

## ANNUAL COUNCIL ACTION PLAN 2020-21: Q2 PROGRESS

Key: Completed On track Not Commenced Behind schedule

HW Health & Wellbeing Strategy

\* Major Initiative

Strategy	Action	Comment on Progress	Action Status
1.2 Ensure decision-making is based on good governance practices, community input, rigorous reporting, accountability and sound financial management practices	1.2.1 Ensure completion of the October 2020 Local Government General Election and induction of new Council *	All actions in relation to the October 2020 Local Government General Election required for the period have been completed in accordance with the service plan between Council and the VEC. Post-election obligations pursuant to the Local Government Act have been completed.	
1.3 Strengthen engagement and communications with the community	1.3.1 Continue to grow Council's online engagement portal	Increase of 10.2% recorded in 2020 community engagement survey.	
1.3 Strengthen engagement and communications with the community	1.3.2 Develop and implement an Engagement Plan to support the development of the Council Plan 21-25	Engagement plan has been developed and endorsed and implementation is underway. Phase 1 rolled out December 2020. Phase 2 will begin in February 2021. A final phase is planned for April.	
1.4 Develop and deliver a strategic advocacy plan HW	1.4.1 Develop a list of priority advocacy objectives and develop a Strategic Advocacy Plan for each objective	EMT Workshop inputs have been streamlined into suggested advocacy priorities for new Council to review in February 2021. Once advocacy priorities are endorsed, the Strategic Advocacy Plan will be finalised.	
1.9 Collaborative procurement and shared service initiatives with other Councils	1.9.1 Collaborating with Brimbank City Council implement a revised approach and contract arrangement to deliver the Rates Services 'financial hardship and debt collection' processes for 21/22 FY.	Completed in Q1 - Contract awarded and in place.	
2.1 Deliver sport and recreation programs and capital works that increase capacity, accessibility and wellbeing HW	2.1.1 Continue design of the RecWest Footscray redevelopment *	Completed in Q1 - Masterplan and concept design adopted by Council. Detailed site design progresses.	
2.1 Deliver sport and recreation programs and capital works that increase capacity, accessibility and wellbeing HW	2.1.2 Continue design development of the Maribyrnong Aquatic Centre *	Draft design complete and scheduled for presentation to Council in February 2021	
2.11 Enhance the community's resilience to withstand and recover from emergencies HW	2.11.1 Engage with the community and other stakeholders to build capacity for future unforeseen emergencies.	Working with VICSES to develop flood preparedness	
2.11 Enhance the community's resilience to withstand and recover from emergencies HW	2.11.2 Deliver a support program to young people impacted by the COVID-19 pandemic, prioritising access to material essentials, work ready skill development, and connection to employment pathways support. *	In response to the pandemic and its impact on youth unemployment a program was developed in consultation with the Maribyrnong Youth Advisory Committee (MYAC), as to how to support young people impacted during this time.  This led to a series of facilitated workshops during October and November, attended by 20 young participants.	
2.4 Facilitate early years, children, youth and family-focused services for a rapidly growing community HW	2.4.1 Facilitate the development of the MYAC to advance the capacities and skills of young people in areas such as government, political acumen, and advocacy skills, as Council's commitment to the development of future community leaders	The Maribyrnong Youth Advisory Committee (MYAC) program has been operating online during this quarter.  The MYAC presented at a Student Voice and Agency Conference, hosted the Youth Voice Matters Conference and held an online trivia event.  A new decision-making process will involve the MYAC meeting fortnightly, with Councillors attending monthly.	
2.6 Support and deliver community health and wellbeing initiatives HW	2.6.1 Develop a Healthy and Active Framework for Council *	The Healthy and Active Framework has been drafted and aiming to present to Council at end of March 2021, previously planned for end of December 2020.	

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2.8 Enable formal and informal volunteering, community leadership, civic participation and place-based neighbourhood development <a href="#">HW</a>	2.8.1 Develop the next Volunteer Strategy (beyond 2021) Project Brief including consultation and a detailed action plan*	This progress in developing the next Volunteer Strategy will be taken to Council in February 2021.	
2.9 Plan and promote services and opportunities that promote positive ageing <a href="#">HW</a>	2.9.1 Implement an Inclusive Cities Framework that supports positive ageing. *	The Inclusive Cities Framework has been developed and is due to go to Council briefing in early 2021.	
3.1 Plan and deliver a diverse range of open space in natural and urban environments <a href="#">HW</a>	3.1.1 Deliver the priority actions in the Stony Creek Future Directions Plan	A number of short term actions are on track to be completed including path improvements, enhanced landscaping and expansion of the Disc golf at Stony Creek reserve.	
3.2 Facilitate the renewal and development of contemporary community infrastructure that are multi-purpose and multi-generational <a href="#">HW</a>	3.2.1 Implement NeXt Project action plan, considering community engagement feedback in developing the preferred concept plan. *	Progress continues towards completion of architectural design brief as planned by end of June 2021. Advocacy with state government continues.	
3.2 Facilitate the renewal and development of contemporary community infrastructure that are multi-purpose and multi-generational <a href="#">HW</a>	3.2.2 Continue to progress schematic design for Town Hall Renewal Project prepared for Council consideration. *	Council has been briefed on design options and is considering progression of project.	
3.3 Develop a City Infrastructure Plan aligning to community need and Council's finances	3.3.1 Develop an Infrastructure Plan for the Highpoint Activity Centre to support anticipated growth. *	Working with project consultants to prepare an infrastructure plan for Highpoint Activity Centre.	
3.7 Provide high quality amenity through appropriate regulatory frameworks <a href="#">HW</a>	3.7.1 Increase customer satisfaction by focusing on reducing Council response times for three high volume customer request types.	Local Laws continue to work towards achieving a reduction in response times but have been inundated with additional complaints particularly around noise complaints	
4.1 Plan for diverse, high quality and affordable housing in appropriate locations that responds to community growth and needs <a href="#">HW</a>	4.1.1 Continue advocating for quality planning (including world's best practice for water, energy, waste and biodiversity) and community outcomes by working with the Victorian Planning Authority in their preparation of a draft structure plan and associated planning controls for the Defence Site Maribyrnong	Council is still awaiting a project program from the Victorian Planning Authority (VPA). Council will continue to engage and advocate for community outcomes.	
4.1 Plan for diverse, high quality and affordable housing in appropriate locations that responds to community growth and needs <a href="#">HW</a>	4.1.2 Review Footscray Activity Centre built form policy *	Work is progressing and consultants have been appointed to undertake an analysis of the economic feasibility and impacts of the proposed.	
4.1 Plan for diverse, high quality and affordable housing in appropriate locations that responds to community growth and needs <a href="#">HW</a>	4.1.3 Prepare a Planning Scheme Amendment to implement the draft Development Contribution Plan for the City *	In accordance with Council resolution on 29 October 2019, Council's delegate (the Chief Executive Officer) considered all submissions and resolved to refer the Amendment C164 and submissions to an Independent Planning Panel on 2 December 2020. All submitters have been notified and a directions hearing was held on 16 December 2020. The Panel hearing is scheduled for 19-20 April 2021.	
4.1 Plan for diverse, high quality and affordable housing in appropriate locations that responds to community growth and needs <a href="#">HW</a>	4.1.4 Commence a Planning Scheme Amendment to implement the findings from the West Footscray Precinct Heritage Study	Work continues with heritage consultants to prepare a draft West Footscray Precinct Heritage Study, including design guidelines. The project has been impacted and delayed by 3 months due to COVID with the closure of libraries and archive facilities.	
4.3 Land set aside for employment is protected and enhanced	4.3.1 Implement the Maribyrnong Economic and Industrial Development Strategy with the preparation of precinct framework plans or suitable planning policy	Consultants appointed in December 2020. Work underway to prepare engagement plan and background analysis.	

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4.4 Provide high-quality public spaces that respond to local character, encourage economic vitality and are safe at all times <a href="#">HW</a>	4.4.1 Deliver Paisley Streetscape improvements detailed design work between Leeds and Albert Streets *	Detailed design for Paisley Street is completed. Subsequent construction drawings are now being prepared and will be delivered by the end of Q4.	
4.4 Provide high-quality public spaces that respond to local character, encourage economic vitality and are safe at all times <a href="#">HW</a>	4.4.2 Develop concept plan for Bunbury Street heritage precinct.	Draft concept plan will be delivered by Quarter 4.	
4.5 Manage planning applications in a timely manner to accommodate stakeholder and community expectations	4.5.1 Streamline the planning process so that 70% of all decisions are made within 60 days	87% of all decisions (exc VicSmart) were made within 60 days.	
4.5 Manage planning applications in a timely manner to accommodate stakeholder and community expectations	4.5.2 Streamline the planning process so that all VicSmart application are decided within 10 days.	100% of all VicSmart decisions were made within 10 business days.	
4.6 Develop the festival city program across the city and calendar year <a href="#">HW</a>	4.6.1 Deliver the Festival City program	Festival City program being repositioned to adapt to post-Covid environment. State Government released an Events Framework on 25 November that all event organisers must comply with.	
4.6 Develop the festival city program across the city and calendar year <a href="#">HW</a>	4.6.2 Implement a refreshed Festival City Program.	Festival City program being repositioned to adapt to post-Covid environment. State Government released an Events Framework on 25 November that all event organisers must comply with. Council approved a series of Festival City Grants in December 2020 to take place by 30 June 2021 subject to compliance with the State Government Events Framework.	
5.1 Create a connected, pedestrian and bicycle friendly city <a href="#">HW</a>	5.1.1 Implement bicycle infrastructure in accordance with the Maribyrnong Bicycle Strategy 2020-2030 *	Implementation of the Bicycle Strategy actions has commenced. Working with Department of Transport to deliver bicycle infrastructure by the end of the financial year.	
5.2 Support the development of sustainable transport options to reduce truck traffic and pollution <a href="#">HW</a>	5.2.1 Continue to work with the West Gate Tunnel - Major Transport Infrastructure Authority, project partners and stakeholders on the West Gate Tunnel Project to optimise community benefits	Continued liaison with West Gate Tunnel Project Group (MTIA, CPBJH JV) and other stakeholders. Investigating returned land and infrastructure assets. Still awaiting decision on West Gate Tunnel Neighbourhood Partnership grant applications from MTIA. Reviewing information regarding Maribyrnong River bridge works and project works land occupation area.	
5.3 Improve amenity and reduce traffic congestion through local area traffic management	5.3.1 Undertake Braybrook South Local Area Traffic Management Study (LATM)	Draft LATM plan is under preparation in response to community feedback. The 2nd round of community engagement is planned for February 2021.	
5.3 Improve amenity and reduce traffic congestion through local area traffic management	5.3.2 Develop safer roads through 40km/h speed limit in Area 4 (West Footscray) and Area 7 (Kingsville) *	First round of community engagement commenced in August 2020. Community feedback has been reviewed, and we currently await Minister approval for the Final Traffic Management Plan.	
5.3 Improve amenity and reduce traffic congestion through local area traffic management	5.3.3 Implement LATM recommended treatments at various locations in West Footscray and Kingsville.	Construction has commenced, with 2 of 5 raised intersections now completed, with a third currently under construction.	
5.5 Provide locally responsive and safe parking throughout the city	5.5.1 Continue to monitor, consult and adjust/hold Council's parking management policy.	Management and monitoring continue in line with the recent changes to enforcement of green zone parking conditions.	
5.6 Develop an Asset Management System	5.6.1 Develop the 10 Year Asset Management Plan	The Asset Management Plan action has been completed, with the plans being adopted by Council in September 2020.	

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5.7 Develop the city as a 'smart city' using technology initiatives to manage the city's resources and services in more effective ways	5.7.1 Implement the Footscray Smart City for Social Cohesion (Footscray SC2) Program *	Work is underway on the preparation of a draft Smart City Strategy.	
6.1 Deliver an urban forest strategy and a sustainable urban tree population <a href="#">HW</a>	6.1.1 Prepare a planning scheme amendment to protect significant trees in the city, to increase canopy cover.	Completed in Q1 - Exhibition findings presented to Council.	
6.1 Deliver an urban forest strategy and a sustainable urban tree population <a href="#">HW</a>	6.1.2 Increase the tree population, (by 1500 trees), within Streets, Parks and Open Spaces, contributing to the outputs, (KPI's), within Councils Urban Forest Strategy 2018	Tree planting & establishment programs are on schedule.	
6.2 Improve the city's resilience to environmental challenges and in particular air quality <a href="#">HW</a>	6.2.1 Prepare an air quality improvement plan	The Initial Advocacy Plan and other elements of the Air Quality Improvement Plan have commenced, based largely on the Inner West Air Quality Control Reference Group Report recommendations.	
6.3 Progress Zero Carbon Maribyrnong <a href="#">HW</a>	6.3.1 Commence implementation of the Climate Emergency Plan, with a focus on reducing carbon emissions. *	Phase 1 of the Climate Emergency Action Plan is complete. This involved internal consultation, feedback and workshops. Additionally, the initial education of the Action Planning Group is also now complete.	
6.5 Substantially increase Council's waste diversion rate	6.5.1 Commence implementation of the Towards Zero Waste Strategy, with a focus on: i) Food Organics, Green Organics. ii) Single Use Plastics *	i) Food and Garden waste service phase one complete - delivered to existing green bin users and progressing to target  ii) Single Use Plastics (SUP) Policy draft is now complete and subject to internal consultation. Whilst implementation has been delayed by the pandemic, but still on track to meet short term targets of Towards Zero Waste strategy.	