education programs such as the Junior Ranger Program. The team also plants and maintains trees, shrubs and ground covers and assists Friends Groups in planting vegetation and maintain Council's playground assets.	Inc.	-	-	
		Exp	5,441,470	6,450,150	
		Net	5,441,470	6,450,150	
Property Management	The Property Management team conducts acquisitions, sales and leasing of Council properties. The team is responsible for the Property Management Strategy plans for current and future property needs. And also maintains Council's Lease Register.	Inc.	2,227,580	707,000	
		Exp	2,508,971	739,526	
		Net	281,391	32,526	

Service area	Description of services provided	2020/21		2021/22	
		Forecast		Budget	
		\$		\$	
Strategic Planning	The Strategic Planning team manages land use through the Maribyrnong Planning Scheme and Council's planning policies. This includes preparing framework and precinct plans for activity centres and strategic redevelopment sites and preparing and assessing planning scheme amendments. The team also represents Council at Planning Panels Victoria, VCAT and Ministerial Advisory Committees, conducts land use research and monitors trends and provides heritage conservation advice, and coordinates the Heritage Advisory Committee.	Inc.	2,459	-	-
		Exp	1,545,362	1,824,099	1,824,099
		Net	1,542,903	1,824,099	1,824,099
Strategic Procurement and Risk Management	The Risk Management team implements policies and procedures that minimise Council's business and operational risks. This includes maintaining a Risk Register which quantifies and prioritises risks. The team reviews and updates Council's Business Continuity Plan.	Inc.	901	-	-
		Exp	1,923,702	2,090,124	2,090,124
		Net	1,922,801	2,090,124	2,090,124
Waste Management	The Waste Management team facilitates a range of Council's waste management services. They also promote responsible waste disposal to extend the life of local landfills. The team manages waste and recycling contracts and implements Council's waste policy, while also supporting waste recycling and recovery programs.	Inc.	30,000	16,500	16,500
		Exp	7,386,446	8,642,453	8,642,453
		Net	7,356,446	8,625,953	8,625,953

Major Initiatives

- Develop and implement the adopted Climate Emergency Action Plan (Years 1 – 4)
- Deliver the actions under the Zero Waste Strategy 2030 (Years 1 – 4)

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Waste Collection	Waste Diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill).	[Weight of recyclables and green organics collected from kerbside bins/weight of garbage, recyclables and green organics collected from kerbside bins] x100.
Food Safety	Health And Safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Statutory Planning	Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100

2.2 Strategic Objective 2: Liveable Neighbourhoods

Council will partner with its community to provide and advocate for integrated built and natural environments with access to open spaces that are well maintained, accessible and respectful of the community and neighbourhoods.

Summary of the community's key priorities:

- better roads, footpaths and nature strips
- maximum height and minimal parking requirements for new builds
- quality mix of apartments that fit with existing housing
- direct traffic away from residential streets, remove trucks
- more and safer cycling infrastructure
- transport connections – better bus routes, more frequent trams
- more amenities – from arts, community events and facilities to toilets at reserves and activities for all ages
- support local businesses, more outdoor dining opportunities
- increase community safety – focus on crime, lighting, more police, address drugs and violence
- economic wellbeing – recovery from pandemic

Other strategies, plans and services supporting the objective:

- Public Art Strategy 2019-2029
- Plan Melbourne – urban planning and projects
- Medium Density Guidelines
- Planning Amendments and zoning
- Community Infrastructure plan
- 0-25 Strategy for Children, Young People and their Families 2030
- Reconciliation Action Plan
- Diversity and Inclusion Plan
- Intercultural Cities/Inclusive Cities Framework
- Maribyrnong Libraries Plan 2023-2027
- Single Customer View experience enabling digital delivery of services to our customers
- Maribyrnong Tourism and Visitation Strategy
- Park lets program
- City Festival Program
- Local Area Traffic Management (LATM) program
- Safer Roads Program
- Inner West Air Quality action plan
- Road Safety Strategy and Action Plan 2021-2030
- Maribyrnong Bicycle Strategy

Strategic Objective 2: Liveable Neighbourhoods

Service area	Description of services provided		2020/21 Forecast \$	2021/22 Budget \$
Active Transport Planning	The Active Transport Planning is responsible for improving bicycle and walking networks. This includes advocating for active transport across the municipality and manages the Active Transport Advisory Committee.	Inc.	-	-
		Exp	125,656	115,803
		Net	125,656	115,803
Animal Management	Animal Management provides enforcement services for managing pets and other animals. This includes investigating breaches of the Domestic Animals Act and Council's local laws, and responds to nuisance animal complaints and administering pet registrations.	Inc.	612,877	638,900
		Exp	620,801	902,903
		Net	7,924	264,003
Asset Protection	The Asset Protection team issues protection permits and road opening permits to ensure Council owned assets undamaged when building or other works are undertaken in the municipality. This includes vehicle crossing permits.	Inc.	310,127	338,250
		Exp	397,204	483,821
		Net	87,077	145,571
Capital Projects Delivery	The Capital Project's Delivery team designs and manages the delivery of Council's infrastructure projects and Implement the Project Management Framework. Projects include building refurbishments and new buildings, and constructing roads laneways, carparks, footpaths and drainage systems. The team also manages all urban space projects including both design and constructions of wharves, pontoons, parks and open space.	Inc.	-	-
		Exp	507,021	474,537
		Net	507,021	474,537
City Design	City Design plans and manages the built environment in the public domain. This includes setting design and management standards for the built public realm, and developing masterplans for activity centres, precincts and streetscape projects. The team also provides architectural advice for infrastructure and building projects, advises on planning permit applications and strategic planning amendments.	Inc.	-	-
		Exp	613,499	565,393
		Net	613,499	565,393
City Planning	The City Planning team provides statutory planning services, including development approvals, permits and regulatory advice. This includes making decisions in accordance with the Maribyrnong Planning Scheme and facilitating the development and release of land to accommodate the growing population and housing stock needs. The team also enforces planning permits and the Maribyrnong Planning Scheme and takes legal action against breaches; while also educating residents, applicants, Councillors and new businesses on planning regulations.	Inc.	2,276,808	1,608,737
		Exp	2,971,749	2,790,442
		Net	694,941	1,181,705
Civil Works	The Civil Works team maintains Council's roads, reserve, footpaths and drainage infrastructure. They implement the Road Management Plan and asset protection system, while also maintaining Council's Road Register. The team also plans and delivers an annual maintenance program.	Inc.	19,000	40,000
		Exp	4,034,007	4,315,650
		Net	4,015,007	4,275,650

Service area	Description of services provided		2020/21 Forecast \$	2021/22 Budget \$
Community Support	The Community Support team manages a range of services focused on the elderly and people with a disability. This includes home maintenance and modification services, the food services program and social support groups and activities. The team manages the sub-contracting arrangement with Uniting Age Well for the delivery of homecare, personal care and respite care.	Inc.	3,265,394	1,037,041
		Exp	3,649,518	1,271,924
		Net	384,124	234,883
Development Engineering	The Development Engineering team advises Council departments on development, subdivision, re-zoning and building proposals. This includes assessing developers' designs for new civil infrastructure and monitoring their construction.	Inc.	62,310	50,845
		Exp	212,837	251,084
		Net	150,527	200,239
Early Years	The Early Years team is responsible for the delivery of services and facilities focused on infants and young children, engaging the local service sector to deliver the Maribyrnong Children, Young People and their Families Strategy. The team administers registrations for long day child care, kindergarten and other programs in partnership with local education and care services. Early Years delivers community development projects such as the Family Strengthening Strategy.	Inc.	252,359	351,387
		Exp	1,105,605	1,112,946
		Net	853,246	761,559
Emergency Management	The Emergency Management team undertakes planning and preparedness, mitigation, response and relief and recovery for emergencies at the municipal level through internal and external collaboration. It implements whole of council structures, policies, and strategies to support council's Emergency Management legislative and functional requirements, enhancing staff capability and capacity to undertake Emergency Management. It also supports the community to build resilience to emergencies.	Inc.	-	-
		Exp	953,228	387,431
		Net	953,228	387,431
Facilities Management and Maintenance	The Facilities Management and Maintenance team manages the life-cycle of Council's buildings. This includes providing building maintenance services and overseeing contracts for building security systems, plumbing, air conditioning, electrical systems, painting and cleaning. The team also manages Council's public lighting obligations.	Inc.	54,750	38,000
		Exp	3,824,504	3,859,973
		Net	3,769,754	3,821,973
Funding Management	The Funding Management team prepares Council's key financial documents including Annual Budget, Long Term Financial Strategy and Long Term Financial Plan. The team develops financial monitoring, reporting, controls and forecasts; while playing a supporting role to ensure the integrity of financial systems and information. The Management Accounting team also updates the Capital Value Register and ensures all legal and regulatory obligations are met.	Inc.	33,321	-
		Exp	6,853,553	7,148,650
		Net	6,820,232	7,148,650

Service area	Description of services provided		2020/21 Forecast \$	2021/22 Budget \$
Information Technology	The Information Technology team ensures that IT systems are maintained and have sufficient capacity to meet the organisation's needs. The team provides application support and advice on best use of business applications; while also managing procurement and maintenance of IT and telephony equipment and key corporate software systems such as Civica Authority, TRIM and GIS.	Inc.	-	-
		Exp	4,858,979	5,856,975
		Net	4,858,979	5,856,975
Library Services	Library services manages and delivers Council's library service, inclusive of diverse collections and community learning and literacy programs with partners and the community. The libraries seek to create inviting, accessible and inclusive spaces where lifelong learning opportunities through reading, literacy and knowledge based programs are provided, with access to information and ideas through digital services. The community can access information and ideas through digital services and the library provides opportunities for informal and formal volunteering.	Inc.	622,851	685,857
		Exp	3,975,425	4,232,484
		Net	3,352,574	3,546,627
Local Laws	The Local Laws team monitors and enforces local laws relating to public amenity. Their primary focus is on litter enforcement, unsightly properties, abandoned vehicles, fire hazards and graffiti. The team also provides advice to the community on maintaining clean and safe places.	Inc.	623,337	889,000
		Exp	1,503,614	1,792,042
		Net	880,277	903,042
Maribyrnong Aquatic Centre	Maribyrnong Aquatic Centre is Council owned and run. The centre provides health, fitness, leisure and education including swimming programs, childcare and customer service. Centre staff also manage operations including pool supervision, safety and management.	Inc.	1,951,000	5,435,000
		Exp	3,860,995	6,009,958
		Net	1,909,995	574,958
Maternal Child Health & Immunisation	Maternal Child Health service provides assessments, support, referrals and parent education for families with pre-school aged children. Families are given 10 key ages and stages assessments and Maternal Child Health will provide consultations and support to those experiencing domestic violence and delivers an enhanced service for children and families at risk. Maternal Child Health establishes new parents groups, provides breast feeding support and delivers free immunisation programs.	Inc.	1,192,908	1,221,191
		Exp	3,480,533	3,592,152
		Net	2,287,625	2,370,961
Parking	The Parking team enforces parking regulations and issues infringements for parking over-stays, unsafe parking and compliance in resident parking zones. The team also reports damaged or obscured parking signs.	Inc.	9,395,132	14,399,000
		Exp	6,867,519	6,098,969
		Net	-2,527,613	-8,300,031
Positive Ageing	Positive Ageing seeks to provide programs and activities to support older people who are on a low income, homeless or at risk of homelessness while promoting Maribyrnong as an Age Friendly City. The team delivers programs for seniors as well as providing support for older people in need.	Inc.	472,699	278,276
		Exp	961,799	1,132,432
		Net	489,100	854,156

Service area	Description of services provided	2020/21 Forecast \$	2021/22 Budget \$
Social Policy & Social Infrastructure Planning	The Social Policy & Social Infrastructure Planning team conducts social research, policy development and community infrastructure planning and project management, managing strategic and major projects for Community Services throughout the project life cycle.	Inc.	-
		Exp	975,278
		Net	975,278
Strategic Project Management	Provide project development and management for new community infrastructure and strategic projects.	Inc.	165,000
		Exp	320,013
		Net	155,013
Transport Planning	The Transport Planning team plans and manages Council's traffic, parking assets and delivers road safety programs. The team also provides transport planning support to Council departments, including Traffic Management Plans, Building Hoarding applications and administers National Heavy Vehicle Regulator applications.	Inc.	-
		Exp	950,890
		Net	950,890
Youth Services	Youth Services works to enhance and promote positive development, wellbeing outcomes and civic participation of young people aged 12-25 years. Youth Services provide strategic planning, advocacy and partnerships to support young people including the management of Phoenix Youth Hub.	Inc.	122,591
		Exp	1,219,463
		Net	1,096,872

Major Initiatives

- Implement Maribyrnong Bicycle Strategy (years 1-4)

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Maternal and Child Health	Participation	Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library borrowers (Percentage of the municipal population that are active library borrowers)	[Number of active library borrowers / municipal population] x100
Animal Management	Health and safety	Animal management prosecutions (The percentage of successful animal management prosecutions)	[Number of successful animal management prosecutions/Total number of animal management prosecutions]x100
Roads	Satisfaction	The community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.3 Strategic Objective 3: A place for all

Council will provide well-planned neighbourhoods and a strong local economy delivering services that support wellbeing, healthy and safe living, connection to the community, and cultural interaction.

Summary of the community's key priorities

- Affordable and social housing
- Support the vulnerable in our community
- More youth, aged, mental health and maternity services.
- Provide additional platforms to encourage active youth and older persons
- Citywide expansion of economic, cultural and livability opportunities
- More emphasis on local ethnic communities and their cultures

Other strategies, plans and services supporting the objective:

Council's Advocacy Plan

- Council's Advocacy Plan
- LGBTIQ+ Strategy and action plan
- Disability Action Plan
- Intercultural Maribyrnong Strategy
- People and participation Strategy 2021 and beyond
- Maribyrnong Libraries Plan 2023-27
- Footscray University Town Plan 2020-25
- Smart Cities
- Council's alcohol and other drugs policy
- Arts and Culture Strategy 2018-23
- Social Infrastructure Plan
- Gender Equity Strategy 2030

Strategic Objective 3: A Place for All

Service area	Description of services provided	2020/21		2021/22	
			Forecast		Budget
			\$		\$
Activation & Festivals	The Activation & Festivals team supports and delivers festivals, local tourism, and key city activation projects. This includes delivering Council's Festival City Program including the grants, partnership and producing programs attracting festivals across the city. The team also manages the Activation and Tourism programs and initiatives across the city in line with the Tourism Visitation Strategy. Activation & Festivals support Maribyrnong's Inner Melbourne Action Plan (IMAP) project, the delivery of Footscray University Town and delivers the festive season program and Council's New Year's Eve celebration.	Inc.	61,000		120,670
		Exp	1,402,559		1,560,767
		Net	1,341,559		1,440,097
Arts & Culture	The Arts & Culture team develops arts and cultural practices unique to Maribyrnong's people, landscape and history by providing grants, low-cost leases to local arts organisations and artist in-residence programs. Arts & Culture manage the Council's Art and Heritage Collection and promote and deliver arts programs for the community.	Inc.	44,453		250,941
		Exp	1,088,209		1,398,936
		Net	1,043,756		1,147,995

Service area	Description of services provided	2020/21		2021/22	
			Forecast \$		Budget \$
Economic Development	The Economic Development team supports Maribyrnong's business community, in particular the growth of new and existing businesses and fosters positive relationships between Council and business. In conjunction with other Council services, the Economic Development team advises on relevant local laws and regulations. The team promotes the city as a place to establish new enterprises and provides training opportunities for businesses and publishes Maribyrnong's Business Bulletin e-news. Economic Development maintains partnerships with peak bodies and government agencies, provides advice on conducting commercial activities in the municipality. They also support Smart City initiatives and the Enterprise Maribyrnong Special Committee and deliver's Council's Business Improvement District grant program.	Inc.	15,429		2,183
		Exp	1,146,619		1,136,027
		Net	1,131,190		1,133,844
Health & Wellbeing Development	The Health & Wellbeing team undertakes strategic planning, research, development of policy, and delivery of programs and events to improve health and wellbeing in the community. This includes consideration of healthy and active lifestyles, community safety, and alcohol and other drugs, gender equity and preventing violence against women. The team also provides advice to Community Services and other departments on these and related matters, including housing, transport and healthy environments. Further to this, Health & Wellbeing develops and coordinates specific health and wellbeing programs such as Sons of the West, Daughters of the West and Active Maribyrnong.	Inc.	47,980		-
		Exp	905,901		978,885
		Net	857,921		978,885

Major Initiatives

- Continue to implement strategies to respond to family violence and promote gender equality through the Gender Equity 2030 Strategy

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	$\left[\frac{\text{Number of businesses with an ABN in the municipality at the end of the financial year} - \text{Number of businesses with an ABN in the municipality at the start of the financial year}}{\text{Number of businesses with an ABN in the municipality at the start of the financial year}} \right] \times 100$

2.4 Strategic Objective 4: Future Focussed

Council will plan and advocate for new infrastructure and safe, sustainable and effective transport networks and a smart innovative city that encourages and supports new generations to thrive.

Summary of the community's key priorities:

- collaborative community that initiates projects (not solely reliant on Council)
- infrastructure/service provision to meet growth in population and density – open space, sports and recreation
- increased focus on youth – the number one generational project
- multi-purpose facilities with links to public transport
- advocating for community outcomes for State Government projects

Other strategies, plans and services supporting the objective:

- Council's Advocacy Plan
- Heritage plan
- Reconciliation Action Plan

Major Initiatives

- Develop and implement a smart cities framework to make the best use of technologies for our community.
- Single Customer View experience enabling digital delivery of services to our customers.

Strategic Objective 4: Future Focussed

Service area	Description of services provided	2020/21		
			Forecast	
			\$	
Community Development	Community development programs strengthen the capacity, resilience and opportunities within the community through the delivery of the annual community grants program, promoting volunteering and leadership opportunities. Community development aims to promote community engagement and participation, to enable the community to participate, engage and contribute to community and civic life.	Inc.	110,000	110,000
		Exp	923,432	994,949
		Net	813,432	884,949
Community Engagement & Advocacy	The Community Engagement & Advocacy team facilitates community engagement and advocacy programs. The team provides opportunities for community participation in Council decision making and designs and facilitates community consultation activities. Community Engagement & Advocacy also provides community information and education about significant issues, and advocates on major opportunities and initiatives, and conducts the Annual Community Satisfaction Survey.	Inc.	-	-
		Exp	661,232	716,545
		Net	661,232	716,545
Diversity & Inclusion	The diversity and inclusion team develops and delivers strategies, action plans and programs that relate to diverse communities. In particular they provide translating, interpreting, competency and awareness training programs. The team also manages Councils commitments to be an Intercultural City, facilitates the Disability Advisory Committee and the Maribyrnong Reconciliation Action Plan Advisory Committee.	Inc.	57,780	12,300
		Exp	463,801	435,150
		Net	406,021	422,850
Major Projects & Strategic Relationships	The Major Projects & Strategic Relationships service provides high-level professional advice and direction relating to the implementation of Council's major projects.	Inc.	256,303	250,000
		Exp	500,069	612,704
		Net	243,766	362,704

Service area	Description of services provided	2020/21		
		Forecast		
		\$		
Sports & Recreation	The Sport & Recreation team plans and manages Council's recreation facilities, user agreements and also provides development training and support to clubs. Council's recreation facilities include sports grounds, pavilions, and a range of sporting and community facilities. The team conducts recreation planning and oversees capital works projects; while also administering sporting club leases, bookings and event permits for Council's parks and gardens.	Inc.	6,103	151,000
		Exp	882,418	987,471
		Net	876,315	836,471

2.5 Strategic Objective 5: Ethical Leadership

Council will proactively lead our changing City using strategic foresight, innovation, transparent decision-making and well-planned and effective collaboration to support economic growth during the ongoing challenges of the pandemic and beyond.

Summary of the community's key priorities:

- Council operating financially sustainable
- ethical and sensitive leadership is demonstrated across Council
- ensure broad participation in decision making, including Youth, CALD and First Nations People
- Council decisions are sound and address economic, health, climate and sustainability outcomes

Other strategies, plans and services supporting the objective:

- Human Rights Charter
- Gender Equity Strategy
- Budget – annual and 4 year
- Long term financial strategy
- Asset Management plan
- Workforce plan
- Reconciliation Action Plan

Strategic Objective 5: Ethical Leadership

Service area	Description of services provided	2020/21		2021/22	
		Forecast		Budget	
		\$		\$	
Capability & Innovation	Innovation & Capability is responsible for the organisation's human and strategic capability. It delivers programs that monitor and improve organisational performance with a focus on creating a high performing organisation. Developing leadership skills to foster a culture of continuous improvement by providing internal coaching and development support. It provides training and learning programs, including e-learning platforms, corporate induction, leadership skills and professional development.	Inc.	-	-	-
		Exp	-	-	119,845
		Net	-	-	119,845

Service area	Description of services provided		2020/21 Forecast \$	2021/22 Budget \$
Corporate Planning & Performance	The Corporate Planning & Performance team oversees Council's corporate and service planning functions. The team reports on Council's overall operational performance in accordance with the legislated Local Government Performance Reporting Framework; and links individual services with the framework of objectives, goals and policies described in the four year Council Plan and the Annual Plan. Corporate Planning & Performance are instrumental in the development of the four year Council Plan and the annual Priority Action Plan and delivers a continuous improvement program and enhanced organisational performance reporting, emanating from operational plans.	Inc.	-	-
		Exp	634,850	448,699
		Net	634,850	448,699
Customer Services and Civic Facilities	The Customer Service team fields enquiries from the public and refers many of these to Council's services for response or resolution. The team maintains customer contact records and monitors response times, receipt and process all payments received in person, mail and over the phone and manages civic spaces, facilities and catering on behalf of community and Council.	Inc.	-	4,798
		Exp	1,270,243	1,267,977
		Net	1,270,243	1,263,179
Financial Accounting	The Financial Accounting team oversees the systems, processes and record keeping relating to cash flow and financial investments. This includes raising purchase orders and paying or issuing invoices; while ensuring compliance with taxation and statutory reporting requirements and optimum returns on term deposit investments.	Inc.	1,807,725	2,717,472
		Exp	945,643	1,072,524
		Net	-862,082	-1,644,948
Fleet Management	The Fleet Management team provides policy, strategies and fleet services for Council's operational and light vehicles, and maintains the Council fleet's effectiveness and efficiency.	Inc.	2,250,925	2,916,926
		Exp	1,953,850	2,142,421
		Net	-297,075	-774,505
Governance	The Governance team manages Council's decision making cycle to ensure accountability and transparency, including administering Freedom of Information requests. The team develops briefings, reports and recommendations available to Councillors and prepares agendas and minutes for Council meetings. In addition to this, Governance administers opportunities for members of the public to speak at Council and Committee meetings and manages the Councillor Induction program for newly elected Councils.	Inc.	150,444	50,296
		Exp	3,177,162	2,599,057
		Net	3,026,718	2,548,761

Service area	Description of services provided	2020/21 Forecast \$	2021/22 Budget \$	
Health Safety & Wellbeing	The Health, Safety & Wellbeing team advises on safety direction to assist in making the workplace safe and coordinates hazard and incident reporting. The team is responsible for the Occupational Health and Safety Strategy, provides support and assistance to injured employees and delivers an annual health and wellbeing program to improve employees' health and wellbeing.	Inc.	-	-
		Exp	507,544	521,217
		Net	507,544	521,217
Human Resources	The Human Resources team administers employee rights and responsibilities and staff recruitment. While overseeing recruitment, it ensures position descriptions are to standard and classified correctly. Human Resources provides Enterprise Agreement interpretations and employee relations advice and assistance and manages the Employee Assistance Program contract.	Inc.	-	-
		Exp	1,121,362	1,254,166
		Net	1,121,362	1,254,166
Information Management	Information Management ensures reliable storage and access to corporate information, documents and records. In addition to this the team supports associated systems such as record keeping programs, and maintains Council's email service. To guide employees' use of information systems, Information Management also Implements policies and procedures.	Inc.	-	-
		Exp	1,019,035	553,030
		Net	1,019,035	553,030
Media & Communications	The Media & Communications manages and coordinates communications, media and issues management across the organisation. This includes managing the website and intranet, providing advice on media issues and proactive media strategies, raising Maribyrnong's profile and reputation amongst the community and stakeholders and ensuring communication channels and policies reflect best practice. Media & Communications prepares and delivers internal communications and organises citizenship ceremonies and other civic events.	Inc.	-	-
		Exp	1,110,994	1,116,832
		Net	1,110,994	1,116,832
Payroll	Payroll provides services to Council employees and ensures all business is done in accordance with the Maribyrnong Council Enterprise Agreement, and other relevant awards and industrial agreements.	Inc.	-	-
		Exp	318,242	358,575
		Net	318,242	358,575
Revenue Services (Rates)	The Revenue Services team Collects property rates and maintains Council's property database and provides customer services for rates and property enquiries. Note: Properties are valued every year by the Valuer General Office. They analyse multiple sources of information to determine individual property values e.g. recent property sales, the local rental market, building and planning permits.	Inc.	104,759,307	109,549,851
		Exp	1,371,270	1,425,992
		Net	-103,388,037	-108,123,859

Major Initiatives

Implement the Reconciliation Action Plan (RAP).

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.6 Reconciliation with Budgeted Operating Result

Reconciliation with budgeted operating result	2021/22 Budget Net \$(000)	2021/22 Budget Income \$(000)	2021/22 Budget Expenditure \$(000)
Strategic Objective 1	36,710	3,200	39,910
Strategic Objective 2	28,524	27,301	55,825
Strategic Objective 3	4,701	374	5,075
Strategic Objective 4	3,224	523	3,747
Strategic Objective 5	-102,359	115,239	12,880
Total Maribyrnong City Council - Operating	-29,200	146,637	117,437
Capital Works Program	29,200	27,285	56,485
Balanced Budget	-	173,922	173,922
Income & Expenditure reduced by Internal Charges		-2,584	-2,584
Expenses added in:			
Loss on disposal of property, infrastructure, plant and equipment (Note 4.1.11)			1,420
Depreciation			18,118
Income and Expenses reduced by:			
Transfer to Reserve			-5,930
Capitalised Expenditure transfer to Assets (Section 3.5)			-44,704
Income added in:			
Contribution monetary (Open Space)		6,425	
Contribution non-monetary		-	
Income reduced by:			
Asset sales (Note 4.1.11)		-580	
Major Projects Reserves		-15,585	
Open Space Reserve		-1,167	
Balance as per Income Statement	20,189	160,431	140,242
Reconciliation with budgeted operating result	2021/22 Budget Net \$(000)	2021/22 Budget Income \$(000)	2021/22 Budget Expenditure \$(000)
Community Services	17,226	4,606	21,832
Corporate Services	-81,690	114,888	33,198
Infrastructure Services	35,263	27,143	62,407
Total Maribyrnong City Council - Operating	-29,200	146,637	117,437
Capital & Improvement Works Program	29,200	27,285	56,485
Balanced Budget	-	173,922	173,922

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/22 has been supplemented with projections to 2024/25.

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

Comprehensive Income Statement
 Balance Sheet
 Statement of Changes in Equity
 Statement of Cash Flows
 Statement of Capital Works
 Statement of Human Resources

3.1 Comprehensive Income Statement for the Four Years Ending 30 June 2025

	Notes	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	2022/23 \$'000	Projections 2023/24 \$'000	2024/25 \$'000
Income						
Rates and charges	4.1.1	104,543	109,325	112,949	115,943	119,007
Statutory fees and fines	4.1.2	11,855	14,017	14,179	14,344	14,510
User fees	4.1.3	5,305	12,276	12,497	12,722	12,951
Grants - Operating	4.1.4	7,688	6,137	6,248	6,360	6,474
Grants - Capital	4.1.4	4,059	9,833	4,958	958	958
Contributions - monetary	4.1.5	9,367	6,625	6,713	8,301	7,922
Contributions - non-monetary	4.1.5	3,168	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		347	-	-	-	-
Other income	4.1.6	1,996	2,218	2,437	2,448	2,459
Total income		148,328	160,431	159,981	161,076	164,281
Expenses						
Employee costs	4.1.7	52,387	58,108	59,416	60,753	62,120
Materials and services	4.1.8	59,083	58,760	58,015	58,679	59,130
Depreciation	4.1.9	17,904	18,118	20,986	21,987	22,883
Amortisation - right of use assets	4.1.10	572	336	290	250	221
Bad and doubtful debts		2,812	3,000	3,054	3,109	3,165
Borrowing costs				44	40	35
Finance Costs - leases		19	18	17	16	16
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	4.1.11	-	1,420	1,568	1,570	1,570
Other expenses	4.1.12	952	482	490	499	509
Total expenses		133,729	140,242	143,880	146,903	149,649
Surplus/(deficit) for the year		14,599	20,189	16,101	14,173	14,632
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment /(decrement)		-	-	-	-	-

	Notes	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	2022/23 \$'000	Projections 2023/24 \$'000	2024/25 \$'000
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)		-	-	-	-	-
Total comprehensive result		14,599	20,189	16,101	14,173	14,632

3.2 Balance Sheet for the Four Years Ending 30 June 2025

	Notes	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	2022/23 \$'000	Projections 2023/24 \$'000	2024/25 \$'000
Assets						
Current assets						
Cash and cash equivalents		55,982	56,493	53,180	55,365	58,833
Trade and other receivables		19,598	16,617	13,739	14,044	14,357
Other financial assets		40,000	42,000	45,000	39,000	32,540
Inventories		8	8	8	8	8
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		2,040	2,077	2,114	2,152	2,191
Total current assets	4.2.1	117,628	117,195	114,041	110,569	107,929
Non-current assets						
Trade and other receivables		190	228	275	330	397
Other financial assets		-	-	-	-	-
Investments in associates, joint arrangement and subsidiaries		-	-	-	-	-
Property, infrastructure, plant & equipment	4.2.2	1,190,803	1,215,387	1,245,284	1,260,270	1,277,373
Right-of-use assets		1,146	954	811	710	640
Investment property		-	-	-	-	-
Intangible assets		-	-	-	-	-
Total non-current assets		1,192,139	1,216,569	1,246,370	1,261,310	1,278,410
Total assets		1,309,767	1,333,764	1,360,411	1,371,879	1,386,339
Liabilities						
Current liabilities						
Trade and other payables		9,487	12,073	13,235	11,143	11,580
Trust funds and deposits		3,462	3,462	3,462	3,462	3,462
Provisions		14,792	16,024	16,359	16,805	17,260
Interest-bearing liabilities	4.2.3	-	-	985	989	993
Lease liabilities		657	657	657	657	657
Total current liabilities		28,398	32,216	34,698	33,056	33,952
Non-current liabilities						
Provisions		937	1,069	1,242	1,315	1,389
Interest-bearing liabilities	4.2.3	-	-	8,035	7,046	6,053
Lease liabilities		935	793	649	502	353
Total non-current liabilities		1,872	1,862	9,926	8,863	7,795
Total liabilities		30,270	34,078	44,624	41,919	41,747
Net assets		1,279,497	1,299,686	1,315,787	1,329,960	1,344,592

	Forecast Actual 2020/21 Notes \$'000	Budget 2021/22 \$'000	2022/23 \$'000	Projections 2023/24 \$'000	2024/25 \$'000
Equity					
Accumulated surplus	398,376	422,962	443,791	459,713	477,759
Reserves	881,121	876,724	871,996	870,247	866,833
Total equity	1,279,497	1,299,686	1,315,787	1,329,960	1,344,592

3.3 Statement of Changes in Equity for the Four Years Ending 30 June 2025

	Notes	Total \$'000	Accumulat ed Surplus \$'000	Revaluati on Reserve \$'000	Other Reserves \$'000
2021 Forecast Actual					
Balance at beginning of the financial year		1,264,898	392,588	797,739	74,571
Surplus/(deficit) for the year		14,599	14,599	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(27,927)	-	27,927
Transfers from other reserves		-	19,116	-	(19,116)
Balance at end of the financial year		1,279,497	398,376	797,739	83,382
2022 Budget					
Balance at beginning of the financial year		1,279,497	398,376	797,739	83,382
Surplus/(deficit) for the year		20,189	20,189	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(12,555)	-	12,555
Transfers from other reserves		-	16,952	-	(16,952)
Balance at end of the financial year		1,299,686	422,962	797,739	78,985
2023					
Balance at beginning of the financial year		1,299,686	422,962	797,739	78,985
Surplus/(deficit) for the year		16,101	16,101	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(13,722)	-	13,722
Transfers from other reserves		-	18,450	-	(18,450)
Balance at end of the financial year		1,315,787	443,791	797,739	74,257
2024					
Balance at beginning of the financial year		1,315,787	443,791	797,739	74,257
Surplus/(deficit) for the year		14,173	14,173	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(16,251)	-	16,251
Transfers from other reserves		-	18,000	-	(18,000)
Balance at end of the financial year		1,329,960	459,713	797,739	72,508
2025					
Balance at beginning of the financial year		1,329,960	459,713	797,739	72,508
Surplus/(deficit) for the year		14,632	14,632	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(13,852)	-	13,852
Transfers from other reserves		-	17,266	-	(17,266)
Balance at end of the financial year		1,344,592	477,759	797,739	69,094

3.4 Statement of Cash Flows for the Four Years Ending 30 June 2025

Notes	Forecast Actual	Budget	Projections		
	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	96,095	114,001	115,853	115,655	118,702
Statutory fees and fines	12,257	13,628	14,150	14,314	14,481
User fees	6,495	12,123	13,667	13,913	14,163
Grants - operating	7,688	6,137	6,247	6,360	6,474
Grants - capital	4,059	9,833	4,958	958	958
Contributions - monetary	9,367	6,625	6,713	8,301	7,922
Interest received	720	405	592	570	547
Dividends received	-	-	-	-	-
Trust funds and deposits taken	2,423	2,505	2,565	2,621	2,679
Other receipts	1,276	1,813	1,845	1,878	1,912
Net GST refund / payment	6,648	4,598	4,501	4,544	4,567
Employee costs	(51,794)	(56,886)	(59,052)	(60,381)	(61,739)
Materials and services	(70,700)	(67,627)	(66,923)	(67,514)	(68,094)
Short-term, low value and variable lease payments	-	-	-	-	-
Trust funds and deposits repaid	(2,423)	(2,505)	(2,565)	(2,621)	(2,679)
Other payments	(952)	(482)	(490)	(499)	(509)
Net cash provided by/(used in) operating activities	21,159	44,168	42,061	38,099	39,384
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(23,870)	(42,077)	(51,618)	(41,157)	(41,617)
Proceeds from sale of property, infrastructure, plant and equipment	2,347	580	430	430	430
Payments for investments	(2,000)	(16,000)	(7,000)	(12,000)	(20,000)
Proceeds from sale of investments	12,000	14,000	4,000	18,000	26,460
Loan and advances made	-	-	-	-	-
Payments of loans and advances	-	-	-	-	-
Net cash provided by/ (used in) investing activities	(11,523)	(43,497)	(54,188)	(34,727)	(34,727)
Cash flows from financing activities					
Finance costs	-	-	(44)	(40)	(35)
Proceeds from borrowings	-	-	10,000	-	-
Repayment of borrowings	-	-	(980)	(985)	(989)
Interest paid - lease liability	(19)	(18)	(17)	(16)	(16)
Repayment of lease liabilities	(142)	(142)	(144)	(147)	(149)
Net cash provided by/(used in) financing activities	(161)	(160)	8,815	(1,188)	(1,189)
Net increase/(decrease) in cash & cash equivalents	9,475	511	(3,312)	2,184	3,468
Cash and cash equivalents at the beginning of the financial year	46,507	55,982	56,492	53,181	55,365
Cash and cash equivalents at the end of the financial year	55,982	56,493	53,180	55,365	58,833

3.5 Statement of Capital Works For the four years ending 30 June 2025

	Notes	Forecast	Budget	Projections		
		Actual 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Property						
Land		-	-	-	-	-
Land improvements		-	1,650	-	-	-
Total land		-	1,650	-	-	-
Buildings		5,106	6,116	18,540	15,885	19,160
Heritage buildings		-	-	-	-	-
Building improvements		-	-	-	-	-
Leasehold improvements		-	-	-	-	-
Total buildings		5,106	6,116	18,540	15,885	19,160
Total property		5,106	7,766	18,540	15,885	19,160
Plant and equipment						
Plant, machinery and equipment		1,335	1,800	1,400	1,400	1,400
Computers and telecommunications		2,009	2,256	1,159	899	899
Library books		727	860	875	890	907
Total plant and equipment		4,071	4,916	3,434	3,189	3,206
Infrastructure						
Roads		6,010	7,807	12,416	12,830	11,997
Bridges		-	150	200	-	-
Footpaths and cycleways		922	5,845	2,868	1,693	2,048
Drainage		130	986	747	768	1,212
Recreational, leisure and community facilities		629	5,237	8,520	938	907
Waste management		460	1,255	4,904	2,416	2,287
Parks, open space and streetscapes		7,827	10,062	455	455	375
Off street car parks		150	80	-	-	-
Other infrastructure		-	600	800	800	800
Total infrastructure		16,128	32,022	30,910	19,900	19,626
Total capital works expenditure	4.4.1	25,305	44,704	52,884	38,974	41,992
Represented by:						
New asset expenditure		7,084	18,217	27,350	2,675	10,300
Asset renewal expenditure		14,868	15,161	14,134	16,099	16,392
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		3,353	11,326	11,400	20,200	15,300
Total capital works expenditure	4.4.1	25,305	44,704	52,884	38,974	41,992
Funding sources represented by:						
Grants		3,259	9,433	4,958	958	958
Contributions		328	200	2,800	3,000	-
Council cash		18,362	19,973	19,126	19,666	23,418
Borrowings		-	-	10,000	-	-
Asset sales		400	500	350	350	350
Reserves		2,957	14,598	15,650	15,000	17,266
Total capital works expenditure	4.4.1	25,305	44,704	52,884	38,974	41,992

3.6 Statement of human resources for the four years ending 30 June 2025

	Forecast	Budget	Projections		
	Actual	2021/22	2022/23	2023/24	2024/25
	2020/21	2021/22	2022/23	2023/24	2024/25
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	52,387	58,108	59,416	60,753	62,120
Employee costs - capital	1,857	3,328	3,402	3,480	3,558
Total staff expenditure	54,244	61,436	62,818	64,233	65,678
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	481.8	523.0	523.0	523.0	523.0
Total staff numbers	481.8	523.0	523.0	523.0	523.0

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Comprises				
	Budget	Permanent		Casual	Temporary
	2021/22	Full Time	Part Time		
	\$'000	\$'000	\$'000	\$'000	\$'000
Community Services	15,083	7,883	4,005	580	2,615
Corporate Services	15,359	12,208	1,741	50	1,360
Infrastructure Services	25,355	17,314	1,616	1,455	4,970
Total permanent staff expenditure	55,797	37,405	7,362	2,085	8,945
Other employee related expenditure	2,311				
Capitalised labour costs	3,328				
Total expenditure	61,436				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Comprises				
	Budget	Permanent		Casual	Temporary
	2021/22	Full Time	Part time		
Community Services	128.71	64.88	35.53	4.53	23.77
Corporate Services	125.85	96.19	16.75	0.50	12.41
Infrastructure Services	244.51	160.30	14.71	14.25	55.25
Total permanent staff expenditure	499.07	321.37	66.99	19.28	91.43
Capitalised labour costs	23.93				
Total staff	523.00				

Summary of Planned Human Resources Expenditure For the four years ended 30 June 2025

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Community Services				
Permanent - Full time	7,883	7,901	7,919	7,936
Female	6,060	6,074	6,087	6,101
Male	1,823	1,827	1,831	1,835
Self-described gender	-	-	-	-
Permanent - Part time	4,005	4,014	4,023	4,032
Female	3,625	3,633	3,641	3,650
Male	380	381	382	383
Self-described gender	-	-	-	-
Total Community Services	11,888	11,915	11,942	11,968
Corporate Services				
Permanent - Full time	12,208	12,235	12,263	12,291
Female	5,771	5,784	5,797	5,810
Male	6,437	6,451	6,466	6,481
Self-described gender	-	-	-	-
Permanent - Part time	1,741	1,745	1,749	1,753
Female	1,612	1,616	1,619	1,623
Male	129	129	130	130
Self-described gender	-	-	-	-
Total Corporate Services	13,949	13,980	14,012	14,043
Infrastructure Services				
Permanent - Full time	17,314	17,353	17,392	17,431
Female	4,349	4,359	4,369	4,378
Male	12,965	12,994	13,023	13,053
Self-described gender	-	-	-	-
Permanent - Part time	1,616	1,620	1,623	1,627
Female	670	672	673	675
Male	946	948	950	952
Self-described gender	0	-	-	-
Total Infrastructure Services	18,930	18,973	19,015	19,058
Casuals, temporary and other expenditure	13,341	13,371	13,401	13,431
Capitalised labour costs	3,328	3,335	3,343	3,351
Total staff expenditure	61,436	61,574	61,713	61,852

	2021/22 FTE	2022/23 FTE	2023/24 FTE	2024/25 FTE
Community Services				
Permanent - Full time	64.88	64.88	64.88	64.88
Female	49.88	49.88	49.88	49.88
Male	15.00	15.00	15.00	15.00
Self-described gender	-	-	-	-
Permanent - Part time	35.53	35.53	35.53	35.53
Female	31.90	31.90	31.90	31.90
Male	3.63	3.63	3.63	3.63
Self-described gender	-	-	-	-
Total Community Services	100.41	100.41	100.41	100.41
Corporate Services				
Permanent - Full time	96.19	96.19	96.19	96.19
Female	48.19	48.19	48.19	48.19
Male	48.00	48.00	48.00	48.00
Self-described gender	-	-	-	-
Permanent - Part time	16.75	16.75	16.75	16.75
Female	15.75	15.75	15.75	15.75
Male	1.00	1.00	1.00	1.00
Self-described gender	-	-	-	-
Total Corporate Services	112.94	112.94	112.94	112.94
Infrastructure Services				
Permanent - Full time	160.30	160.30	160.30	160.30
Female	40.40	40.40	40.40	40.40
Male	119.90	119.90	119.90	119.90
Self-described gender	-	-	-	-
Permanent - Part time	14.71	14.71	14.71	14.71
Female	7.28	7.28	7.28	7.28
Male	7.43	7.43	7.43	7.43
Self-described gender	-	-	-	-
Total Infrastructure Services	175.01	175.01	175.01	175.01
Casuals and temporary staff	110.71	110.7	110.7	110.7
Capitalised labour	23.93	23.93	23.93	23.93
Total staff numbers	523.00	523.00	523.00	523.00

4. Notes to Financial Statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1. Rates and Charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.5% in line with the rate cap.

This will raise total rates and charges for 2021/22 to \$108,658,259 (inclusive of waste management charge of \$7.97 million).

4.1.1(a)

The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2020/21 Forecast Actual \$'000	2021/22 Budget \$'000	Change \$'000	%
General rates*	96,967	99,826	2,859	2.95%
Municipal charge*	860	860	-	0.01%
Waste management charge	6,800	7,972	1,172	17.24%
Sub-total	104,627	108,658	4,031	3.85%
Waste management charge - Additional Bins	1,194	97	-1,097	-91.88%
Rates Adjustments	(150)	(100)	50	-33.33%
Council Pensioner Discount	(770)	(788)	-18	2.41%
COVID-19 Hardship	(1,700)	-	1,700	-100.00%
Supplementary rates and rate adjustments	1,246	1,051	-195	-15.65%
Interest on rates and charges	91	267	176	193.41%
Revenue in lieu of rates - Legal Cost Recovered	5	140	135	2700%
Total rates and charges	104,543	109,325	4,782	4.57%

*These items are subject to the rate cap established under the FGRS.

The difference between the rate increase of 1.5% and 2.95% is due to the annualised impact of supplementary rates raised in 2020/21.

Business relief package 2020/21 for businesses affected by the COVID-19 - \$1.2m 25% discount on September 2020 quarterly rate instalment for eligible businesses.

4.1.1(b)

The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2020/21 Budget cents/\$CIV*	2021/22 Budget cents/\$CIV*	Change %
General rate for rateable residential properties	0.00276226	0.00274695	-0.554%
General rate for rateable commercial properties	0.00345283	0.00370838	7.401%
General rate for rateable industrial properties	0.00428150	0.00439512	2.654%
General rate for rateable vacant properties	0.00552452	-	-
General rate for rateable residential vacant properties	-	0.00549390	-
General rate for rateable commercial vacant properties	-	0.00824085	-
General rate for rateable industrial vacant properties	-	0.00824085	-
General rate for rateable cultural and recreational properties	0.00165736	0.00164817	-0.554%

4.1.1 (c)

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2020/21	2021/22	Change	
	Budget \$'000	Budget \$'000	\$'000	%
Residential	70,705	73,079	2,374	3.36%
Commercial	14,095	14,089	-6	-0.04%
Industrial	7,574	7,927	353	4.66%
Vacant	4,531	-	-4,531	-100.00%
Residential Vacant	-	2,122	2,122	
Commercial Vacant	-	1,733	1,733	
Industrial Vacant	-	818	818	
Cultural and recreational	62	58	-4	-6.45%
Total amount to be raised by general rates	96,967	99,826	2,859	2.95%

4.1.1 (d)

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2020/21	2021/22	Change	
	Budget Number	Budget Number	Number	%
Residential	37,836	38,832	996	2.63%
Commercial	2,436	2,469	33	1.35%
Industrial	1,200	1,213	13	1.08%
Vacant	552	-	-552	-100.00%
Residential Vacant	-	350	350	
Commercial Vacant	-	84	84	
Industrial Vacant	-	49	49	
Cultural and recreational	7	7	-	0.00%
Total number of assessments	42,031	43,004	973	2.31%

4.1.1 (e)

The basis of valuation to be used is the Capital Improved Value (CIV) in 2021/2022 and in 2020/21.

4.1.1 (f)

The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2020/21	2021/22	Change	
	Budget \$'000	Budget \$'000	\$'000	%
Residential	25,596,788	26,603,665	1,006,877	3.93%
Commercial	4,082,160	3,799,232	-282,928	-6.93%
Industrial	1,768,998	1,803,645	34,647	1.96%
Vacant	820,271		-820,271	-100.00%
Residential Vacant	-	386,180	386,180	
Commercial Vacant	-	210,321	210,321	
Industrial Vacant	-	99,315	99,315	
Cultural and recreational	37,205	35,015	-2,190	-5.89%
Total value of land	32,305,422	32,937,373	631,951	1.96%

4.1.1. (g)

The municipal charge under section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2020/21 Budget \$	Per Rateable Property 2021/22 Budget \$	Change	
			\$	%
Municipal	20	20	-	0.00%

4.1.1(h)

The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of Charge	2020/21	2021/22	Change	
	Budget \$	Budget \$	\$	%
Municipal	840,620	860,080	19,460	2.31%

4.1.1. (i)

The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2020/21 Budget \$	Per Rateable Property 2021/22 Budget \$	Change	
			\$	%
Waste Management Charge 1 – 2 bin users	179.75	198.00	18.25	10.15%
Waste Management Charge 2 – 3 bin users		222.00	222.00	-

4.1.1. (j)

The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2020/21	2021/22	Change	
	Budget \$'000	Budget \$'000	\$'000	%
Waste Management Charge 1 – 2 bin users	6,706	3,117	-3,589	-53.52%
Waste Management Charge 2 – 3 bin users		4,855	4,855	
Total	6,706	7,972	1,266	18.88%

4.1.1 (k)

The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2020/21	2021/22	Change	
	Budget \$'000	Budget \$'000	\$'000	%
General rates*	96,967	99,826	2,859	2.95%
Municipal charge*	841	860	19	2.26%
Waste management charge	6,706	7,972	1,266	18.88%
Supplementary rates and rate adjustments	866	1,051	185	21.36%
Total Rates and charges	105,380	109,709	4,329	4.11%

The difference between the rate increase of 1.5% and 2.50% is due to the annualised impact of supplementary rates and increased waste costs.

4.1.1(l)

Fair Go Rates System Compliance (ESC)

Maribyrnong City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020/21 Budget	2021/22 Budget
Total Annualised Rates & Municipal Charges	\$97,808,148	\$99,198,654
Number of rateable properties	42,031	43,004
Base Average Rate	\$2,327.05	\$2,306.73
Maximum Rate Increase (set by the State Government)	2.00%	1.50%
Capped Average Rate	\$2,373.59	\$2,341.33
Maximum General Rates and Municipal Charges Revenue	\$99,764,311	\$100,686,634
Budgeted General Rates and Municipal Charges Revenue	\$97,807,831	\$100,686,259
Budgeted Supplementary Rates	\$866,349	\$1,050,999
Budgeted Total Rates (Including Supplementary Rates) and Municipal Charges Revenue	\$98,674,180	\$101,737,258

4.1.1. (m)

Any significant changes that may affect the estimated amounts to be raised by rates and charges. There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021/22: estimated \$1,050,999 and 2020/21: \$866,349)
- Stage 3 valuations are used and Stage 4 is subject to Valuer General Certification.
- COVID 19 valuation impacts.
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that ratable land becomes non-ratable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n)

Differential Rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- a general rate of 0.00274695 (0.00274695 cents in the dollar of CIV) for all rateable residential properties.
- a general rate of 0.00370838 (0.00370838 cents in the dollar of CIV) for all rateable commercial properties.
- a general rate of 0.00439512 (0.00439512 cents in the dollar of CIV) for all rateable industrial properties.
- a general rate of 0.00549390 (0.00549390 cents in the dollar of CIV) for all rateable residential vacant properties.
- a general rate of 0.00824085 (0.00824085 cents in the dollar of CIV) for all rateable commercial vacant properties.
- a general rate of 0.00824085 (0.00824085 cents in the dollar of CIV) for all rateable industrial vacant properties.
- a general rate of 0.00164817 (0.00164817 cents in the dollar of CIV) for all rateable Culture and Recreational properties.

For the purposes of identifying the types/classes of land applicable to each rate the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer-General Victoria (VGV) for the 2021 Revaluation.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Residential Land

Characteristics:

Residential Land is any land;

- which is not Residential Vacant Land as described under the heading Vacant Residential land;
- on which a building is erected and the site is approved for occupation by the issue of an occupancy certificate from Council and the site is available or used for residential purposes.
- the primary use of which is residential; or
- which is unoccupied and is zoned residential under the Maribyrnong Planning Scheme.

Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

Construction and maintenance of infrastructure assets; Development and provision of health and community services; and Provision of general support services.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2021/22 financial year.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

The Act requires there to be a residential rate for the purposes of establishing differential rates.

Quantum:

Quantum is set as 1.0 in accordance with legislation.

Commercial Land

Characteristics:

Commercial Land is any land;

- which is not Commercial Vacant Land, as described under the heading Vacant Commercial land;
- on which a building designed or adapted for occupation is erected which is used for commercial purposes;
- which is used primarily for the sale of goods or services;
- which is used primarily for other commercial purposes.

Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

Construction and maintenance of infrastructure assets; Development and provision of health and community services; and Provision of general support services.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2021/22 financial year.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

The current rating differential is 1.35, or 35% higher than the residential land rate differential. Thus a commercial property will pay 35% more in rates than a residential land assuming both have the same valuation.

Quantum:

A 0.25 or 25% differential between commercial and Industrial property is deemed appropriate given the 'scale' of commercial activity is generally much higher than Industrial. It is recognised that these two rate groups underpin the financial and employment aspirations of Maribyrnong – if they are not strong and successful, it will be much harder for Maribyrnong to thrive.

Industrial Land

Characteristics:

Industrial Land is any land;

- which is not industrial vacant land under the heading vacant industrial land;
- on which a building is erected or the site is adapted for occupation and is used for industrial purposes;
- located in an industrial zone or other area in the Municipality.

Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

Construction and maintenance of infrastructure assets; Development and provision of health and community services; and Provision of general support services.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2021/22 financial year.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

This rating differential currently is 1.60, thus 60% higher than the residential land rate differential. Thus, an industrial property will pay 60% more in rates than a residential property assuming they have the same valuation.

Quantum:

A 0.25 or 25% differential between commercial and Industrial property is deemed appropriate given the 'scale' of commercial activity is generally much higher than Industrial. It is recognised that these two rate groups underpin the financial and employment aspirations of Maribyrnong – if they are not strong and successful, it will be much harder for Maribyrnong to thrive.

Residential Vacant Land

Characteristics:

Residential Vacant Land

Residential Vacant Land is any land which is zoned residential under the Maribyrnong Planning Scheme and on which there is no dwelling or other building designed or adapted for occupation. It includes a land on which:

- a planning permit authorising the subdivision of the land has been issued; and
- no principle place of residence exists on the subdivided land.
- an occupancy certificate is not yet issued from Council for residential purposes

Objective:

The objective of this differential rate is to:

- promote responsible land management through appropriate maintenance and development of the land; and
- encourage prompt development of vacant residential land and attract new residents to the Maribyrnong; and
- ensure that all ratable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:
 - Construction and maintenance of infrastructure assets;
 - Development and provision of health and community services;
 - Provision of economic development and general support services.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

This rating differential currently is 2.0, thus 100% higher than the residential property rate differential. Thus, a Residential Vacant Land property will pay 100% more in rates than a residential property assuming the same valuation.

Quantum:

For people / businesses who have purchased land with the intent to develop, an increase in rate is a small factor when compared to the costs they will incur with development, and the subsequent higher rate value (not differential) which will apply post development.

Commercial Vacant Land

Characteristics:

Commercial Vacant Land

Commercial Vacant land is any land on which no building is erected but which, by reason of its locality and zoning under the Maribyrnong Planning Scheme, would - if developed - be or be likely to be used primarily for Commercial Purposes.

Objective:

The objective of the rate is to encourage development for commercial purposes and ensure that the owners of the land having the characteristics of Commercial Vacant Land make an equitable financial contribution to the cost of carrying out Council's functions.

The Vacant Commercial Land differential is higher than the Residential Land differential for a number of reasons, including;

- To assist in the management of sustainable growth across metropolitan Melbourne;
- Council's financial commitment to economic development initiatives;
- Promote commercial development within the appropriate zone municipal areas;
- Reducing the possibility that land holders not progressing in reasonable time to develop the land may impede the ability of other businesses to access suitable land for their own commercial use.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

This rating differential currently is 3.0, thus 200% higher than the residential property rate differential. Thus, a Commercial Vacant Land property will pay 200% more in rates than a residential property assuming the same valuation.

Quantum:

For people / businesses who have purchased land with the intent to develop, an increase in rate is a small factor when compared to the costs they will incur with development, and the subsequent higher rate value (not differential) which will apply post development.

Industrial Vacant Land

Characteristics:

Industrial Vacant Land

Industrial Vacant land is any land on which no building is erected but which, by reason of its locality and zoning under the Maribyrnong Planning Scheme, would - if developed - be or be likely to be used primarily for Industrial Purposes.

The objective of this rate is to encourage development for industrial purposes and ensure that the owners of the land make an equitable financial contribution to the cost of carrying out Council's functions. Encouragement includes:

- Promoting land owners to develop their land, to bring about increased community benefits as covered in the 'Developed Industrial Land' discussion;
- Reducing the possibility that land holders not progressing in reasonable time to develop the land may impede the ability of other businesses to access suitable land for their own industrial use.

Type and Class:

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

This rating differential currently is 3.0, thus 200% higher than the residential property rate differential. Thus, a Commercial Vacant Land property will pay 200% more in rates than a residential property assuming the same valuation.

Quantum:

For people / businesses who have purchased land with the intent to develop, an increase in rate is a small factor when compared to the costs they will incur with development, and the subsequent higher rate value (not differential) which will apply post development.

Cultural & Recreational Lands

Characteristics:

Any land which is not rateable Land which is specifically set aside for the use of cultural and recreational activities whereby the members do not derive a financial benefit or profit from the activities.

The Act effectively provides for properties used for indoor/outdoor activities to be differentially rated. For the 2021-22 rating year Council will provide a concession to 7 properties coded with a description of 'Cultural and Recreational Lands' in Council's rate records. The residential rate is applied to these properties and then a 40 per cent discount on rates is apportioned to each property. It is considered that these clubs provide a benefit to the general community. This includes 1 Boat Club, 1 Homing club, 1 Golf course, 2 Tennis Clubs and 2 Bowling clubs.

Objective:

The following are the objectives of differential rates currently adopted for the different property types. To ensure that the promotion of cultural, heritage and recreational activity occurs within Council's municipal district and that this is supported in a way that encourages appropriate activity and development. Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under The Act.

Type and Class:

Under the provisions of the Cultural and Recreational Land Act 1963, the Council levies an amount of rates payable in respect of recreational lands that cater for sporting activities on the land.

Types of Buildings:

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2020/21 financial year

Geographic Location:

Wherever located within the municipal district.

Use of Differential rate:

The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Use of Land:

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

Planning Scheme Zoning

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Impact:

The Act requires there to be an appropriate rate for the purposes of establishing differential rates for cultural & recreational lands.

Quantum:

This rating differential currently is 0.6, thus 40% lower than the residential property rate differential. Thus, a Cultural and Recreational property will pay 40% less in rates than a residential property assuming the same valuation.

4.1.2 Statutory Fees and Fines

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Infringements	6,727	8,665	1,938	28.81%
Infringements and costs	2,028	2,132	104	5.13%
Magistrate Court Payments	100	25	(75)	-75.00%
Town planning fees	1,350	1,200	(150)	-11.11%
Land information certificates	87	97	10	11.49%
Permit	1,238	1,638	400	32.31%
Other statutory fees	325	260	(65)	-20.00%
Total statutory fees and fines	11,855	14,017	2,162	18.24%

4.1.3 User Fees

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Aged and health services	172	266	94	54.65%
Leisure centre and recreation	1,802	5,371	3,569	198.06%
Child care/children's programs	33	96	63	190.91%
Parking	750	3,900	3,150	420.00%
Registration and other permits	514	564	50	9.73%
Building services	501	370	(131)	-26.15%
Cemetery fees	110	130	20	18.18%
Waste management services	30	17	(13)	-43.33%
Other fees and charges	1,393	1,562	169	12.13%
Total user fees	5,305	12,276	6,971	131.40%

4.1.4 Grants – Operating

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	4,385	9,214	4,829	110.13%
State funded grants	7,264	5,461	(1,803)	-24.82%
Other funded grants	5	-	(5)	-100.00%
Total grants received	11,654	14,675	3,021	25.92%
(a) Operating Grants				
Recurrent - Commonwealth Government	3,505	3,239	(266)	-7.59%
Financial Assistance Grants – general purpose	1,080	2,312	1,232	114.07%
Health Support Programs	2,425	927	(1,498)	-61.77%
Recurrent - State Government	3,517	2,558	(959)	-27.27%
Aged care	1,192	282	(910)	-76.34%
Community Safety	435	403	(32)	-7.36%
Libraries	607	590	(17)	-2.80%
Maternal & Child Health	1,024	1,023	(1)	-0.10%
School Crossing Supervisors	259	260	1	0.39%
Total recurrent grants	7,022	5,797	(1,225)	-17.45%
Non-recurrent - Commonwealth Government	45	-	(45)	-100.00%
Other	45	-	(45)	-100.00%
Non-recurrent - State Government	621	340	(281)	-45.25%
Community Network	526	200	(326)	-61.98%
Tourism	36	-	(36)	-100.00%
Health Support Programs	3	-	(3)	-100.00%
Local environments	10	70	60	600.00%
Open space	-	70	70	
Social Planning and Equality	46	-	(46)	-100.00%
Non-recurrent - Other				
Total non-recurrent grants	666	340	(326)	-48.95%
Total operating grants	7,688	6,137	(1,551)	-20.17%

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
(b) Capital Grants				
Recurrent - Commonwealth Government	627	958	331	52.79%
Roads to recovery	360	347	(13)	-3.61%
Financial Assistance Grants – Local Roads	267	611	344	128.84%
Recurrent - State Government	-	-	-	-
Other	-	-	-	-
Total recurrent grants	627	958	331	52.79%
Non-recurrent - Commonwealth Government	208	2,000	1,792	861.54%
Community Infrastructure	208	2,000	1,792	861.54%
Non-recurrent - State Government	3,259	6,875	3,616	110.90%
Community Infrastructure	2,918	6,875	3,957	135.60%
Community Road Infrastructure	301	-	(301)	-100.00%
Non-recurrent - Other	5	-	(5)	-100.00%
Community Infrastructure	5	-	(5)	-100.00%
Total non-recurrent grants	3,432	8,875	5,443	158.59%
Total capital grants	4,059	9,833	5,734	142.25%
Total Grants	11,747	15,970	4,223	35.95%

4.1.5 Contributions

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Monetary	9,367	6,625	(2,742)	-29.27%
Non-monetary	3,168	-	(3,168)	
Total contributions	12,535	6,625	(5,910)	-47.15%

4.1.6 Other Income

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Interest	720	405	(315)	-43.75%
Other rent	563	1,002	439	77.98%
Other	713	811	98	13.74%
Total other income	1,996	2,218	222	11.12%

4.1.7 Employee Costs

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Wages and salaries	45,889	50,506	4,617	10.06%
WorkCover	839	887	48	5.72%
Superannuation	4,325	4,992	667	15.42%
Fringe Benefit Tax (FBT)	238	250	12	5.04%
Other	1,096	1,473	377	34.40%
Total employee costs	52,387	58,108	5,721	10.92%

4.1.8 Material and Services

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Waste Management	7,007	8,197	1,190	16.98%
Civil Works & Amenity	5,892	5,631	(261)	-4.43%
Parking & Local Laws	3,004	2,278	(726)	-24.17%
Parks and Open Space	3,393	3,954	561	16.53%
Information Technology Services	3,261	3,651	390	11.96%
Environmental Services	2,193	2,743	550	25.08%
Facility Management	1,710	1,807	97	5.67%
Asset Management	1,334	1,364	30	2.25%
Activation & Festivals	877	1,146	269	30.67%
Maribyrnong Aquatic Centre	676	1,058	382	56.51%
Risk Management	1,212	1,334	122	10.07%
Strategic Planning	666	772	106	15.92%
Revenue & Valuations	564	718	154	27.30%
Library Services	647	792	145	22.41%
Community Care	3,035	698	(2,337)	-77.00%
Compliance Regulatory Services	370	1,783	1,413	381.89%
Media & Communications	530	482	(48)	-9.06%
Sport and Recreation	541	615	74	13.68%
Arts & Culture	760	1,005	245	32.24%
Major Projects & Strategic Relationships	172	292	120	69.77%
Maternal & Child Health	226	226	0	0.00%
Youth Services	236	218	(18)	-7.63%
Diversity & Inclusion	145	118	(27)	-18.62%
Neighbourhood Community Centres	130	136	6	4.62%
Capital improvement program	13,067	11,781	(1,286)	-9.84%
Others	7,435	5,961	(1,474)	-19.83%
Total Materials and Services	59,083	58,760	(323)	-0.55%

4.1.9 Depreciation and Amortisation

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Property	3,017	2,637	(380)	-12.60%
Plant & equipment	2,874	1,797	(1,077)	-37.47%
Infrastructure	12,013	13,684	1,671	13.91%
Total depreciation	17,904	18,118	(214)	-1.20%

4.1.10 Amortisation - Right of use assets

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Right of use assets	572	336	(236)	-41.25%
Total amortisation - right of use assets	572	336	(236)	-41.25%

4.1.11 Net gain/ (loss) on disposal of property, infrastructure, plant and equipment

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Proceeds of Sale	-2,347	-580	(1,767)	-75.28%
Write Down Value of Assets Disposed	2,000	2,000	-	-
Total Net gain/(loss) on disposal of property, infrastructure, plant and equipment	347	-1,420	(1,767)	-509.2%

4.1.12 Other Expenses

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
External Audit	60	65	5	8.33%
Other Audit Services	161	113	(48)	-29.81%
Councillors Allowances	266	272	6	1.87%
Citizenship Ceremonies	17	22	5	37.50%
Election Cost	448	10	(438)	-97.77%
Total other expenses	952	482	(470)	-49.37%

4.2 Balance Sheet

4.2.1 Assets

Cash and cash equivalents	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Cash on hand	10	10	-	0.00%
Cash at bank	55,972	56,483	(511)	-0.91%
Total	55,982	56,493	(511)	-0.91%

Other financial assets	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Term deposits- current	40,000	42,000	2,000	5.00%
Total financial assets	40,000	42,000	2,000	5.00%

Council's cash and cash equivalents are subject to external restrictions that limit amounts available for discretionary use. These include:

- Trust funds and deposits	3,462	3,462	-	0.00%
- Open space contributions	28,428	32,386	3,958	13.92%
- Developer contribution plans	2,305	3,605	1,300	56.40%
- Mausoleum trust	575	575	-	0.00%
Total restricted funds	34,770	40,028	5,258	15.12%

Total unrestricted cash and cash equivalents and other financial assets	61,212	58,765	5,258	8.59%
Intended allocations				
Although not externally restricted the following amounts have been allocated for specific future purposes by Council:				
- Cash held to fund carried forward capital works	4,924	-	(4,924)	-100.00%
- Long service leave liability	8,782	9,551	769	-8.76%
- Annual leave liability	5,230	5,603	373	7.13%
- Gratuity liability	1,716	1,798	82	-4.78%
Total funds subject to intended allocations	20,652	16,952	(3,700)	17.92%

4.2.2 Property, infrastructure, plant and equipment

Property, infrastructure, plant and equipment	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Land	607,073	608,723	1,650	0.27%
Buildings	202,394	205,873	3,479	1.72%
Plant and Equipment	8,132	11,251	3,119	38.35%
Infrastructure	373,204	389,540	16,336	4.38%
Total	1,190,803	1,215,387	24,584	2.06%

4.2.3 Liabilities

Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Amount borrowed as at 30 June of the prior year	-	-	-	-
Amount proposed to be borrowed	-	-	-	-
Amount projected to be redeemed	-	-	-	-
Amount of borrowings as at 30 June	-	-	-	-

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Projections		
	Actual 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Amount borrowed as at 30 June of the prior year	-	-	-	9,020	8,035
Amount proposed to be borrowed	-	-	10,000	-	-
Amount projected to be redeemed	-	-	980	985	989
Amount of borrowings as at 30 June	-	-	9,020	8,035	7,046

4.3 Statement of changes in equity

4.3.1 Reserves

(a) Asset revaluation reserves

Budget 2021/22	Balance at beginning of reporting period \$'000	Transfer from Accumulated surplus \$'000	Transfer to Accumulated surplus \$'000	Balance at end of reporting period \$'000
Asset revaluation reserves	797,739	0	0	797,739

(b) Other reserves

Budget 2020/21	Balance at beginning of reporting period \$'000	Transfer from Accumulated surplus \$'000	Transfer to Accumulated surplus \$'000	Balance at end of reporting period \$'000
Major projects	47,725	10,661	5,930	42,994
Statutory	28,428	1,167	5,125	32,386
Developer Contribution (DCP)	2,305	200	1,500	3,605
Carried forward grants	3,879	3,879	0	0
Carried forward Council funds	1,045	1,045	0	0
Total Other Reserves	83,382	16,952	12,555	78,985
Total Reserves	881,121	16,952	12,555	876,724

4.4 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.4.1 Summary

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change\$'000	%
Property	5,106	7,766	2,660	52%
Plant and equipment	4,071	4,916	845	21%
Infrastructure	16,128	32,022	15,894	99%
Total	25,305	44,704	19,399	77%

Capital Works Program	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
For The Year Ending 30 June 2022	2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
Property	7,766	3,682	1,296	2,788	-	308	-	-	-	-	3,708	3,750
Plant & Equipment	4,916	1,284	3,632	-	-	-	-	-	500	-	1,284	3,132
Infrastructure	32,022	13,251	10,233	8,538	-	9,125	200	-	-	1,067	8,539	13,091
Total - Capital Works 2021/22	44,704	18,217	15,161	11,326	-	9,433	200	-	500	1,067	13,531	19,973

Ref	Capital Works Program	Project Cost	Asset Expenditure Types					Summary of Funding Sources					
	For The Year Ending 30 June 2022	2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
	Property												
	- Land	1,650	-	-	1,650	-	-	-	-	-	-	528	1,122
	- Buildings	6,116	3,682	1,296	1,138	-	308	-	-	-	-	3,180	2,628
	Total Property	7,766	3,682	1,296	2,788	-	308	-	-	-	-	3,708	3,750
	Plant And Equipment												
	- Computers And Telecommunications	2,256	1,284	972	-	-	-	-	-	-	-	1,284	972
	- Library Books	860	-	860	-	-	-	-	-	-	-	-	860
	- Plant, Machinery And Equipment	1,800	-	1,800	-	-	-	-	-	500	-	-	1,300
	Total Plant And Equipment	4,916	1,284	3,632	-	-	-	-	-	500	-	1,284	3,132
	Infrastructure												
	- Roads	7,807	-	6,857	950	-	958	200	-	-	-	850	5,799
	- Bridges	150	150	-	-	-	-	-	-	-	-	150	-
	- Footpath And Cycleways	5,845	3,467	458	1,920	-	2,767	-	-	-	-	1,850	1,228
	- Drainage	986	-	986	-	-	-	-	-	-	-	100	886
	- Recreational, Leisure And Community Facilities	5,237	2,900	687	1,650	-	3,150	-	-	-	-	1,000	1,087
	- Parks, Open Space And Streetscapes	10,062	5,084	1,040	3,938	-	1,950	-	-	-	1,067	4,509	2,536
	- Waste Management	1,255	1,050	125	80	-	300	-	-	-	-	-	955
	- Off-street Carparks	80	-	80	-	-	-	-	-	-	-	80	-
	- Other Infrastructure	600	600	-	-	-	-	-	-	-	-	-	600
	Total - Infrastructure	32,022	13,251	10,233	8,538	-	9,125	200	-	-	1,067	8,539	13,091
	Total - Capital Works	44,704	18,217	15,161	11,326	-	9,433	200	-	500	1,067	13,531	19,973

4.4.2 Current Budget New Works

Ref	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
			2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000
	Capital Works Program												
CAP1	Property												
CAP2	Land Improvements												
CAP3	Quarry Park New Park - Landscape upgrade & capping	1,650			1,650							528	1,122
CAP4	Total Land Improvements	1,650			1,650							528	1,122
CAP5	Total Land	1,650	-	-	1,650	-	-	-	-	-	-	528	1,122
CAP6	Buildings												
CAP7	Civic Precinct Redevelopment	500		500									500
CAP8	Arts Community and Library												0
CAP9	Drill Hall - External Doors and Windows	125		125									125
CAP10	Pipemakers Park - Visitor Centre and Machine Shop	200		200									200
CAP11	West Footscray Neighbourhood House - Repair works & design of foyer	64		64									64
CAP12	Footscray Library Community and Cultural Hub (NeXT)												
	Year 1 - Feasibility / Business Case												
	Year 2 - Schematic Design												
	Year 3 - Detailed Design	200	200										200
	Years 4 & 5 - Construction*												
	*Includes 1% for Public Art												
CAP13	Early Years & Youth Services												
CAP14	North Maidstone Kindergarten	128		128									128
CAP15	Brenbeal Children's Centre	179		179									179
CAP16	Footscray Learning Precinct - Hyde St Children's Centre	1,000	1,000									1,000	
CAP17	Annual Early Years Facility Playground Upgrade Program (10 Years)	200			200								200

	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
	1. Maribyrnong Community Centre \$300 (2021-22)												
	2. Angliss Children's Centre \$TBC (2022-23)												
	3. Brenbeal Children's Centre \$TBC (2023-24)												
	4. Bulldogs Community Children's Centre \$TBC (2024-25)												
	5. Norfolk St Child Care Centre & Yarraville Kindergarten \$TBC (2025-26)												
	6. Cherry Crescent Preschool \$TBC (2026-27)												
	7. Maidstone Child and Family Centre (Dobson Kinder) \$TBC (2027-28)												
	8. Maribyrnong River Children's Centre \$TBC (2028-29)												
	9. Braybrook Early Learning Centre \$TBC (2028-29)												
	10. Saltwater Child Care Centre \$TBC (2029-30)												
CAP18	Phoenix Youth Centre - Stage 1 Design and Construction (concept design complete)												
	Ground Floor												
	- New kitchen/Multi-Purpose Area												
	- Drop -in lounge area upgrade												
	- Reconfiguration of front entry												
	- New office and meeting room space												
	- New kitchenette												
	- External Stairs and cleaners room												
	First Floor												
	- reconfigure office space layout												
	- new toilets and relocation of kitchenette												
CAP19	LHWB												
CAP20	Recwest Braybrook - Priority Works	100		100									100

	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP21	Henry Turner South Reserve - Pavilion Construction Year 1	1,800	1,800				308					1,492	-
CAP22	Hansen Reserve Pavilion	200	200										200
	Year 1 (19/20) - Feasibility and Concept Design + schematic												
	Year 2 & 3- Detailed Design												
	Year 4 & 5 - Construction												
CAP23	Parks and Gardens												
CAP24	Public Toilet Strategy (1 Per annum)	482	482										482
CAP25	Total Buildings	5,528	3,682	1,296	550	-	308	-	-	-	-	2,592	2,628
CAP26	Total - Property	7,178	3,682	1,296	2,200	-	308	-	-	-	-	3,120	3,750
CAP27	Plant and Equipment												
CAP28	PC Management/Replacement	449		449									449
CAP29	IT Renewals	450		450									450
CAP30	Public Library PC Renewal (Year 1)	60		60									60
CAP31	Library Smart bins (automatic check ins for returns)	13		13									13
CAP32	Single view of Customer (Year 2)	1,284	1,284									1,284	-
CAP33	Total - Computers and Telecommunications	2,256	1,284	972	-	-	-	-	-	-	-	1,284	972
CAP34	Library Books												
CAP35	Library Collections Annual Program	860		860									860
CAP36	Total - Library Books	860	-	860	-	-	-	-	-	-	-	-	860
CAP37	Plant, Machinery and Equipment												
CAP38	Fleet Renewal Program	1,800		1,800					500				1,300
CAP39	Total - Plant, Machinery and Equipment	1,800	-	1,800	-	-	-	-	500	-	-	-	1,300
CAP40	Total - Plant and Equipment	4,916	1,284	3,632	-	-	-	-	500	-	-	1,284	3,132
CAP41	Infrastructure												
CAP42	Roads												

Ref	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
	Capital Works Program	2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP43	FCAA - Joseph Road Public Realm Works	200			200			200					-
CAP44	Cowper St	750			750							750	-
CAP45	Road Improvement Program	4,991					958						4,033
CAP46	VGC & Roads to Recovery												-
CAP47	Roads, Footpath, Kerb & Drainage - Advanced design			400									-
CAP48	Alice St - Yarraville			349									-
CAP49	Dickens St - Yarraville			478									-
CAP50	Dudley St - Footscray			501									-
CAP51	Pearce St - Yarraville			378									-
CAP52	Vockler St - Yarraville			87									-
CAP53	Barrett St - Maidstone			182									-
CAP54	Dickson St - Kingsville			203									-
CAP55	Elizabeth St - Braybrook			274									-
CAP56	Gwelo St - West Footscray			237									-
CAP57	Holland Court - Maidstone			273									-
CAP58	Kellaway St - Maribyrnong			944									-
CAP59	Scott St - Seddon			214									-
CAP60	Swan St - West Footscray			471									-
CAP61	Kerb Improvement Program	886											886
CAP62	Alice St - Yarraville			67									-
CAP63	Barrett St - Maidstone			35									-
CAP64	Dickens St - Yarraville			92									-
CAP65	Dickson St - Kingsville			39									-
CAP66	Dudley St - Footscray			96									-
CAP67	Elizabeth St - Braybrook			53									-
CAP68	Gwelo St - West Footscray			46									-
CAP69	Holland Court - Maidstone			52									-

Ref	For The Year Ending 30 June 2022 Capital Works Program	Project Cost 2021/22 \$'000	Asset Expenditure Types				Summary of Funding Sources							
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000	
CAP70	Kellaway St - Maribyrnong			184										-
CAP71	Pearce St - Yarraville			73										-
CAP72	Scott St - Seddon			42										-
CAP73	Swan St - West Footscray			90										-
CAP74	Vockler St - Yarraville			17										-
CAP75	Road Resurfacing	805												805
CAP76	Alick St - Tottenham			155										-
CAP77	Alma St - West Footscray			143										-
CAP78	Arthur St - Footscray			63										-
CAP79	Babb St - Maidstone			36										-
CAP80	Bosquet St - Maidstone			94										-
CAP81	Cathcart St - Maidstone			29										-
CAP82	Coral Ave - Footscray			78										-
CAP83	Eden St - Footscray			53										-
CAP84	Naismith St - West Footscray			48										-
CAP85	Oakland St - Maribyrnong			36										-
CAP86	Stooke St - Yarraville			70										-
CAP87	Laneway Improvement Program	75		75										75
CAP88	Total - Roads	7,707	-	6,757	950	-	958	200	-	-	-	750		5,799
CAP89	Bridges													
CAP90	Cruikshank Park Footbridge	150	150									150		-
CAP91	Total - Bridges	150	150	-	-	-	-	-	-	-	-	150		-
CAP92	Footpath and Cycleways													
CAP93	Sunshine Transport Precinct Activation - Walking & Cycling Network	2,767	2,767				2,767							-
CAP93 (a)	Melon St Separated Bike Lanes, South Road to Churchill Avenue													

Ref	For The Year Ending 30 June 2022 Capital Works Program	Project Cost 2021/22 \$'000	Asset Expenditure Types				Summary of Funding Sources							
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000	
CAP93 (b)	Lacy St Shared User Path - Ballarat Road to Shared User Path on Lacy Street													
CAP93 (c)	Churchill Avenue - Separated Bike Lanes, Darnley Street to Ashley Street													
CAP93 (d)	Maribyrnong River Trail - Medway Link (subject to Melbourne Water)													
CAP94	Bicycle and Pedestrian Upgrades	1,900											1,550	350
CAP94 (a)	French Street Separated Bike Lanes		211		789									
CAP94 (b)	MAC carpark, priority crossings		23		87									
CAP94 (c)	Geelong Rd Stage 2, separated bike lane at Bunnings/West Footscray Station		11		39									
CAP94 (d)	Bicycle Hoop installations		4		16									
CAP94 (e)	Benbow St priority crossing to work with upgraded Stony Creek Path		27		103									
CAP94 (f)	Footscray High School kerb outstand, separated bike lane - Barkly St		32		118									
CAP94 (g)	Elphinstone Lane, upgrade and addition of priority crossings		29		111									
CAP94 (h)	Gamon St pedestrian crossings		13		47									
CAP94 (i)	Walking Strategy		21		79									
CAP94 (j)	Resourcing and Programs			140										
CAP95	Footpaths and pram crossings	300	300										300	-
CAP96	Footscray Central Pedestrian Priority Treatment	100			100									100
CAP97	FCAA - Bunbury St Walk	150			150									150
CAP98	FCAA - Barkly St - Stage 1	100			100									100
CAP99	YNAC - Pedestrian priority treatment	70			70									70
CAP100	Footpath Renewal Program													-
CAP101	Alice St - Yarraville	54		54										54
CAP102	Dickens St - Yarraville	73		73										73

Ref	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
			2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000
	Capital Works Program												
CAP103	Dickson St - Kingsville	31		31									31
CAP104	Dudley St - Footscray	77		77									77
CAP105	Gwelo St - West Footscray	37		37									37
CAP106	Holland Ct - Maidstone	42		42									42
CAP107	Pearce St - Yarraville	58		58									58
CAP108	Swan St - West Footscray	73		73									73
CAP109	Vockler St - Yarraville	13		13									13
CAP110	Total - Footpath and Cycleways	5,845	3,467	458	1,920	-	2,767	-	-	-	-	1,850	1,228
CAP111	Drainage												
CAP112	Drainage Improvement Program												
CAP113	Alice St - Yarraville	67		67									67
CAP114	Barrett St - Maidstone	35		35									35
CAP115	Dickens St - Yarraville	92		92									92
CAP116	Dickson St - Kingsville	39		39									39
CAP117	Dudley St - Footscray	96		96									96
CAP118	Elizabeth St - Braybrook	54		54									54
CAP119	Gwelo St - West Footscray	45		45									45
CAP120	Holland Ct - Maidstone	54		54									54
CAP121	Kellaway St - Maribyrnong	184		184									184
CAP122	Pearce St - Yarraville	73		73									73
CAP123	Scott St - Seddon	41		41									41
CAP124	Swan St - West Footscray	90		90									90
CAP125	Vockler St - Yarraville	16		16									16
CAP126	Total - Drainage	886	-	886	-	-	-	-	-	-	-	-	886
CAP127	Recreational, Leisure and Community Facilities												
CAP128	Mclvor Reserve: Hanks Batting Cage Upgrade (LRCI - phase 1)	150			150		150						-

	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Capital Works Program	2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP129	RecWest West Footscray - Design	400	400										400
CAP130	Skinner Reserve Oval Redevelopment	1,500			1,500		1,500						-
CAP131	Alex Beaton Reserve - Play Units, Table Tennis and Soccer post	687		687									687
CAP132	MAC - Waterslide and splashpark (Y1 - detail design & part construction)	2,500	2,500				1,500					1,000	-
CAP133	Total - Recreational, Leisure and Community Facilities	5,237	2,900	687	1,650	-	3,150	-	-	-	-	1,000	1,087
CAP134	Parks, Open Space and Streetscapes												
CAP135	Alex Beaton Reserve - Path renewal	77		77									77
CAP136	Drey Park - Irrigation	60		60									60
CAP137	Fels Reserve - Irrigation	50		50									50
CAP138	Footscray Park - Rock walls and Shelter (Investigate, replace and construct)	250		250									250
CAP139	Mappin Reserve - Irrigation	90		90									90
CAP140	McDougall Drive Reserve - Bridge crossing	53		53									53
CAP141	McNish Reserve - Playground	50		50									50
CAP142	Newell Paddock - Water Supply upgrade	10		10									10
CAP143	Yarrville Gardens - Path Renewal (Year 1)	400		400									400
CAP144	Ravenhall Park	180	180								180		-
CAP145	Saltriver PI - New Park	350	350				350						-
CAP146	Footscray park Masterplan Implementation	300			300								300
CAP147	Footscray Wharf and Promenade Project	2,000			2,000							1,127	873
CAP148	Warde and Whitehall Streets Pocket Park	1,300	1,300				1,300						-
CAP149	Cruickshank Park paths and planting	623			623		300						323
CAP150	Total - Parks, Open Space and Streetscapes	5,793	1,830	1,040	2,923	-	1,950	-	-	-	180	1,127	2,536
CAP151	Waste Management												
CAP152	Bin Replacement and New bins	250	125	125									250

Ref	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
			2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000
	Capital Works Program												
CAP153	Public Place Recycling	125	125										125
CAP154	Footscray Park - Bin Surround Upgrade	80			80								80
CAP155	Food and Garden Organics Waste Rollout	800	800				300						500
CAP156	Total - Waste	1,255	1,050	125	80	-	300	-	-	-	-	-	955
CAP157	Other Infrastructure												
CAP158	Sustainability												
CAP159	Climate Emergency	600	600										600
CAP160	Total - Other Infrastructure	600	600	-	-	-	-	-	-	-	-	-	600
CAP161	Total Infrastructure	27,473	9,997	9,953	7,523	-	9,125	200	-	-	180	4,877	13,091
CAP162	Total Capital Works 2021/22	39,567	14,963	14,881	9,723	-	9,433	200	-	500	180	9,281	19,973

4.4.3 Capital Works Carried Forward From the 2020/21 Year

Ref	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Funding						
			2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000
	Capital Works Program - Carried Forward from the 2020/21 Year												
CAP163	Buildings												
CAP164	Claire Court Kinder renewal of outdoor playground	238			238							238	-
CAP165	North Maidstone kinder Playground upgrade	150			150							150	-
CAP166	Maribyrnong Aquatic Centre - Customer Counter & Change room refurbishment	200			200							200	-
CAP167	Total Buildings	588	-	-	588	-	-	-	-	-	-	588	-

Ref	For The Year Ending 30 June 2022 Capital Works Program - Carried Forward from the 2020/21 Year	Project Cost 2021/22 \$'000	Asset Expenditure Types				Funding						
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP168	Roads												
CAP169	Monash Street: Prince to Gordon	100		100								100	-
CAP170	Total Roads	100	-	100	-	-	-	-	-	-	-	100	-
CAP171	Drainage												
CAP172	Drainage improvement program - Montgomery Street	100		100								100	-
CAP173	Total Of Drainage	100	-	100	-	-	-	-	-	-	-	100	-
CAP174	Parks, Open Space and Streetscapes												
CAP175	Footscray Wharf and Promenade Project	2,735	2,735									2,735	-
CAP176	Local Parks Program - Pocket Parks - Birmingham Street Park	469	469									469	-
CAP177	Hansen Reserve Playground and Bike Track (Implementation of Masterplan)	887			887						887		-
CAP178	Henry Turner South Pavilion Detail Design	128			128							128	-
CAP179	Stony Creek Trail construction - Waratah to Roberts Street	50	50									50	-
CAP180	Total Parks, Open Space and Streetscapes	4,269	3,254	-	1,015	-	-	-	-	-	887	3,382	-
CAP181	Off street Carparks	-											-
CAP182	Chifley Drive Carpark near Coulson Garden Playground	80		80								80	-
CAP183	Total Off street Carparks	80	-	80	-	-	-	-	-	-	-	80	-
CAP184	Total Capital Works carry forward from 2020/21	5,137	3,254	280	1,603	-	-	-	-	-	887	4,250	-
CAP185	Total Capital Works 2021/22 (Including C/fwd.)	44,704	18,217	15,161	11,326	-	9,433	200	-	500	1,067	13,531	19,973

4.5 Asset Improvement Program

This section presents a listing of the improvement works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary of Asset Improvements

Ref	Asset Improvement Program	Project Cost	Asset Expenditure Types				Funding Sources						
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For The Year Ending 30 June 2022		2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
Property		4,459	741	2,288	1,430	-	-	-	-	-	-	240	4,219
Plant & Equipment		-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure		7,322	2,638	1,642	3,042	-	400	-	-	-	100	1,814	5,008
Total - Improvement Works 2020/21		11,781	3,379	3,930	4,472	-	400	-	-	-	100	2,054	9,227

4.5.2 New Improvement Works

Ref	Asset Improvement Program	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources					
		2021/22 \$(000)	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
CAP186	Property												
CAP187	Land												
CAP188	Land Remediation - Various Sites	500			500								500
CAP189	Total Land	500	-	-	500	-	-	-	-	-	-	-	500
CAP190	Buildings												
CAP191	Building PMO, Design and Contingency	550		550									550
CAP192	Masterplan, feasibility and QS (LHWB)	175	175										175
CAP193	Operations Centre Masterplan Implementation	50			50							40	10
CAP194	Civic Precinct Redevelopment - Early Works	250	250										250
CAP195	Community Facility Furniture Replacement (10 Year)	100			100								100
CAP196	Maribyrnong Reserve												
	Community Hub Development												
	Year 1 - Feasibility Study (21/22)												
	Year 2 - Concept Design (22/23)	216	216										216
	Year 3 - Detailed Design (23/24)												
	Years 4 & 5 - Construction*												
	*Includes 1% for Public Art												
CAP197	Norfolk St CCC Facility Upgrade or Relocation to include Community Hub												
	Year 1 - Feasibility Study (2021/22)												
	Year 2 - Concept Design	100	100										100
	Year 3 - Detailed Design												
	Year 4&5 - Construction*												
	*Includes 1% for Public Art												

	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Asset Improvement Program	2021/22 \$(000)	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
	*DCP Project No.375 - Required Council spend of \$1.95m (but we potentially want to rebuild on a different site) (18.5% collection)												
CAP198	Big Fish Workshop - Roof works	30		30									30
CAP199	Bluestone Church & Arts Space - lighting & acoustics	20			20								20
CAP200	Yarraville Community Centre - Paint and repair works - priority works	80		80									80
CAP201	Maribyrnong Community Centre - Walls and toilet	40		40									40
CAP202	North Maidstone Kindergarten - CCTV, Swipe key and Veranda	100			100								100
CAP203	Braybrook Early Learning Centre												
	- Supply and install finger guards on all external doors												
	- Supply and install roller shutter over kitchen bench to secure rooms 2 and 3 in a lockdown situation.	40			40								40
CAP204	Cherry Cres Kindergarten	53		53									53
CAP205	Clare Court Children's Centre	300		300									300
CAP206	Norfolk St Children's Centre	250		250									250
CAP207	Signage renewal	40		40									40
CAP208	MAC - Plant Renewal	200		200									200
CAP209	MAC - Building Improvement	225		-	225								225
CAP210	MAC - HVAC	100		100									100
CAP211	Footscray Youth club	15		15									15
CAP212	Building Compliance Audits - Switchboard Audits	150		150									150
CAP213	Building Compliance Audits - Hydraulic	100		100									100
CAP214	Building Compliance Audits - Fire Panels	80		80									80

Ref	Asset Improvement Program	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources					
		2021/22 \$(000)	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
CAP215	Building Compliance Audits - Light Towers	80		80									80
CAP216	Building Compliance Audit - Electric Scoreboard	10		10									10
CAP217	Building Compliance Audit - Solar Panel	20		20									20
CAP218	Bi Lock	15		15									15
CAP219	Asbestos and HAZMAT Audits (Including removal)	95			95								95
CAP220	DDA Access	100		-	100								100
CAP221	Demolition	175		175									175
CAP222	47 Moreland Street Feasibility Study	200			200							200	-
CAP223	Total Buildings	3,959	741	2,288	930	-	-	-	-	-	-	240	3,719
CAP224	Total - Property	4,459	741	2,288	1,430	-	-	-	-	-	-	240	4,219
CAP225	Infrastructure												
CAP226	Roads												
CAP227	Roads, Footpath, Kerb & Drainage PMO, Design and Contingency	450		450									450
CAP228	Local Area Traffic Management (LATM)	500			500								500
CAP229	Minor Works, signs, line marking, bike parking	100			100								100
CAP230	Yarraville Village COVID Friendly Road Closure	31	31										31
CAP231	Road Safety - Implementation of 40km signs	200			200								200
CAP232	Total - Roads	1,281	31	450	800	-	-	-	-	-	-	-	1,281
CAP233	Footpath and Cycleways												
CAP234	Bicycle trail lighting	655			655							455	200
CAP235	Mountain Bike Track Feasibility & Design	150	150										150
CAP236	Total - Footpath and Cycleways	805	150	-	655	-	-	-	-	-	-	455	350
CAP237	Drainage												
CAP238	Drainage and Bridge valuation	125	125										125
CAP239	Flood Modelling	250	250	-									250
CAP240	Total Drainage	375	375	-	-	-	-	-	-	-	-	-	375

	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Asset Improvement Program	2021/22 \$(000)	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
CAP241	Recreational, Leisure and Community Facilities												
CAP242	Indoor Stadium - Planning	50	50										50
CAP243	Sports Field Surface - Various	150		150									150
CAP244	Sports Netting and Fencing - Various	150		150									150
CAP245	Sports Lighting - Various	150		150									150
CAP246	Softball, fencing, bollards - Various	200		200									200
CAP247	Mclvor Reserve Yarraville Glory Lighting	315			315							315	-
CAP248	Western Lawn Surface and Lighting upgrade - design	100			100								100
CAP249	Centre of Excellence - Henry Turner North (Year 1)	12	12										12
CAP250	Hanmer Reserve - Cricket Nets Upgrade	550			550		400						150
CAP251	Hansen Sports Lightening - all oval	10			10								10
CAP252	Yarraville glory soccer female friendly change rooms	10			10								10
CAP253	Footscray Youth club female friendly change rooms design	20			20								20
CAP254	Greelish Oval & dog park lighting and service design	20	20										20
CAP255	MAC - Waterslide and splash park	25			25								25
CAP256	Henry Turner South Tennis Lighting	5			5								5
CAP257	Pennell Reserve netball & oval design	25			25								25
CAP258	Total - Recreational, Leisure and Community Facilities	1,792	82	650	1,060	-	400	-	-	-	-	315	1,077
CAP259	Parks, Open Space and Streetscapes												
CAP260	Parks & Open space PMO, Design and Contingency	250		250									250

	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
Ref	Asset Improvement Program	2021/22 \$(000)	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
CAP261	Berbert Park - develop new open space	100	100								100		-
CAP262	WFNAC Barkly Village Design	130	130									100	30
CAP263	Public Art Renewal	45		45								15	30
CAP264	Public Art	150	150									30	120
CAP265	Doug Mills Reserve - Irrigation design and Fence install	45		45									45
CAP266	Hanmer Oval - retaining wall NE side - design and construct	100		100									100
CAP267	Sealeaf Square - Furniture, Monument, light, horticulture	75		75									75
CAP268	Lions Reserve Upgrade West Footscray	85			85							85	-
CAP269	Street Tree Planting and Urban Forest Strategy	850	850										850
CAP270	Gateway and Park Signage	50	50										50
CAP271	Stony Creek - Hyde Street Reserve - Landscape upgrade	105			105							105	
CAP272	Stony Creek Directional Signage	100	100										100
CAP273	Total - Parks, Open Space and Streetscapes	2,085	1,380	515	190	-	-	-	-	-	100	335	1,650
CAP274	Other Infrastructure												
CAP275	Street Lights LED Upgrade	75			75								75
CAP276	Smart Cities \$ Suburbs Program - Connect Community to Council Assets	200	200										200
CAP277	Total Other Infrastructure	275	200	-	75	-	-	-	-	-	-	-	275
CAP278	Total Infrastructure	6,613	2,218	1,615	2,780	-	400	-	-	-	100	1,105	5,008
CAP279	Total Improvement Works 2021/22	11,072	2,959	3,903	4,210	-	400	-	-	-	100	1,345	9,227

4.5.3 Improvement works carried forward from the 2020/21 year

Ref	For The Year Ending 30 June 2022	Project Cost	Asset Expenditure Types				Summary of Funding Sources							
	Asset Improvement Program - Carried Forward from the 2020/21 Year		2021/22 \$(000)	New \$(000)	Renewal \$(000)	Upgrade \$(000)	Expansion \$(000)	Grants \$(000)	Contributions \$(000)	Borrowings \$(000)	Asset Sales \$(000)	Open Space Reserve \$(000)	Major Project & Other Reserves \$(000)	Council Cash \$(000)
CAP279	Recreational, Leisure and Community Facilities													
CAP280	Yarrville Oval Master Plan and Cricket Net Redevelopment	180	180										180	-
CAP281	Mclvor Reserve (Footscray Hockey) - fencing and seating	35	35										35	-
CAP282	Mclvor Reserve Yarrville Glory Lighting	169			169								169	-
CAP283	Total - Recreational, Leisure and Community Facilities	384	215	-	169	-	-	-	-	-	-	-	384	-
CAP284	Parks, Open Space and Streetscapes													
CAP285	Lower Maribyrnong River Shade and Vegetation	55	55										55	-
CAP286	Improving recreational access to the Maribyrnong River	93			93								93	-
CAP287	Footscray Central Activity Area - Public Realm and Active Transport Response to COVID-19	150	150										150	-
CAP288	McNish Reserve Landscape Setting	27		27									27	-
CAP289	Total Parks, Open Space and Streetscapes	325	205	27	93	-	-	-	-	-	-	-	325	-
CAP290	Total Improvement Works carry forward from 2020/21	709	420	27	262	-	-	-	-	-	-	-	709	-
CAP291	Total Improvement Works 2021/22 (Including C/fwd.)	11,781	3,379	3,930	4,472	-	400	-	-	-	100	2,054	9,227	

4.6 Summary of Capital Works & Asset Improvement Program

Capital & Improvement Works Program	Project Cost	Asset Expenditure Types				Summary of Funding Sources						
For The Year Ending 30 June 2022	2021/22 \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
Property												
- Land	2,150	-	-	2,150	-	-	-	-	-	-	528	1,622
- Buildings	10,075	4,423	3,584	2,068	-	308	-	-	-	-	3,420	6,347
Total Property	12,225	4,423	3,584	4,218	-	308	-	-	-	-	3,948	7,969
Plant and Equipment												
- Computers and Telecommunications	2,256	1,284	972	-	-	-	-	-	-	-	1,284	972
- Library Books	860	-	860	-	-	-	-	-	-	-	-	860
- Plant, Machinery and Equipment	1,800	-	1,800	-	-	-	-	-	500	-	-	1,300
Total Plant and Equipment	4,916	1,284	3,632	-	-	-	-	-	500	-	1,284	3,132
Infrastructure												
- Roads	9,088	31	7,307	1,750	-	958	200	-	-	-	850	7,080
- Bridges	150	150	-	-	-	-	-	-	-	-	150	-
- Footpath and Cycleways	6,650	3,617	458	2,575	-	2,767	-	-	-	-	2,305	1,578
- Drainage	1,361	375	986	-	-	-	-	-	-	-	100	1,261
- Recreational, Leisure and Community Facilities	7,413	3,197	1,337	2,879	-	3,550	-	-	-	-	1,699	2,164
- Parks, Open Space and Streetscapes	12,472	6,669	1,582	4,221	-	1,950	-	-	-	1,167	5,169	4,186
- Waste Management	1,255	1,050	125	80	-	300	-	-	-	-	-	955
- Off-street Carparks	80	-	80	-	-	-	-	-	-	-	80	-
- Other Infrastructure	875	800	-	75	-	-	-	-	-	-	-	875
Total - Infrastructure	39,344	15,889	11,875	11,580	-	9,525	200	-	-	1,167	10,353	18,099
Total - Capital Works	56,485	21,596	19,091	15,798	-	9,833	200	-	500	1,167	15,585	29,200

4.7 Summary of Planned Capital Works Expenditure - For the four years ended 30 June 2025

2021-2022 (Year 1) Summary

Capital works program for the year ending 30 June 2022	Asset Expenditure Types					Summary of Funding Sources							
	Total \$000	New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Total \$000	Grants \$000	Contributions \$000	Borrowings \$000	Asset Sales \$000	Open Space Reserve \$000	Major Projects & Other Reserves \$000	Council Cash \$000
Property													
- Land	1,650	-	-	1,650	-	1,650	-	-	-	-	-	528	1,122
- Buildings	6,116	3,682	1,296	1,138	-	6,116	308	-	-	-	-	3,180	2,628
Total Property	7,766	3,682	1,296	2,788	-	7,766	308	-	-	-	-	3,708	3,750
Plant & Equipment													
- Computers & Telecommunications	2,256	1,284	972	-	-	2,256	-	-	-	-	-	1,284	972
- Library Books	860	-	860	-	-	860	-	-	-	-	-	-	860
- Plant, Machinery & Equipment	1,800	-	1,800	-	-	1,800	-	-	-	500	-	-	1,300
Total Plant & Equipment	4,916	1,284	3,632	-	-	4,916	-	-	-	500	-	1,284	3,132
Infrastructure													
- Roads	7,807	0	6,857	950	-	958	200	-	-	-	850	5,799	7,807
- Bridges	150	150	-	-	-	150	-	-	-	-	-	150	-
- Footpath and cycleways	5,845	3,467	458	1,920	-	2,767	-	-	-	-	1,850	1,228	5,845
- Drainage	986	-	986	-	-	986	-	-	-	-	-	100	886
- Recreational, leisure and community facilities	5,237	2,900	687	1,650	-	5,237	3,150	-	-	-	-	1,000	1,087
- Parks, open space and streetscapes	10,062	5,084	1,040	3,938	-	10,062	1,950	-	-	-	1,067	4,509	2,536
- Waste management	1,255	1,050	125	80	-	1,255	300	-	-	-	-	-	955
- Off-street carparks	80	-	80	-	-	80	-	-	-	-	-	80	-
- Other infrastructure	600	600	-	-	-	600	-	-	-	-	-	-	600
Total- Infrastructure	32,022	13,251	10,233	8,538	-	32,022	9,125	200	-	-	1,067	8,539	13,091
Total- Capital Works	44,704	18,217	15,161	11,326	-	44,704	9,433	200	-	500	1,067	13,531	19,973

2022-23 (Year 2) Summary

Capital Works Program For The Year Ending 30 June 2023	Asset Expenditure Types					Summary of Funding Sources							
	Total \$000	New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Total \$000	Grants \$000	Contributions \$000	Borrowings \$000	Asset Sales \$000	Open Space Reserve \$000	Major Projects & Other Reserves \$000	Council Cash \$000
Property													
- Land	-	-	-	-	-	-	-	-	-	-	-	-	-
- Buildings	18,540	18,000	340	200	-	18,540	-	-	10,000	-	-	7,700	840
Total Property	18,540	18,000	340	200	-	18,540	-	-	10,000	-	-	7,700	840
Plant & Equipment													
- Computers & Telecommunications	1,159	200	959	-	-	1,159	-	-	-	-	-	200	959
- Library Books	875	-	875	-	-	875	-	-	-	-	-	-	875
- Plant, Machinery & Equipment	1,400	-	1,400	-	-	1,400	-	-	-	350	-	-	1,050
Total Plant & Equipment	3,434	200	3,234	-	-	3,434	-	-	-	350	-	200	2,884
Infrastructure													
- Roads	12,416	-	6,866	5,550	-	12,416	958	2,800	-	-	-	1,250	7,408
- Bridges	200	200	-	-	-	200	-	-	-	-	-	200	-
- Footpath and cycleways	2,868	1,600	598	670	-	2,868	-	-	-	-	-	-	2,868
- Drainage	747	-	747	-	-	747	-	-	-	-	-	-	747
- Recreational, leisure and community facilities	8,520	6,100	920	1,500	-	8,520	4,000	-	-	-	-	3,000	1,520
- Parks, open space and streetscapes	4,904	200	1,304	3,400	-	4,904	-	-	-	-	200	3,100	1,604
- Waste management	455	250	125	80	-	455	-	-	-	-	-	-	455
- Off-street carparks	-	-	-	-	-	-	-	-	-	-	-	-	-
- Other infrastructure	800	800	-	-	-	800	-	-	-	-	-	-	800
Total- Infrastructure	30,910	9,150	10,560	11,200	-	30,910	4,958	2,800	-	-	200	7,550	15,402
Total- Capital Works	52,884	27,350	14,134	11,400	-	52,884	4,958	2,800	10,000	350	200	15,450	19,126

2023-2024 (Year 3) Summary

Capital Works Program For The Year Ending 30 June 2024	Asset Expenditure Types					Summary of Funding Sources							
	Total \$000	New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Total \$000	Grants \$000	Contributions \$000	Borrowings \$000	Asset Sales \$000	Open Space Reserve \$000	Major Projects & Other Reserves \$000	Council Cash \$000
Property													
- Land	-	-	-	-	-	-	-	-	-	-	-	-	-
- Buildings	15,885	525	110	15,250	-	15,885	-	-	-	-	-	15,000	885
Total Property	15,885	525	110	15,250	-	15,885	-	-	-	-	-	15,000	885
Plant & Equipment						-							
- Computers & Telecommunications	899	-	899	-	-	899	-	-	-	-	-	-	899
- Library Books	890	-	890	-	-	890	-	-	-	-	-	-	890
- Plant, Machinery & Equipment	1,400	-	1,400	-	-	1,400	-	-	-	350	-	-	1,050
Total Plant & Equipment	3,189	-	3,189	-	-	3,189	-	-	-	350	-	-	2,839
Infrastructure													
- Roads	12,830	-	9,830	3,000	-	12,830	958	3,000	-	-	-	-	8,872
- Bridges						-							-
- Footpath and cycleways	1,693	500	523	670	-	1,693	-	-	-	-	-	-	1,693
- Drainage	768	-	768	-	-	768	-	-	-	-	-	-	768
- Recreational, leisure and community facilities	938	600	338	-	-	938	-	-	-	-	-	-	938
- Parks, open space and streetscapes	2,416	-	1,216	1,200	-	2,416	-	-	-	-	-	-	2,416
- Waste management	455	250	125	80	-	455	-	-	-	-	-	-	455
- Off-street carparks	-	-	-	-	-	-	-	-	-	-	-	-	-
- Other infrastructure	800	800	-	-	-	800	-	-	-	-	-	-	800
Total- Infrastructure	19,900	2,150	12,800	4,950	-	19,900	958	3,000	-	-	-	-	15,942
Total- Capital Works	38,974	2,675	16,099	20,200	-	38,974	958	3,000	-	350	-	15,000	19,666

2024-2025 (Year 4) Summary

Capital Works Program For The Year Ending 30 June 2025	Asset Expenditure Types					Summary of Funding Sources							
	Total \$000	New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Total \$000	Grants \$000	Contributions \$000	Borrowings \$000	Asset Sales \$000	Open Space Reserve \$000	Major Projects & Other Reserves \$000	Council Cash \$000
Property													
- Land	-	-	-	-	-	-	-	-	-	-	-	-	-
- Buildings	19,160	8,750	160	10,250	-	19,160	-	-	-	-	-	17,266	1,894
Total Property	19,160	8,750	160	10,250	-	19,160	-	-	-	-	-	17,266	1,894
Plant & Equipment						-							
- Computers & Telecommunications	899	-	899	-	-	899	-	-	-	-	-	-	899
- Library Books	907	-	907	-	-	907	-	-	-	-	-	-	907
- Plant, Machinery & Equipment	1,400	-	1,400	-	-	1,400	-	-	-	350	-	-	1,050
Total Plant & Equipment	3,206	-	3,206	-	-	3,206	-	-	-	350	-	-	2,856
Infrastructure						-							
- Roads	11,997	-	7,997	4,000	-	11,997	958	-	-	-	-	-	11,039
- Bridges						-							-
- Footpath and cycleways	2,048	500	798	750	-	2,048	-	-	-	-	-	-	2,048
- Drainage	1,212	-	1,212	-	-	1,212	-	-	-	-	-	-	1,212
- Recreational, leisure and community facilities	907	-	907	-	-	907	-	-	-	-	-	-	907
- Parks, open space and streetscapes	2,287	-	1,987	300	-	2,287	-	-	-	-	-	-	2,287
- Waste management	375	250	125	-	-	375	-	-	-	-	-	-	375
- Off-street carparks	-	-	-	-	-	-	-	-	-	-	-	-	-
- Other infrastructure	800	800	-	-	-	800	-	-	-	-	-	-	800
Total- Infrastructure	19,626	1,550	13,026	5,050	-	19,626	958	-	-	-	-	-	18,668
Total- Capital Works	41,992	10,300	16,392	15,300	-	41,992	958	-	-	350	-	17,266	23,418

5. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

	Measure	Actual 2019/20	Forecast 2020/21	Budget 2021/22	2022/23	Projections 2023/24	2024/25	Trend +/-
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	-0.30%	-1.03%	3.24%	3.61%	3.84%	4.29%	+
Liquidity								
Working Capital	Current assets / current liabilities	382.03%	414.21%	363.78%	328.67%	334.49%	317.89%	-
Unrestricted cash	Unrestricted cash / current liabilities	190.12%	200.24%	183.26%	158.55%	138.85%	103.04%	-
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	0.00%	0.00%	0.00%	7.99%	6.93%	5.92%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	0.00%	0.00%	0.00%	0.91%	0.88%	0.86%	-
Indebtedness	Non-current liabilities / own source revenue	1.42%	1.51%	1.35%	6.99%	6.09%	5.23%	+
Asset renewal and upgrade	Asset renewal and upgrade expenses / Asset depreciation	120.48%	101.77%	146.19%	121.67%	165.09%	138.50%	+
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	74.11%	78.98%	75.43%	75.67%	75.89%	76.11%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality	0.34%	0.32%	0.33%	0.33%	0.33%	0.33%	+
Efficiency								
Expenditure level	Total expenses/ no. of property assessments	\$3,325.62	\$3,176.46	\$3,253.87	\$3,272.83	\$3,276.07	\$3,271.87	+
Revenue level	Total Rate Revenue (General Rates and Municipal Charges / no. of total property assessments	\$2,282.79	\$2,289.60	\$2,341.76	\$2,366.27	\$2,386.64	\$2,406.84	+

Key to Forecast Trend

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to Indicators

Adjusted underlying result - An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

Working capital - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease in 2020/2021 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.

Debt compared to rates - Trend indicates that borrowings are required to fund future city infrastructure projects.

Asset renewal and upgrade- This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

6. Summary of Financial Position

The following reports provide detailed analysis to support and explain the budget reports in the previous section.

This section includes the following analysis and information:

6.1 Summary of Financial Position

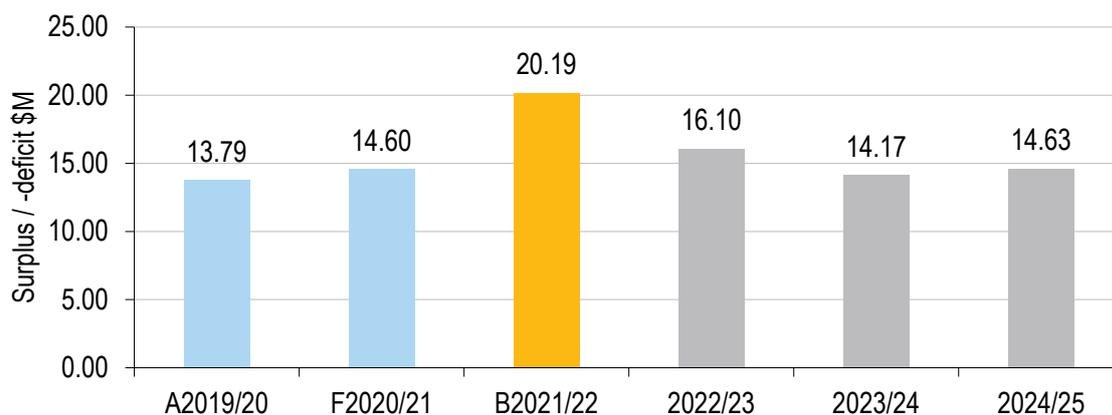
Council has prepared a Budget for the 2021/2022 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

6.1.1 Rates & Charges



It is proposed that the average rates increase by 1.5% for the 2021/22 year, raising total rates and charges of \$109.33 million, including \$1.059 million generated from supplementary rates. This will result in an increase in total revenue from rates and service charges of 4.57%. The difference between the rate cap of 1.5% and 4.57% is due to the annualised impact of supplementary rates raised in 2020/21 and Business relief package for businesses affected by the COVID-19 - \$1.7m 25% discount on September 2020 quarterly rate instalment for eligible businesses.

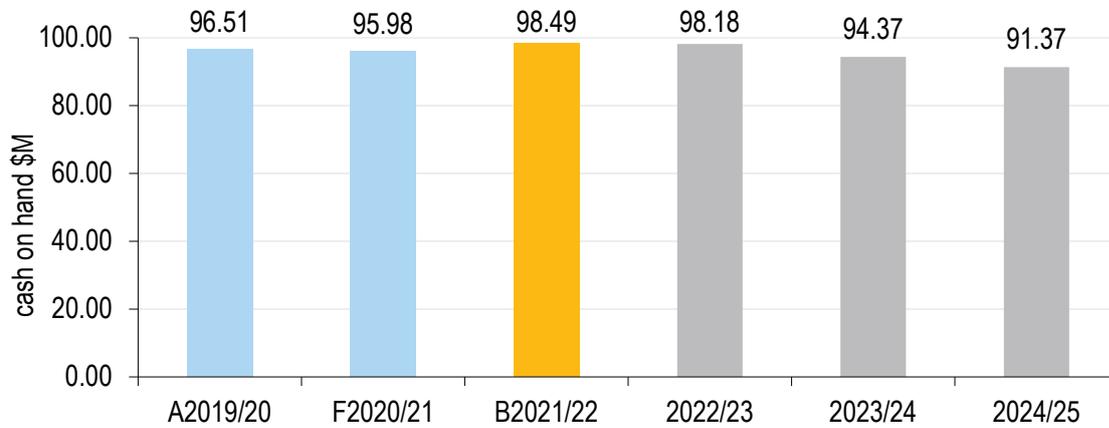
6.1.2 Operating Result



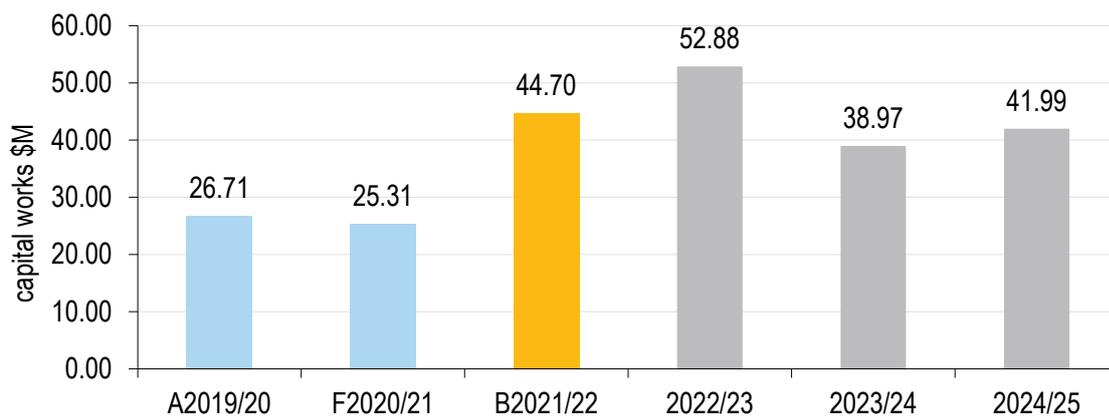
The expected operating result for the 2020/2021 year is a surplus of \$20.189 million, which is an increase of \$5.590 million over forecast of 2020/21. The improved operating result is due mainly to COVID 19 impact in 2020/21 and increase in non-recurrent capital grants in 2021/22.

The adjusted underlying result, which excludes items such as non-recurrent capital grants and contributions is a deficit of \$1.369 million for 2020/21 forecast and will increase to 4.689 million for 2021/22 (refer 6.1.6). 2020/21 deficit is mainly due to COVID 19 Business and Community relief package for 2020/21 and reduction in user fees and charges income due to closure of community facilities and delay in activation of ticket machines.

6.1.3 Cash & Investments

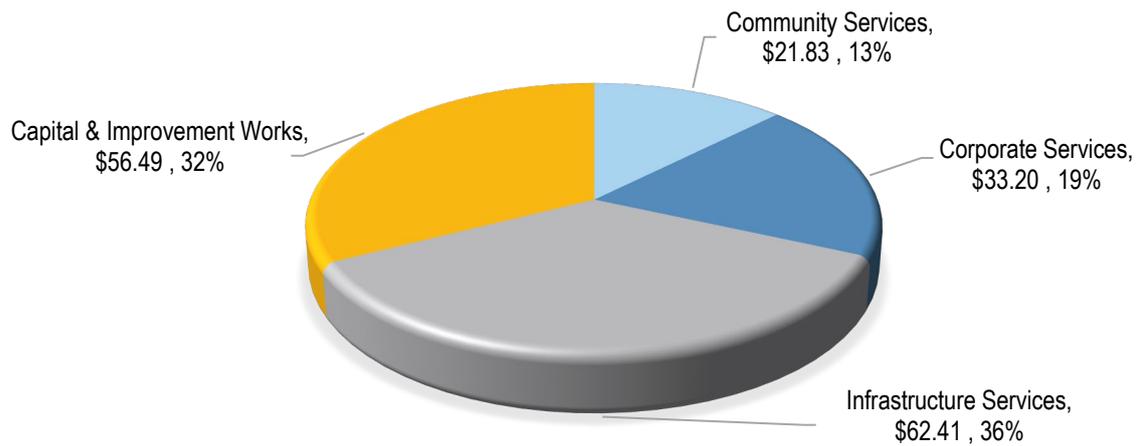


6.1.4 Capital Works



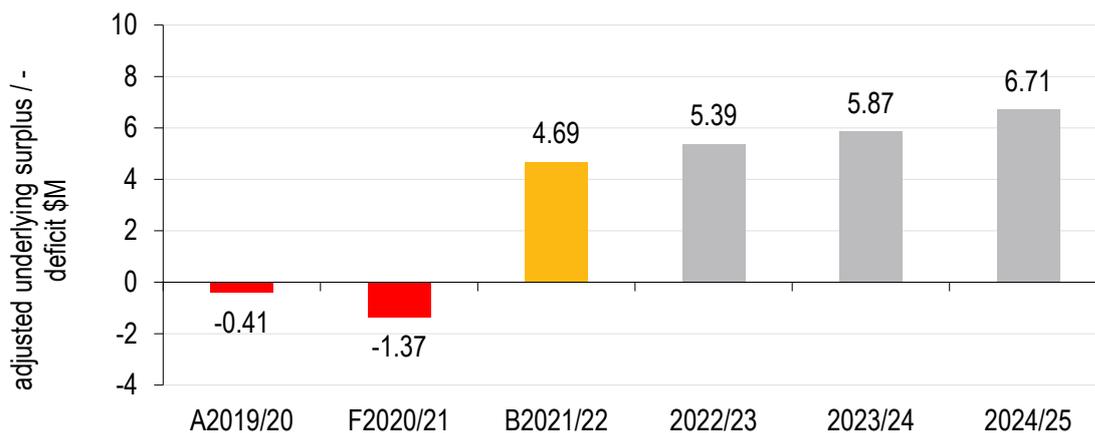
The capital works program for the 2021/2022 year is expected to be \$39.87 million. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. This year's program includes a number of major building projects. (Capital works is forecast to be \$33.82 million for the 2020/2021 year).

6.1.5 Council Expenditure Allocations (\$Million)



The previous chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

6.1.6 Financial Sustainability

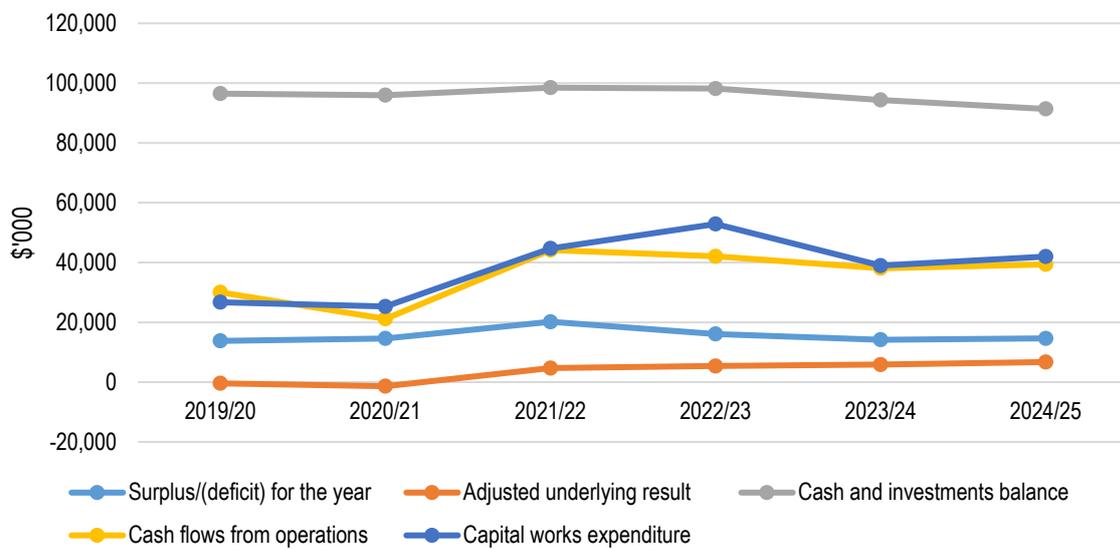
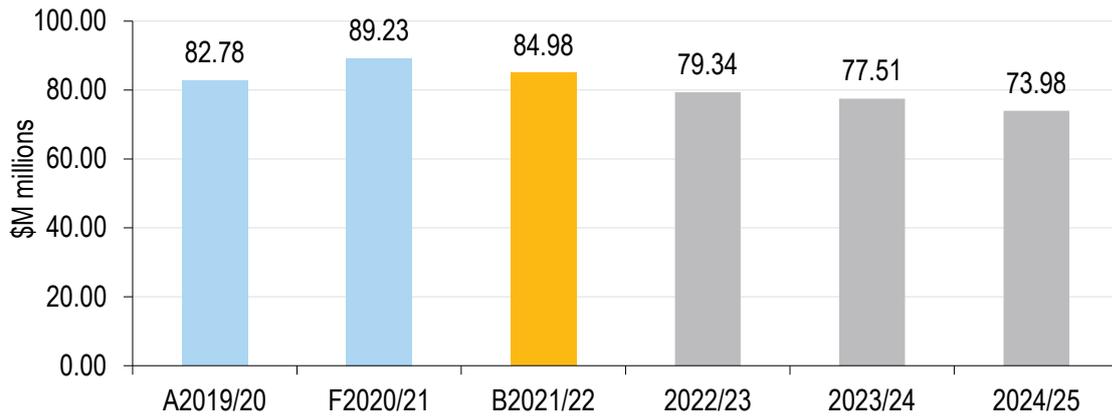


The adjusted underlying result, which excludes items such as non-recurrent capital grants and contributions is a deficit of \$1.37 million for 2020/21 forecast and will increase to \$4.69 million surplus for 2021/22.

A high level Projections for the years 2022/2023 to 2024/2025 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows an increasing surplus over the four year period. 2020/21 deficit is mainly due to COVID 19 Business and Community relief package for 2020/21 and reduction in user fees and charges income due to closure of community facilities and delay in activation of ticket machines.

6.1.7 Financial position

The financial position (working capital) is expected to improve will increase by \$6.46 million when compare from 2019/20 actuals to forecast 2020/21. This is mainly due to COVID 19 Business and Community relief package for 2019/20 and reduction in user fees and charges income due to closure of community facilities and delay in activation of ticket machines.



The following graph shows the general financial indicators over the four year period.

The key outcomes are as follows:

- Financial sustainability - Cash and investments is forecast to decrease from 2019/20 actuals of \$96.507 million to \$95.982 million.
- Service delivery strategy – Service levels have been maintained throughout the four year period. Despite this, operating surpluses are forecast in years 2021/2022 to 2024/2025.
- Borrowing strategy – New borrowings will be required in 2022/23 as further explained in the below section.

7. Rating Information

7.1 Rating Information

Introduction

The rating system determines how Council will raise the total budgeted funds. It does not affect the total amount of money to be raised by Council, but rather the relative share of revenue contributed by each property type. The Local Government Act 1989 requires that the rating system provide a “reasonable degree of stability in the level of the rates burden”.

Financial Management Principles

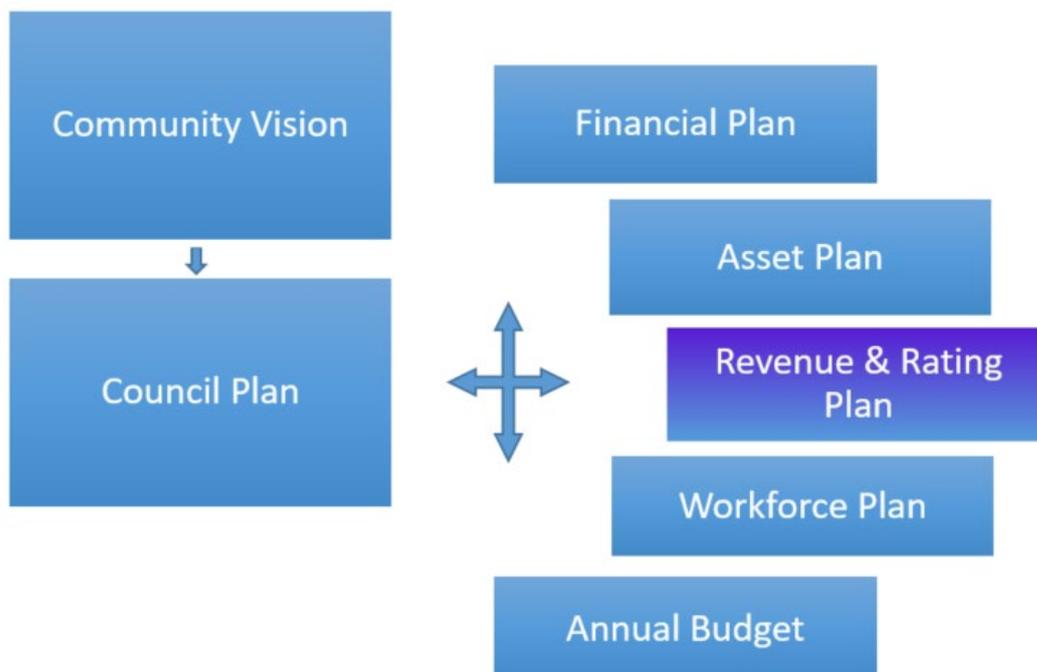
The Local Government Act prescribes the key principles of sound financial management for councils. All councils are required to implement and establish budgeting and reporting frameworks that are consistent with the following principles:

- Manage financial risks faced by Council prudently, having regard to economic circumstances.
- Pursue spending and rating policies that are consistent with a reasonable degree of stability in the level of the rate burden.
- Ensure that decisions and actions have regard to financial effects on future generations.
- Ensure full, accurate and timely disclosure of financial information relating to the Council.

These broad fiscal principles are reflected in the Revenue and Rating Plan.

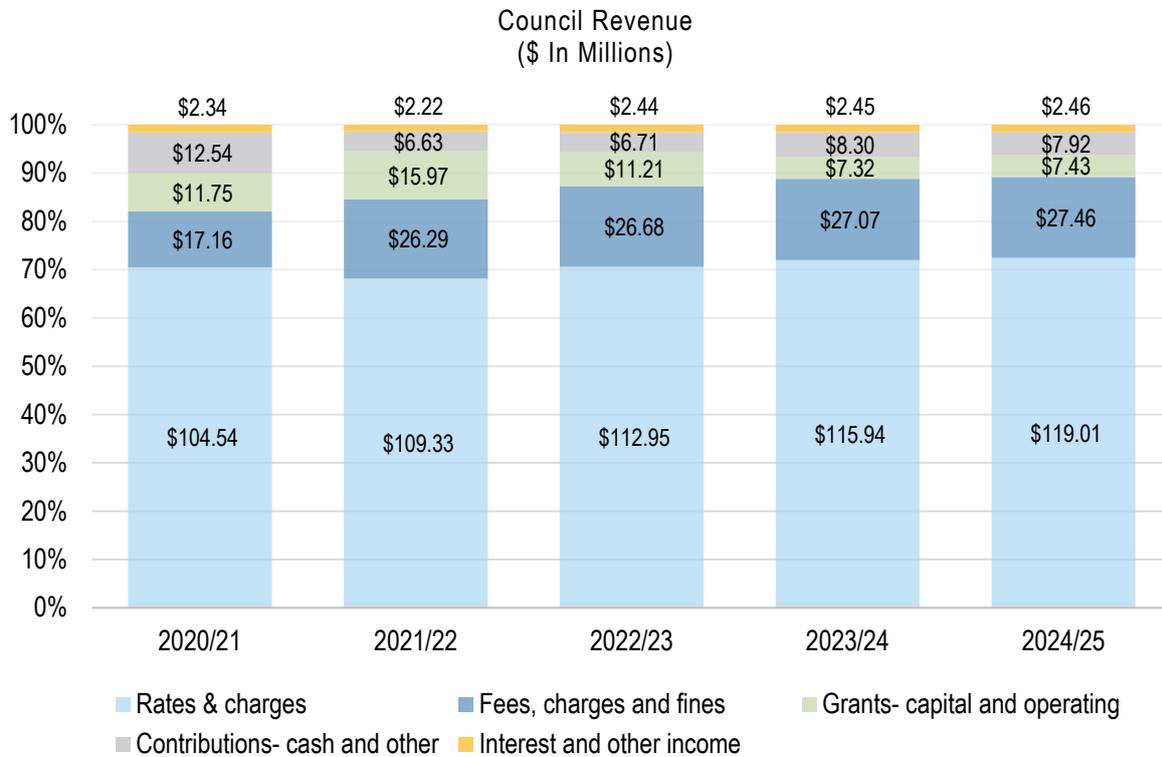
Relationship to other Plans and Processes

Council uses a number of planning processes and instruments to conduct operations. They enable us to identify and raise the necessary funds to provide services, balance competing needs and maintain the City’s assets and facilities. The following illustration shows the Rating Strategy in the context of Council’s other key strategic and financial planning processes and instruments:



Total Revenue

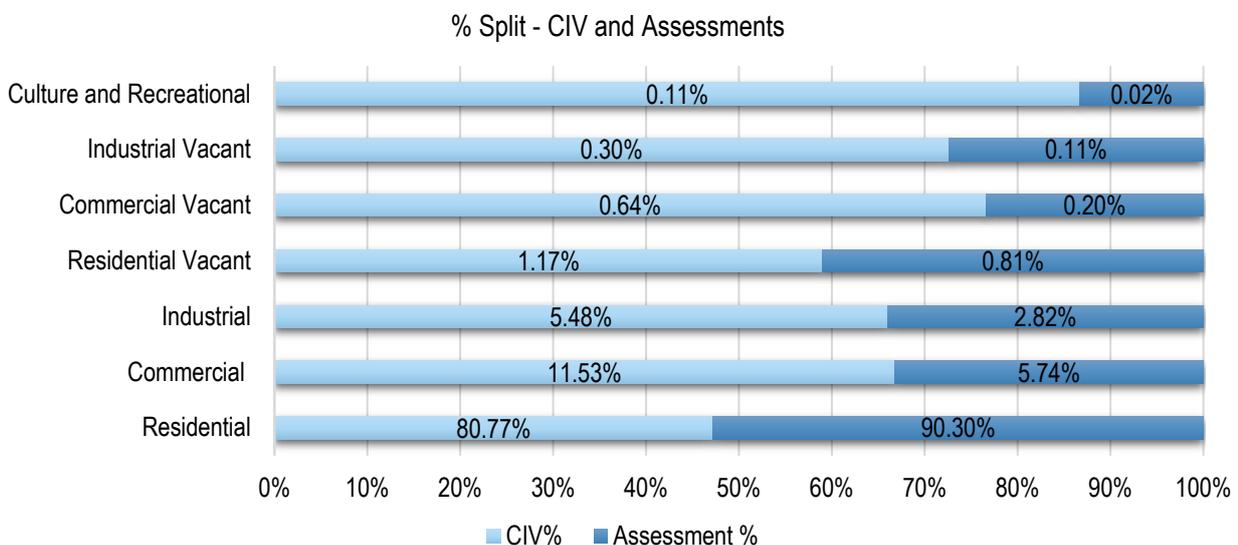
The City of Maribyrnong levies property rates under the Local Government Act 1989 with rates being the Council's main revenue source. The following chart provides a breakdown Council's key revenue sources in 2021/22 and for the following 3 years under the Revenue and Rating Plan.



This chart shows that rates are the Council main revenue source, accounting for 68.14% (\$109.33 million) of total income. Rates and charges revenue is raised by rates levied, municipal charge or waste charges levied.

Rateable Assessments and Valuations

The following chart shows the distribution of rate assessments (by number) in the City of Maribyrnong. The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year. The following chart shows the % breakdown of rate assessments compared to the % breakdown by valuation (\$CIV):



This chart shows that, whilst residential assessments account for the vast majority (90.29%) of the total number of rateable assessments, they account for only 80.77% of total CIV (reflecting the lower average assessment size for residential properties).

Conversely, commercial and industrial assessments, with a combined 8.57% of rateable assessments (by number), account for a combined 17.01% of total CIV (reflecting larger average assessment size).

Current & Proposed Rating Structure

The current (2020/21) City of Maribyrnong rating structure is as follows:

Type or class of land		2020/21 cents/\$CIV*
General rate for rateable residential properties	100%	0.0027622688
General rate for rateable commercial properties	125%	0.0034528300
General rate for rateable industrial properties	155%	0.0042815200
General rate for rateable vacant properties	200%	0.0055245400
General rate for rateable Cultural and Recreational properties	60%	0.0016573600

- Municipal Charge \$20 or waste charge \$179.75.
- Rebate for pensioners (in addition to State funded pensioners rates remission scheme) of 50% of total rates and charges up to a maximum of \$198.20.
- Provisions for the deferment and/or waivers of rates and charges in specific hardship cases including the COVID-19 Financial Hardship policy.

The proposed (2021/22) City of Maribyrnong rating structure is as follows:

Type or class of land		2021/22 cents/\$CIV*
General rate for rateable residential properties	100%	0.00274695
General rate for rateable commercial properties	135%	0.00370838
General rate for rateable industrial properties	160%	0.00439512
General rate for rateable Residential vacant properties	200%	0.00549390
General rate for rateable Commercial vacant properties	300%	0.00824085
General rate for rateable Industrial vacant properties	300%	0.00824085
General rate for rateable cultural and recreational properties	60%	0.00164817

- Municipal Charge \$20 or waste charge 1 \$198 and waste charge 2 \$222.
- Rebate for pensioners (in addition to State funded pensioners rates remission scheme) of 50% of total rates and charges up to a maximum of \$201.30.
- Provisions for the deferment and/or waivers of rates and charges in specific hardship cases including the COVID-19 Financial Hardship policy.
- Residential Vacant Land Rebate (new) – The objective is to provide the rate relief to the residential vacant land owners whose current differential is 200% to residential ratepayers. Upon application the rebate applied is 50% of the residential vacant land rate provided the Certificate of Occupancy is issued within 18 months of the completed building demolition.

Valuation System

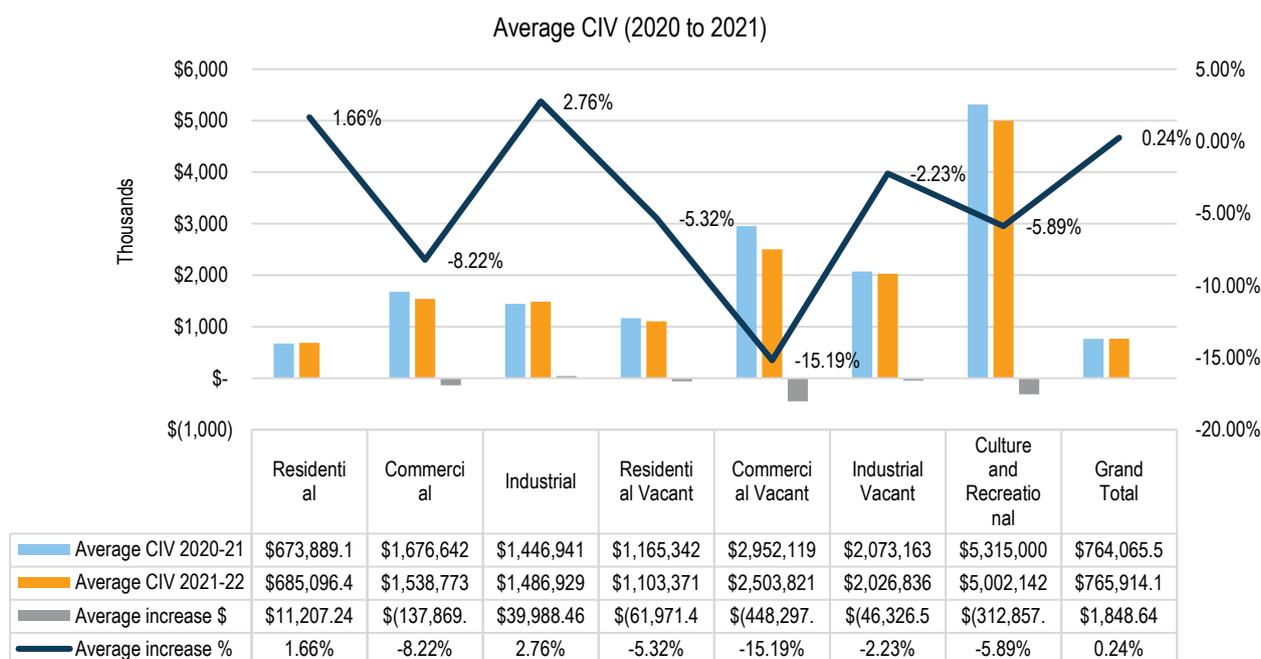
Capital Improved Value (CIV)

Maribyrnong City Council has in the past levied rates based on the Net Annual Value (NAV) of rateable property in the City. This has reflected the history of The City of Maribyrnong as an inner-city council with a high proportion of commercial and industrial assessments. Maribyrnong was one of six councils in Victoria that still use the NAV system (Melbourne City, Port Phillip, Yarra, Whittlesea and Glen Eira).

In February 2019, Maribyrnong Council decided (in principle) to change over to the capital improved value (CIV) system of rating from 2019/20 onwards. This decision was confirmed in April 2019. This proposition was then explored further during early 2019 as part of the community engagement process. Based on this, this Rating Strategy changed from the NAV system to CIV rating on 1 July 2019.

2020 Revaluation Outcomes

The chart below shows the impact of the most recent property revaluation in the City of Maribyrnong (returned in 2021). It shows the change in average CIV per assessment (by type) and the % change from 2020 to 2021.



This shows that the industrial sector is to have increased in value over the previous 12 month period (2.76% increase). The average residential assessment has increased in value by 1.66%, with the average commercial assessment decreasing by 8.22%.

Supplementary Valuations

Whilst the Council budget and the Rating Strategy is based a 'snapshot' of the City rate base at the present point in time, Council is continually adding new rate assessments throughout the rating year. New property developments, including subdivisions, strata (unit) developments, consolidations, as well as property improvements and renovations to existing properties, lead to supplementary valuations.

The long-term average of supplementary valuations is that these add approximately 1.0% to 1.5% to Council's valuation base (CIV) each year. This is included in Council's Long-term financial strategy. In 2020/21, in the current property market climate, supplementary valuations are assumed to be approximately 2%.

'Fair Go Rates System' (Rate Cap)

Planning for future rate increases has therefore been an important component of the Strategic Resource Planning and the Rating Strategy process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The FGRS is overseen by the Essential Services Commission. The current LTFS applies the following assumed rate cap/rate increase assumptions:

4 Years Budget	Yr1	Yr2	Yr3	Yr44
Year	2021/22	2022/23	2023/24	2024/25
Assumed Rate Increase	1.5%	2.0%	2.0%	2.0%

Revenue Raising Principles

In considering what rating tools and mechanisms are appropriate and equitable, Council must deal with all facets of the rating structure. This includes the valuation, budgetary requirements, differential rating and broad taxation principles. It must also consider rebates and concessions, as well as how to deal with situations of genuine hardship. With the goal of balancing service levels to meet the needs and expectations of the community, it must adopt a rating and charge system that will adequately resource its operations.

'Public Goods' and the 'Benefit' Principle:

A key determinant for Council to consider in a broader revenue policy sense is whether a service or activity should be funded from rates or through user charges (or through a combination of both). In determining if services should be funded by specific user charges or through rates, Council considers whether services are either entirely or partially 'public goods'. 'Public goods' are those services that provide a broad benefit to the community rather than a particular benefit to specific, identifiable individuals or groups. In the case of 'public goods', it is often difficult or impractical to exclude non-payers from the flow of benefits or to attribute costs to that user group.

Where possible, Council sets user charges based on the cost of provision of those services where there is clearly a direct line of benefit to users (i.e.; waste collection service). At the same time small scale services or those where it would be difficult to reliably attribute costs or collect fees are funded through rates.

Stability and Fiscal Responsibility:

Council ensures that the rating strategy is consistent with the principles of sound financial management. It also needs to be fiscally responsible and sustainable in the context of the adopted Long-term financial strategy. The Local Government Act (1989) requires that Council "...pursue spending and rating policies that are consistent with a reasonable degree of stability in the level of the rates burden". In this regard, it is Council's goal to minimise the impact of variations and fluctuations in the property market on the relative share of rates and charges paid by different ratepayer groups/sectors.

Balancing of Needs/Affordability:

A key goal in the rating strategy (together the Council's budgeting process) is balancing the competing community demands and needs of keeping rate increases as low as practicable (and within the State-wide rate cap). Rate setting and budgeting needs to be done whilst ensuring that the current and future needs of the community are adequately accounted for in terms of services, facilities and infrastructure.

Equity Principle:

This is a broad principle that applies to all public sector taxation. It includes so-called 'horizontal' and 'vertical' equity. Horizontal equity means that those in the same position (e.g. with the same property value) should be treated the same. Vertical equity in respect to property taxation means that higher property values should incur higher levels of tax.

Efficiency Principle:

This principle means that, in a technical sense, the rating system applied should not unduly interfere with the efficient operation of the economy. For Local Government, rates should be consistent with the policy objectives of Council.

Simplicity:

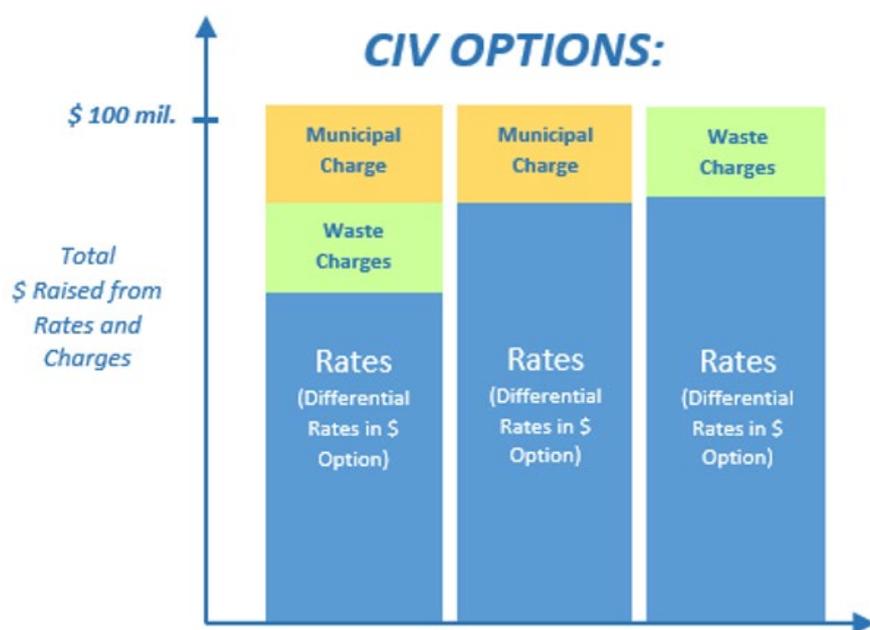
The simplicity principle refers to both administrative ease (and therefore lower administrative cost) and to the ability of ratepayers to understand how the rating system works. This second aspect aims to make the rating system transparent and capable of being questioned and challenged by ratepayers.

Capacity to Pay:

Council also takes into account the impacts on different ratepayers and service user groups and their capacity to pay. The rating strategy is based on Council's view of the most equitable, fair and fiscally responsible mix of rates and charges for the City of Maribyrnong under CIV rating.

Rates and Charges 'Mix' Options

By changing to CIV rating, this makes more rates and charges options available to Council to achieve a fair and equitable distribution of the rating burden on the community. These are shown below:



The 'mix' of rates and charges is applied by Council can only be applied to raise the same budgeted total amount of rates and charges according to the adopted Council budget. Each of the rates and charges options that are available to Council under CIV rating is addressed below:

Municipal Charge

Under the Local Government Act 1989, Councils that use the CIV system of rating also have the option of applying a flat annual municipal charge. A Municipal Charge is not permitted where NAV rating is applied. The purpose of a municipal charge as part of an overall rate mix is to provide a base revenue pool to cover part of Council's base administrative and governance cost structure. It does not fluctuate with and is independent of market-driven property valuations.

As a flat charge (applies equally to all assessments across the valuation spectrum), a Municipal Charge will impact on lower value assessments (i.e.; which are mostly residential) proportionately more than on higher value assessments (which are mostly commercial and industrial).

Under the Local Government Act 1989, a municipal charge may be levied on all rateable assessments, including residential, commercial and industrial. The maximum amount of revenue that may be raised from a municipal charge is 20% of total rates and charges levied. In Maribyrnong's case, that equates to approximately \$20.0 mil.

Waste Charge

Under the Local Government Act 1989, Councils are able to levy a waste charge to recoup the costs of providing the weekly waste and recycling collection and disposal services. A waste charge is allowed to be used under either the NAV or the CIV system but has not been applied in the City of Maribyrnong in the past.

Key features of a waste charge are:

- Waste charges are a compulsory (non-optional) fee-for-service charge levied only on those receiving the service. These are mostly (but not all) the residential assessments.
- Waste charges can be set as either a single, cross-the-board charge levied on all service recipients or at variable levels reflecting different service levels (i.e.; different charges for landfill and recycling and different charges for different bin sizes etc.).
- The total amount raised from waste charges cannot exceed the total expenses incurred by Council in delivering the relevant services. In the City of Maribyrnong's case, the total expense currently is approximately \$8.6m.
- On 19 November 2019 Council resolved to introduce food waste into the green waste bin as soon as possible. A two-phased roll out plan was developed, but was delayed due to the impacts of the pandemic. The revised roll out plan includes:

Phase 1 - targeted roll out to existing green bin users - now scheduled to begin 31 August, 2020

Phase 2 - roll out across the community to detached residential dwellings (22,000) – scheduled to begin in September 2021 and be delivered by May 2022.

A key advantage of a waste charge (or waste charges) is that it reflects the user-pays philosophy. A waste charge creates a direct and transparent link between the cost to Council of providing the service and the amount charged to users. Further, it creates the opportunity to introduce variable waste charges. The use of variable waste charges (i.e.; for different service types and levels etc.) creates the capacity for Council to use the pricing structure for waste services to pursue policy and behavioural change objectives. However, being a flat charge (like the municipal charge), waste charges tend to have a higher proportional impact on lower value assessments.

Differential rates

Under the Local Government Act 1989, where a Council applies the CIV rating system, it may choose to levy differential rates in the \$ on different property classes (residential, commercial, industrial and vacant lands). In considering the differential rates options, Council must have regard to an overall rating strategy as well as the overriding principles of fairness and equity (and other general taxation principles) in distributing the costs of its services to the wider community. The application of these principles needs to occur in a holistic, overall way, with no single principle operating in isolation or taking precedence over another. In some cases, the individual/narrow application of a certain taxation principle can contradict the application of another principle.

Rebates

Council has adopted the following rate rebates for the 2020/21 financial year.

State funded Pensioners rates remissions scheme - this is a rebate of 50% of rates and charges up to a maximum of \$241 per assessment (plus \$50 for the fire services levy).

- Maribyrnong City-funded pensioner rates rebate scheme – This is an additional rebate payable to pensioners of 50% of rates and charges up to a maximum of \$198.20.
- COVID-19 Affected Business 2020/21 – This is a temporary rebate scheme to offset the impacts to affected businesses for the 1st Quarter Instalment Rates September 2020. This rebate was payable to affected businesses only to the value of 25% of the September 2020 rate installment (including rates and charges, excluding the fire services levy and net of other rebates/offsets).

Council is proposing the following rate rebates for the 2021/22 financial year.

State funded Pensioners rates remissions scheme - this is a rebate of 50% of rates and charges up to a maximum of \$241 per assessment for 2020/21 (not yet set for 2021/22) plus \$50 for the fire services levy.

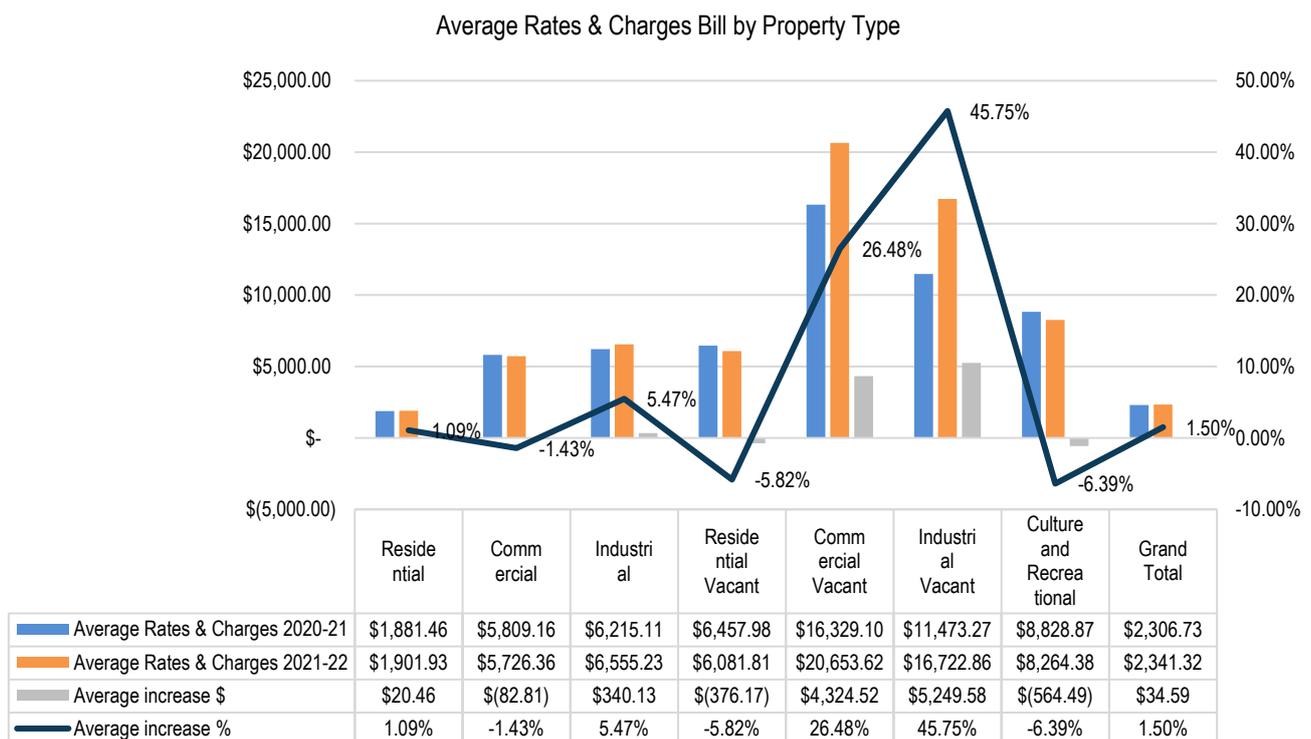
- Maribyrnong City-funded pensioner rates rebate scheme – This is an additional rebate payable to pensioners of 50% of rates and charges up to a maximum of \$201.30.
- Residential Vacant Land Rebate (new) – The objective is to provide the rate relief to the residential vacant land owners whose current differential is 200% to residential ratepayers. Upon application the rebate applied is 50% of the residential vacant land rate provided the Certificate of Occupancy is issued within 18 months of the completed building demolition.

Financial Impact

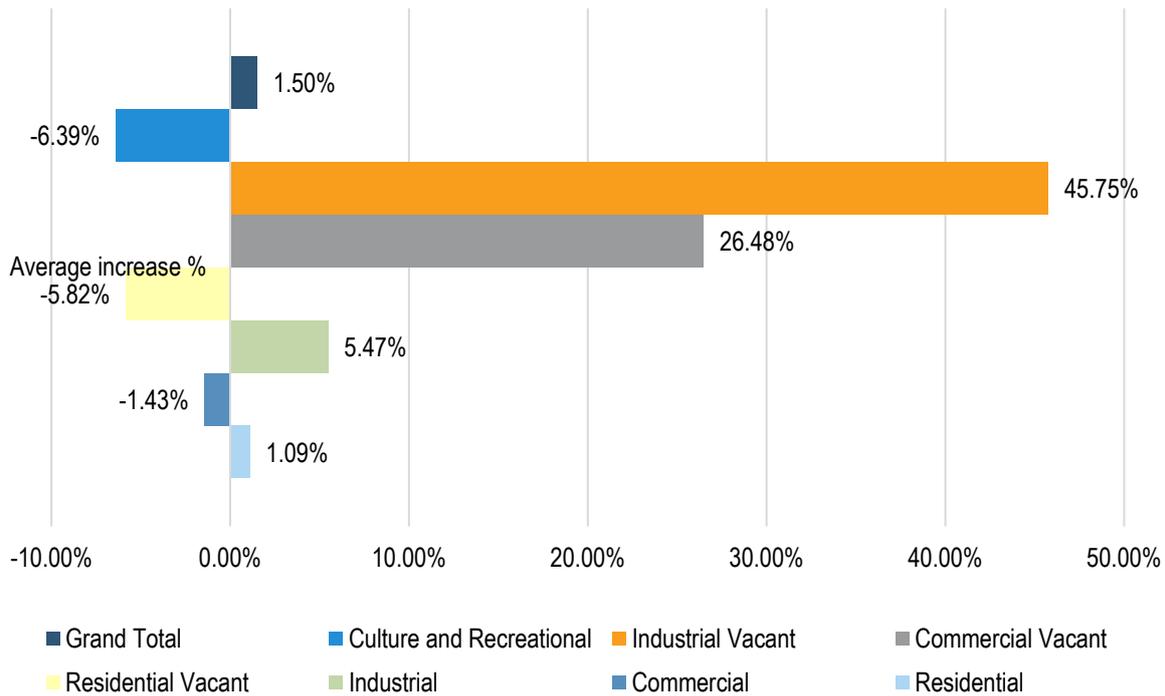
Average Rates bill (by type)

The following chart shows the average rates bill by assessment type under this rating strategy for 2021/22 (including all rates and flat charges, before any rebates):

The following chart shows the % change in average rates bill by assessment type (including all rates and flat charges, before any rebates):



% change in Average Rates & Charges (by Type)



The previous graphs show that, under the adopted rating strategy, the average residential rates and charges bill would increase, on average, by 1.09% in 2021/22. The average rates and charges for commercial will decrease by -1.43% and industrial ratepayers will increase by 5.47% in 2021/22. Rates and charges for residential vacant land will decrease by 5.82%.

Geographic Dispersal of Impacts

The following table shows the predicted % change to the average rates & charges bill (by assessment type and by locality/suburb) for 2021/22 (including rates, municipal and waste management charges):

Suburb Total	Rating Category 2021-22	Count of Assessment	Average of Rates & Charges 2020-21	Average of Rates & Charges 2021-22	Average increase \$	Average increase %
Braybrook	Residential	3,832	\$1,584.84	\$1,621.51	\$36.67	2.31%
	Commercial	209	\$3,956.67	\$4,057.87	\$101.19	2.56%
	Industrial	205	\$5,367.23	\$5,584.08	\$216.86	4.04%
	Residential Vacant	71	\$5,632.47	\$5,173.82	-\$458.65	-8.14%
	Commercial Vacant	12	\$5,238.39	\$7,189.54	\$1,951.15	37.25%
	Industrial Vacant	5	\$13,649.04	\$19,023.40	\$5,374.36	39.38%
Braybrook		4,334	\$1,968.47	\$2,020.12	\$51.65	2.62%
Footscray	Residential	8,670	\$1,542.18	\$1,531.39	-\$10.79	-0.70%
	Commercial	1,001	\$3,400.96	\$3,322.27	-\$78.69	-2.31%
	Industrial	189	\$6,854.19	\$6,954.96	\$100.78	1.47%
	Residential Vacant	50	\$4,436.32	\$4,080.54	-\$355.78	-8.02%
	Commercial Vacant	52	\$19,916.10	\$24,525.59	\$4,609.49	23.14%
	Industrial Vacant	7	\$13,918.16	\$22,187.89	\$8,269.72	59.42%
	Cultural & Recreational	3	\$3,406.54	\$3,541.59	\$135.05	3.96%
Footscray		9,972	\$1,949.02	\$1,961.74	\$12.73	0.65%

Suburb Total	Rating Category 2021-22	Count of Assessment	Average of Rates & Charges 2020-21	Average of Rates & Charges 2021-22	Average increase \$	Average increase %
Kingsville	Residential	1,811	\$1,922.33	\$1,946.32	\$24.00	1.25%
	Commercial	46	\$3,225.88	\$3,248.31	\$22.43	0.70%
	Industrial	5	\$3,710.67	\$3,342.71	-\$367.96	-9.92%
	Residential Vacant	8	\$6,414.66	\$5,603.18	-\$811.48	-12.65%
	Commercial Vacant	1	\$2,202.19	\$3,893.20	\$1,691.01	76.79%
Kingsville		1,871	\$1,978.51	\$1,998.74	\$20.23	1.02%
Maidstone	Residential	4,036	\$1,700.02	\$1,808.71	\$108.69	6.39%
	Commercial	100	\$4,889.53	\$5,111.98	\$222.45	4.55%
	Industrial	82	\$6,860.90	\$7,053.46	\$192.56	2.81%
	Residential Vacant	48	\$8,627.92	\$8,579.61	-\$48.31	-0.56%
	Commercial Vacant	4	\$18,506.49	\$26,946.98	\$8,440.49	45.61%
	Industrial Vacant	4	\$11,718.21	\$16,367.79	\$4,649.57	39.68%
	Cultural & Recreational	1	\$45,224.49	\$40,111.74	-\$5,112.76	-11.31%
Maidstone		4,275	\$1,986.68	\$2,108.71	\$122.02	6.14%
Maribyrnong	Residential	5,998	\$1,980.76	\$1,946.25	-\$34.50	-1.74%
	Commercial	593	\$12,736.67	\$12,425.20	-\$311.47	-2.45%
	Industrial	51	\$8,181.42	\$7,790.31	-\$391.10	-4.78%
	Residential Vacant	56	\$4,924.51	\$4,502.92	-\$421.58	-8.56%
	Commercial Vacant	4	\$31,965.65	\$40,297.15	\$8,331.50	26.06%
	Industrial Vacant	2	\$11,041.46	\$14,688.71	\$3,647.26	33.03%
Maribyrnong		6,704	\$3,024.52	\$2,965.66	-\$58.86	-1.95%
Seddon	Residential	2,406	\$2,329.33	\$2,334.65	\$5.32	0.23%
	Commercial	105	\$3,273.55	\$3,200.20	-\$73.35	-2.24%
	Industrial	8	\$4,098.15	\$4,174.76	\$76.61	1.87%
	Residential Vacant	28	\$3,549.79	\$3,570.43	\$20.65	0.58%
	Commercial Vacant	2	\$8,417.30	\$11,598.39	\$3,181.09	37.79%
Seddon		2,549	\$2,391.96	\$2,396.93	\$4.97	0.21%
Tottenham	Commercial	7	\$10,861.89	\$9,953.16	-\$908.73	-8.37%
	Industrial	196	\$7,709.37	\$8,826.27	\$1,116.90	14.49%
	Commercial Vacant	3	\$3,795.10	\$5,651.25	\$1,856.15	48.91%
	Industrial Vacant	14	\$9,326.88	\$14,050.05	\$4,723.17	50.64%
Tottenham		220	\$7,859.23	\$9,151.25	\$1,292.02	16.44%
West Footscray	Residential	5,279	\$1,789.15	\$1,824.23	\$35.08	1.96%
	Commercial	136	\$3,544.87	\$3,695.73	\$150.86	4.26%
	Industrial	194	\$4,640.07	\$5,290.07	\$650.00	14.01%
	Residential Vacant	35	\$5,419.84	\$5,057.12	-\$362.72	-6.69%
	Commercial Vacant	1	\$4,715.86	\$6,283.05	\$1,567.19	33.23%
	Industrial Vacant	10	\$18,347.66	\$25,842.70	\$7,495.04	40.85%
	Cultural & Recreational	1	\$749.24	\$745.19	-\$4.04	-0.54%
West Footscray		5,656	\$1,981.23	\$2,051.18	\$69.95	3.53%
Yarraville	Residential	6,800	\$2,403.63	\$2,443.99	\$40.36	1.68%
	Commercial	272	\$3,748.05	\$3,778.00	\$29.95	0.80%
	Industrial	283	\$6,009.92	\$6,043.28	\$33.36	0.56%
	Residential Vacant	54	\$11,263.97	\$10,583.04	-\$680.93	-6.05%
	Commercial Vacant	5	\$7,224.00	\$10,799.03	\$3,575.03	49.49%
	Industrial Vacant	7	\$1,929.91	\$2,715.94	\$786.02	40.73%
		Cultural & Recreational	2	\$2,804.36	\$3,184.49	\$380.12

Suburb Total	Rating Category 2021-22	Count of Assessment	Average of Rates & Charges 2020-21	Average of Rates & Charges 2021-22	Average increase \$	Average increase %
Yarraville		7,423	\$2,657.75	\$2,695.39	\$37.64	1.42%
Grand Total		43,004	\$2,306.73	\$2,341.32	\$34.59	1.50%
All Areas	Residential	38,832	\$1,881.46	\$1,901.93	\$20.46	1.09%
	Commercial	2,469	\$5,809.16	\$5,726.36	-\$82.81	-1.43%
	Industrial	1,213	\$6,215.11	\$6,555.23	\$340.13	5.47%
	Residential Vacant	350	\$6,457.98	\$6,081.81	-\$376.17	-5.82%
	Commercial Vacant	84	\$16,329.10	\$20,653.62	\$4,324.52	26.48%
	Industrial Vacant	49	\$11,473.27	\$16,722.86	\$5,249.58	45.75%
	Culture and Recreational	7	\$8,828.87	\$8,264.38	-\$564.49	-6.39%
	Grand Total	43,004	\$2,306.73	\$2,341.32	\$34.59	1.5%

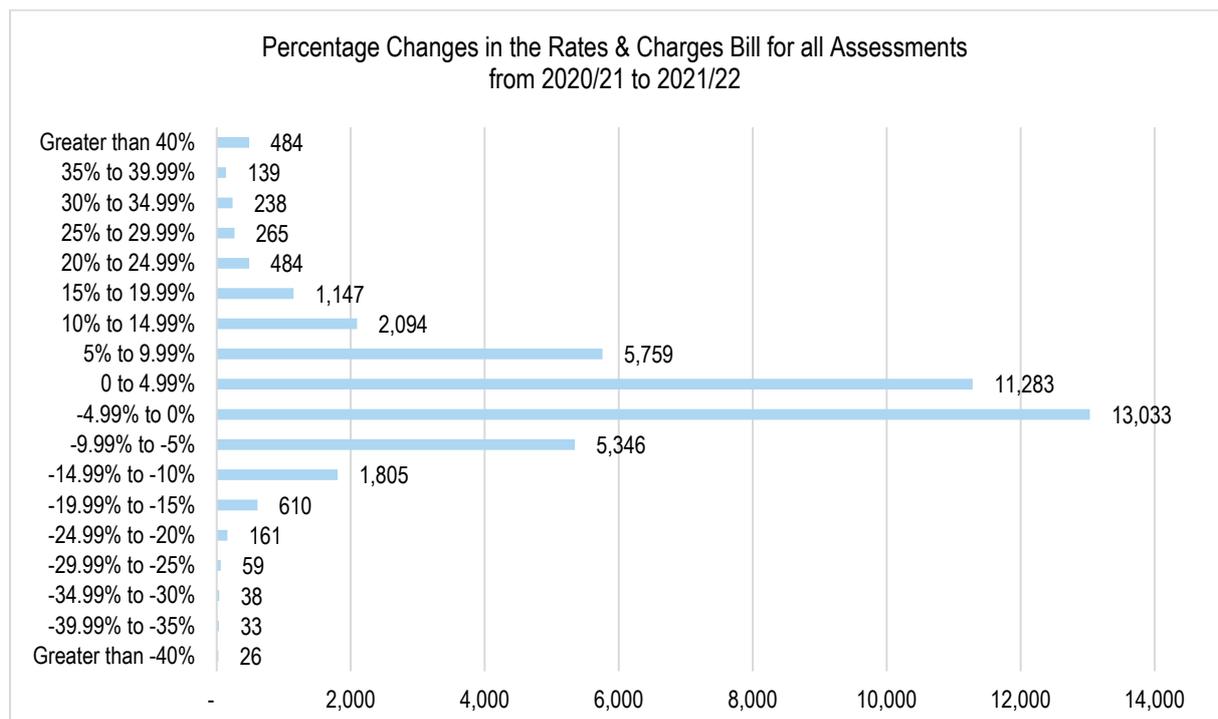
The above table show that the predicted average rate & charges bill movements, as they apply across the whole City of Maribyrnong, are not evenly dispersed when analysed suburb by suburb. This shows that there is likely to be significant geographic variability in average rate bill impacts across the City.

The impacts on residential rate assessments are reasonably consistent across all locations. They vary from a 6.39% average rate bill increase in Maidstone to a 1.74% average decrease in Maribyrnong.

For the commercial and industrial sectors, the movements range from an average rate bill increase of 14.49% (Tottenham industrial) to an average rate decrease of 4.78% (Maribyrnong industrial). It is noted that small observation numbers in some of the above property categories may mean 'outliers' have a disproportionate impact on category averages.

Frequency Distribution – % Rate Bill Movements

The chart below shows the frequency distribution of percentage changes in the total rates bill (including municipal charges) for all assessment types from 2020/21 to 2021/22 (before rebates).



This chart shows that the revaluation distribution impact, most ratepayers (32,394) will experience rate bill movements within the band of -40% to +4.99%. The chart also shows that number (861 assessments) would experience rate increases of over 30%.

Deferments, Waivers and Concessions

Council has a specific policy for the handling of hardship cases. This allows for the deferment of all or part of rates for varying times depending on circumstances. Interest on outstanding rates may also be waived in hardship cases. Applicants are required to specify the hardship grounds, on consideration of which Council may grant a deferment or waiver. This would generally continue until circumstances change, the land is sold or the property owner dies, when the rates and interest deferred would be taken from the property sale proceeds. Council adopted the COVID-19 Financial Hardship Policy on the 21 April 2020 Ordinary Council meeting to allow for change to its policy on deferments, discounts or waivers.

Payment of Rates

Rates may be paid by monthly/quarterly instalments or as a yearly lump sum payment. The Council also widely publicises the opportunity it allows for paying rates by arrangement throughout the year as it can be managed and encourages ratepayers who may be having difficulty to discuss payment arrangements with rates staff. Council proposes no change to its policy on payment of rates.

Application and Review

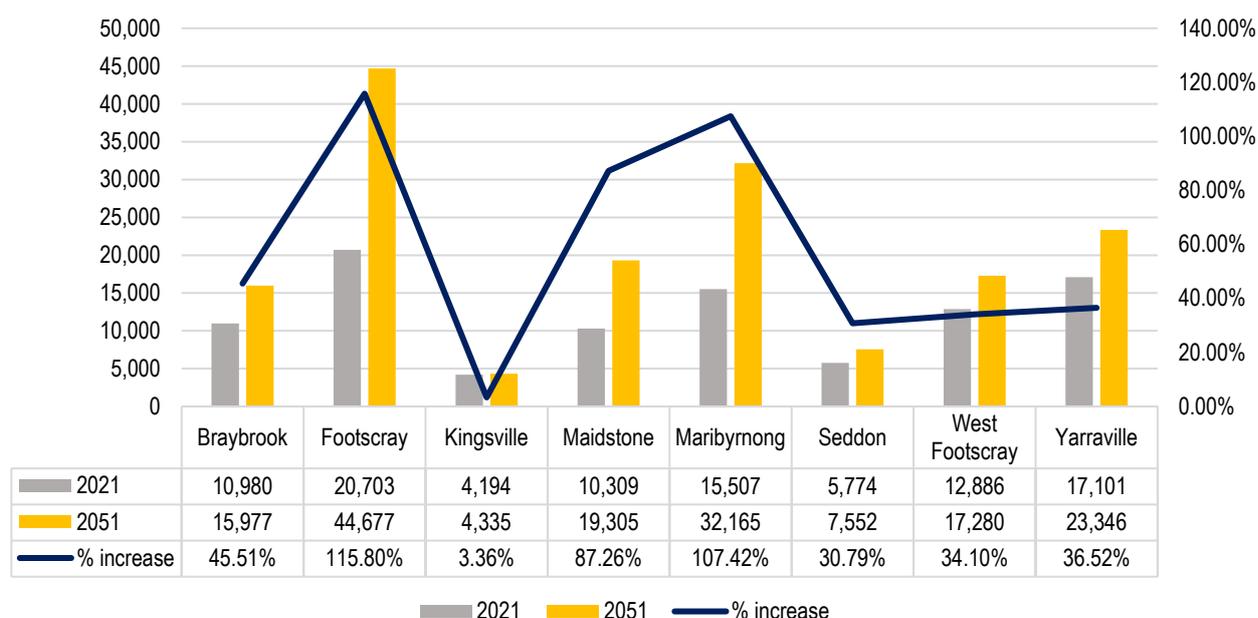
This Rating Strategy will be reviewed annually as part of the Council's annual budget process.

Demographic changes

The demographic profile of the City of Maribyrnong is changing constantly and rapidly. This section summarises the current status and the changes that are expected to occur over the next 10 years and beyond.

Future growth forecasts

Population Growth Forecast -2021-2051
Source: City of Maribyrnong Profile, Id data



The population of the City of Maribyrnong is expected to grow by about 69% to 165,000 by 2051. This is based on current growth and development trends and all known developments that are expected to occur in the City during that period. The projected growth is concentrated in Footscray which is expected to grow by about 116% by 2041 (i.e.; over 45,000 people). The geographic dispersal of the projected growth by suburb is illustrated in the chart above:

The predicted population growth will be driven by 'in-fill' development throughout the City and new residential development at the larger 'strategic development' sites.

8. Fees and Charges Schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2020/2021 year.

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
1	COMMUNITY SERVICES						
2	Home Care Service (per hour)						
3	Property Maintenance - Low Rate	Council	Per hour	Not Taxable	\$14.70	\$14.40	2.08%
4	Property Maintenance - Medium Rate	Council	Per hour	Not Taxable	\$22.10	\$21.60	2.31%
5	Property Maintenance - High Rate	Council	Per hour	Not Taxable	\$56.20	\$54.95	2.27%
6	Day Centre Program - Low Rate + meal	Council	Per meal	Not Taxable	\$10.20	\$10.00	2.00%
7	Day Centre Program - Medium Rate + meal	Council	Per day	Not Taxable	\$15.30	\$15.00	2.00%
8	Day Centre Program - High Rate + meal	Council	Per day	Not Taxable	\$20.50	\$20.00	2.50%
9	Planned Activity Groups - Low Rate + meal	Council	Per day	Not Taxable	\$10.20	\$10.00	2.00%
10	Planned Activity Groups - Medium Rate + meal	Council	Per day	Not Taxable	\$15.30	\$15.00	2.00%
11	Planned Activity Groups - High Rate + meal (for Packaged care providers)	Council	Per day	Not Taxable	\$40.00	\$20.00	100.00%
12	Meals Low Rate (per unit)	Council	Per meal	Not Taxable	\$8.70	\$8.50	2.35%
13	Senior Citizens Centres - casual fee (per hire)	Council	Per hire	Taxable	\$40.10	\$39.20	2.29%
14	Senior Citizens Centres - community groups (per hire)	Council	Per hire	Taxable	\$81.80	\$80.00	2.25%
15	Bond (per unit)	Council	Per unit	Not Taxable	\$383.40	\$375.00	2.24%
16	Brokered services (per unit)						
17	Home Gardening (per hour)	Council	Per hour	Taxable	\$15.20	\$14.88	2.18%
18	Community Development						
19	Community Bus (all day/overnight)	Council	Per day	Taxable	\$95.20	\$93.15	2.20%
20	Community Bus (5 hours)	Council	Per hour	Taxable	\$40.60	\$39.67	2.35%
21	Bond Refundable (per hire)	Council	Per hire	Not Taxable	\$245.40	\$240.00	2.25%
22	Aged Community Transport (Per day)	Council	Per day	Not Taxable	\$3.20	\$3.10	3.23%
23	Social Outings (per outing)	Council	Per outing	Not Taxable	\$3.20	\$3.10	3.23%
24	COMMUNITY SERVICES FAMILY AND YOUTH SERVICE						
25	Central Register System(CRS)						
26	Administration Fee per child application	Council	Per child reg.	Not Taxable	\$21.50	\$21.00	2.38%
27	Fees will be waived for families who are on a range of concession cards including health care cards, pension cards, temporary			Not Taxable	\$-		

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
	protection/humanitarian visas, refugee and special humanitarian visas, asylum seeker bridging visas.						
28	Children's Centres Sanitary and Hygiene Services						
29	Nappy Bins (per unit)	Council	Per unit	Not Taxable	\$117.60	\$115.00	2.26%
30	Sanitary Bins (per unit)	Council	Per unit	Not Taxable	\$51.10	\$50.00	2.20%
31	Annual Charge	Council	facility lease	Not Taxable	\$106.30	\$104.00	2.21%
32	Immunisations						
33	Flu immunisation (per unit)	Council	Per unit	Not Taxable	\$26.00	\$25.00	4.00%
34	Bexsaro- meningococcal C immunisation (per unit)	Council	Per unit	Not Taxable	\$130.00	\$130.00	
35	COMMUNITY SERVICES PHOENIX YOUTH CENTRE						
36	Community Organisations and Youth Groups (per hour)						
37	The Bunker	Council	Per hour	Taxable	\$20.00	\$19.00	5.28%
38	The Auditorium	Council	Per hour	Taxable	\$23.00	\$22.00	4.55%
39	The Training room	Council	Per hour	Taxable	\$20.00	\$19.00	5.28%
40	Meeting room 3	Council	Per hour	Taxable	\$17.00	\$16.00	6.28%
41	Phoenix gallery * Price On Application	Council	Per hour	Taxable	POA	POA	
42	Not for Profit Organisations (per hour)						
43	The Bunker	Council	Per hour	Taxable	\$31.00	\$30.00	3.33%
44	The Auditorium	Council	Per hour	Taxable	\$35.00	\$34.00	2.94%
45	The Training room	Council	Per hour	Taxable	\$31.00	\$30.00	3.33%
46	Meeting room 3	Council	Per hour	Taxable	\$29.00	\$28.00	3.57%
47	Phoenix gallery * Price On Application	Council	Per hour	Taxable	POA	POA	
48	Corporate Organisations (per hour)						
49	The Bunker	Council	Per hour	Taxable	\$61.00	\$60.00	1.68%
50	The Auditorium	Council	Per hour	Taxable	\$70.00	\$68.00	2.94%
51	The Training room	Council	Per hour	Taxable	\$61.00	\$60.01	1.66%
52	Meeting room 3	Council	Per hour	Taxable	\$58.00	\$56.00	3.57%
53	Phoenix gallery * Price On Application	Council	Per hour	Taxable	POA	POA	
54	Bonds						
55	Facility	Council	Per hire	Not Taxable	\$200.00	\$200.00	0.00%
56	Key	Council	Per key	Not Taxable	\$50.00	\$50.00	0.00%
57	Swipe Card	Council	Per card	Not Taxable	\$20.00	\$20.00	0.00%
58	Public Liability	Council	Per hire	Not Taxable	\$25.00	\$25.00	0.00%
59	Package (per day) for multiple rooms & cleaning.						
60	Gig Package - young people only	Council	Per day	Taxable	\$275.00	\$270.00	1.85%
61	Room hire (excludes equipment)	Council	Per day	Taxable	\$335.00	\$330.00	1.52%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
62	Room hire (includes equipment)	Council	Per day	Taxable	\$435.00	\$430.00	1.16%
63	Band Memberships (3 months)	Council	Per 3 months	Taxable	\$125.00	\$120.00	4.17%
64	Bunker Recording Membership (6 months)	Council	Per 6 months	Taxable	\$50.00	\$50.00	0.00%
65	Post-activity room cleaning	Council	Per hire	Taxable	\$105.00	\$100.00	5.00%
66	Additional Equipment Hire						
67	Portable PA System and Microphone	Council	Per day	Taxable	\$30.00	\$29.75	0.83%
68	Interactive Screen	Council	Per day	Taxable	\$25.00	\$24.79	0.83%
69	Staff Set up (per hour)	Council	Per hour	Taxable	\$30.00	\$29.75	0.83%
70	Laptop	Council	Per day	Taxable	\$50.00	\$50.00	0.00%
71	COMMUNITY SERVICES						
72	Library						
73	Inter library loan fees (university)	Council	Per loan	Taxable	\$28.50	19.00	50.00%
74	Inter library loan fees	Council	Per loan	Taxable	\$2.50		
75	Conference room hire Footscray (per hour)	Council	Per hour	Taxable	\$35.80	35.00	2.29%
76	Conference room hire Footscray (Community Rate per hour)	Council	Per hour	Taxable	\$18.40	18.00	2.22%
77	Meeting room 1 hire Maribyrnong/Highpoint (per hour)	Council	Per hour	Taxable	\$35.80	35.00	2.29%
78	Meeting room 1 hire Maribyrnong/Highpoint (Community Rate per hour)	Council	Per hour	Taxable	\$18.40	18.00	2.22%
79	Meeting Room 2 hire Maribyrnong/Highpoint (per hour)	Council	Per hour	Taxable	\$14.30	14.00	2.14%
80	Discussion room hire West Footscray (Commercial rate per hour)	Council	Per hour	Taxable	\$29.70	29.00	2.41%
81	Discussion room hire West Footscray (Community rate per hour)	Council	Per hour	Taxable	\$15.30	15.00	2.00%
82	Discussion room hire Footscray (per hour)	Council	Per hour	Taxable	\$14.30	14.00	2.14%
83	Photocopies A4 (per page) B&W	Council	Per page	Taxable	\$0.20	0.20	0.00%
84	Photocopies A3 (per page) B&W	Council	Per page	Taxable	\$0.40	0.40	0.00%
85	Photocopies Colour A3 (per page)	Council	Per page	Taxable	\$3.40	3.30	3.03%
86	Photocopies Colour A4 (per page)	Council	Per page	Taxable	\$1.80	1.80	0.00%
87	USB drive (8GB)	Council	Per usb	Taxable	\$11.20	11.00	1.82%
88	Head Phones - Computers	Council	Per head phone	Taxable	\$4.10	4.00	2.50%
89	Book sales	Council	Per book	Taxable	\$1.00	1.00	0.00%
90	Replacement cards	Council	Per card	Taxable	\$4.10	4.00	2.50%
91	Unique Management Fee	Council	Per card holder	Taxable	\$16.40	16.00	2.50%
92	Lost and damaged books processing fee	Council	Per item	Taxable	\$7.70	7.50	2.67%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
93	COMMUNITY SERVICES MAIDSTONE COMMUNITY CENTRE						
94	Commercial users (per hour)						
95	Main Hall	Council	Per hour	Taxable	\$81.80	80.00	2.25%
96	Music Room	Council	Per hour	Taxable	\$35.80	35.00	2.29%
97	Park Room	Council	Per hour	Taxable	\$35.80	35.00	2.29%
98	Hall Meeting room	Council	Per hour	Taxable	\$20.50	20.00	2.50%
99	Garden Room	Council	Per hour	Taxable	\$46.00	45.00	2.22%
100	Computer Room	Council	Per hour	Taxable	\$46.00	45.00	2.22%
101	Rosemary	Council	Per hour	Taxable	\$31.00		
102	Kitchen	Council	Per hour	Taxable	\$40.90	40.00	2.25%
103	Garden	Council	Per hour	Taxable	\$35.80	35.00	2.29%
104	Maidstone Child and Family Centre Community Room	Council	Per hour	Taxable	\$56.20	55.00	2.18%
105	Commercial Package Prices (per hour for a minimum of 6 hours)						
106	Maidstone Community Centre Hall & Kitchen	Council	Per hour	Taxable	\$112.50	110.00	2.27%
107	Maidstone Child and Family Child Care Centre - Community room & kitchen	Council	Per hour	Taxable	\$66.50	65.00	2.31%
108	Commercial Equipment hire (per use)						
109	AV projector	Council	Per unit	Taxable	\$51.10	50.00	2.20%
110	Maidstone Child and Family Centre BBQ (Offsite)	Council	Per unit	Not Taxable	\$51.10	50.00	2.20%
111	Maidstone Child and Family Child Care Centre Equipment (Projector, Screen, Blu-ray player) (offsite)	Council	Per unit	Taxable	\$51.10	50.00	2.20%
112	AV projector (Commercial)	Council	Per unit	Taxable	\$51.10	50.00	2.20%
113	TV DVD/VCR	Council	Per unit	Taxable	\$51.10	50.00	2.20%
114	Community Users (per hour)						
115	Main hall	Council	Per hour	Taxable	\$40.90	40.00	2.25%
116	Music Room	Council	Per hour	Taxable	\$18.40	18.00	2.22%
117	Park Room	Council	Per hour	Taxable	\$18.40	18.00	2.22%
118	Hall Meeting room	Council	Per hour	Taxable	\$10.20	10.00	2.00%
119	Garden Room	Council	Per hour	Taxable	\$23.50	23.00	2.17%
120	Computer Room	Council	Per hour	Taxable	\$23.50	23.00	2.17%
121	Kitchen	Council	Per hour	Taxable	\$20.50	20.00	2.50%
122	Rosemary	Council	Per hour	Taxable	\$15.50		
123	Garden	Council	Per hour	Taxable	\$18.40	18.00	2.22%
124	Maidstone Child and Family Centre Community Room	Council	Per hour	Taxable	\$28.60	28.00	2.14%
125	Community Package Prices (per hour for a minimum of 6 hours)						

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
126	Maidstone Community Centre Hall & Kitchen	Council	Per hour	Taxable	\$56.20	55.00	2.18%
127	Maidstone Child and Family Child Care Centre - Community Room & Kitchen	Council	Per hour	Taxable	\$33.70	33.00	2.12%
128	Community Equipment hire (per use)						
129	AV projector (Community)	Council	Per unit	Taxable	\$25.60	25.00	2.40%
130	Maidstone Child and Family Centre BBQ (Offsite)	Council	Per unit	Taxable	\$10.20	10.00	2.00%
131	Maidstone Child and Family Centre Equipment (Projector, Screen, Blu-ray player) (offsite)	Council	Per unit	Taxable	\$25.60	25.00	2.40%
132	Bonds						
133	Bonds (Hall hire)	Council	Per hire	Not Taxable	\$500.00	500.00	0.00%
134	Bonds (Key hire)	Council	Per key	Not Taxable	\$60.00	60.00	0.00%
135	Courses						
136	Fees and charges for Centre based programs and activities will vary from term to term. For further information please refer to CCN Program Guide.	Council	POA	Taxable	POA	POA	
137	Miscellaneous (per page)						
138	Printing Black & White only	Council	Per page	Taxable	\$0.20	0.20	0.00%
139	Photocopying A4	Council	Per page	Taxable	\$0.20	0.20	0.00%
140	Photocopying A3	Council	Per page	Taxable	\$0.40	0.40	0.00%
141	Public liability Insurance - See Risk management	Council	Per Hire	Taxable	\$40.90	40.00	2.25%
142	COMMUNITY SERVICES BAYBROOK COMMUNITY HUB						
143	Commercial Users (per hour)						
144	Hall (Capacity 80)	Council	Per hour	Taxable	\$66.50	65.00	2.31%
145	Community Meeting Room 1 (Capacity 8)	Council	Per hour	Taxable	\$30.70	30.00	2.33%
146	Community Meeting Room 2 (Capacity 12)	Council	Per hour	Taxable	\$46.00	45.00	2.22%
147	Library Meeting Room 1 (Capacity 8)	Council	Per hour	Taxable	\$46.00	55.00	-16.36%
148	Library Meeting Room 2 (Interview Room) (Capacity 4)	Council	Per hour	Taxable	\$25.60	25.00	2.40%
149	Library Meeting Room 3 - 4 (Capacity 20)	Council	Per hour	Taxable	\$51.10	50.00	2.20%
150	Meeting Room 6 - Computer Training room	Council	Per hour	Taxable	\$46.00	45.00	2.22%
151	Meeting Room 9 - Sports pavilion (Capacity 60)	Council	Per hour	Taxable	\$56.20	55.00	2.18%
152	Community Kitchen (Commercial)	Council	Per hour	Taxable	\$40.90	40.00	2.25%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
153	Commercial Equipment hire (per use)						
154	AV projector	Council	Per hire	Taxable	\$51.10	50.00	2.20%
155	Commercial Package Prices (per hour for a minimum of 6 hours)						
156	Main Hall & Kitchen	Council	Per hour	Taxable	\$86.90	85.00	2.24%
157	Sports pavilion and main kitchen	Council	Per hour	Taxable	\$76.70	75.00	2.27%
158	Community Users (per hour)						
159	Hall (Capacity 80)	Council	Per hour	Taxable	\$33.70	33.00	2.12%
160	Community Meeting Room 1 (Capacity 8)	Council	Per hour	Taxable	\$18.40	18.00	2.22%
161	Community Meeting Room 2 (12 Seated)	Council	Per hour	Taxable	\$23.50	23.00	2.17%
162	Library Meeting Room 1 (Capacity 8)	Council	Per hour	Taxable	\$23.50	28.00	-16.07%
163	Library Meeting Room 2 (Interview Room) (Capacity 4)	Council	Per hour	Taxable	\$13.30	13.00	2.31%
164	Library Meeting Room 3 - 4 (Capacity 20)	Council	Per hour	Taxable	\$23.50	23.00	2.17%
165	Meeting Room 6 - Computer Training room	Council	Per hour	Taxable	\$23.50	23.00	2.17%
166	Meeting Room 9 - Sports pavilion (Capacity 60)	Council	Per hour	Taxable	\$28.60	28.00	2.14%
167	Community Kitchen (Community)	Council	Per hour	Taxable	\$18.40	18.00	2.22%
168	Community Equipment hire (per use)						
169	AV projector	Council	Per hire	Taxable	\$25.60	25.00	2.40%
170	Community Package Prices (per hour for a minimum of 6 hours)						
171	Main Hall & Kitchen	Council	Per hour	Taxable	\$40.90	40.00	2.25%
172	Sports pavilion and main kitchen	Council	Per hour	Taxable	\$35.80	35.00	2.29%
173	Bonds						
174	Bonds (Hall hire)	Council	Per application hire	Not Taxable	\$500.00	500.00	0.00%
175	Bonds (Key hire)	Council	Per application hire	Not Taxable	\$60.00	60.00	0.00%
176	Courses (per course)						
177	Fees and charges for Centre based programs and activities will vary from term to term. For further information please refer to CCN Program Guide.	Council	Per course	Taxable	POA	POA	
178	Miscellaneous (black & white only per page)						
179	Photocopying A4	Council	Per page	Taxable	\$0.20	0.20	0.00%
180	Photocopying A3	Council	Per page	Taxable	\$0.40	0.40	0.00%
181	Insurance - Risk management (per event)	Council	Per hire	Not Taxable	POA	POA	

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
182	COMMUNITY SERVICES MARIBYRNONG COMMUNITY CENTRE						
183	Commercial Users (per hour)						
184	Main Hall (auditorium seating) / 120 (tables/chairs)	Council	Per Hour	Taxable	\$92.00	90.00	2.22%
185	Full dining room with access to commercial kitchen (capacity 48)	Council	Per Hour	Taxable	\$61.50	60.00	2.50%
186	Half dining room with access to commercial kitchen (capacity 24)	Council	Per Hour	Taxable	\$46.00	45.00	2.22%
187	Half dining room with access to shared kitchenette (capacity 24)	Council	Per Hour	Taxable	\$41.00	40.00	2.50%
188	Recreation room (capacity 50)	Council	Per Hour	Taxable	\$56.50	55.00	2.73%
189	Training Room - no computer use (capacity 20)	Council	Per Hour	Taxable	\$26.00	25.00	4.00%
190	Craft Room	Council	Per Hour	Taxable	\$40.00		
191	Children's Space	Council	Per Hour	Taxable	\$40.00		
192	Sandy's Room	Council	Per Hour	Taxable	\$30.00		
193	Commercial Equipment hire (per use)						
194	Training Room - with computer use (capacity 20/computers 10)	Council	Per Hour	Taxable	\$46.00	45.00	2.22%
195	AV projector	Council	Per Use	Taxable	\$51.50	50.00	3.00%
196	Commercial Package Prices (per hour for a minimum of 6 hours)						
197	Main Hall/Full Dining Area (with access to Commercial Kitchen) (Capacity 168-248)	Council	Per Hour	Taxable	\$133.00	130.00	2.31%
198	Main Hall/Full Dining Area/Recreation Room (with access to Commercial Kitchen) (Capacity 218-298)	Council	Per Hour	Taxable	\$174.00	170.00	2.35%
199	Community Users (per hour)						
200	Main Hall (auditorium seating) / 120 (tables/chairs)	Council	Per Hour	Taxable	\$46.00	45.00	2.22%
201	Full dining room with access to commercial kitchen (capacity 48)	Council	Per Hour	Taxable	\$31.00	30.00	3.33%
202	Half dining room with access to commercial kitchen (capacity 24)	Council	Per Hour	Taxable	\$23.50	23.00	2.17%
203	Half dining room with access to shared kitchenette (capacity 24)	Council	Per Hour	Taxable	\$20.50	20.00	2.50%
204	Recreation room (capacity 50)	Council	Per Hour	Taxable	\$29.00	28.00	3.57%
205	Training Room - no computer use (capacity 20)	Council	Per Hour	Taxable	\$13.50	13.00	3.85%
206	Training Room - with computer use (capacity 20/computers 10)	Council	Per Hour	Taxable	\$23.50	23.00	2.17%
207	Craft Room	Council	Per Hour	Taxable	\$20.00		
208	Children's Space	Council	Per Hour	Taxable	\$20.00		

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
209	Sandy's Room	Council	Per Hour	Taxable	\$15.00		
210	Bonds						
211	Bonds (Hall hire)	Council	Per Hire	Not Taxable	\$500.00	500.00	
212	Bonds (Key hire)	Council	Per Hire	Not Taxable	\$60.00	60.00	
213	Courses (per event)						
214	Fees and charges for Centre based programs and activities will vary from term to term. For further information please refer to CCN Program Guide.	Council	POA	Taxable	POA		
215	Community Equipment hire (per use)						
216	BBQ	Council	Per Use	Not Taxable	\$26.00	25.00	4.00%
217	Community Package Prices (per hour for a minimum of 6 hours)						
218	Main Hall/Full Dining Area (with access to Commercial Kitchen) (Capacity 168-248)	Council	Per Hour	Taxable	\$66.50	65.00	2.31%
219	Main Hall/Full Dining Area/Recreation Room (with access to Commercial Kitchen) (Capacity 218-298)	Council	Per Hour	Taxable	\$86.90	85.00	2.24%
220	Miscellaneous (per page)						
221	Printing Black & White only	Council	Per Copy	Taxable	\$0.20	0.20	0.00%
222	Photocopying A4	Council	Per Copy	Taxable	\$0.20	0.20	0.00%
223	Photocopying A3	Council	Per Copy	Taxable	\$0.40	0.40	0.00%
224	Public liability Insurance (per event)	Council	Per event	Taxable	\$41.00	40.00	2.50%
225	COMMUNITY SERVICES MARIBYRNONG AQUATIC CENTER						
226	Casual Visits						
227	Adult Entry	Council	Per person	Taxable	\$7.50	\$7.50	0.00%
228	10 visit pass Adult	Council	Per pass	Taxable	\$68.00	\$68.00	0.00%
229	50 visit pass Adult	Council	Per pass	Taxable	\$310.00	\$310.00	0.00%
230	Child Entry	Council	Per person	Taxable	\$6.00	\$6.00	0.00%
231	10 visit pass Child	Council	Per pass	Taxable	\$54.00	\$54.00	0.00%
232	50 visit pass Child	Council	Per pass	Taxable	\$230.00	\$230.00	0.00%
233	Pensioner/Concession	Council	Per person	Taxable	\$6.00	\$6.00	0.00%
234	10 visit pass Pensioner/Concession	Council	Per pass	Taxable	\$54.00	\$54.00	0.00%
235	50 visit pass Pensioner/Concession	Council	Per pass	Taxable	\$230.00	\$230.00	0.00%
236	Family Entry	Council	Per family	Taxable	\$24.00	\$24.00	0.00%
237	10 visit pass Family	Council	Per pass	Taxable	\$200.00	\$200.00	0.00%
238	Swim/Sauna/Spa/Steam (S/S/S/S)	Council	Per person	Taxable	\$13.50	\$13.50	0.00%
239	10 visit pass S/S/S/S	Council	Per pass	Taxable	\$125.00	\$125.00	0.00%
240	Pensioner/Concession (S/S/S/S)	Council	Per person	Taxable	\$10.50	\$10.50	0.00%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
241	10 visit pass Pensioner/Concession (S/S/S/S)	Council	Per pass	Taxable	\$94.00	\$94.00	0.00%
242	Gymnasium Inc. Class, S/S/S/S & Locker	Council	Per person	Taxable	\$27.00	\$27.00	0.00%
243	Gymnasium Inc. Class, S/S/S/S/L - Concession	Council	Per person	Taxable	\$23.00	\$23.00	0.00%
244	Gymnasium Inc. Class, S/S/S/S/L 10 visit	Council	Per pass	Taxable	\$240.00	\$240.00	0.00%
245	Gymnasium Inc. CLASS, S/S/S/S/L 10 visit - Concession	Council	Per pass	Taxable	\$199.00	\$199.00	0.00%
246	Women's Night - Adult	Council	Per person	Taxable	\$9.50	\$9.50	0.00%
247	Women's Night - Concession	Council	Per person	Taxable	\$8.50	\$8.50	0.00%
248	Women's Night - Child	Council	Per person	Taxable	\$6.00	\$6.00	0.00%
249	Women's Night - Family	Council	Per family	Taxable	\$28.00	\$28.00	0.00%
250	Women's Night - Adult 10 Visit	Council	Per pass	Taxable	\$89.00	\$89.00	0.00%
251	Women's Night - Concession 10 Visit	Council	Per pass	Taxable	\$79.00	\$79.00	0.00%
252	Women's Night - Child 10 Visit	Council	Per pass	Taxable	\$53.00	\$53.00	0.00%
253	Women's Night - Family 10 Visit	Council	Per pass	Taxable	\$240.00	\$240.00	0.00%
254	Pool Hire						
255	Per Lane 25m + entry \$3.50 per person \$5.50 S/S/S	Council	Per lane & /Per person	Taxable	\$50.00	\$50.00	0.00%
256	Per Lane 25m + entry \$3.50 per person \$5.50 S/S/S	Council	Per lane & /Per person	Taxable	\$98.00	\$98.00	0.00%
257	Centre Per Hour P.O.A	Council	Per booking	Taxable	POA	POA	
258	Aquatic Hire	Council	Per booking	Taxable	POA	POA	
259	Room Hire	Council	Per booking	Taxable	POA	POA	
260	School Lessons - up to 31st Dec. Within City Of Maribyrnong - (Teacher to Student ratio)						
261	Ratio 1:8 (teacher to student)	Council	Per person	Not Taxable	\$6.20	\$6.20	0.00%
262	Ratio 1:10	Council	Per person	Not Taxable	\$5.50	\$5.50	0.00%
263	Ratio 1:12	Council	Per person	Not Taxable	\$5.10	\$5.10	0.00%
264	School Lessons - up to 31st Dec. Outside City of Maribyrnong - (Teacher to Student ratio)						
265	Ratio 1:8	Council	Per person	Not Taxable	\$6.30	\$6.30	0.00%
266	Ratio 1:10	Council	Per person	Not Taxable	\$5.70	\$5.70	0.00%
267	Ratio 1:12	Council	Per person	Not Taxable	\$5.40	\$5.40	0.00%
268	Private Swim Lessons - (direct debit fortnightly payment)						
269	Swim Lesson (per fortnight)	Council	Per person	Not Taxable	\$32.40	\$32.40	0.00%
270	Swim Lesson - Concession (per fortnight)	Council	Per person	Not Taxable	\$28.50	\$28.50	0.00%
271	Rehabilitation/Disability program (per fortnight)	Council	Per person	Not Taxable	\$37.00	\$37.00	0.00%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
272	School Lessons - from 1st Jan. Within City Of Maribyrnong - (Teacher to Student ratio)						
273	Ratio 1:6	Council	Per person	Not Taxable	\$8.70	\$8.70	0.00%
274	Ratio 1:8	Council	Per person	Not Taxable	\$6.30	\$6.30	0.00%
275	Ratio 1:10	Council	Per person	Not Taxable	\$5.90	\$5.90	0.00%
276	Ratio 1:12	Council	Per person	Not Taxable	\$5.40	\$5.40	0.00%
277	School Lessons - from 1st Jan. Outside City Of Maribyrnong - (Teacher to Student ratio)						
278	Ratio 1:6	Council	Per person	Not Taxable	\$8.90	\$8.90	0.00%
279	Ratio 1:8	Council	Per person	Not Taxable	\$6.50	\$6.50	0.00%
280	Ratio 1:10	Council	Per person	Not Taxable	\$5.90	\$5.90	0.00%
281	Ratio 1:12	Council	Per person	Not Taxable	\$5.60	\$5.60	0.00%
282	Centre Member's Child Care						
283	1 child (Swim Lesson time only) 1 hour.	Council	Per person	Not Taxable	\$8.00	\$8.00	0.00%
284	10 visit pass (Swim Lesson time only) 1 hour.	Council	Per pass	Not Taxable	\$62.00	\$62.00	0.00%
285	1 child per 1 1/2 hour	Council	Per person	Not Taxable	\$11.00	\$11.00	0.00%
286	10 visit pass	Council	Per pass	Not Taxable	\$79.00	\$79.00	0.00%
287	1 child per 4.25 hours	Council	Per person	Not Taxable	\$27.00	\$27.00	0.00%
288	10 visit pass	Council	Per pass	Not Taxable	\$220.00	\$220.00	0.00%
289	3 or more children 15% off total fee						
290	Registration Fee	Council	Per person	Not Taxable	\$20.00	\$20.00	0.00%
291	Late Fee per 15 minutes	Council	Per time	Not Taxable	\$20.00	\$20.00	0.00%
292	Non Member's Occasional Child Care						
293	1 child per hour.	Council	Per person	Not Taxable	\$16.00	\$16.00	0.00%
294	10 visit pass per hour.	Council	Per pass	Not Taxable	\$130.00	\$130.00	0.00%
295	1 child per 4.25 hours	Council	Per person	Not Taxable	\$49.00	\$49.00	0.00%
296	10 visit pass	Council	Per pass	Not Taxable	\$415.00	\$415.00	0.00%
297	3 or more children 15% off total fee						
298	Registration Fee	Council	Per person	Not Taxable	\$20.00	\$20.00	0.00%
299	Late Fee per 15 minutes	Council	Per 15 minutes	Not Taxable	\$20.00	\$20.00	0.00%
300	Programs						
301	Group Exercise Classes	Council	Per person	Taxable	\$20.00	\$20.00	0.00%
302	Group Exercise Classes Concession	Council	Per person	Taxable	\$17.00	\$17.00	0.00%
303	10 visit pass	Council	Per pass	Taxable	\$165.00	\$165.00	0.00%
304	10 visit pass - Concession	Council	Per pass	Taxable	\$145.00	\$145.00	0.00%
305	Senior classes Inc. S/S/S/S	Council	Per person	Taxable	\$12.00	\$12.00	0.00%
306	10 visit pass	Council	Per pass	Taxable	\$99.00	\$99.00	0.00%
307	Members add on class	Council	Per person	Taxable	\$8.50	\$8.50	0.00%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
308	Members add on class 10 visit pass	Council	Per pass	Taxable	\$68.00	\$68.00	0.00%
309	Memberships						
310	Health Club 12 months	Council	Per person	Taxable	\$995.00	\$995.00	0.00%
311	Aquatics Plus 12 month	Council	Per person	Taxable	\$879.00	\$879.00	0.00%
312	Locker 6 month	Council	Per time	Taxable	\$140.00	\$140.00	0.00%
313	Locker 12 month	Council	Per time	Taxable	\$205.00	\$205.00	0.00%
314	Ultimate 3 month	Council	Per person	Taxable	\$599.00	\$599.00	0.00%
315	Ultimate 12 month	Council	Per person	Taxable	\$1,199.00	\$1,199.00	0.00%
316	Off-Peak 12 month	Council	Per person	Taxable	\$839.00	\$839.00	0.00%
317	Seniors membership	Council	Per person	Taxable	\$620.00	\$620.00	0.00%
318	Child Swimming 12 Months	Council	Per person	Taxable	\$300.00	\$300.00	0.00%
319	Active Teens - 3 months	Council	Per person	Taxable	\$190.00	\$190.00	0.00%
320	Active Teens -12 months	Council	Per person	Taxable	\$520.00	\$520.00	0.00%
321	Gym & Swim Rehab - 3 months	Council	Per person	Taxable	\$440.00	\$440.00	0.00%
322	Aquatics Plus Rehab - 3 months	Council	Per person	Taxable	\$440.00	\$440.00	0.00%
323	Ultimate Rehabilitation	Council	Per person	Taxable	\$550.00	\$550.00	0.00%
324	Administration Fee - Refund	Council	Per refund	Taxable	\$65.00	\$65.00	0.00%
325	Council memberships per fortnight	Council	Per person	Taxable	\$25.00	\$25.00	0.00%
326	Renewal discount 10% for 3 years + consecutive Membership						
327	Concession Discount on Memberships - 15%						
328	Membership Direct Debit						
329	Joining Fee	Council	Per person	Taxable	\$95.00	\$95.00	0.00%
330	Ultimate direct debit per fortnight	Council	Per person	Taxable	\$41.95	\$41.95	0.00%
331	Off Peak direct debit per fortnight	Council	Per person	Taxable	\$33.20	\$33.20	0.00%
332	Health Club direct debit per fortnight	Council	Per person	Taxable	\$38.20	\$38.20	0.00%
333	Aquatics plus direct debit per fortnight	Council	Per person	Taxable	\$35.00	\$35.00	0.00%
334	Results Membership direct debit per fortnight min 6 debits	Council	Per person	Taxable	\$138.00	\$138.00	0.00%
335	Seniors direct debit per fortnight	Council	Per person	Taxable	\$23.80	\$23.80	0.00%
336	Teen Active direct debit per fortnight	Council	Per person	Taxable	\$19.95	\$19.95	0.00%
337	Locker direct debit per fortnight	Council	Per time	Taxable	\$9.20	\$9.20	0.00%
338	Renewal discount 10% for 3 years + consecutive membership						
339	Concession Discount on Memberships - 15%						
340	Personal Training						
341	1/2 Hour Session - Members	Council	Per person	Taxable	\$46.00	\$46.00	0.00%
342	11 Session Pack - Members	Council	Per pack	Taxable	\$460.00	\$460.00	0.00%
343	1 Hour Session - Members	Council	Per person	Taxable	\$73.00	\$73.00	0.00%
344	11 Session Pack - Members	Council	Per pack	Taxable	\$730.00	\$730.00	0.00%
345	Partner PT 30min session- Non Members	Council	Per person	Taxable	\$66.00	\$66.00	0.00%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
346	Partner PT 60min session- Non Members	Council	Per person	Taxable	\$86.00	\$86.00	0.00%
347	Team PT 60min session - Members	Council	Per person	Taxable	\$80.00	\$80.00	0.00%
348	Results Membership Inc. PT 3 months	Council	Per person	Taxable	\$1,010.00	\$1,010.00	0.00%
349	1/2 Hour Session - Members 2:1	Council	Per person	Taxable	\$70.00	\$70.00	0.00%
350	1 Hour Session - Non Members 2:1	Council	Per person	Taxable	\$105.00	\$105.00	0.00%
351	11 Session Pack 30min Session Casual 2:1	Council	Per pack	Taxable	\$92.00	\$92.00	0.00%
352	11 Session Pack 1/2 Hour Session -Non Members	Council	Per pack	Taxable	\$660.00	\$660.00	0.00%
353	11 Session Pack 1 Hour Session - Non Member	Council	Per pack	Taxable	\$860.00	\$860.00	0.00%
354	Birthday Parties						
355	Birthday Party - Per Child No Food	Council	Per person	Taxable	\$22.00	\$22.00	0.00%
356	Miscellaneous						
357	Wages Recovery - Swim Centre etc.	Council	Per application	Taxable	POA	POA	
358	Product Sales - Retail	Council	Per item	Taxable	POA	POA	
359	Spectator Fee	Council	Per person	Taxable	\$2.50	\$2.50	0.03%
360	Sundry Items Locker Commission	Council	Per locker	Taxable	POA	POA	
361	COMMUNITY SERVICES PARK/EQUIPMENT HIRE FEES						
362	Park Booking (per day)						
363	Wedding Ceremony	Council	Per person	Taxable	\$166.50	\$162.87	2.23%
364	Private activity - Individual/Family/Corporate Functions	Council	Per activity	Taxable	\$96.70	\$94.56	2.27%
365	Community activity (50-150 people)	Council	Per activity	Taxable	\$73.00	\$71.44	2.18%
366	Commercial use (minimum)	Council	Per use	Taxable	\$1,718.80	\$1,681.00	2.25%
367	Commercial use (high community benefit)	Council	Per use	Taxable	\$145.10	\$141.86	2.28%
368	Public Liability	Council	Per person	Taxable	\$26.80	\$26.24	2.13%
369	Event Permit (per day)						
370	Community/charity event permit	Council	Per charity	Not Taxable	\$145.20	\$141.96	2.28%
371	Private activity event permit - Individual/Family/Corporate Functions	Council	Per activity	Not Taxable	\$193.40	\$189.11	2.27%
372	Commercial event permit (minimum)	Council	Per event	Not Taxable	\$1,483.00	\$1,450.38	2.25%
373	Commercial event permit (high community benefit)	Council	Per event	Not Taxable	\$349.00	\$341.33	2.25%
374	Bond Fees						

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
375	Community use - (per day minimum)	Council	Per use	Not Taxable	\$214.70	\$210.00	2.24%
376	Private Activities - Individual/Family	Council	Per activities	Not Taxable	\$214.70	\$210.00	2.24%
377	Private Activities - Business/Corporate Functions (minimum)	Council	Per activities	Not Taxable	\$3,458.60	\$3,382.50	2.25%
378	Corporate or commercial use (minimum)	Council	Per use	Not Taxable	\$3,458.60	\$3,382.50	2.25%
379	Personal Trainers (per 6 month booking)						
380	Category 1: 3-5 participates	Council	Per booking	Not Taxable	\$180.50	\$176.51	2.26%
381	Category 2: 6-15 participates	Council	Per booking	Not Taxable	\$494.20	\$483.29	2.26%
382	Category 3: 16-40 participates	Council	Per booking	Not Taxable	\$1,418.00	\$1,386.83	2.25%
383	Crown Land Licence	Statutory	Per Land	Not Taxable	\$105.06	\$105.06	0.00%
384	Sport Grounds and Pavilions Type of Use						
385	Corporate or commercial use (per event / weekend)	Council	Per use	Taxable	\$4,189.60	\$4,097.43	2.25%
386	Corporate or commercial use (High Community Benefit) (per day)	Council	Per use	Taxable	\$316.50	\$309.55	2.24%
387	Seasonal fees in accordance with Council Policy (adopted August 2008)	Council	Per fees	Taxable	POA	POA	
388	Casual hire of Grounds (Per day)	Council	Per hire	Taxable	\$102.00	\$99.73	2.27%
389	Casual hire of Pavilions (Per day)	Council	Per hire	Taxable	\$102.00	\$99.74	2.27%
390	Maidstone Tennis Facility						
391	Monday - Friday (9:00am - 9:00pm) - Community/Not for Profit per hour	Council	Per hour	Taxable	\$46.20	\$45.15	2.32%
392	Monday - Friday (9:00am - 9:00pm) - Private & Commercial per hour	Council	Per hour	Taxable	\$61.80	\$60.48	2.19%
393	Saturday - Sunday (2:00pm - 6:00pm) - Community/Not for Profit per hour	Council	Per hour	Taxable	\$46.20	\$45.15	2.32%
394	Saturday - Sunday (2:00pm - 6:00pm) - Private & Commercial per hour	Council	Per hour	Taxable	\$61.80	\$60.48	2.19%
395	COMMUNITY SERVICES ARTS & CULTURE SERVICE						
396	Bluestone Church Arts Space						
397	Hire Hall Fee (per day - Up to 4 hours) Non-profit (unfunded)	Council	Per 4 hours	Taxable	\$40.00		
398	Hire Hall Fee (per day - Up to 8 hours) Non-profit (unfunded)	Council	Per 8 hours	Taxable	\$60.00	60.00	0.00%
399	Hire Hall Fee (per day - Over 8 hours) Non-profit (unfunded)	Council	over 8 hours	Taxable	\$80.00	80.00	0.00%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
400	Hire Hall Fee (per week) Non-profit (unfunded)	Council	Per week	Taxable	\$400.00	400.00	0.00%
401	Hire Hall Fee (per day - Up to 4 hours) Non-profit (funded)	Council	Per 4 hours	Taxable	\$50.00		
402	Hire Hall Fee (per day - Up to 8 hours) Non-profit (funded)	Council	Per 8 hours	Taxable	\$70.00	60.00	16.67%
403	Hire Hall Fee (per day - Over 8 hours) Non-profit (funded)	Council	over 8 hours	Taxable	\$90.00	80.00	12.50%
404	Hire Hall Fee (per week) Non-profit (funded)	Council	Per week	Taxable	\$450.00	400.00	12.50%
405	Hire Hall Fee (per day - Up to 4 hours) Commercial	Council	Per 4 hours	Taxable	\$70.00		
406	Hire Hall Fee (per day - Up to 8 hours) Commercial	Council	Per 8 hours	Taxable	\$110.00	95.00	15.79%
407	Hire Hall Fee (per day - Over 8 hours) Commercial	Council	over 8 hours	Taxable	\$140.00	125.00	12.00%
408	Hire Hall Fee (per week) Commercial	Council	Per week	Taxable	\$650.00	625.00	4.00%
409	Insurance Cost Recovery (per single day - casual hirers)	Council	Per day	Taxable	\$30.70	30.00	2.33%
410	Insurance Cost Recovery (per use - artists in residence)	Council	Per use	Taxable	\$117.60	115.00	2.26%
411	Public Address (PA) System hire (per day)	Council	Per day	Taxable	\$30.00	30.00	0.00%
412	Public Address (PA) System hire (per week)	Council	Per week	Taxable	\$180.00	175.00	2.86%
413	Other tech hire (per day)	Council	Per day	Taxable	\$30.00		
414	Security Bond (Hall hire)	Council	Per hire	Not Taxable	\$200.00	200.00	0.00%
415	Tickets to Council produced events (BCAS) price varies (depending on performance)	Council	Per event	Taxable	POA		
416	COMMUNITY SERVICES ACTIVATION & RELATIONSHIP MANAGEMENT						
417	Festival Service						
418	Festival - Commercial fees (per event)	Council	Per event	Taxable	\$34,586.10	\$33,825.00	2.25%
419	Festival - Commercial site bond (per event)	Council	Per event	Not Taxable	\$10,225.00	\$10,000.00	2.25%
420	Food vans (per event)	Council	Per van	Taxable	\$506.10	\$495.00	2.24%
421	Creative containers bond (per event)	Council	Per bond	Not Taxable	\$204.50	\$200.00	2.25%
422	Strategic Planning						
423	Planning scheme - 11 to 20 submissions, change to an amendment, referring to a panel	Statutory	Per amendment	Not Taxable	\$30,212.40	\$29,979.13	0.78%
424	Planning scheme - adopting and submitting the amendment for approval.	Statutory	Per amendment	Not Taxable	\$481.30	\$477.58	0.78%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
425	Planning scheme - consideration by the Minister, to approve the amendment and giving notice of approval. - paid to DELWP	Statutory	Per amendment	Not Taxable	\$481.30	\$477.58	0.78%
426	Planning scheme - exceed 20 submissions, change to an amendment, referring to a panel	Statutory	Per amendment	Not Taxable	\$40,386.90	\$40,075.09	0.78%
427	Planning scheme - request to amend, no change or amendment.	Statutory	Per amendment	Not Taxable	\$3,050.90	\$3,027.30	0.78%
428	Planning Scheme - requesting the Minister to prepare an amendment under Section 20 (4) - paid to DELWP	Statutory	Per amendment	Not Taxable	\$3,998.70	\$3,967.83	0.78%
429	Planning Scheme - requesting the Minister to prepare an amendment under Section 20 (A) - paid to DELWP	Statutory	Per amendment	Not Taxable	\$962.70	\$955.27	0.78%
430	Planning scheme - up to 10 submissions, change to an amendment, referring to a panel	Statutory	Per amendment	Not Taxable	\$15,121.00	\$15,004.31	0.78%
431	Panel hearing fees - Paid to Planning Panels Victoria	Statutory	Per hearing	Taxable	POA	POA	
432	Exhibition - letters, notification and printing of documents to affected properties	Council	Per amendment	Taxable	POA	POA	
433	Display in Local Newspaper	Council	Per amendment	Taxable	POA	POA	
434	Notice in Local Newspaper	Council	Per amendment	Taxable	POA	POA	
435	Notice in Government Gazette	Council	Per amendment	Taxable	POA	POA	
436	CORPORATE SERVICES CUSTOMER SERVICE & CIVIC FACILITIES						
437	Reception Room Hire (per hour)						
438	Hire of Reception Room (Monday to Friday - 8:30am to 5pm)	Council	Per hour	Taxable	\$73.10	\$71.50	2.24%
439	Hire of Reception Room - Subsidised Not for Profit Organisations (NPO) (Monday to Friday - 8:30am to 5pm)	Council	Per hour	Taxable	\$28.10	\$27.50	2.18%
440	Hire of Reception Room (Monday to Friday -5pm to 9pm including weekends)	Council	Per hour	Taxable	\$112.50	\$110.00	2.27%
441	Hire of Reception Room - Subsidised (NPO)	Council	Per hour	Taxable	\$67.50	\$66.00	2.27%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
	(Monday to Friday -5pm to 9pm including weekends)						
442	* Standard bond	Council	Per hire	Not Taxable	\$225.00	\$220.00	2.27%
443	Insurance - not for profit and community groups	Council	Per hire	Taxable	\$33.70	\$33.00	2.12%
444	Equipment Hire - Daily	Council	Per day	Taxable	\$139.60	\$136.50	2.27%
445	Equipment Hire - hourly	Council	Per hour	Taxable	\$33.00	\$-	
446	CORPORATE SERVICES						
447	Information Requests						
448	Application Fee (per application)	Statutory	Per application	Not Taxable	\$29.60	\$29.60	0.00%
449	Supervision Charges (per quarter hour).	Statutory	Per quarter hour	Not Taxable	\$5.20	\$5.20	0.00%
450	Search Charges (per hour)	Statutory	Per hour	Not Taxable	\$22.20	\$22.20	0.00%
451	A4 copy charges per copy FOI	Statutory	Per copy	Not Taxable	\$0.20	\$0.20	0.00%
452	Sale of Information						
453	Photocopying - Information Requests (per copy)	Council	Per copy	Taxable	\$0.20	\$0.20	0.00%
454	CORPORATE SERVICES REVENUE SERVICES						
455	Rates Office						
456	Land Information Certificates (LIC) (per certificate)	Statutory	Per certificate	Not Taxable	\$27.00	\$27.00	0.00%
457	LIC "Urgent 24 hour processing" (per request)	Council	Per request	Not Taxable	\$132.90	\$130.00	2.23%
458	INFRASTRUCTURE SERVICES PARKING AND LOCAL LAWS						
459	Local Laws						
460	Inspection fee for Circus, Carnivals & Festivals	Council	Per inspection	Not Taxable	\$90.00	\$88.00	2.27%
461	Filming Permits first day inclusive of application fee	Council	Per application	Not Taxable	\$670.00	\$655.50	2.21%
462	Each second and subsequent days of filming	Council	Per application	Not Taxable	\$335.00	\$330.50	1.36%
463	Filming parking bay fee (per bay)	Council	Per application	Not Taxable	\$62.00	\$61.00	1.64%
464	Traffic management plans review (per hour)	Council	Per application	Not Taxable	\$82.00	\$81.00	1.23%
465	Inspection fee for Heavy Vehicular Permit	Council	Per inspection	Not Taxable	\$93.00	\$91.50	1.64%
466	Inspection fee for Camping Permit	Council	Per inspection	Not Taxable	\$93.00	\$91.50	1.64%
467	Inspection fee for Open Air Burning	Council	Per inspection	Not Taxable	\$93.00	\$91.50	1.64%
468	Inspection fee for Camping on Roads	Council	Per inspection	Not Taxable	\$340.00	\$335.50	1.34%
469	Inspection fee for Building Site Fee	Council	Per inspection	Not Taxable	\$155.00	\$152.50	1.64%
470	Impound Fee for Abandoned Vehicles	Council	Per application	Not Taxable	\$495.00	\$488.00	1.43%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
471	Daily storage fee Abandon Vehicle and other items	Council	Per application	Not Taxable	\$51.00	\$50.50	0.99%
472	Release fee for shopping trolleys	Council	Per application	Not Taxable	\$119.00	\$116.50	2.15%
473	Impound Fee for Seized items	Council	Per application	Not Taxable	\$485.00	\$477.50	1.57%
474	Local Laws Permits						
475	Goods on Footway (small item)	Council	Per application	Not Taxable	\$187.00	\$183.00	2.19%
476	Goods on Footway	Council	Per application	Not Taxable	\$350.00	\$345.50	1.30%
477	A Boards (standard)	Council	Per application	Not Taxable	\$124.00	\$122.00	1.64%
478	A Boards (large)	Council	Per application	Not Taxable	\$187.00	\$183.00	2.19%
479	A Boards (extra-large)	Council	Per application	Not Taxable	\$350.00	\$345.50	1.30%
480	Tables & chairs (Per set)	Council	Per application	Not Taxable	\$187.00	\$183.00	2.19%
481	Permit for more than 3 Animals (Other than Restricted breed dogs)	Council	Per application	Not Taxable	\$51.00	\$50.50	0.99%
482	Permit for other animals (once off fee)	Council	Per application	Not Taxable	\$51.00	\$50.50	0.99%
483	Permit for more than 3 Restricted Breed Dogs	Council	Per application	Not Taxable	\$650.00	\$640.50	1.48%
484	Rubbish Skip Non-commercial shopping centres (up to and including 3 days)	Council	Per application	Not Taxable	\$56.00	\$55.50	0.90%
485	Rubbish Skip Non-commercial shopping centres (per day, four days or more)	Council	Per application	Not Taxable	\$31.00	\$30.50	1.64%
486	Rubbish Skips (Commercial shopping centres per day)	Council	Per application	Not Taxable	\$62.00	\$61.00	1.64%
487	Rubbish Skips (additional days to max of 7 days)	Council	Per application	Not Taxable	\$25.00	\$25.00	0.00%
488	Shipping containers on council land (3 days)	Council	Per application	Not Taxable	\$140.00	\$137.00	2.19%
489	Storage of building materials on Council land (per day)	Council	Per application	Not Taxable	\$36.00	\$35.50	1.41%
490	Itinerant trader (per day)	Council	Per application	Not Taxable	\$36.00	\$35.50	1.41%
491	Mobile food Vendor Permit (Daily)	Council	Per application	Not Taxable	\$210.00	\$208.00	0.96%
492	Special Mobile food Vendor Permit (site specific tendered)	Council	Per application	Not Taxable	\$4,200.00	\$4,169.50	0.73%
493	Standard Mobile food Vendor Permit	Council	Per application	Not Taxable	\$3,200.00	\$3,152.50	1.51%
494	Sale of Abandon Vehicles	Council	Per application	Not Taxable	POA	POA	
495	Private Standard Waste Bins on Council Land Permit	Council	Per application	Not Taxable	\$310.00	\$305.00	1.64%
496	Private Skip Waste Bins on Council Land Permit	Council	Per application	Not Taxable	\$515.00	\$508.50	1.28%
497	Maribyrnong Parking Permit						
498	1st Maribyrnong permit (valid for 1 year)	Council	Per application	Taxable	\$-	\$-	
499	2nd Maribyrnong permit (valid for 1 year)	Council	Per application	Not Taxable	\$62.00	\$61.00	1.64%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
500	3rd Maribyrnong permit (valid for 1 year)	Council	Per application	Not Taxable	\$87.00	\$86.00	1.16%
501	1st Visitor permit (valid for 1 year)	Council	Per application	Not Taxable	\$51.00	\$50.50	0.99%
502	2st Visitor permit (valid for 1 year)	Council	Per application	Not Taxable	\$72.00	\$71.00	1.41%
503	Replacement of "lost" visitor permit	Council	Per application	Not Taxable	\$87.00	\$86.00	1.16%
504	Replacement of "lost" disability parking permit	Council	Per application	Not Taxable	\$10.00	\$10.00	0.00%
505	Special purpose parking permit (per bay/per day)	Council	Per application	Not Taxable	\$25.00	\$25.00	0.00%
506	Hospital South Carpark (HSCP) staff permit (Daily rate)	Council	Per application	Not Taxable	\$7.00	\$7.00	0.00%
507	Private residential parking permit short term	Council	Per application	Not Taxable	\$12.00	\$12.00	0.00%
508	Private residential parking permit 1 year	Council	Per application	Not Taxable	\$26.00	\$26.00	0.00%
509	Work zone Construction Permit(Restricted non Commercial) per day per bay	Council	Per application	Not Taxable	\$25.00	\$25.00	0.00%
510	Work zone Construction Permit(Commercial Shopping Strip) per day per bay	Council	Per application	Not Taxable	\$36.00	\$35.50	1.41%
511	Work zone Construction Permit(Unrestricted) per day per bay	Council	Per application	Not Taxable	\$20.00	\$20.00	0.00%
512	Residential Tradespersons Permit (restricted) per vehicle max 4 weeks	Council	Per application	Not Taxable	\$53.00	\$52.50	0.95%
513	Residential Tradespersons Permit (non restricted) per vehicle max 4 weeks	Council	Per application	Not Taxable	\$25.00	\$25.00	0.00%
514	Special Event Parking Permit 10 per event (Each)	Council	Per application	Not Taxable	\$72.00	\$71.00	1.41%
515	Infringements (set by State Govt.) Animal registration						
516	Unsterilized dogs	Council	Per application	Not Taxable	\$170.00	\$167.50	1.49%
517	Reduced fee dogs (Mandatory 1/3 of full fee or less)	Council	Per application	Not Taxable	\$56.00	\$55.50	0.90%
518	Eligible recipients unsterilized dog*	Council	Per application	Not Taxable	\$87.00	\$86.00	1.16%
519	Eligible recipients (reduced fee) dogs*	Council	Per application	Not Taxable	\$31.00	\$30.50	1.64%
520	Dangerous Dog Registration	Council	Per application	Not Taxable	\$218.00	\$213.50	2.11%
521	Unsterilized cats	Council	Per application	Not Taxable	\$170.00	\$167.50	1.49%
522	Reduced fee cats (Mandatory 1/3 of full fee or less)	Council	Per application	Not Taxable	\$56.00	\$55.50	0.90%
523	Eligible recipients unsterilized cats*	Council	Per application	Not Taxable	\$87.00	\$86.00	1.16%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
524	Eligible recipients reduced fee cats*	Council	Per application	Not Taxable	\$31.00	\$30.50	1.64%
525	Fee to view registration register	Council	Per application	Not Taxable	\$41.00	\$40.50	1.23%
526	Copy fee to obtain certificate of registration (per record)	Council	Per application	Not Taxable	\$72.00	\$71.00	1.41%
527	Registration / Renewal of Domestic Animal Business	Council	Per application	Not Taxable	\$160.00	\$157.50	1.59%
528	Animal Pound Release fee	Council	Per application	Not Taxable	\$180.00	\$177.50	1.41%
529	* Eligible recipient covers arrange of people that may have health care cards, aged animals etc.	Council	Per application	Not Taxable	\$-		
530	Pay & Display Ticket Machines	Council	Per Hour	Not Taxable	\$-		
531	Rates per policy between \$0.50 and \$3.00 per hour (from \$5.80 and \$10.00 per day). (Not Published)	Council	Per Hour	Not Taxable	\$-		
532	PLANNING SERVICES BULDING SERVICES						
533	Residential (Class 1 and 10)						
534	Demolish detached dwelling	Council	Per application	Taxable	\$1,421.30	\$1,390.00	2.25%
535	Demolish attached dwelling	Council	Per application	Taxable	\$1,712.70	\$1,675.00	2.25%
536	Demolish outbuilding	Council	Per application	Taxable	\$797.60	\$780.00	2.26%
537	Swimming pool including barrier to AS 1926	Council	Per application	Taxable	\$2,362.00	\$2,310.00	2.25%
538	Fences	Council	Per application	Taxable	\$864.00	\$845.00	2.25%
539	Carport/garage <\$20,000	Council	Per application	Taxable	\$1,124.80	\$1,100.00	2.25%
540	Carport/garage >\$20,000	Council	Per application	Taxable	\$1,431.50	\$1,400.00	2.25%
541	Alterations and additions to dwelling <\$100,000	Council	Per application	Taxable	\$1,707.60	\$1,670.00	2.25%
542	Alterations and additions to dwelling \$100,001-\$200,000	Council	Per application	Taxable	\$2,045.00	\$2,000.00	2.25%
543	Alterations and additions to dwelling \$200,001-\$300,000	Council	Per application	Taxable	\$2,351.80	\$2,300.00	2.25%
544	Alterations and additions to dwelling >\$300,001	Council	Per application	Taxable	\$2,883.50	\$2,820.00	2.25%
545	New dwelling <\$250,000	Council	Per application	Taxable	\$2,944.80	\$2,880.00	2.25%
546	New dwelling \$250,001-\$500,000	Council	Per application	Taxable	\$3,752.60	\$3,670.00	2.25%
547	New dwelling >\$500,000	Council	Per application	Taxable	\$4,127.80	\$4,037.00	2.25%
548	Multiple dwellings (2)	Council	Per application	Taxable	\$5,910.10	\$5,780.00	2.25%
549	Multiple dwellings (3)	Council	Per application	Taxable	\$6,472.40	\$6,330.00	2.25%
550	Multiple dwellings (4+)	Council	Per application	Taxable	\$7,648.30	\$7,480.00	2.25%
551	Amendment to building permit	Council	Per application	Taxable	\$646.70	\$632.50	2.25%
552	Extension of time to building permit	Council	Per application	Taxable	\$410.50	\$401.50	2.24%
553	Lapsed permit renewal (Class 1 or 10)	Council	Per application	Taxable	\$646.70	\$632.50	2.25%
554	Residential & outbuildings inspections (Additional)	Council	Per application	Taxable	\$265.90	\$260.00	2.27%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
555	Issue Occupancy Permit (1 dwelling)	Council	Per application	Taxable	\$1,181.00	\$1,155.00	2.25%
556	Inspection, report and statement of compliance for subdivision (1 dwelling)	Council	Per application	Taxable	\$1,181.00	\$1,155.00	2.25%
557	Commercial and Industrial (Class 2-9)						
558	Internal alterations to apartment (Class 2)	Council	Per application	Taxable	\$1,472.40	\$1,440.00	2.25%
559	Shop fit out <\$100,000	Council	Per application	Taxable	\$1,535.30	\$1,501.50	2.25%
560	Shop fit out \$100,001-\$200,000	Council	Per application	Taxable	\$1,833.30	\$1,793.00	2.25%
561	Shop fit out >\$200,001	Council	Per application	Taxable	\$2,114.50	\$2,068.00	2.25%
562	Alterations/additions/new buildings up to \$40,001-\$100,000	Council	Per application	Not Taxable	\$-		
563	Building permit lodgement fees only for over \$5,000 cost of works. Private Building Survey or to Council: Class 1 & 10 class 2 to 9.	Statutory	Per application	Taxable	\$-		
564	Building Commission Levy applying to all building permits based on value of works over \$10,000 in addition to building application fees.	Statutory	Per application	Not Taxable	\$-		
565	Commercial and industrial inspections (Additional)	Council	Per application	Taxable	\$260.70	\$255.00	2.24%
566	Amendment to building permit	Council	Per application	Taxable	\$587.90	\$575.00	2.24%
567	Extension of time to building permit	Council	Per application	Taxable	\$593.10	\$580.00	2.26%
568	Lapsed permit renewal (Class 2-9)	Council	Per application	Taxable	\$1,063.40	\$1,040.00	2.25%
569	Issue Occupancy Permit - Small building - Price on application (POA)	Council	Per application	Taxable	\$1,181.00	\$1,155.00	2.25%
570	Issue Occupancy Permit - Medium building (POA)	Council	Per application	Taxable	\$3,543.00	\$3,465.00	2.25%
571	Issue Occupancy Permit - Large building (POA)	Council	Per application	Taxable	\$5,904.90	\$5,775.00	2.25%
572	Inspection, report and statement of compliance for subdivision- Small building (POA)	Council	Per application	Taxable	\$1,186.10	\$1,160.00	2.25%
573	Inspection, report and statement of compliance for subdivision- Medium building (POA)	Council	Per application	Taxable	\$3,548.10	\$3,470.00	2.25%
574	Inspection, report and statement of compliance for subdivision- Large building (POA)	Council	Per application	Taxable	\$5,910.10	\$5,780.00	2.25%
575	Hoarding application	Council	Per application	Taxable	\$153.40	\$150.00	2.27%
576	Hoarding Permit (On street public protection) - private dwellings	Council	Per application	Not Taxable	\$5.50m2/wk min\$420	\$5.50m2/wk min\$420	

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
577	Hoarding Permit (On street public protection) - commercial property	Council	Per application	Not Taxable	\$7.50m2/wk min \$570	\$7.50m2/wk min \$570	
578	Hoarding Inspections x 2	Council	Per application	Taxable	\$122.70	\$120.00	2.25%
579	Hoarding Extension application	Council	Per application	Taxable	\$122.70	\$120.00	2.25%
580	Construction Zone application (Commercial or Multi Dwelling)	Council	Per application	Taxable	\$163.60	\$160.00	2.25%
581	Construction zone Inspection (Commercial or Multi Dwelling)	Council	Per application	Taxable	\$132.90	\$130.00	2.23%
582	Construction zone rate	Council	Per application	Not Taxable	\$8.50m2	\$8.50m2	
583	Administration Fee for extension of Hoarding Permit time	Council	Per application	Not Taxable	\$214.70	\$210.00	2.24%
584	Permit fee No road closure	Council	Per application	Taxable	\$255.60	\$250.00	2.24%
585	Permit fee Road closure	Council	Per application	Taxable	\$409.00	\$400.00	2.25%
586	Road Occupation permit application	Council	Per application	Taxable	\$122.70	\$120.00	2.25%
587	Permit to Occupy the Street (mobile crane/concrete pump - day pass) one variation to date included - private dwellings	Council	Per application	Not Taxable	\$429.50	\$420.00	2.26%
588	Permit to Occupy the Street (mobile crane/concrete pump - day pass) one variation to date included - commercial property	Council	Per application	Not Taxable	\$541.90	\$530.00	2.25%
589	Each additional variation to date for Application to Occupy the Street (mobile crane/concrete pump - day pass)	Council	Per application	Not Taxable	\$214.70	\$210.00	2.24%
590	Council Consent						
591	Land Liable to Flooding	Statutory	Per application	Not Taxable	Fixstat.fee	Fixstat.fee	
592	Building over an Easement	Statutory	Per application	Not Taxable	Fixstat.fee	Fixstat.fee	
593	Siting Dispensations	Statutory	Per application	Not Taxable	Fixstat.fee	Fixstat.fee	
594	Siting where 173 agreement applies	Council	Per application	Taxable	POA	POA	
595	Other Fees						
596	Search of records for: Residential unit / Apartment	Council	Per application	Taxable	\$281.20	\$275.00	2.25%
597	Search of records for: Commercial	Council	Per application	Taxable	\$393.70	\$385.00	2.26%
598	Search of records for: Private dwelling	Council	Per application	Taxable	\$112.50	\$110.00	2.27%
599	Search of records for: Occupancy Permit/Certificate of Final Inspection	Council	Per application	Taxable	\$117.60	\$115.00	2.26%
600	Essential Safety Measures (ESM) Maintenance Determination & Schedule - Small buildings (POA)	Council	Per application	Taxable	\$674.90	\$660.00	2.26%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
601	ESMs Maintenance Determination & Schedule - Medium buildings (POA)	Council	Per application	Taxable	\$2,198.40	\$2,150.00	2.25%
602	ESMs Maintenance Determination & Schedule - Large buildings (POA)	Council	Per application	Taxable	\$3,333.40	\$3,260.00	2.25%
603	Swimming Pool/Spa Barriers Inspection & Letter of Compliance	Council	Per application	Taxable	\$219.80	\$215.00	2.23%
604	Additional inspection for Swimming Pool/Spa Barriers	Council	Per application	Taxable	\$117.60	\$115.00	2.26%
605	Adjoining Property Owner's Details (Protection works Notice)	Council	Per application	Taxable	\$86.90	\$85.00	2.24%
606	Building Certification of Illegal works acceptance	Council	Per application	Taxable	\$2,085.90	\$2,040.00	2.25%
607	Inspection of site outside business hours	Council	Per inspection	Taxable	\$419.20	\$410.00	2.24%
608	Inspection of site, pre and post permit issue	Council	Per application	Taxable	\$158.50	\$155.00	2.26%
609	Initial registration for swimming pool or spa	Statutory	Per application	Taxable	\$51.25	\$51.25	0.00%
610	Issue of Certificate of compliance for swimming pool or spa, including safety barrier		Per application	Taxable	\$31.30	\$30.65	2.12%
611	Issue of Certificate of NON compliance for swimming pool or spa, including safety barrier		Per application	Taxable	\$393.70	\$385.05	2.25%
612	Drawings of Residential and industrial buildings Copies of plans/Documentation						
613	Cancellation of building permit application (Class 1 & 10)	Council	Per application	Taxable	\$240.30	\$235.00	2.26%
614	Cancellation of building permit application (Class 2-9)	Council	Per application	Taxable	\$603.30	\$590.00	2.25%
615	Application for Siting for Prescribed Temporary Structures - 1 Structure	Council	Per application	Taxable	\$536.80	\$525.00	2.25%
616	Application for Siting for Prescribed Temporary Structures - 2-5 Structure	Council	Per application	Taxable	\$843.60	\$825.00	2.25%
617	Application for Siting for Prescribed Temporary Structures - 6-9 Structure	Council	Per application	Taxable	\$1,329.30	\$1,300.00	2.25%
618	Application for Siting for Prescribed Temporary Structures - 10+ Structure	Council	Per application	Taxable	\$2,096.10	\$2,050.00	2.25%
619	Additional Inspection /Inspection over weekend or Public Holidays for Siting for Prescribed Temporary Structures (per hour)	Council	Per application	Taxable	\$296.50	\$290.00	2.24%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
620	Application for Occupancy Permit for Prescribed Temporary Structure - Place of Public Entertainment (POPE) (500-999)	Council	Per application	Taxable	\$2,096.10	\$2,050.00	2.25%
621	Application for Occupancy Permit for Prescribed Temporary Structure (POPE) (1,000-4,999)	Council	Per application	Taxable	\$3,110.40	\$3,042.00	2.25%
622	Application for Occupancy Permit for Prescribed Temporary Structure (POPE) (5,000-9,999)	Council	Per application	Taxable	\$4,222.90	\$4,130.00	2.25%
623	Application for Occupancy Permit for Prescribed Temporary Structure (POPE) (>10,000)	Council	Per application	Taxable	\$7,341.60	\$7,180.00	2.25%
624	Additional structures over limit	Council	Per application	Taxable	\$184.10	\$180.00	2.28%
625	Additional Inspection / Inspection over weekend or Public Holidays for POPE (per hour)	Council	Per application	Taxable	\$296.50	\$290.00	2.24%
626	Copies of Reports/Specifications - per 1	Council	Per application	Taxable	\$178.90	\$175.00	2.23%
627	Property information requests (reg 327)	Statutory	Per application	Not Taxable	\$-		
628	Note: A 15% surcharge will apply on all building permits and inspection fees in the case of owner builder applications.	Statutory	Per application	Not Taxable	\$-		
629	PLANNING SERVICES ENVIRONMENTAL HEALTH						
630	Food Act 35A(1)						
631	Food Premises up to & including 10 employees - Aged Care / Childcare- Class 1	Council	Per renewal	Not Taxable	\$636.00	\$622.00	2.25%
632	Food Premises, Temporary Food Premises, Mobile Food Premises with 20 employees (pro rata) - Class 2	Council	Per renewal	Not Taxable	\$980.00	\$958.00	2.30%
633	Food Premises, Temporary Food Premises, Mobile Food Premises up to 10 employees - Class 2	Council	Per renewal	Not Taxable	\$636.00	\$622.00	2.25%
634	Food Premises, Temporary Food Premises, Mobile Food Premises up to 10 employees - Supermarket, Milk Bars, Convenience Store, Bars, Nuts, Groceries, - Class 3	Council	Per renewal	Not Taxable	\$490.00	\$480.00	2.08%
635	Food Premises, Temporary Food Premises, Mobile Food Premises - Extra employees - Class 1, 2 and 3	Council	Per renewal	Not Taxable	\$37.00	\$36.00	2.78%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
636	Food Premises - Non Profit, Social/Sporting Club / Schools, Temporary Food Premises, Mobile Food Premises up to & including 10 employees - Class 1 and 2	Council	Per renewal	Not Taxable	\$318.00	\$311.00	2.25%
637	Food Premises, Temporary Food Premises, Mobile Food Premises - Non Profit - Class 3	Council	Per renewal	Not Taxable	\$245.00	\$240.00	2.08%
638	Food Premises Pre-packaged Food Only - Warehouses, Greengrocers, Cold stores - Class 3	Council	Per renewal	Not Taxable	\$375.00	\$367.00	2.18%
639	Vending Machines Class 2	Council	Per renewal	Not Taxable	\$193.00	\$189.00	2.12%
640	Vending Machines Class 3	Council	Per renewal	Not Taxable	\$156.00	\$153.00	1.96%
641	Transfer Food Act Premises - Food Premises, Temporary Food Premises, Mobile Food Premises - Class 1 and 2	Council	Per transfer	Not Taxable	\$460.00	\$550.00	-16.36%
642	Transfer Food Act Premises - Food Premises, Temporary Food Premises, Mobile Food Premises - Class 3	Council	Per Transfer	Not Taxable	\$405.00	\$485.00	-16.49%
643	Internal Transfer Food Act Premises - Food Premises, Temporary Food Premises, Mobile Food Premises - Class 1, 2 and 3	Council	Per transfer	Not Taxable	\$200.00		
644	Food Premises Maximum Fee - All Classes	Council	Per renewal	Not Taxable	\$2,815.00	\$2,754.00	2.21%
645	New Food Premises Application for Class 3 (Including MCC premises and Streetrader premises)	Council	Per application	Not Taxable	\$1,000.00	\$1,000.00	0.00%
646	New Food Premises Application for Class 1 and 2 (Including MCC premises and Streetrader premises)	Council	Per application	Not Taxable	\$1,250.00	\$1,250.00	0.00%
647	New premises application fees (non for profit) - 50% of application fee	Council	Per application	Not taxable			
648	Schools and Institutions not for profit -one off events, fetes etc. Class 2, 3	Council	Per application	Not Taxable	\$113.00	\$110.00	2.73%
649	New Food Premises Pre Application Meeting	Council	Per meeting	Taxable	FREE	FREE	
650	New Food Premises Pre Application Additional Meeting	Council	Per application	Not Taxable	REMOVEFE E	\$150.00	
651	Fast Track Front of Line Fee	Council	Per application	Not Taxable	\$750.00	\$750.00	0.00%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
652	Additional or multiple Mobile Food Vehicles, Temporary Food Premises per unit for Class 2	Council	Per renewal	Not Taxable	\$318.00	\$311.00	2.25%
653	Additional or multiple Mobile Food Vehicles, Temporary Food Premises per unit for Class 3	Council	Per renewal	Not Taxable	\$246.00	\$240.00	2.50%
654	Public Health & Wellbeing ACT Sect 69 (1)						
655	Tattooists, Cosmetic Tattooists, Body Piercing, Colonic irrigation	Council	Per renewal	Not Taxable	\$537.00	\$525.00	2.29%
656	Beauty Therapy, Hairdressers (including ear piercing, waxing)	Council	Per renewal	Not Taxable	\$412.00	\$403.00	2.23%
657	Prescribed Accommodation Sect 67						
658	Prescribed Accommodation Up to & including 5 Beds	Council	Per renewal	Not Taxable	\$385.00	\$377.00	2.12%
659	Prescribed Accommodation With more than 5 Beds - extra for each	Council	Per bed	Not Taxable	\$62.00	\$61.00	1.64%
660	Up to the Prescribed Accommodation maximum fee	Council	Per renewal	Not Taxable	\$1,033.00	\$1,010.00	2.28%
661	Transfer Public Health Wellbeing (PHW) Act Premises	Council	Per transfer	Taxable	\$-		
662	Caravan Parks						
663	Caravan Parks (Long term/Short term Site) per caravan site	Council	Per renewal	Not Taxable	\$13.00	\$13.00	0.00%
664	Transfer Caravan Parks	Council	Per transfer	Not Taxable	\$358.00	\$350.00	2.29%
665	Professional Services						
666	Solicitors/Premises Enquiry Report / 5 business days	Council	Per enquiry	Taxable	\$542.00	\$530.00	2.26%
667	Solicitors/Premises Enquiry Report / 10 business days	Council	Per enquiry	Taxable	\$375.00	\$367.00	2.18%
668	Additional compliance assessment fee and other professional services as requested (per hr)	Council	Per hour	Taxable	\$130.00	\$128.00	1.56%
669	On-Site premises Suitability Inspection	Council	Per request	Taxable	\$271.00	\$265.00	2.26%
670	Plans Processing						
671	Plans processing	Council	Per application	Taxable	\$390.00	\$380.00	2.63%
672	Alterations	Council	Per application	Taxable	\$303.00	\$296.00	2.36%
673	Product Sales						
674	Thermometer & Swabs	Council	Per unit	Taxable	\$84.00	\$82.00	2.44%
675	Swabs	Council	Per unit	Taxable	\$10.00	\$10.00	0.00%
676	Sharps Container (fee includes container and disposal)	Council	Per unit	Taxable	\$31.00	\$30.00	3.33%
677	Food Act						
678	Temporary Food onsite inspection and assessment (Non MCC	Council	Per stall	Taxable	\$150.00	\$150.00	0.00%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
	registered premises) - Class 2 and 3						
679	Change of Classification Assessment - Class 3 to 2	Council	Per application	Not Taxable	\$665.00	\$650.00	2.31%
680	Duplicate Registration Certificate	Council	Per request	Taxable	FREE	FREE	
681	ENVIRONMENTAL PROTECTION ACT 1970 SECTION 53						
682	New Installations Private Property	Council	Per application	Not Taxable	\$327.00	\$320.00	2.19%
683	Septic Tanks New Installations Community Groups	Council	Per application	Not Taxable	\$164.00	\$160.00	2.50%
684	Additional Services						
685	Solicitors/Premises enquiry follow up compliance inspection - 5 business days	Council	Per request	Taxable	\$340.00	\$332.00	2.41%
686	Solicitors/Premises enquiry follow up compliance inspection - 10 business days	Council	Per request	Taxable	\$225.00	\$219.00	2.74%
687	Administration fee (Update of Personal Information)	Council	Per request	Taxable	\$73.00	\$71.50	2.10%
688	Food Premises Closure						
689	Food Premises Closure - All Classes	Council	Per closure	Taxable	\$750.00	\$750.00	0.00%
690	Food Premises Closure - Per additional day	Council	Per day (or part)	Taxable	\$500.00	\$500.00	0.00%
691	Food Premises Closure - Per additional hour	Council	Per hour	Taxable	\$130.00	\$127.00	2.37%
692	PHW Act New Premises						
693	Tattooing / Beauty Therapy	Council	Per renewal	Not Taxable	\$928.00	\$908.00	2.20%
694	New Hairdresser	Council	Per Application	Not Taxable	\$658.00	\$643.00	2.33%
695	Application for Prescribed Accommodation premises - registration & assessment of application	Council	Per Application	Not Taxable	\$757.00	\$740.00	2.30%
696	Food Act						
697	Failed Food Sample Fee - one sample	Council	Per sample	Taxable	\$256.00	\$250.00	2.40%
698	Failed Food Sample Fee - per additional sample	Council	Per sample	Taxable	\$128.00	\$125.00	2.40%
699	Outside School Hours Care (OSHC) Commercial - All classes	Statutory	Per renewal	Not Taxable	\$313.00	\$306.00	2.29%
700	Outside School Hours Care (OSHC) Non Profit - All classes	Council	Per renewal	Not Taxable	\$156.50	\$153.00	2.29%
701	Food Premises - Commercial 'One off' (e.g. trade shows) - All classes	Council	Per Application	Not Taxable	\$205.00	\$200.00	2.50%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
702	TO DEVELOP LAND OR TO USE AND DEVELOP PLAN FOR A SINGLE DWELLING						
703	Application Fees						
704	Class 1 - Use Permits	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
705	Class 2 - <\$10,000	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
706	Class 3 - \$10,001-\$100,000	Statutory	Per application	Not Taxable	\$624.54	\$624.54	0.00%
707	Class 4 - \$100,001-\$500,000	Statutory	Per application	Not Taxable	\$1,278.47	\$1,278.47	0.00%
708	Class 5 - \$500,001-\$1,000,000	Statutory	Per application	Not Taxable	\$1,381.39	\$1,381.39	0.00%
709	Class 6 - \$1,000,001-\$2,000,000	Statutory	Per application	Not Taxable	\$1,484.21	\$1,484.21	0.00%
710	Class 7 - Vic Smart Application - <\$10,000	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
711	Class 8 - Vic Smart Application - >\$10,001	Statutory	Per application	Not Taxable	\$426.12	\$426.12	0.00%
712	Class 9 - Vic Smart application - Subdivide or consolidate land	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
713	To develop land (other than for a single dwelling per lot)						
714	Class 10 - Developments <\$100,000	Statutory	Per application	Not Taxable	\$1,138.94	\$1,138.94	0.00%
715	Class 11- Developments \$100,001-\$1,000,000	Statutory	Per application	Not Taxable	\$1,535.67	\$1,535.67	0.00%
716	Class 12 - Developments \$1,000,001 - \$5,000,000	Statutory	Per application	Not Taxable	\$3,387.32	\$3,387.32	0.00%
717	Class 13 - Developments \$5,000,001-\$15,000,000	Statutory	Per application	Not Taxable	\$8,633.72	\$8,633.72	0.00%
718	Class 14 - Developments \$15,000,001-\$50,000,000	Statutory	Per application	Not Taxable	\$25,460.19	\$25,460.19	0.00%
719	Class 15 - Developments >\$50,000,001	Statutory	Per application	Not Taxable	\$57,224.86	\$57,224.86	0.00%
720	Development Application Fee	Statutory	Per application	Not Taxable	\$2,133.38	\$2,133.38	0.00%
721	Subdivision						
722	Class 16 - To subdivide an existing building	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
723	Class 17 - To subdivide land into two lots (other than Vic Smart)	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
724	Class 18 - Realignment of a common boundary or consolidate 2 or more lots	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
725	Class 19 - To subdivide land (three or more lots)	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
726	Class 20 - To vary or remove a restriction, easement or right of way	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
727	Class 21 - Any other application for a permit not specified	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
728	Other matters						
729	Amend or end a s173 agreement	Statutory	Per application	Not Taxable	\$653.93	\$653.93	0.00%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
730	Determination on satisfaction of the Responsible Authority.	Statutory	Per request	Not Taxable	\$323.30	\$323.30	0.00%
731	Certificate of Compliance	Statutory	Per application	Not Taxable	\$323.30	\$323.30	0.00%
732	Amendments to applications made under Section 57A(3)(a) Planning & Environment Act 1987						
733	Amendments to a permit or class of permit.	Statutory	Per application	Not Taxable	\$-		
734	Amendments to permit Section 72 Planning & Environment Act 1987						
735	Application to amend use	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
736	Application to amend permit or conditions	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
737	Amendment to a Class 2 Permit	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
738	Amendment to a Class 3 Permit	Statutory	Per application	Not Taxable	\$624.54	\$624.54	0.00%
739	Amendment to a Class 4 permit	Statutory	Per application	Not Taxable	\$1,278.47	\$1,278.47	0.00%
740	Amendment to a Class 5 or 6 Permit	Statutory	Per application	Not Taxable	\$1,381.39	\$1,381.39	0.00%
741	Amendment to a Class 7 permit	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
742	Amendment to a Class 8 Permit	Statutory	Per application	Not Taxable	\$426.12	\$426.12	0.00%
743	Amendment to a Class 9 Permit	Statutory	Per application	Not Taxable	\$198.42	\$198.42	0.00%
744	Amendment to a Class 10 Permit	Statutory	Per application	Not Taxable	\$1,138.94	\$1,138.94	0.00%
745	Amendment to a Class 11 Permit	Statutory	Per application	Not Taxable	\$1,535.67	\$1,535.67	0.00%
746	Amendment to a Class 12,13,14 or 15 Permit	Statutory	Per application	Not Taxable	\$3,387.32	\$3,387.32	0.00%
747	Amendment to a Class 16 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
748	Amendment to a Class 17 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
749	Amendment to a Class 18 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
750	Amendment to a Class 19 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
751	Amendment to a Class 20 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
752	Amendment to a Class 21 Permit	Statutory	Per application	Not Taxable	\$1,307.86	\$1,307.86	0.00%
753	Subdivide land, Subdivision Act 1988.						
754	Certify a plan of subdivision	Statutory	Per application	Not Taxable	\$173.40	\$173.40	0.00%
755	Alteration of a plan under section 10(2) of the Subdivision Act	Statutory	Per application	Not Taxable	\$110.24	\$110.24	0.00%
756	Amendment of a certified plan	Statutory	Per application	Not Taxable	\$139.63	\$139.63	0.00%
757	Extension of Time and secondary consent requests						
758	Extension of time for dwelling extensions	Council	Per application	Not Taxable	\$260.00	\$254.25	2.26%
759	First extension of time (except for 60 dwellings)	Council	Per application	Not Taxable	\$400.40	\$391.55	2.26%
760	Second extension of time (except for 60 dwellings)	Council	Per application	Not Taxable	\$519.90	\$508.50	2.24%
761	Third and more extension of time (except for 60 dwellings)	Council	Per application	Not Taxable	\$738.30	\$722.07	2.25%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
762	Extension of Time for more than 60 dwellings	Council	Per application	Not Taxable	\$1,039.90	\$1,017.00	2.25%
763	Secondary Consent Application for dwelling extensions	Council	Per application	Not Taxable	\$166.40	\$162.72	2.26%
764	Secondary Consent Application resulting from enforcement	Council	Per application	Not Taxable	\$329.60	\$322.39	2.24%
765	Secondary Consent Applications 1-4 dwellings	Council	Per application	Not Taxable	\$226.70	\$221.71	2.25%
766	Secondary Consent Applications 5-9 dwellings	Council	Per application	Not Taxable	\$330.70	\$323.41	2.26%
767	Secondary Consent Applications for 10 - 60 dwellings	Council	Per application	Not Taxable	\$547.00	\$534.94	2.25%
768	Secondary Consent Applications for more than 60 dwellings	Council	Per application	Not Taxable	\$1,039.90	\$1,017.00	2.25%
769	Secondary Consent Applications for any use or commercial development less than \$1 million	Council	Per application	Not Taxable	\$260.00	\$254.25	2.26%
770	Secondary Consent Applications for any commercial development greater than \$1 million	Council	Per application	Not Taxable	\$416.00	\$406.80	2.26%
771	Administration Charges						
772	Retrospective additional application fee	Council	Per application	Not Taxable	\$329.60	\$322.39	2.24%
773	Advertising - up to 20 letters	Council	Per 20 letters	Not Taxable	\$176.80	\$172.89	2.26%
774	Advertising - each additional letter	Council	Per letter	Not Taxable	\$7.80	\$7.63	2.26%
775	Heritage Demolition Advice	Statutory	Per request	Not Taxable	\$66.51	\$66.51	0.00%
776	Building regulation consent and report	Statutory	Per application	Not Taxable	\$266.56	\$266.56	0.00%
777	Compliance with permit advice (information already available electronically)	Council	Per request	Not Taxable	\$171.60	\$167.81	2.26%
778	Compliance with permit advice for offsite file (on scan demand)	Council	Per request	Not Taxable	\$343.20	\$335.61	2.26%
779	Property Information	Council	Per request	Not Taxable	\$171.60	\$167.81	2.26%
780	Property Information for offsite file	Council	Per request	Not Taxable	\$343.20	\$335.61	2.26%
781	Copy of Endorsed Plan/Photocopies (hard copy)	Council	Per request	Taxable	\$171.60	\$167.81	2.26%
782	Copy of Endorsed Plan/Photocopies (electronically)	Council	Per request	Taxable	\$54.10	\$52.88	2.30%
783	Check on building envelope compliance	Council	Per request	Not Taxable	\$176.80	\$172.89	2.26%
784	Planning Register per month	Council	Per request	Taxable	\$27.00	\$26.44	2.11%
785	Planning Register per year	Council	Per request	Taxable	\$215.30	\$210.52	2.27%
786	Variation to Urban Design Guidelines	Council	Per request	Not Taxable	\$379.60	\$371.21	2.26%
787	Resubmission of Plans to Satisfy Condition 1	Council	Per request	Not Taxable	\$161.20	\$157.64	2.26%
788	Advertising - smart public notice (new Fee)	Council	Per request	Not Taxable	\$31.20	\$30.51	2.26%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
789	Advertising - first public notice (Planning Notice R Us)	Council	Per first notice	Taxable	\$190.00	New	
790	Advertising - additional public notice (Planning Notice R Us)	Council	Per additional notice	Taxable	\$40.00	new	
791	INFRASTRUCTURE SERVICES ADDITIONAL WASTE SERVICES FEES/CHARGES						
792	Garbage Service						
793	Additional 120 Litre (LT) garbage bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$204.50	\$200.00	2.25%
794	Additional 240 LT garbage bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$376.30	\$368.00	2.26%
795	Additional 120 LT garbage bin (subsequent annual collection service)	Council	Per bin	Not Taxable	\$147.20	\$144.00	2.22%
796	Additional 240 LT garbage bin (subsequent annual charge)	Council	Per bin	Not Taxable	\$338.40	\$331.00	2.24%
797	Additional 660 LT garbage skip bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$1,410.00	\$1,379.00	2.25%
798	Additional 1100 LT garbage skip (bin supply & collection service)	Council	Per bin	Not Taxable	\$1,841.50	\$1,801.00	2.25%
799	Additional garbage 660 LT skip bin (subsequent annual collection service)	Council	Per bin	Not Taxable	\$947.90	\$927.00	2.25%
800	Additional 1100 LT garbage skip bin (subsequent annual collection service)	Council	Per bin	Not Taxable	\$1,253.60	\$1,226.00	2.25%
801	Recycling Service						
802	Additional 120 LT recycling bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$110.40	\$64.00	72.50%
803	Additional 240 LT recycling bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$120.60	\$69.00	74.78%
804	Additional 360 LT recycling bin (bin supply & collection service)	Council	Per bin	Not Taxable	\$145.80	\$79.00	84.56%
805	Additional 660 LT recycling skip (bin supply and collection service)	Council	Per bin	Not Taxable	\$1,010.20	\$988.00	2.25%
806	Additional 1100 LT recycling skip (bin supply and collection service)	Council	Per bin	Not Taxable	\$1,092.00	\$1,068.00	2.25%
807	Additional 120/240 LT recycling bin (subsequent annual collection service)	Council	Per bin	Not Taxable	\$60.30	\$59.00	2.20%
808	Additional 660 LT recycling skip (subsequent annual collection service)	Council	Per bin	Not Taxable	\$547.00	\$535.00	2.24%
809	Additional 1100 LT recycling skip (subsequent annual collection service)	Council	Per bin	Not Taxable	\$547.00	\$535.00	2.24%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
810	Green Waste Service						
811	Annual 120 LT green waste collection service	Council	Per bin	Not Taxable	\$128.50	\$164.00	-21.65%
812	Annual 240 LT green waste collection service	Council	Per bin	Not Taxable	\$141.80	\$200.00	-29.10%
813	Additional 120 LT green bin (subsequent annual collection service)	Council	Per bin	Not Taxable	\$78.50	\$111.00	-29.28%
814	Additional 240 LT green bin (subsequent annual collection)	Council	Per bin	Not Taxable	\$91.80	\$124.00	-25.97%
815	At Call Hard & Green Waste Service						
816	Additional Hard waste collection green waste collection service fee (Owner / Occupier per request)	Council	Per collection	Not Taxable	\$81.80	\$80.00	2.25%
817	Additional high Priority hard waste collection 3 working days collection	Council	Per collection	Not Taxable	\$101.20	\$99.00	2.22%
818	INFRASTRUCTURE SERVICES ENGINEERING SERVICES						
819	Development Fee						
820	Plan Checking Subdivisions	Council	By Works Value	Not Taxable	0.750%	0.75%	0.00%
821	Subdivision supervision	Council	By Works Value	Not Taxable	2.500%	2.50%	0.00%
822	Plan checking work in Road Reserve	Council	By Works Value	Not Taxable	0.830%	0.83%	0.00%
823	Supervision work in Road Reserve	Council	By Works Value	Not Taxable	2.650%	2.65%	0.00%
824	Incomplete Works Bond - Administration Fee	Council	Per Bond	Not Taxable	\$112.50	\$110.00	2.27%
825	INFRASTRUCTURE SERVICES TREE SERVICES						
826	Tree Removal Amenity Value (per trunk diameter)						
827	6cm	Council	Per tree	Not Taxable	\$367.57	\$367.57	0.00%
828	8cm	Council	Per tree	Not Taxable	\$653.45	\$653.45	0.00%
829	10cm	Council	Per tree	Not Taxable	\$1,021.02	\$1,021.02	0.00%
830	15cm	Council	Per tree	Not Taxable	\$2,297.29	\$2,297.29	0.00%
831	20cm	Council	Per tree	Not Taxable	\$4,084.07	\$4,084.07	0.00%
832	25cm	Council	Per tree	Not Taxable	\$6,381.36	\$6,381.36	0.00%
833	30cm	Council	Per tree	Not Taxable	\$9,189.16	\$9,189.16	0.00%
834	35cm	Council	Per tree	Not Taxable	\$12,507.47	\$12,507.47	0.00%
835	40cm	Council	Per tree	Not Taxable	\$16,336.28	\$16,336.28	0.00%
836	45cm	Council	Per tree	Not Taxable	\$20,675.61	\$20,675.61	0.00%
837	50cm	Council	Per tree	Not Taxable	\$25,525.44	\$25,525.44	0.00%
838	55cm	Council	Per tree	Not Taxable	\$30,885.78	\$30,885.78	0.00%
839	60cm	Council	Per tree	Not Taxable	\$36,756.63	\$36,756.63	0.00%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
840	65cm	Council	Per tree	Not Taxable	\$43,137.99	\$43,137.99	0.00%
841	70cm	Council	Per tree	Not Taxable	\$50,029.86	\$50,029.86	0.00%
842	75cm	Council	Per tree	Not Taxable	\$57,432.24	\$57,432.24	0.00%
843	80cm	Council	Per tree	Not Taxable	\$65,435.13	\$65,435.13	0.00%
844	85cm	Council	Per tree	Not Taxable	\$73,768.52	\$73,768.52	0.00%
845	90cm	Council	Per tree	Not Taxable	\$82,702.43	\$82,702.43	0.00%
846	95cm	Council	Per tree	Not Taxable	\$92,146.84	\$92,146.84	0.00%
847	100cm	Council	Per tree	Not Taxable	\$102,101.76	\$102,101.76	0.00%
848	105cm	Council	Per tree	Not Taxable	\$112,567.19	\$112,567.19	0.00%
849	110cm	Council	Per tree	Not Taxable	\$123,543.13	\$123,543.13	0.00%
850	115cm	Council	Per tree	Not Taxable	\$135,029.58	\$135,029.58	0.00%
851	120cm	Council	Per tree	Not Taxable	\$147,026.54	\$147,026.54	0.00%
852	125cm	Council	Per tree	Not Taxable	\$159,534.00	\$159,534.00	0.00%
853	130cm	Council	Per tree	Not Taxable	\$172,551.98	\$172,551.98	0.00%
854	135cm	Council	Per tree	Not Taxable	\$186,080.46	\$186,080.46	0.00%
855	140cm	Council	Per tree	Not Taxable	\$200,119.45	\$200,119.45	0.00%
856	145cm	Council	Per tree	Not Taxable	\$214,668.95	\$214,668.95	0.00%
857	Removal and Re-plant Fee - Price On Application (OPA) Tree Removal (height)						
858	0-3mt	Council	Per tree	Not Taxable	\$187.20	\$183.06	2.26%
859	3-8mt	Council	Per tree	Not Taxable	\$779.90	\$762.75	2.25%
860	8-20mt+	Council	Per tree	Not Taxable	\$2,339.70	\$2,288.25	2.25%
861	Stump Grind (per trunk diameter)						
862	0-30cm	Council	Per tree	Not Taxable	\$171.60	\$167.81	2.26%
863	30cm-1mt	Council	Per tree	Not Taxable	\$390.00	\$381.38	2.26%
864	1mt +	Council	Per tree	Not Taxable	\$540.70	\$528.84	2.24%
865	Reinstalment small	Council	Per tree	Not Taxable	\$31.20	\$30.51	2.26%
866	Reinstatement large	Council	Per tree	Not Taxable	\$83.20	\$81.36	2.26%
867	New tree planting	Council	Per tree	Not Taxable	\$390.00	\$381.38	2.26%
868	INFRASTRUCTURE SERVICES HARD SURFACE REINSTATEMENT RATES						
869	Hard Surface Reinstatement Rates - Surface						
870	Access Road min 1sqm.(Less than 25 sqm)	Council	Sq Metre	Taxable	\$173.80	\$170.00	2.24%
871	Access Road (25 sqm or more)	Council	Sq Metre	Taxable	\$148.30	\$145.00	2.28%
872	Distributor Road and Industrial route (less than 25sqm)	Council	Sq Metre	Taxable	\$271.00	\$265.00	2.26%
873	Distributor Road and Industrial route (25sqm or more)	Council	Sq Metre	Taxable	\$260.70	\$255.00	2.24%
874	Concrete Footpath (Less than 5 sqm)	Council	Sq Metre	Taxable	\$225.00	\$220.00	2.27%
875	Concrete Footpath (5sqm or more)	Council	Sq Metre	Taxable	\$209.60	\$205.00	2.24%
876	Concrete Footpath (colour) (Less than 5 sqm)	Council	Sq Metre	Taxable	\$245.40	\$240.00	2.25%

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
877	Concrete Footpath (colour) (5 sqm or more)	Council	Sq Metre	Taxable	\$230.10	\$225.00	2.27%
878	Asphalt Footpath (Less than 5 sqm)	Council	Sq Metre	Taxable	\$184.10	\$180.00	2.28%
879	Asphalt Footpath (5sqm or more)	Council	Sq Metre	Taxable	\$150.30	\$147.00	2.24%
880	Domestic Crossover	Council	Sq Metre	Taxable	\$286.30	\$280.00	2.25%
881	Domestic Crossover (colour)	Council	Sq Metre	Taxable	\$327.20	\$320.00	2.25%
882	Industrial Crossover	Council	Sq Metre	Taxable	\$311.90	\$305.00	2.26%
883	Concrete Kerb/Channel	Council	Linear Metre	Taxable	\$322.10	\$315.00	2.25%
884	Concrete Kerb/Channel (Less than 5 lin m)	Council	Linear Metre	Taxable	\$311.90	\$305.00	2.26%
885	Concrete Kerb/Channel (5 lin m or more)	Council	Linear Metre	Taxable	\$363.00	\$355.00	2.25%
886	Concrete Kerb/Channel (colour) (Less than 5 lin m)	Council	Linear Metre	Taxable	\$342.50	\$335.00	2.24%
887	Concrete Kerb/Channel (colour) (5 lin m or more)	Council	Linear Metre	Taxable	\$265.90	\$260.00	2.27%
888	Stone Kerb/Channel (Less than 5 lin m)	Council	Linear Metre	Taxable	\$286.30	\$280.00	2.25%
889	Stone Kerb/Channel (5 lin m or more)	Council	Linear Metre	Taxable	\$301.60	\$295.00	2.24%
890	Bluestone Laneway (Less than 25 sqm)	Council	Sq Metre	Taxable	\$265.90	\$260.00	2.27%
891	Bluestone Laneway (25 sqm or more)	Council	Sq Metre	Taxable	\$112.50	\$110.00	2.27%
892	Footpath pavers	Council	Sq Metre	Taxable	\$271.00	\$265.00	2.26%
893	Repair stormwater Kerb adaptor (CL9)	Council	Unit Cost	Taxable	\$199.40	\$195.00	2.26%
894	Pit lid	Council	Unit Cost	Taxable	\$613.50	\$600.00	2.25%
895	Pit and frame	Council	Unit Cost	Taxable	\$925.40	\$905.00	2.25%
896	A minimum of one linear or one square metre is applicable to all rates except for footpaths where a minimum of 2.25 square metres applies (equivalent to One bay). A 20% loading will be applied to the prices quoted where work is carried out on arterial or collector roads as defined in the Melways.		Note Only	Not Taxable	\$-		
897	These rates cover costs associated with the reinstatement by Council's road maintenance contractor, of road openings made by various authorities or public utility companies (i.e. City West Water, Westar, Telstra, and AGL) and by private contractors.		Note Only	Not Taxable	\$-		
898	INFRASTRUCTURE SERVICES ASSET PROTECTION						

Ref No.	Service	Fee Set By	Unit of Measure	GST Status	2021/2022 Price GST Inclusive \$	2020/2021 Price GST Inclusive \$	% Increase
899	Asset protection						
900	Street protection fee	Council	Per permit	Not Taxable	\$332.30	\$325.00	2.25%
901	Street protection bond (minimum)	Council	Per permit	Not Taxable	\$511.30	\$500.00	2.26%
902	Drainage						
903	Legal point of drainage discharge	Statutory	Per Application	Not Taxable	\$64.10	\$64.10	0.00%
904	Legal point of drainage discharge MUD	Statutory	Per Application	Not Taxable	\$144.70	\$144.70	0.00%
905	Drainage Plan Approval (Single or extension)	Council	Per Application	Not Taxable	\$153.40	\$150.00	2.27%
906	Drainage Plan Approval (2-3 Lot development)	Council	Per Application	Not Taxable	\$357.90	\$350.00	2.26%
907	Drainage Plan Approval (4-9 Lot development)	Council	Per Application	Not Taxable	\$409.00	\$400.00	2.25%
908	Drainage Plan Approval (10+ Lot development)	Council	Per Application	Not Taxable	\$685.10	\$670.00	2.25%
909	Stormwater inspection	Council	Per Application	Not Taxable	\$357.90	\$350.00	2.26%
910	Permits						
911	Work within Road Reserve permit (formerly Road Opening Permit) Fees depend on the road classification, speed limit and work type	Statutory	Per Unit	Not Taxable	\$-		
912	Vehicle crossing permit	Council	Per permit	Not Taxable	\$332.30	\$325.00	2.25%
913	Vehicle crossing permit re-inspection fee	Council	Per permit	Not Taxable	\$71.60	\$70.00	2.29%
914	Vehicle crossing permit - multiple	Council	Per permit	Not Taxable	\$593.10	\$580.00	2.26%
915	Vehicle crossing permit - wide	Council	Per permit	Not Taxable	\$439.70	\$430.00	2.26%
916	Cemetery SECTION 43 OF THE ACT ALL TRUST FEES OF \$50 OR MORE ARE INCREASED ANNUALLY IN ACCORDANCE WITH CPI FOR ALL GROUPS IN MEL. @ MAY FOR EFFECT IN JULY						
917	Cemetery 'Service ' *Fees cannot be changed until ratified by the Cemetery Trust Private Graves						

Appendix A Budget Processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2021/2022 budget, which is included in this report, is for the year 1 July 2021 to 30 June 2022 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, and Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ending 30 June 2022 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

A 'Proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council as per community engagement policy is required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days' notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

With the introduction of the State Governments Rate Capping legislation in 2015 Councils are now unable to determine the level of rate increase and instead must use a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). The ESC will determine whether the rate increase variation submission has been successful by 31 May. In many cases this will require Councils to undertake 'public notice' on two separate proposed budgets simultaneously, i.e. the Ministers maximum rate increase and the Council's required rate increase.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June 2021 and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

The key dates to the 2021/2022 budget process is as follows:

Process	Timing
Councillor Planning Day	28 November 2020
First Cut Budget For Officers Review	11 December 2020
First Councillor Briefing – Budget 2020/2021 (Overview)	9 February 2021
Second Councillor Briefing – Budget (Operating and Capital)	23 February 2021
Third Councillor Briefing – Budget 2020/2021 (Rating Structure & Capital Overview)	2 March 2021
Fourth Councillor Briefing – Budget 2020/2021 (Operating Budget, Capital Budget & Rating Structure)	30 March 2021
Councillor Strategic Briefing On Proposed Budget	13 April 2021
Ordinary Council Meeting to Resolve On Proposed Budget And Call For Submissions	20 April 2021
Proposed Budget 2021-22 – live webinar	28 April 2021
Budget Briefing Key Stake holders	May 2021
Submissions Closed - (28 Clear Days)	20 May 2021
Hearing of submissions to Budget – 6.30pm	1 June 2021
Meeting To Discuss & Consider Submissions To Budget	8 June 2021
Councillor Strategic Briefing On Adoption of Budget	8 June 2021
Ordinary Council Meeting to Adopt Budget	15 June 2021

Appendix B City Infrastructure Plans

City Infrastructure Plan for the year ended 30 June 2023

Ref	(2022-2023)	Project Cost	Summary of Funding Sources						
			Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
	Capital Works Program	2022/23 \$'000							
CAP293	Property								
CAP294	Land Remediation - Various Sites	500							500
CAP295	Total Land	500	-	-	-	-	-	-	500
CAP296	Buildings								
CAP297	Civic Precinct Redevelopment	10,000			10,000				-
CAP298	Footscray Learning Precinct - Hyde St Children's Centre	3,000						3,000	-
CAP299	Annual Early Years Facility Playground Upgrade Program (10 Years) 1. Maribyrnong Community Centre \$300 (2021-22) 2. Angliss Children's Centre \$TBC (2022-23) 3. Brenbeal Children's Centre \$TBC (2023-24) 4. Bulldogs Community Children's Centre \$TBC (2024-25) 5. Norfolk St Child Care Centre & Yarraville Kindergarten \$TBC (2025-26) 6. Cherry Crescent Preschool \$TBC (2026-27) 7. Maidstone Child and Family Centre (Dobson Kinder) \$TBC (2027-28) 8. Maribyrnong River Children's Centre \$TBC (2028-29) 9. Braybrook Early Learning Centre \$TBC (2028-29) 10. Saltwater Child Care Centre \$TBC (2029-30)	200							200

Ref	(2022-2023)	Project Cost	Summary of Funding Sources						
		2022/23 \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
	Capital Works Program								
CAP300	Maribyrnong Reserve Community Hub Development Year 1 - Feasibility Study (21/22) Year 2 - Concept Design (22/23) Year 3 - Detailed Design (23/24) Years 4 & 5 - Construction* *Includes 1% for Public Art	250							250
CAP301	Norfolk St CCC Facility Upgrade or Relocation to include Community Hub Year 1 - Feasibility Study (2021/22) Year 2 - Concept Design (22/23) Year 3 - Detailed Design Year 4&5 - Construction* *Includes 1% for Public Art *DCP Project No.375 - Required Council spend of \$1.95m (but we potentially want to rebuild on a different site) (18.5% collection)	150							150
CAP302	Saltwater / Footscray CBD Early Learning Centre Year 1 - Feasibility Study (2022/23) Year 2 - Concept Design Year 3 - Detailed Design Years 4&5 - Construction* *Includes 1% for Public Art	150							150
CAP303	Masterplan, feasibility and QS (LHWB)	200							200
CAP304	Henry Turner South Reserve - Pavilion Construction Year 2	4,700						4,700	-

Ref	(2022-2023)	Project Cost	Summary of Funding Sources						
	Capital Works Program	2022/23 \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP305	Community Facility Furniture Replacement (10 Year)	100							100
CAP306	MAC - Building Improvement	225							225
CAP307	Asbestos and HAZMAT Audits (Including removal)	95							95
CAP308	DDA Access	100							100
CAP309	Public Toilet Strategy (1 Per annum)	300							300
CAP310	Total Buildings	19,470	-	-	10,000	-	-	7,700	1,770
CAP311	Total - Property	19,970	-	-	10,000	-	-	7,700	2,270
CAP312	Computers and Telecommunications								
CAP313	Single view of Customer (Year 2)	200						200	
CAP314	Total - Computers and Telecommunications	200	-	-	-	-	-	200	-
CAP315	Infrastructure								
CAP316	Roads								
CAP317	FCAA - Joseph Road Public Realm Works	2,800		2,800				-	-
CAP318	Cowper St	2,750						1,250	1,500
CAP319	Local Area Traffic Management (LATM)	500							500
CAP320	Minor Works, signs, line marking, bike parking	100							100
CAP321	Road Safety - Implementation of 40km signs	150							150
CAP322	Total - Roads	6,300	-	2,800	-	-	-	1,250	2,250
CAP323	Bridges								
CAP324	Cruikshank Park Footbridge	200						200	-
CAP325	Total - Bridges	200	-	-	-	-	-	200	-

Ref	(2022-2023)	Project Cost	Summary of Funding Sources						
	Capital Works Program	2022/23 \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP326	Footpath and Cycleways								
CAP327	Bicycle and Pedestrian Upgrades	1,000							1,000
CAP328	Bicycle trail lighting	200							200
CAP329	Footscray Central Pedestrian Priority Treatment	100							100
CAP330	FCAA - Bunbury St Walk	150							150
CAP331	FCAA - Barkly St - Stage 2	350							350
CAP332	YNAC - Pedestrian priority treatment	70							70
CAP333	Mountain Bike Track Construction	600							600
CAP334	Total - Footpath and Cycleways	2,470	-	-	-	-	-	-	2,470
CAP335	Drainage								
CAP336	Flood Modelling	250							250
CAP337	Total Drainage	250	-	-	-	-	-	-	250
CAP338	Recreational, Leisure and Community Facilities								
CAP339	RecWest West Footscray - Design	600							600
CAP340	Skinner Reserve Oval Redevelopment	1,500	1,500						-
CAP341	MAC - Waterslide and splash park (Y1 - detail design & part construction)	5,500	2,500					3,000	-
CAP342	Total - Recreational, Leisure and Community Facilities	7,600	4,000	-	-	-	-	3,000	600
CAP343	Parks, Open Space and Streetscapes								
CAP344	Footscray Wharf and Promenade Project	2,000					2,000		-
CAP345	Footscray park Masterplan Implementation	300							300

Ref	(2022-2023)	Project Cost	Summary of Funding Sources						
	Capital Works Program	2022/23 \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP346	Hansen Reserve Masterplan Implementation	1,100						1,100	-
CAP347	Ravenhall Park Year 2	200					200		-
CAP348	Public Art	120							120
CAP349	Street Tree Planting and Urban Forest Strategy	900							900
CAP350	Gateway and Park Signage	50							50
CAP351	Stony Creek Directional Signage	100							100
CAP352	Total - Parks, Open Space and Streetscapes	4,770	-	-	-	-	2,200	1,100	1,470
CAP353	Waste Management								
CAP354	Bin Replacement and New bins	125							125
CAP355	Public Place Recycling	125							125
CAP356	Footscray Park - Bin Surround Upgrade	80							80
CAP357	Total Waste	330	-	-	-	-	-	-	330
CAP358	Other Infrastructure								
CAP359	Climate Emergency	800							800
CAP360	Smart Cities \$ Suburbs Program - Connect Community to Council Assets	200							200
CAP361	Total Other Infrastructure	1,000	-	-	-	-	-	-	1,000
CAP362	Total Infrastructure	22,920	4,000	2,800	-	-	2,200	5,550	8,370
CAP363	Total Capital Works 2022/23	43,090	4,000	2,800	10,000	-	2,200	13,450	10,640

City Infrastructure Plan for the year ended 30 June 2024

Ref	(2023-2024)	Project Cost	Summary of Funding Sources						
			Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
	Capital Works Program	2023/24 \$'000							
CAP362	Property								
CAP363	Land Remediation - Various Sites	500							500
CAP364	Total Land	500	-	-	-	-	-	-	500
CAP365	Buildings								
CAP366	Town Hall Redevelopment	15,000						15,000	-
CAP367	Annual Early Years Facility Playground Upgrade Program (10 Years) 1. Maribyrnong Community Centre \$300 (2021-22) 2. Angliss Children's Centre \$TBC (2022-23) 3. Brenbeal Children's Centre \$TBC (2023-24) 4. Bulldogs Community Children's Centre \$TBC (2024-25) 5. Norfolk St Child Care Centre & Yarraville Kindergarten \$TBC (2025-26) 6. Cherry Crescent Preschool \$TBC (2026-27) 7. Maidstone Child and Family Centre (Dobson Kinder) \$TBC (2027-28) 8. Maribyrnong River Children's Centre \$TBC (2028-29) 9. Braybrook Early Learning Centre \$TBC (2028-29) 10. Saltwater Child Care Centre \$TBC (2029-30)	250							250
CAP368	Norfolk St CCC Facility Upgrade or Relocation to include Community Hub Year 1 - Feasibility Study Year 2 - Concept Design (22/23) Year 3 - Detailed Design (23/24)	225							225

Ref	(2023-2024)	Project Cost	Summary of Funding Sources						
	Capital Works Program	2023/24 \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
	Year 4&5 - Construction* *Includes 1% for Public Art *DCP Project No.375 - Required Council spend of \$1.95m (but we potentially want to rebuild on a different site) (18.5% collection)								
CAP369	Saltwater / Footscray CBD Early Learning Centre Year 1 - Feasibility Study (22/23) Year 2 - Concept Design (23/24) Year 3 - Detailed Design Years 4&5 - Construction* *Includes 1% for Public Art	300							300
CAP370	Masterplan, feasibility and QS (LHWB)	200							200
CAP371	Community Faculty Furniture Replacement (10 Year)	100							100
CAP372	MAC - Building Improvement	225							225
CAP373	Asbestos and HAZMAT Audits (Including removal)	95							95
CAP374	DDA Access	100							100
CAP375	Public Toilet Strategy (1 Per annum)	300							300
CAP376	Total Buildings	16,795	-	-	-	-	-	15,000	1,795
CAP377	Total - Property	17,295	-	-	-	-	-	15,000	2,295
CAP378	Infrastructure								
CAP379	Roads								
CAP380	FCAA - Joseph Road Public Realm Works	3,000		3,000				-	-
CAP381	Local Area Traffic Management (LATM)	500							500
CAP382	Minor Works, signs, line marking, bike parking	100							100
CAP383	Road Safety - Implementation of 40km signs	150							150

Ref	(2023-2024)	Project Cost	Summary of Funding Sources						
			2023/24 \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000
	Capital Works Program								
CAP384	Total - Roads	3,750	-	3,000	-	-	-	-	750
CAP385	Footpath and Cycleways								
CAP386	Bicycle and Pedestrian Upgrades	1,000							1,000
CAP387	Bicycle trail lighting	200							200
CAP388	Footscray Central Pedestrian Priority Treatment	100							100
CAP389	YNAC - Pedestrian priority treatment	70							70
CAP390	Total - Footpath and Cycleways	1,370	-	-	-	-	-	-	1,370
CAP391	Recreational, Leisure and Community Facilities								
CAP392	RecWest West Footscray - Design	600							600
CAP393	Total - Recreational, Leisure and Community Facilities	600	-	-	-	-	-	-	600
CAP394	Parks, Open Space and Streetscapes								
CAP395	Footscray park Masterplan Implementation	300							300
CAP396	Hansen Park Masterplan Implementation	900							900
CAP397	Public Art	120							120
CAP398	Street Tree Planting and Urban Forest Strategy	900							900
CAP399	Gateway and Park Signage	50							50
CAP400	Stony Creek Directional Signage	200							200
CAP401	Total - Parks, Open Space and Streetscapes	2,470	-	-	-	-	-	-	2,470
CAP402	Waste Management								
CAP403	Bin Replacement and New bins	125							125
CAP404	Public Place Recycling	125							125
CAP405	Footscray Park - Bin Surround Upgrade	80							80
CAP406	Total Waste	330	-	-	-	-	-	-	330
CAP407	Other Infrastructure								

Ref	(2023-2024)	Project Cost	Summary of Funding Sources						
	Capital Works Program	2023/24 \$'000	Grants \$'000	Contributions \$'000	Borrowings \$'000	Asset Sales \$'000	Open Space Reserve \$'000	Major Project & Other Reserves \$'000	Council Cash \$'000
CAP408	Climate Emergency	800							800
CAP409	Smart Cities \$ Suburbs Program - Connect Community to Council Assets	200							200
CAP410	Total Other Infrastructure	1,000	-	-	-	-	-	-	1,000
CAP411	Total Infrastructure	9,520	-	3,000	-	-	-	-	6,520
CAP412	Total Capital Works 2023/24	26,815	-	3,000	-	-	-	15,000	8,815