

MARIBYRNONG CITY COUNCIL ANNUAL REPORT 2007-2008



Maribyrnong
CITY COUNCIL



ANNUAL REPORT 2007-2008

English

This document, the 2007-2008 Annual Report, fulfills Maribyrnong City Council's obligations under Section 131 of the Local Government Act. This Annual Report contains a report of Council's operations for the past 12 months, audited Standard and Financial Statements as well as other matters prescribed by the Act. If you would like to know more about the information in this Annual Report, please call the Telephone Interpreter Service on 131 450 and ask them to call Maribyrnong Council on 9688 0200 for assistance.

Amharic

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Arabic

إن هذا المستند، وهو التقرير السنوي للعام 2007-2008، يتعمق التزامات مجلس بلدية ماريبيرنونغ Maribyrnong City Council، وبصورة خاصة ما يخص عليه القسم 131 من قانون الحكومة المحلية. ويتضمن هذا التقرير السنوي، جدولاً مفصلاً بالأعمال التي قام بها المجلس البلدي خلال مدة 12 شهراً، وبياناتاً حسابياً متفصلاً حسب الأصول، كما يتضمن أيضاً كل القضايا الأخرى التي يتعمق عليها القانون. إذا كنتم ترغبون في الحصول على معلومات إضافية عن هذا التقرير السنوي، نرجوكم الاتصال بخط الترجمة الهاتفية على رقم 131 450، واطلبوا منهم أن يتصلوا بمجلس بلدية ماريبيرنونغ Maribyrnong City Council على الرقم: 9688 0200، لمساعدتكم على الحصول على المعلومات المطلوبة.

Bosnian

Ovaj dokument, Godišnji izvještaj za 2007-2008 godinu, ispunjava obaveze Općinskog vijeća Općine Maribyrnong na osnovu člana 131 Zakona lokalna vlade. Ovaj Godišnji izvještaj sadrži izvještaj o općinskim aktivnostima u zadnjih 12 mjeseci, revidirane standardne i finansijske izvještaje kao i druga pitanja koja su propisana Zakonom. Ako želite dobiti više informacija o onome što je sadržano u ovom Godišnjem izvještaju, nazovite Telefonsku prevodilačku službu na 131 450 i zamolite da vam za pomoć nazovu Općinu Maribyrnong na 9688 0200.

Burmese

ဤ ၎င်း - ၂၀၀၇ ခုနှစ်နှစ်ပတ်လည်အစီရင်ခံစာသည် မာရီဘာနော့ဂ်မြို့နယ်ကောင်စီအနေနှင့် မြို့နယ်များ ဆိုင်ချုပ်ရေးဆိုင်ရာ အက်ဥပဒေ ပုဒ်မ ၁၃၁ နှင့်သက်ဆိုင်သော မြို့ထုရှေ့ပြင်တည်ထောင်မှုကို ခြည့်ဆည်းထား သည်။ ဤ နှစ်ပတ်လည်အစီရင်ခံစာတွင် ခြုံငုံသော ၁၂လအတွင်း ကောင်စီ၏ဆောင်ရွက်ချက်များ စာရင်း စစ်ပြီးခြင်းသော ပုံနှိပ်နှင့် သတ္တုထုတ်လုပ်ရေးဆိုင်ရာ နှစ်ချုပ်စာရင်းများနှင့်အတူ ယင်းအက်ဥပဒေအရ ပြဌာန်း သတ်မှတ်ထားသည့် အခြားသောကိစ္စရပ်များလည်း ပါဝင်သည်။ အကယ်၍ ဤနှစ်ပတ်လည်အစီရင်ခံစာနှင့် ပတ်သက်၍ ပိုမိုသိလိုပါက 131 450 ၌ ဖယ်လီပန်းမြင့်ဘာသာပြန်ခြင်း ဝန်ဆောင်မှုကို ခေါ်ပြီး မာရီဘာနော့ဂ် ကောင်စီ 9688 0200 မှ အကူအညီရရှိ ဆက်သွယ်နိုင်ပါ။

Chinese

本文件—《2007-2008 年度報告》—是Maribyrnong市政府為履行《地方政府法》第131款所規定義務而編制的。《年度報告》說明了市政府過去一年的工作、經過審計的標準和財務報表以及《地方政府法》所規定的其他事項。如果您想瞭解本《年度報告》所含信息的更多情況，請致電電話傳譯服務131 450，請他們致電Maribyrnong市政府的電話9688 0200，即可獲得幫助。

Croatian

Ovaj dokument, Godišnje izvješće za 2007-2008 godinu, ispunjava obaveze Općinskog vijeća Općine Maribyrnong temeljem članka 131 Zakona mjenskih vlasti. U ovom Godišnjem izvješću sadržana su izvješća općinskih aktivnosti u zadnjih 12 mjeseci, revidirana standardna i finansijska izvješća kao i druga pitanja propisana Zakonom. Ako želite saznati više o informacijama u ovom Godišnjem izvješću, molimo nazovite Telefonsku službu za tumačenje na 131 450 i zamolite da vam za pomoć nazovu Općinu Maribyrnong na 9688 0200.

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1 The Annual Report

The *Annual Report* to the community concludes the annual corporate planning and reporting cycle of Council.

As a Council we have a statutory duty to annually report on how well we have performed as an organisation. The 'report back' to the community shows what Council has delivered with the money raised through rates, charges, fees and received grants.

1.1 Why we publish an Annual Report

The *Annual Report* is specified in the *Local Government Act (1989)* requiring Council to report on:

- the context in which Council worked
- an organisational overview
- Council's operations – what we have delivered
- the key activities and priorities identified in the Budget
- a set of audited standard, financial and performance statements.

Annual reporting is a valuable opportunity to report on the past year. Each year Council develops actions against the four-year *Council Plan* and prepares an Annual Budget – a process which involves and engages the community. We use the *Annual Report* to let our community know exactly how we progressed against our objectives and explain any changes, additions or disappointments.

2 Our principles

The way we govern the City is based on the following principles:

Engagement: Community participation in Council decision making is encouraged and promoted.

Advocacy: Council will strive to bring the needs, strengths and opportunities of our diverse community to the attention of government, business and other organisations and have them acted upon in the interests of the community.

Transparency: Council's processes and decisions are open to public scrutiny.

Leadership: Council takes a key role in encouraging debate leading to decisions that inspire community confidence in the process.

Accessibility: Council works to remove the barriers that restrict access to services.

Partnership: Council works closely with groups and organisations to achieve the shared vision for Maribyrnong.

Community Focused: Council takes its obligations of working for the community seriously and is committed to delivering on agreed needs in a manner that is sustainable.

3 Our vision

"A thriving and caring community actively celebrating its cultural diversity, its unique history, and working towards a sustainable future where people enjoy safe and vibrant places and lead healthy and productive lives."

3.1 Our key commitment areas

Council has identified five key commitment areas to focus on in the *Council Plan 2006-2010*:

1. Building Our City

We will promote and facilitate urban renewal and enhancement opportunities that support the wellbeing of our growing population, increase our economic prosperity, and achieve sustainable development outcomes.

2. Transport Planning and Management

Plan, implement and manage transport and parking systems for the City of Maribyrnong that enable people to get around and arrive safely at their required destination with minimal impact on community and the environment.

3. Community Engagement and Advocacy

We will provide every opportunity for the community to participate and be involved, adopting multi approach community engagement tools, to ensure all groups have equal opportunities to participate and be involved in Council's decisions and advocacy.

4. Community, Leisure and Cultural Facilities, Services and Spaces

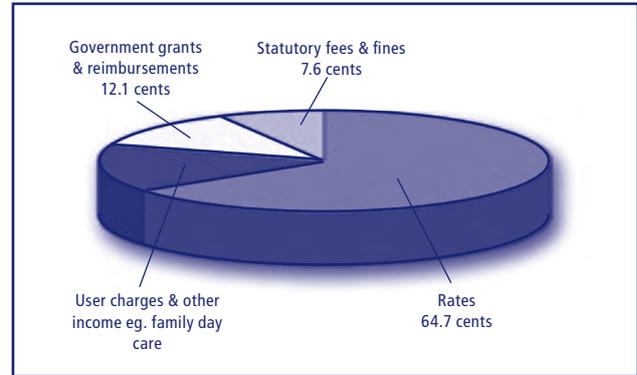
Contribute to the wellbeing of the diverse Maribyrnong communities and to the health and vitality of the city by ensuring access to community and cultural facilities, programs and spaces.

5. Amenity and Natural Environment

Improve the amenity of the city by creating and promoting vibrant people-oriented public spaces which enhance the natural and built environment.

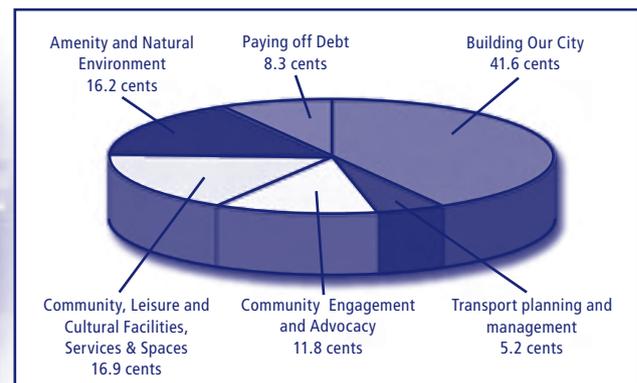
Financial Snapshot

The total budget for 2007/2008 was \$76.45 million, of which \$48.442 million was funded through residential, industrial and commercial rates. Of the 6% rate increase, 3.8% covered inflation and cost shifting, and a further 2.2% was used for the Community Infrastructure Fund.



Each dollar in this year's budget was made up of:

Council Plan: Key Commitment Areas	Cents in each dollar	Description
Building Our City	41.6	Including road, drain and footpath repairs, new facilities, asset management, building maintenance, public toilets, graffiti removal, city design, economic development, planning and building services
Transport Planning and Management	5.2	Including transport planning, traffic safety, school crossings, public lighting, fire hydrant and traffic signal maintenance
Community Engagement and Advocacy	11.8	Including community safety, public health, emergency management, advocacy, community planning, arts and culture, customer service, governance, communications, corporate services, parking management and local laws
Community, Leisure and Cultural Facilities, Services and Spaces	16.9	Including aged care, child care, immunisation, family services, youth services, disability services, libraries, community centres and recreation centres
Amenity and Natural Environment	16.2	Including maintenance and management of parks, playgrounds, sports grounds, open space and waterways, tree planting, street cleansing, sustainability initiatives and education
Paying off debt	8.3	



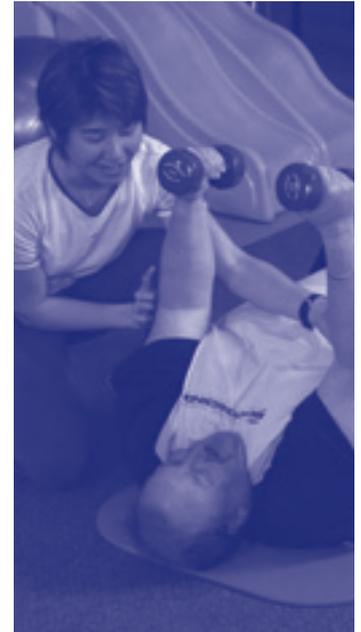
4 What we delivered to our community

4.1 Services

Council provides over 80 different services to its community, each contributing towards achieving the Council vision, key commitment areas and strategies, as outlined in the *Council Plan 2006-2010*. Many of the services are universal and available to all our residents. Below is a snapshot of some of the services we have delivered to our community in the last twelve months.

Universal services

- We provided household refuse/recyclable collections to 27,500 households
- We planted 40 trees in road/path cut outs for three streets
- 829,022 visits to our libraries (over 2,200 a day)
- Our three community centres (Maribyrnong, Braybrook and Maidstone) attracted 228,297 visits and ran 160 different programs/events
- Maribyrnong Aquatic Centre attracted 700,000 visits
- We registered just under 10,000 dogs/cats (almost 50% increase over the last five years)
- 1,536,362 page views on Council's web site
- We conducted 2068 inspections of registered food premises, temporary food premises and health premises
- We obtained 194 food samples for analysis from registered food premises
- We responded to 54 food recalls at food premises



Customer service

- We handled 22,184 customer requests. Top six areas related to: hard waste, trees, local laws (litter, abandoned cars), rubbish collection, recycling, and animals (stray cats/dogs).
- We investigated 574 customer service requests for environmental health issues (Noise, food safety, pest control, syringes from private property etc)
- We received 231 requests for syringes to be collected from public and private property (approximately 19 requests per month).



Servicing our families, children and youth

- We provided social support to 1,506 residents
- We provided programs and activities to 8,410 young people and engaged with 2,062 young people through youth-specific events
- 93% of families chose to use our Maternal and Child Health service
- There were 1,303 new births in the City (an increase of 253 babies from last year)
- We provided 194 group sessions for first time parents
- We provided 5,558 immunisations
- We provided 245,203 hours of family day care and 900 hours of in-home care
- We registered 713 new families for child care and facilitated the placement of 562 children in four year old kindergarten
- We provided support to six school partners - building relationships with NAB and IBM to deliver volunteer and resource programs
- We facilitated specific volunteer programs in English conversation and financial literacy - creating a partnership between corporations and local community groups
- We designed and produced a financial literacy DVD.



Servicing our older residents

- We provided home and community support services to over 3,007 frail and older adults, people with a disability and their carers
- We provided 78,655 home delivered, café meals and centre based meals
- We provided 78,161 hours of care to old adults and people with a disability
- We provided 3,388 hours of property maintenance and home gardening services to people in their own homes
- We participated in the International Aged Friendly Cities project (one of only two cities in Australia).



Planning, Building maintenance and open space

- 1,255 building permits were issued (estimated value \$431 million)
- We assessed over 750 planning applications and 300 subdivision applications
- We installed 4km of on-road bicycle lanes
- We completed essential service upgrades to 58 Council buildings
- We installed three new public toilets (two Exeloo's)



4.2 Calendar of events

A snapshot of some of the events we have organised, or had an active participation in, over the four seasons during 2007/08.

Winter

- Maribyrnong Clean and Green Community Volunteering Day
- Computer classes at Yarraville Community Centre
- Refugee Week
- Crowd Theory Exhibition
- African Cultural Festival
- MAC - Mid Year Ball
- NAIDOC Week 50th anniversary celebrations



Refugee Week

Spring

- Lantern Making Workshop
- Moon Lantern Festival
- Seniors' Big Day Out
- Springtime Tea Dance
- Victorian Seniors Festival
- Seniors Week at Maribyrnong Aquatic Centre
- Waterwise Gardening
- Braybrook's Big Day Out
- Big West Festival
- Battle of the Bands Youth Event



Braybrook Big Day Out

Summer

- City of Maribyrnong Civic Awards
- Western Community Bike Ride
- Albanian Australian Community Association Festival
- Christmas activities
- Carols by Candlelight
- Carols in the Park
- Holiday program for young people
- Quang Minh Lunar Festival
- Summer Music Series
- Yarraville Arts Festival
- Taste of the West Festival



City of Maribyrnong Civic Awards

Autumn

- Yarraville Village Lunch – The Fabulous '70s
- Theatre Works
- Microchipping Day
- Seddon Music in the Park
- Dancing with a Difference
- Water and Energy Forums
- Sista She MC'ing Intensive Workshop
- National Youth Week events
- School Readiness Forum



Water and Energy Forum

4.3 Council takes a lead: our awards

Council was presented with a number of awards during the financial year for its innovative work. The awards ranged from local recognition, through to national and international recognition.

Australian Safer Communities Award for Council's 'Emergency Relief Centre Management Guidelines for CALD (Culturally And Linguistically Diverse) Communities' – awarded by Federal Government's Attorney General's Office.

LGPro for Excellence - Young Achiever

Council's Urban Designer, Aiden Mullen, received this award in recognition of excellence in contribution to Local Government in Victoria by a person under 30.

Excellence in Multicultural Affairs Award from Victorian Multicultural Commission for the mural 'The West Welcomes Refugees' which features stories of refugees and their experiences.

Merit Award for Planning

Award from the Australian Institute of Landscape Architects for the Greening Footscray Strategy.

Victorian President's Award for Local Government

Award for Maddern Square redevelopment from the Australian Institute of Landscape Architects which highlights the importance of upgrading run down urban spaces and using landscape architects to create quality urban design that enhances public life and provides a stage for social interactions within a multicultural community.

Leadership and Strategic Planning Award - Environmental Health Award from the Australian Institute of Environmental Health for development of a food allergen information kit for food businesses.

Victorian Crime and Violence Prevention Awards

Award from Minister for Police and Emergency Services for Maddern Square redevelopment in Central Footscray.

Award for Planning Excellence (Community + Social Planning Category)

Award from the Planning Institute of Australia (Victorian Division) for the West Footscray Urban Design Framework.

Western Leader Business Achiever Awards received by MAC for Fitness – two categories; Health and Wellbeing and joint winner of the Business Achiever of the Year Award.

Council was also nominated for the **Banksia Local Government Award** by the Banksia Environmental Foundation for the Becoming Carbon Neutral Policy.

Council was also a finalist for the **2008 United Nations Association of Australia World Environment Day Awards in Local Government** – Excellence in Overall Environment Management Award category.



4.4 Community grants – supporting our local communities

Council's annual Cultural and Community Grants Program gives local community groups and not-for-profit organisations the support to develop projects that improve the quality of life of local people.

For the 2007/8 Community Grants round, Council allocated a total of **\$68,701** to 61 unique projects. We were able to provide funding to 73 per cent of the applications received.

The categories for the 2007/08 Grants Program were: Social Support Activities (\$8,500 in funding for 17 projects), Healthy Active Communities (\$20,000 funding for 14 projects), Volunteerism (\$9,551 funding for eight projects), Environment

(\$5,300 funding for four projects), Preventing Violence against Women (\$7,500 funding for five projects), and Arts and Culture (\$17,850 funding for 13 projects).

The Grants Program is a significant community development initiative that aims to provide support to our city's diverse community organisations and groups.

The program is a fantastic way to build partnerships between Council and the community, contribute to building social capital, identify service gaps and any emerging and critical community issues.



5 About Maribyrnong

Our place

The City of Maribyrnong is located in Melbourne's inner western suburbs – extending 5 to 11 kilometres west of Melbourne. The City is bounded by the City of Moonee Valley City in the north, the City of Melbourne in the east, the City of Hobsons Bay in the south and the City of Brimbank in the west. The City of Maribyrnong also shares a boundary with the Port of Melbourne.

The City of Maribyrnong is named after the Maribyrnong River, which forms the eastern and northern boundary of the municipality. Maribyrnong is an anglicised version of the Aboriginal term 'Mirring-gnay-birnong', which translates to "I can hear a ringtail possum".

The City of Maribyrnong is formed by the suburbs of Footscray, West Footscray, Maribyrnong, Maidstone, Seddon, Yarraville, Kingsville, Tottenham and Braybrook.



Our history

The first settlement in the area dates back to soon after the founding of Melbourne in the 1830s, when a settlement known as Saltwater was created at a crossing point on the Maribyrnong River. This settlement later became known as Footscray.

Residential and industrial development followed, and by the end of the turn of the 20th century, the area was the industrial heartland of Melbourne. Housing consisted of small workers cottages, still found throughout the area. Residential development was mainly built along the railway lines.

The focus on industry continued until the industrial decline of the 1960s and 1970s, when industry moved to developing outer suburbs of Melbourne. After World War II, large numbers of migrants settled in the Maribyrnong area, and it remains one of the most ethnically diverse areas of Victoria. Housing developments from this era are found in Braybrook, Kingsville and Maribyrnong. Recently, the closure of large industrial sites has provided ample supply of land for new housing developments, particularly former Department of Defence sites along the Maribyrnong River in the suburb of Maribyrnong.



Our people

Between 1996 and 2001, the population of Maribyrnong increased slightly. However between 2001 and 2006, the population increased by 5.3%, to 63,137 – mainly owing to several new, large housing developments.

By the year 2021 the population is expected to grow to approximately 75,119, giving the City a greater residential focus than exists today.

New housing developments are attracting a high proportion of residents that are young, culturally diverse, parents with children, car dependent, professional, high income earners and technologically advanced.

Changes in our community

The 2006 ABS Census showed some strong shifts in our community, including:

- Increase in the younger age group (25-49) by 2,477 in the last five years
- Decline in the older population
- Significant increase in birth notifications over the last couple of years
- Increase in higher income groups
- Increase in professionals
- Increasing house prices
- Decrease in affordable housing

The City of Maribyrnong remains the third most disadvantaged municipality in Victoria (ABS Socio Economic (Disadvantage) Index for Areas), however the distribution of disadvantage is uneven across the municipality.

Our multicultural community

Forty percent of local residents were born outside of Australia. Our population comes from more than 135 different countries, speaking more than 80 languages. The older established groups include residents born in Italy, Greece, Macedonia, Serbia, Croatia, Poland, Chile and Turkey; while the newer established groups include residents born in Vietnam, India, Horn of Africa, Bosnia, Philippines and China.

The ten main languages spoken are Vietnamese, Cantonese, Greek, Italian, Macedonian, Spanish, Mandarin, Serbian, Croatian and Tagalog.

The City continues to attract a large number of new arrivals. In the past six years, 4,470 new arrivals settled in the City. The seven largest country of birth groups represented were India, Vietnam, Sudan, Ethiopia, Bangladesh, Philippines and China.

Today, over 250 Aboriginal and Torres Strait Islander people live in the City of Maribyrnong. Some of these residents are related to the original Marin-balluk tribe, who previously hunted and fished along the banks of the Maribyrnong River. They are part of the Wurundjeri people of the Kulin Nation.

Culturally and linguistically, Maribyrnong provides a rich pool of language and cultural resources. The City has the largest proportion of Vietnamese born people (11%) within Victoria.

Our business community

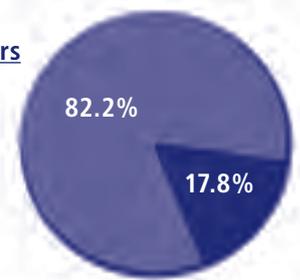
The City of Maribyrnong is the centre of retailing in the Western Region and is home to just under 4,000 businesses.

The City has a total workforce of 28,034 people. The three most popular occupation groups of residents (2006 Census) were:

- Professionals (6,737, or 24.0%)
- Clerical and administrative workers (4,297, or 15.3%)
- Technicians and trades workers (3,207, or 11.4%)

Residential location of workers

- Live and work within the City
- Live outside, but work within the City



Since 2001, the City's unemployment rate has declined by almost 4% – from 12.5% to 8.6%. The current unemployment rate is still higher than the regional figure (6.8%) and the State average (5.4%).

Local and regional significance

The City of Maribyrnong provides a number of local and regional services and facilities of significance. The most notable are Footscray Business Centre, Highpoint Shopping Centre, Victoria University, Western General Hospital, Maribyrnong River, Stony Creek, Footscray Park, and Whitten Oval.

Maribyrnong borders Australia's second largest city and Victoria's capital city – the City of Melbourne. This provides easy access to all the benefits of Melbourne, such as Docklands, and an extensive public transport system.

The City is a dynamic economic entity. It is the gateway to the Western Region through its close proximity to ports, rail freight terminals, airports and major highways. The Highpoint Shopping and Entertainment Centre is Australia's third largest regional centre attracting approximately 16 million visitors per annum, higher than achieved at all other regional centres in Melbourne.

With a regional educational focus, Victoria University's two Footscray campuses host over 15,000 students and over 1,000 staff.

6 Mayor's Message



Our Council Plan priorities this year were transport, environment and employment. I'm proud to say we've made great inroads across all these spheres.

Carbon Neutral Action Plans for Council (target date 2015) and our community (target date 2020) were released in December for community feedback. We also developed and launched Australia's first local government Peak Oil

Policy. These plans have already been nominated for two prestigious awards – United Nations of Australia World Environment Day Awards and the Banksia Awards.

A major focus this year was helping our community reduce their energy and water use. We committed \$738,000 in our annual budget to new environmental initiatives and community education, including energy and water conservation forums that helped hundreds of community members learn how to save water and energy in their daily lives. In partnership with Melbourne Water, we also created our City's first environmentally friendly car park in Droop Street in Footscray by re-landscaping and building a stormwater treatment and recycling system.

We conducted a community workshop to develop Council's response to the East West Link Needs Assessment (EWLNA) that saw 120 community members attend to have their say. As well as submitting a considered response, our Council also made the commitment to continue advocating to the State Government to work with our community on the transport recommendations it proceeds with.

This year saw the Footscray Transit City initiative – Footscray Renewal - really kick off with the completion of Stage 1, and commencement of Stage 2, of the Nicholson Street Mall (\$4.5 million) redevelopment in the heart of Footscray. In partnership with the State Government, we opened the Footscray Renewal One Stop Planning Shop in November. New wayfinding pedestrian signage was installed. Truck traffic numbers dropped significantly under the new ban, and we continued our streetscape improvements in Central Footscray.

Maribyrnong, along with the other western region Councils, launched the Western Region Employment and Industrial Development Strategy to help create more jobs in the west.

Our Council went through a by-election in November, when – after 10 years as the Stony Creek Ward Councillor – Joseph Cutri retired for family reasons. The by-election saw the successful appointment of a new Councillor for the ward, Sel Sanli.

We completed the design work and commenced construction of our Council's first youth centre. The \$3.085 million facility will include a meeting place, performing and recording space, recreation area, and one stop shop for young people to access Council and other youth services agencies.

The popularity of the award winning Maribyrnong Aquatic Centre continued, with the centre celebrating its 2nd birthday in June. This year we expanded the opening hours of the centre due to community demand.

Our Council secured \$343,000 from the State Government to help fund the Braybrook Park Master Plan works. With \$500,000 from Council, we have commenced building new outdoor sporting facilities to encourage more youth and culturally diverse participation – including basketball, netball, soccer and tennis courts.

The West Footscray Urban Design Framework (UDF), setting the vision and development framework for the neighbourhood, was adopted after significant community involvement in the development of the project.

Perhaps our greatest achievement for the year was working with our community to save the historic, State Government-owned Yarraville Community Centre. The partnership saw \$3.74 million of funding secured for the stabilisation and refurbishment of the iconic building. Stage one works (involving structural repairs) has been completed and the centre's programs have been temporarily relocated to Blackwood Street Neighbourhood House.

*Cr Michelle McDonald
(Mayor)*

7 Corporate Governance

7.1 Councillors and wards

Seven Councillors are elected to represent the residents of the City of Maribyrnong. Following a review in 2005, Maribyrnong Council maintained its previous single ward structure, with minor adjustments made to the boundaries to accommodate population shifts.

Councillors were elected on 26 November 2005. The next general election will be held on 29 November 2008. For the first time, voters in the City of Maribyrnong will be required to vote by post for the municipal election, to elect Councillors for a four-year term.

IRONBARK WARD



Cr Michelle MacDonald

Phone: 0417 320 687 Fax: 9314 7683
 Email: cr.macdonald@maribyrnong.vic.gov.au
 Mayor, December 2007-November 2008

WATTLE WARD



Cr Michael Clarke

Phone: 0434 473 734 Fax: 9687 9677
 Email: cr.clarke@maribyrnong.vic.gov.au
 Mayor, July-December 2007

CITY



RIVER WARD



Cr Dina Lynch

Phone: 0434 473 735 Fax: 9687 2733
Email: cr.lynch@maribyrnong.vic.gov.au

BLUESTONE WARD



Cr Catherine Cumming

Phone: 0417 390 658 Fax: 9317 5540
Email: cr.cumming@maribyrnong.vic.gov.au

SHEOAK WARD



Cr Janis Rossiter

Phone: 0434 473 733 Fax: 9687 8966
Email: cr.rossiter@maribyrnong.vic.gov.au

SALTWATER WARD



Cr Janet Rice

Phone: 0439 363 846 Fax: 9687 6479
Email: cr.rice@maribyrnong.vic.gov.au

STONY CREEK WARD



**Cr Joseph Cutri
(July-November 2007)**

Cr Cutri retired from his position for family reasons in October 2007.

STONY CREEK WARD



**Cr Sel Sanli
(November 2007-June 2008)**

Cr Sanli was elected as Councillor for Stony Creek in the by-election held in November 2007.

Phone: 0417 390 038 Fax: 9396 1773
Email: cr.sanli@maribyrnong.vic.gov.au

7.2 Council Meetings

Maribyrnong Council Meetings are held on a monthly cycle.

On the first Tuesday of the month, Councillors and Council officers meet to discuss forthcoming reports, key strategies and hear presentations from industry stakeholders. On the second Tuesday of the month, Council holds the Community Access and Strategic Policy (CASP) meeting, where residents are able to come and present matters of community interest to the full Council. On the third Tuesday of the month, Council holds the Ordinary Council meeting. It is at this meeting decisions regarding planning matters, policies and programs are made. Planning forums are held on the fourth Tuesday of the month. This forum enables Councillors to meet with applicants and objectors, and hear first hand about proposed developments and issues of concern, prior to making a planning decision.

Ordinary Meeting of Council – Chair

- July 2007–December 2007 was Cr Clarke
- December 2007–June 2008 was Cr MacDonald

CASP Meeting of Council – Chair

- July 2007–December 2007 was Cr Cumming
- December 2007–June 2008 was Cr Rossiter

Planning Forum – Chair

- July 2007–December 2007 was Cr Rice
- December 2007–June 2008 was Cr Lynch



7.3 Committees and Advisory Groups

An important part of the role of Councillors is their representation. Each year Councillors are elected to committees that have both a local and regional focus.

There is a requirement that Councillors report back to the community and their fellow Councillors via the Ordinary Meeting of Council each month.

These requirements assist Council in maintaining its commitment to democratic government.

COMMITTEE/ADVISORY GROUP AND ITS ROLE	COUNCILLOR REPRESENTATION
Audit Committee: Oversees the audit of Council's activities.	Cr Lynch Cr MacDonald Cr Clarke Cr Sanli
Disability Advisory Committee: The DAC is an active committee established by Council to facilitate consultation with people with disabilities and enable community input on disability related issues. The DAC also provides input towards the issues faced by carers of community members with higher needs.	Cr MacDonald Cr Rice
Maribyrnong Transport Reference Group: The role of the Group is to assist Council to achieve the aims of the Maribyrnong Integrated Transport Strategy (MITS).	Cr Rice Cr Clarke
Footscray Community Facility Reference Group: Established as one of the place based citizen engagement committees to guide Council's Community Strengthening Plan with a particular focus on Footscray. Its initial role was to provide advice with regard to the development of the Footscray community facility.	Cr Rice Cr Clarke Cr MacDonald
Footscray Reference Group: Involves traders, shoppers and residents to plan, support and work with Council to help improve the Footscray Central Business District.	Cr Rice
Municipal Public Health Plan Committee: Advises and oversees the development and implementation of the Municipal Public Health Plan.	Cr Clarke
Maribyrnong Drug Strategy Reference Group: Advises and oversees the development and implementation of the Maribyrnong Drug Strategy.	Cr Clarke
Maribyrnong Safety Taskforce: Provide for a coordinated and strategic approach to developing, maintaining and implementing community safety strategies throughout the City of Maribyrnong.	Cr Cumming
West Footscray Community Plan Reference Group: Established as one of the place based citizen engagement committees to guide Council's Community Strengthening Plan with a particular focus on West Footscray. Its initial role was to provide advice with regard to the development of the YMCA.	Cr Cumming
Metro Waste Management Group: The MWMG represents all metropolitan Councils for the strategic development of waste management strategies.	Cr Cumming
Public Art Advisory Panel: Has delegated authority from Council to select artists and/or artworks proposed for location within public spaces owned or managed by Council.	Cr Rossiter Cr Clarke
Port Stakeholder Group: The group is working on preparing a planning framework for the port environs that will address issues that affect those local areas that abut the Port of Melbourne.	Cr Clarke Cr MacDonald Cr Rice
Metropolitan Transport Forum: Promotes effective, efficient and equitable transport in metropolitan Melbourne by providing a forum for debate, research and policy development, and by disseminating information to improve transport choices.	Cr Sanli Cr Rice
Western Transport Alliance: The Alliance's interest is in the staged upgrading of infrastructure to support the travel demands in the west.	Cr MacDonald Cr Rice
Yarraville Traffic Working Group: Focused on reducing the impacts of transport and logistics activities on the amenity of residents in Yarraville.	Cr Clarke Cr Rossite Cr Rice

COMMITTEE/ADVISORY GROUP AND ITS ROLE	COUNCILLOR REPRESENTATION
Melbourne 2030: To represent Council in forums dealing with the State Government's Melbourne 2030 Strategy.	Cr Rossiter Cr Rice
Youth Leadership and Advisory Council: Identifies and provides advice on issues that affect young people, participates in leadership training and activities and coordinates events and activities that relate to young people.	Cr Sanli Cr MacDonald
Melbourne's Living Museum of the West: To serve as a community museum which actively involves the people of Melbourne's west and others in documenting, preserving and interpreting the richness and depth of the region's social, industrial and environmental history.	Cr MacDonald
Municipal Association of Victoria: The role of the MAV is to represent and advocate the interests of local government, lobby for a 'fairer deal' for councils, raise the sector's profile, ensure its long-term security and provide policy advice, strategic advice, capacity building programs and insurance services to local government.	Cr Cumming Cr Clarke Cr Cutri
Victorian Local Governance Association: The VLGA is a unique peak body for local governments and communities that advocates for social change and empowers local governments by strengthening their capacity to engage with their communities.	Cr Rice Cr Sanli
Big West Festival: The Board oversees the planning, development and delivery of the City's premier community and arts event.	Cr Lynch
Highpoint Structure Plan Project Advisory Committee: Comprising representatives of key stakeholders including retail, resident, landholder and infrastructure interests. Formed to advise the project steering group.	Cr Lynch
Western Region Housing Working Group (M2030): The purpose of this working group was to produce the Western Region Housing Statement which provides a strategic framework for planning for the present and future housing needs of residents in the Western Region of Melbourne.	Cr Rossiter
Heritage Advisory Committee: The aims of the HAC are to facilitate recommendations of the Maribyrnong Heritage Plan, promote and raise awareness of heritage and to strengthen linkages between interests groups, the community and Council.	Cr Rossiter
Braybrook Community Visioning Reference Group: Established as one of the place based citizen engagement committees to guide Council's Community Strengthening Plan with a particular focus on Braybrook. Its initial role was to provide advice with regard to the development of the Braybrook Vision.	Cr Sanli Cr Cutri
West Gate Community Road Safety Council: A partnership with VicRoads and the Cities of Hobsons Bay and Wyndham to deal with road safety in the community.	Cr Rice Cr Clarke
Tourism Board: Western Melbourne Tourism (WMT) is an incorporated association established in 2003 by six Western Melbourne Region Councils to drive tourism development across their municipalities. WMT is a not-for-profit organisation.	Cr Rossiter Cr Lynch
Maribyrnong River Valley Project: The purpose of the project is to develop a vision and design guidelines for the river valley. Councillor affiliation with the project was desired to launch the project and allow for direct Councillor involvement in the project when required.	Cr Lynch Cr Cumming

7.4 How we communicate with the community

Council's communication with the community is guided by its Community Engagement Framework.

Council is committed to regularly communicate with our diverse community in an open and timely manner. We do this in a number of ways, including media relations (including the issue of 176 media releases in 2007/8), weekly advertisements in a local paper and Vietnamese paper, a quarterly newsletter – Maribyrnong News – delivered to all households and businesses within the municipality, targeted publications utilising the Community Information Points system at Council facilities (for events, consultations and services information) and the comprehensive Council web site www.maribyrnong.vic.gov.au.

8 Report of operations



CEO's Message

In the following section of the Annual Report, we report to our community about our achievements and non-deliverables of this financial year.

This year, Council's annual budget was \$76.45 million – of this, we allocated an extra \$1.09 million towards asset renewal, covered more

shortfall created by State and Federal Government cost shifting (including \$395,000 for libraries and \$112,000 for maternal and child health services) and expanded a number of services including community and cultural grants funding, extended opening hours at Maribyrnong Aquatic Centre, and more public internet access at Maribyrnong libraries.

Council reduced its debt to \$19.089 million at the end of the 2007/08 financial year. We also conducted an analysis of our debt reduction strategy and found our current plan is the best way forward.

Our rates increase was 6% (in line with State average). Of this, 3.8% was to cover CPI and some of the cost-shifting, and 2.2% (\$1.09 million) went to the Community Infrastructure Fund to speed up the fixing up of roads, footpaths and community buildings.

We raised our overall community satisfaction rating for Council services for the fourth year running in our Annual Community Survey. The top three community issues were traffic management, street trees and street cleaning and maintenance.

As well as our new carbon neutral commitments – we continued our efforts to reduce the organisation's energy usage through the Cities for Climate Protection Program. We achieved Milestone 4 of the program and commenced the final stage, Milestone 5. We also implemented a Sustainable Water Management Program for the organisation with a goal of conserving 50% of water by 2015 and 60% by 2020.

On the partnerships front, many grew from strength to strength – especially Council's partnership with the State Government on Footscray Transit City; and with other western region Councils with the launch of Lead West. Maribyrnong also spearheaded the *Image of the West* campaign – developing a DVD as a lobbying tool to convince State and Federal governments to work in partnership with Lead West to improve major transport corridors throughout the Western region.

Our emergency management partnerships were tested with an industrial fire in West Footscray in late December. Surrounding residents were affected by a chorine smoke cloud, and many were unable to access information during the emergency. In the wake of the incident a community forum was held with government and emergency services attending. The outcome was an agreed way forward for emergency response partners to improve information procedures during incidents, and joint advocacy for Federal funding of a nation-wide phone messaging service.

Some of the other key achievements for the year included: the continuing roll out of new financial management, asset management and performance management programs to improve the coordination and mapping of Council's operations; Maribyrnong being nominated as one of only two Australian cities to attend the World Health Organisation's Age Friendly Cities launch, based on the success of our Ageing Well Strategy (2004-2016); and the West Footscray Urban Design Framework winning the Planning Institute of Australia (Vic Division) Award for Planning Excellence in the Community and Social Planning Category.

Kerry Thompson
Chief Executive Officer

8.1 Local Government Act S131 (2) (b)

The following section provides an overview of the past 12 months of operations at Maribyrnong City Council and focuses on:

- Council's achievement of initiatives listed in the 2007-2008 *Council Plan Action Plan*
- Significant projects
- Major capital works.

The 2006-2010 *Council Plan* sets the following five key commitment areas:

- Building Our City
- Transport Planning and Management
- Community Engagement and Advocacy
- Community, Leisure and Cultural Facilities, Services and Spaces
- Amenity and Natural Environment.

Each of these key commitment areas has a number of strategies and actions to ensure the overarching commitments of Council are met.

Council's Long Term Financial Plan remains the guiding document for Council's finances. The Plan is reviewed annually and addresses many challenges - the most significant of these being cost shifting from other levels of government, repaying Council's inherited debt and managing asset renewal.

Council's Long Term Financial Plan relies upon income from other levels of government.

The Report of Operations also provides information about services and the organisation in accordance with the requirements of the Local Government Act.

8.2 Council Plan

The *Council Plan 2006-2010* was the first plan of the current Council. During its development, Council identified five key commitment areas that remained the focus for the current electoral term. The key directions have been determined as a result of community consultation and will continue to guide Council's decision making.

The Plan contains 87 second year actions (2007/08). Progress on these actions has been reported to Council on a quarterly basis. This has ensured that we are on track with the actions. This reporting mechanism will continue with the 2008/09 actions.

Report on initiatives of the 2007-2008 Council Plan Action Plan

The next section reports on the outcomes of actions against each Key Commitment Area. Of the 87 second year actions, we were able to deliver 95% of the actions in full or in part. The 5% of actions that were not delivered were due to a number of reasons including drought, risk factors, delay in State Government decisions/funding, resources and external funding. Most of these factors have been outside Council's control.



Key Commitment Areas

Building Our City

STRATEGIC OBJECTIVE: We will promote and facilitate urban renewal and enhancement opportunities that support the wellbeing of our growing population, increase our economic prosperity, and achieve sustainable development outcomes.

STRATEGIES	ACHIEVEMENT OF ACTIONS
<p><i>Protect and enhance the built and natural environment, and encourage redevelopment of commercial and industrial land to support forecasted population growth.</i></p> <p><i>Prepare integrated land use and development strategies to achieve sustainable development outcomes in our designated activity centres, strategic redevelopment sites and core industrial precincts.</i></p> <p><i>Ensure structure plans for the Footscray, Highpoint and Central West Activity Centres to support their economic viability and accommodate increased development activity.</i></p> <p><i>Create people-focused places that are safe, accessible and encourage community interaction and participation.</i></p> <p><i>Advocate and apply through government initiatives and programs to secure funding towards infrastructure and environmental projects which will make life in Maribyrnong more sustainable.</i></p>	<p>Capital works improvement projects</p> <ul style="list-style-type: none"> Completed Stage 1 Nicholson Street Mall redevelopment, and commenced Stage 2.
	<p>Strategic projects</p> <ul style="list-style-type: none"> Developed <i>Greening Footscray Strategy</i>, committing to planting 1,865 new trees in Central Footscray over the coming years Completed Urban Design Framework for the Footscray Railway Station Precinct redevelopment – a joint project with Department of Planning and Community Development Developed draft economic performance indicators Applied STEPS and SDS tools on numerous development sites.
	<p>Urban design projects</p> <ul style="list-style-type: none"> Completed <i>West Footscray Urban Design Framework</i> Commenced construction of Victoria Street Median Planting in Seddon Commenced construction of the new Footscray Youth Centre – expected to be completed early 2009 Completed design options for the Yarraville Plaza and Bus Station – awaiting feedback from community/traders Provided input into the Port of Melbourne <i>Port Environs Plan</i> – awaiting final version.
	<p>Structure plans/amendments</p> <ul style="list-style-type: none"> Exhibited several amendments, including the Bradmill site in Yarraville and Banbury Village in West Footscray Developed <i>Central West Structure Plan</i>, incorporating an Integrated Transport Plan Reviewed <i>Highpoint Structure Plan</i> and prepared a revised Plan.
	<p>New Initiatives/Strategies</p> <ul style="list-style-type: none"> Developed <i>Affordable Housing Strategy</i> Employed Environmentally Sustainable Design Officer Completed draft <i>Arts Precinct Plan</i> Installed new directional signage in Central Footscray (funded by Department of Infrastructure) and submitted application for Stage 3.
	<p>Projects not fully delivered due to external factors</p> <ul style="list-style-type: none"> Works on the Yarraville Community Centre delayed until next year due to funding pledged by the Federal Government.

Transport Planning & Management

STRATEGIC OBJECTIVE: Plan, implement and manage transport and parking systems for the City of Maribyrnong that enable people to get around and arrive safely at their required destination with minimal impact on community and the environment.

STRATEGIES	ACHIEVEMENT OF ACTIONS
<p><i>Advocate for fast, frequent, safe and affordable public transport throughout the City.</i></p> <p><i>Promote and support programs and initiatives that encourage sustainable transport.</i></p> <p><i>Encourage active community participation in the decision making process for transport planning and implementation in Maribyrnong.</i></p> <p><i>Plan for and manage an effective parking system for the city.</i></p> <p><i>Advocate for the creation of freight routes to the Melbourne Ports that do not adversely affect the Maribyrnong community.</i></p>	<p>Accessible/sustainable transport issues</p> <ul style="list-style-type: none"> Contributed to State Government Bus Service Review – resulted in positive changes to existing bus routes Completed 'Connecting Communities' aimed at increasing access to community transport by people with disability Implemented key actions from the <i>Maribyrnong Strategic Bicycle Plan</i> including RoadSafe WestGate Bike Trailer upgraded for use, bicycle racks installed in various locations, undertook bike ride counts. Implemented <i>Green Travel Plan</i> for new developments. <p>Truck issues</p> <ul style="list-style-type: none"> Completed a 43-page submission in response to State Government <i>East West Link Needs Assessment Study</i> following extensive consultation process. Made a submission to <i>Port@I</i> and the draft <i>Port Development Plan</i>. <p>Advocacy/partnerships/funding</p> <ul style="list-style-type: none"> Advocated for improvements/upgrades to railway stations (Yarraville, Footscray). <p>Parking management/capital works improvements</p> <ul style="list-style-type: none"> Introduced a policy requiring all major developments to prepare an Integrated Transport Plan. Sites include Banbury Village, the Bradmill Site, and Banool Avenue Completed Stony Creek to Footscray Road path Completed design works for the River Street shared path Completed Barkly Street, South Road and Victoria Street cycling path Continued implementation of the Footscray Parking Management Plan (eg. pay parking strategy). Installed new Wayfinding signage across Central Footscray.



Community Engagement and Advocacy

STRATEGIC OBJECTIVE: Contribute to the wellbeing of the diverse Maribyrnong communities and to the health and vitality of the city by ensuring access to community and cultural facilities, programs and spaces.

STRATEGIES	ACHIEVEMENT OF ACTIONS
<p><i>Create opportunities for active participation in decision making and service delivery through developing a wide range of tools for engaging our diverse communities including the 'hard to reach' groups.</i></p> <p><i>Manage the City's changing needs and demographic profile by advocating for adequate provision of services and facilities from all levels of government.</i></p> <p><i>Become strong advocates by strengthening partnerships with community groups, agencies and service providers on matters of community interest.</i></p>	<p>Advocacy/community engagement</p> <ul style="list-style-type: none"> Completed a Discussion Paper on Community Engagement Framework Partly funded a leadership course where 12 local residents graduated and will form basis for forming citizen engagement structures.
	<p>Responding to social and health issues/research</p> <ul style="list-style-type: none"> Developed new Community Profile web page based on the 2006 ABS Census data Developed processes to improve volunteer engagement.
	<p>Planning/reviews</p> <ul style="list-style-type: none"> Completed preliminary feasibility study for the Churchill Avenue shop precinct Completed 2007 Municipal Annual Community Survey.
	<p>Partnership</p> <ul style="list-style-type: none"> Implemented actions from the <i>Braybrook Community Visioning Action Plan</i> including: <ul style="list-style-type: none"> Commenced with the redevelopment of the Braybrook Community Centre/Health Centre Commenced implementation of <i>Braybrook Park Masterplan</i> (eg new basketball court) Participated in the Braybrook Partnership project (executive/steering group meetings, planning session) – the project has been successful in receiving \$100,000 funding from the Australian Research Council Signed 'Heads of Agreement' with the Local Learning and Employment Network – under the Western Youth Futures Program Reviewed <i>Braybrook/Maidstone Neighbourhood Renewal Plan</i> Supported Western Youth Futures Received further funding of \$165,000 for JAM (<i>Just a Minute</i>) For Kids program
	<p>Responding to our diverse community</p> <ul style="list-style-type: none"> Successfully transferred Refugee Brokerage program to New Hope Foundation Developed Financial Literacy DVD for African communities Developed draft CALD Communications Strategy 2008-2010
<p>Projects not fully delivered due to external factors</p> <ul style="list-style-type: none"> All projects were delivered either fully or in part. 	

Community, Leisure & Cultural Facilities, Services and Spaces

STRATEGIC OBJECTIVE: Plan, implement and manage transport and parking systems for the City of Maribyrnong that enables people to get around and arrive safely at their required destination with minimal impact on community and the environment.

STRATEGIES	ACHIEVEMENT OF ACTIONS
<p><i>Maximise the provision of high quality community sporting and cultural infrastructure services, programs and spaces and encourage all Maribyrnong residents and visitors to participate fully in everyday life.</i></p> <p><i>Work collaboratively with key stakeholders to maximise community involvement in sport and recreation.</i></p> <p><i>Ensure the City receives its fair share of resources based on strong evidence, integrated planning and collaborative partnerships.</i></p> <p><i>Directly provide a range of relevant universal community, sporting and cultural programs and services.</i></p>	<p>Major projects/facilities planning/service improvements</p> <ul style="list-style-type: none"> • Completed concept plan for redeveloping YMCA West Footscray • Developed three year <i>Capital and Improvements Plan 2008/11</i> • Developed capital works performance reporting system • Completed Roads Plan • Established Asset Registers for selected asset classes (buildings, land) • Completed draft <i>Assets Management Improvement Strategy</i> • Completed review of delivered meals program and awarded contract • Developed concept design for upgrades to Mclvor Reserve – facility upgrade works commenced • Commenced works at the Braybrook Park upgrades valued at \$250,000 - jointly funded by State Government • Commenced construction of the Footscray Youth Centre.
	<p>Strategic projects</p> <ul style="list-style-type: none"> • Reviewed <i>Drug Strategy</i> • Reviewed <i>Graffiti Management Strategy</i> • Developed draft <i>Drinking in Public Places Policy</i> • Developed <i>Community Mental Health Plan</i> • Commenced the review of Council's Access and Equity policies (<i>Disability Action Plan, Reconciliation Policy and CALD Action Plan</i>). • Developed draft <i>Sportsground and Pavilion Fees and Charges Policy</i>.
	<p>Community building/strengthening projects/partnerships</p> <ul style="list-style-type: none"> • Received \$50,000 from the State Government to progress '<i>Children's Hub</i>' infrastructure planning • Completed \$300,000 upgrade works at children's centres • Developed <i>Gender and Local Governance Violence Prevention Action Plan</i> • Evaluated <i>Maribyrnong Food for All</i> project. Successful in receiving funding to continue with the project for further two years. • Implemented <i>Arts and Culture Plan</i> with additional, unplanned, intensive support to assist long term sustainability of Living Museum of the West and MREAM relocation • Developed partnerships with corporate organisations IBM and NAB developing a range of skills based volunteer programs • Received funding from Vic Health to deliver the <i>Building Bridges</i> program, facilitating cultural games in primary schools over three years.
	<p>Projects not fully delivered due to external factors</p> <ul style="list-style-type: none"> • Introduction of the new DHS food safety programs due to delay in DHS releasing the information.

Amenity and Natural Environment

STRATEGIC OBJECTIVE: Improve the amenity of the city by creating and promoting vibrant people oriented public spaces which enhance the natural and built environment.

STRATEGIES	ACHIEVEMENT OF ACTIONS
<p><i>Continue to develop Council systems and strategies including the capital works program, transport initiatives and open space strategies that further enhance and improve community amenity and the natural environment.</i></p> <p><i>Continue to implement amenity improvement programs and initiatives.</i></p> <p><i>Apply-through government initiatives and programs for funding towards infrastructure and environmental projects that will make life in Maribyrnong more sustainable.</i></p> <p><i>Plan for the continuous upgrade and maintenance of Council's assets, property and infrastructure to meet the community's needs.</i></p>	<p>Playground upgrades</p> <ul style="list-style-type: none"> • Completed Playground Strategy. • Carried out improvements/upgrades to two playgrounds.
	<p>Improvements to open space/reserves</p> <ul style="list-style-type: none"> • Implementation of Hansen Reserve Masterplan • Improvements to Scovell Reserve park • Braybrook Park upgrades • Upgraded Tree Asset database • Planted 1,000 street trees • Installed 14 separate 46,000 litres water tanks on sporting grounds.
	<p>Improvements to community/environment amenities</p> <ul style="list-style-type: none"> • Completed implementation of Public Toilet Replacement program for 2007/08 • Completed <i>Graffiti Management Strategy 2008/11</i> • Completed playground upgrades and replacement program for 2007/08 • Completed concept plan for Footscray Community Facility (Barkly Street).
	<p>Environmental sustainability initiatives</p> <ul style="list-style-type: none"> • Completed Footscray Park Stage 4 Irrigation works • Developed <i>Carbon Neutral Policy</i> and Community and Council Action Plans • Developed Australia's first Peak Oil Policy (for local government) • Completed draft <i>Water Sensitive Urban Design Guidelines</i> • Implemented energy performance contract across Council's five main buildings - works to include lighting upgrades, movement sensors and water pressure reduction features • Explored opportunities for Community Wind Farm.
	<p>Projects not fully delivered due to external factors</p> <ul style="list-style-type: none"> • The development of the Footscray Community Facility postponed as a result of a number of additional sites with long term strategic importance emerging a) the redevelopment of the Hyde Street precinct and b) an opportunity for the development of a community facility as part of the Footscray Transit City initiative. These options will be explored fully before preceding with any future work at the Barkly Street site.

Achievements in Council's three priority areas for 2007/8

Climate Change

The emerging priority of addressing climate change drew much of Council's focus in 2007/8. The driest ten years of Melbourne's water catchments and the resulting water restrictions has raised people's awareness of sustainability issues and the need to take actions at a local level. Impacts of climate change include drought, water shortage, increased intensity of storm events, bush fires, an increase in the frequency of heat waves and a decrease in the numbers of frosts and cold days.

Council has set a goal for the organisation to be carbon neutral by 2015, and the community by 2020. We want to be responsible for developing strategies and leading the community on a journey to reducing their carbon footprint and negative impact on the environment.

The importance of climate change to the community was rated at 8.53 by residents in the 2007 Annual Community Survey. Three quarters of residents believe there is a role for Council in dealing with climate change.

Key achievements include:

- Council developed a *Carbon Neutral Policy*, and separate action plans for Council and the community.
- Council developed Australia's first local government *Peak Oil Policy*.
- Hundreds of people attended Council's Water and Energy Conservation Forums - to assist residents to find cost effective ways and easy ways to cut back water and energy consumption.
- Council planted native grasses and plants that require less water, maintenance and fertilising in parks and sporting grounds across the City.
- Council installed 14 separate 46,000 litre water tanks on sporting grounds with turf cricket wickets to collect rain water to further reduce the use of potable water.
- A new Carbon Rationing Action Group (CRAG) has been formed in response to climate change
- Through Council's new Climate Change Officer, the Council is encouraging greater community involvement in climate change activities

Economic development/job growth

The changes in land uses and the extent of new development occurring across the municipality reflect not only a physical transformation of the municipality, but its economic transformation too.

Maribyrnong wants a vigorous local economy based on environmentally sustainable and socially responsible practices that attract business investment, support growth and promote employment within the municipality.

Key achievements include:

- In partnership with five Western Region Councils we launched LeadWest DVD '*Image and Perception of the West*'.
- Launched Western Region Economic and Industrial Development Strategy in partnership with the Western Region Group of Councils.
- Progressed with all principal and major activity centres structure plans, which will guide future development and investment in the centres.
- Supported the establishment of business associations in local centres, with associations now formed in Footscray, Yarraville and Seddon.
- Developed annual program of events to activate Footscray.
- Continued to support the '*Taste of the West*' events across three centres.
- Introduced Mentoring Youth program aimed at employment and/or training outcomes.

Truck Traffic

The geographic location of Maribyrnong, and its close proximity to the Melbourne CBD and the Port of Melbourne continues to attract very high volumes of freight traffic onto the City's road network, creating unacceptable levels of truck traffic, road damage, pollution, and other environmental and amenity impacts. A need exists to ensure that the residential amenity and liveability of the inner western suburbs is not threatened by the predicted growth in truck traffic along these routes.

Maribyrnong wants safe, effective and efficient movement of people and goods using all appropriate modes of transport in a manner that achieves a transport network which addresses the community's social, environmental and economic values.

Key achievements include:

- Prepared a detailed 43 page submission to the State Government's East-West Link Needs Assessment Study – one of Council's recommendations to encourage truck routes away from residential streets including a new truck route under West Gate Bridge and freight road/rail tunnel has been accepted and included in the final recommendations.
- Council saw semi trailer traffic reduced by 88% on Barkley Street, 77% on Nicholson Street, 66% on Irving Street and 48% on Droop Street.
- Council has achieved a 79% reduction in truck traffic within selected roads around the Footscray CBD.

9 City leadership and management

The following is a snapshot of the services and diversity of Council's responsibilities. It provides an overview of the past 12 months of operations at Maribyrnong City Council.

The end of the 2007/2008 financial year sees Council operating in Year 8 of the 10 year rolling Financial Plan. The Plan is reviewed and refined every year as part of Council's annual budgeting process.

The Report of Operations highlights:

- Major policy decisions/significant projects
- Major capital works

The Report of Operations also provides information about services and the organisation in accordance with the requirements of the Local Government Act.

10 Major projects, improvements and successes

10.1 Major projects

Footscray Mall Redevelopment

As part of Nicholson Street Mall Stage 1 Redevelopment, a new Barkly-Hopkins Street pedestrian intersection crossing and additional footpath area was developed.

The new crossing is disability-friendly with features such as tactile paving. A bus slip lane has been introduced that allows buses to enter back into traffic easily with the use of underground sensors to trigger the traffic lights.

The \$4.5 million Nicholson Street Mall Redevelopment is part of the Footscray Renewal Transit City initiative and is jointly funded by the State Government and Council.

Footscray One Stop Planning Shop

A new One Stop Planning Shop for developers and community was opened in Central Footscray as part of the Footscray Renewal initiative. This coincided with the Minister for Planning assuming Responsible Authority role for planning applications in a set area of Central Footscray. The shop is jointly staffed by Council and the State Government.

New Youth Centre

The design was completed and works commenced on the new Footscray Youth Centre, which is set to open in 2009. The Centre was developed with significant input from young people.

The \$3 million centre, jointly funded by Council and the State Government, will include a meeting place, a performing and recording music space, a leisure and recreation area and an area for Council and youth agencies to provide services.

Carbon Neutral

Council developed its Carbon Neutral Policy that set the goal for the organisation to be carbon neutral by 2015, and the community by 2020. The Action Plans were put out for community feedback for four months, and Council employed a new Climate Change Officer.

Peak Oil Policy

Council released its local Peak Oil Policy and Action Plan, the first of its kind in Australia. The Policy will seek to reduce the City's reliance on oil and petro-chemical products, to minimise the risks Council services will face from unreliable oil supply in the future.

East West Links Needs Assessment Study response

Council held a community workshop, attended by 120 residents, to seek community views to contribute to the Council's response to the East West Link Needs Assessment (EWLNA) recommendations.

Council made its initial submission to the study in June 2007, calling for the creation of greater flexibility in Melbourne's transport network.

Activating Footscray spaces

Council employed a new officer to provide support to the newly incorporated Footscray Traders Association, and coordinate an annual calendar of community events for Central Footscray.

Preparing for a river flood

Council, in partnership with Melbourne Water, painted the historic flood poles on the banks of the Maribyrnong River with three new colours to simplify the flooding levels indicated on the poles. New flood information kits for residents on the floodplain were distributed with the new flooding levels information.

Building volunteering

Council, with State Government funding, undertook an innovative project, *The Why to and How to of Volunteering*. The project aims to link businesses and the local community.

Citizens leadership training

12 local residents graduated from the Dattner Leadership course (partly funded, and facilitated by Council). The citizen leaders will help Council create a specialist advisory group and in the future, establish a range of neighbourhood-based citizen structures.

Fruit and Veg for All project

The continuation of the successful *Maribyrnong Fruit and Veg for All* project received 2008-2010 funding (\$140,000) from VicHealth.

The healthy eating and food security project commenced in September 2005 and was implemented in partnership with Western Region Health Centre Inc.

Community garden program for all abilities

Council launched *Planting Seeds*, a 12-month initiative enabling people with varying levels of abilities to participate in a community edible garden program.

Planting Seeds is an inventive community project run by Council and funded by the State Government.

Safety in our community

Council introduced its new draft *Road Safety Strategic Plan 2007-2011*, revealing positive progress in the City's road safety statistics.

In the last five years, since Council's last *Road Safety Plan*, we have been doing a lot to improve road safety through safe road design, traffic calming improvements and driver education.

Preventing violence against women

Council, in partnership with the Western Region Health Centre, developed the *Preventing Violence Against Women Action Plan* – a three year Council project targeting violence against women within the Maribyrnong community.

Taking action to be water-wise

Council has committed to reduce its water use by 50 percent by 2015.

Water saving initiatives included:

- 100 water-filled recycled industrial drums at sites where mature trees are struggling
- New water tanks (46,000 litres) at the Council Works Centre in West Footscray
- An audit of water and energy use at Council's five largest buildings. Council has commenced upgrades and fittings to save seven megalitres of water (more than three swimming pools) each year.
- Planted summer season grasses (requiring less watering) at four sports grounds.

Food Allergens Kit

Council launched a 'Food Allergen Information Kit', the first of its kind in Victoria, to help manage the high number of people suffering from food allergies in the community.

10.2 Urban improvements

Footscray pedestrian signage

Council installed Footscray's first wayfinding signs in a 1km radius of Central Footscray. The signs aim to increase awareness of, and help people find and walk to major facilities, services and transport in Footscray.

Somerville Road pedestrian signals

In response to community feedback, a new \$145,000 signalised pedestrian facility to assist pedestrians to cross busy Somerville Road in Yarraville (including high levels of truck traffic) was completed.

Irving Street improvements

Improvement works to Irving Street in Central Footscray included lighting, mature tree planting and landscaping to provide a contemporary, attractive and safe pedestrian environment.

This project also improves the pedestrian pathways from the train station to the Nicholson Street Mall and Footscray Market.

Gateway sculpture for Footscray

The 56 tonne concrete sculpture, *With and With Each Other*, was erected on the roundabout at Napier and Buckley Streets, Footscray.

The unique artwork was donated by the City of Melbourne, and was previously located on the roundabout on the corner of Franklin and Queen Streets, near the Queen Victoria Market.

Solar powered bus shelters

Council installed seven new bus shelters across the City – including five with solar power.

The shelters have a solar panel that creates enough power to light the shelter at night.

Upgrades to Cross Street

Council received \$77,000 from the State Government to develop a design plan for an upgrade on Cross Street, West Footscray. The upgrade will improve connections between West Footscray Station and the village shops for cyclists and walkers.

10.3 Capital improvement projects

Community Facilities

Restoration works on Yarraville Community Centre

Stage One of the redevelopment works for the historic Yarraville Community Centre commenced in early 2008, following a Council/community partnership campaign to save the State-owned building. The State Government pledged \$1.74 million, the Federal Government \$1 million, and Council \$1 million, to the project to date. Council also organised the temporary relocation of the community centre programs to Blackwood Neighbourhood House in Yarraville.

Community centres go solar

New solar hot water systems were installed at Maidstone and Braybrook Community Centres. They will help save up to 4.8 tonnes of carbon dioxide being released into the atmosphere each year.

The \$56,000 solar project was funded by Council, the Sustainability Victoria Solar Hot Water Rebate Program and the Australian Government Renewable Energy Certificate Scheme.

Parks & Reserves

Innovative recycled water system

In a Maribyrnong first, the Droop Street car park in Central Footscray received a new stormwater treatment and recycling system, and major facelift.

The \$220,000 project involves the treatment of stormwater from the car park through a raingarden, which traps litter and pollutants as the water filters through the soil.

Reserve and playgrounds upgrades

Braybrook Park, Braybrook – Stage 1 Masterplan works commenced and will include new path, up to 200 native trees and multi-use sports courts and recreation facilities (\$250,000).

Hansen Reserve, West Footscray – improvements to car parking and landscaping (\$232,000).

Scovell Reserve Park, Maidstone – additional pathway, expanded playground, tree planting, new seating and picnic tables, upgraded park (\$250,000).

Cruickshank Park, Yarraville – two new shade sails in the playground (\$15,000)

Love Street playground, Yarraville – playground upgrade (\$60,000).

Maribyrnong Reserve Pavilion upgrade

The historic Maribyrnong Reserve Pavilion was restored and extended (\$570,000). The upgrade works will provide local sports groups and community members with new seating, showers, toilets, change and storage rooms, kitchen facilities and a community space.

Mappin Reserve

The size of the community space in Mappin Reserve in Seddon was doubled in a \$450,000 upgrade including new playground areas, improved access, enhanced City views and planting of more than 100 native trees and around 3,000 native grasses and shrubs.

Bicycle Paths

- Completed road path on Barkly Street from Ashley Street, West Footscray to Nicholson Street, Footscray
- Completed sections of off road paths in River Street and Robert Barrett Reserve, Maribyrnong
- Installed bicycle racks in locations across the City
- Continued installation of the cycling directional signage on the bicycle route network

Roads

- Goulburn Street, Yarraville – from Woods to Schild
- Lawn Street, Braybrook – from Ballarat to Melon
- Watson Street, Braybrook from Trealar to end
- Devonshire Street, Braybrook – from Brunswick to Richelieu
- Pentland Street, Seddon – from Barnet to Hotham
- Florence Street, Seddon – from Williamstown to end
- Greig Street, Seddon – from Charles to Hotham
- Harold Street, Seddon – from Williamstown to end

Street Trees

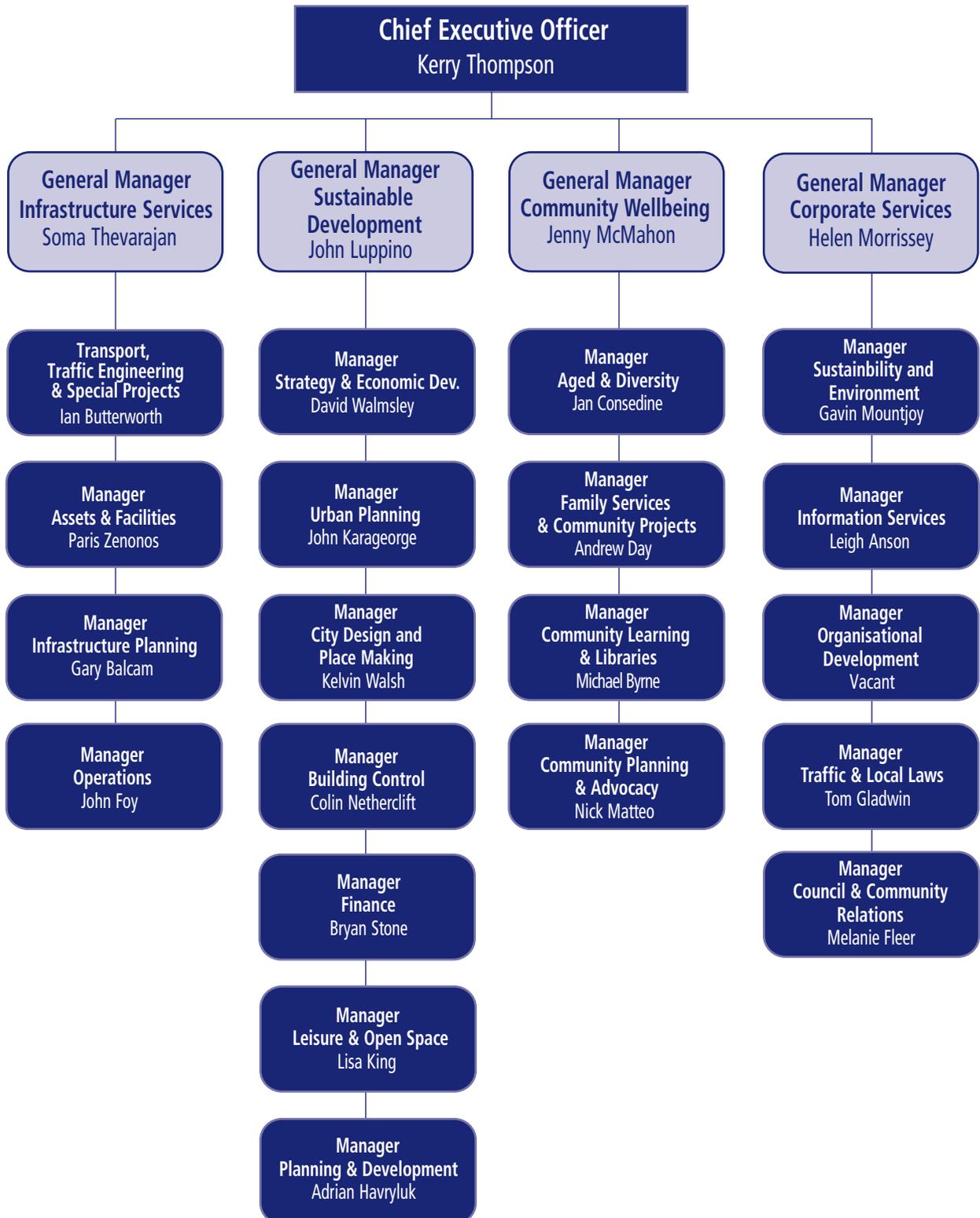
Despite street tree planting reducing by half as a result of the drought, Council has planted around 1,000 new street trees in Maribyrnong's residential streets.

In order to protect our existing vegetation during the drought, we have increased the use of recycled water and regular maintenance of existing trees (watering, re-staking and assessing).

Council also completed central median planting along Victoria Street, Seddon.

11 Our Organisation

11.1 Organisational Structure as at 30 June 2008



Our Executive Team

SOMA THEVARAJAN – GENERAL MANAGER

INFRASTRUCTURE SERVICES is responsible for the strategic planning and development, together with management and maintenance of all physical assets including roads, parks and gardens, Council property, footpaths, drains, street trees, playground equipment etc. The branch provides cleansing, recycling and refuse collection services for the City. In excess of 27,000 garbage bins and recycling bins are collected, approximately 2,000 trees are planted every year as well maintenance of 25,000 existing trees, 300km of roads, 473km of footpaths and 250 Council buildings. In addition this Branch is responsible for managing the transport and traffic issues confronting the City, implementing the capital works program and developing major infrastructure projects.



JOHN LUPPINO – GENERAL MANAGER

SUSTAINABLE DEVELOPMENT is responsible for statutory and strategic land use planning, planning permits for developments, building control and inspections, planning scheme amendments and economic development. Sustainable Development is also responsible for financial management of the organisation, rates and property valuations, open space planning, recreation and sporting grounds, as well as creating and implementing key policy documents such as the Municipal Strategic Statement and the Maribyrnong Planning Scheme.



JENNY MCMAHON – GENERAL MANAGER

COMMUNITY WELLBEING covers a range of services required by the community including aged services, family support, children and youth services, festivals and cultural services, as well as undertaking developmental work in community building. Library services are provided from four branches as well as home based child care, immunisation, respite care, delivered meals and home maintenance. The branch manages environmental health, community, cultural and recreation facilities including the Braybrook, Maidstone, Maribyrnong community centres and the Footscray Drill Hall. Many of the major health and community wellbeing policies such as the Municipal Public Health Plan, Drug Strategy and the Ageing Well Strategy are developed in this branch.



HELEN MORRISSEY – GENERAL MANAGER

CORPORATE SERVICES is responsible for information and records management services, organisational development, risk management, OH&S and insurance. Corporate Services is also responsible for corporate planning and manages the governance functions of Council including Council Meetings and Councillor support. Council's customer service, communications, events and online service is also part of this branch, along with parking and local laws and animal management. The branch is also responsible for Council's sustainability and carbon neutral action plans and programs and emergency management.



11.2 Organisational effectiveness

The *Local Government Act 1989 (the Act)* requires Council to prepare a Strategic Resource Plan (SRP) which includes both the financial and non-financial resources required to achieve the strategic objectives included in the *Council Plan*.

Our capacity to deliver the objectives of the Council Plan is based on our service culture, people, good governance, business systems and technology, asset management, risk and environmental management, competent financial planning and the application of Best Value principles.

Organisational culture and leadership program

Maribyrnong Council has started a journey to develop a leadership model for the organisation, '*The Maribyrnong Way*'. The first stage of this important project looked at the current organisational culture at Maribyrnong and also identified the organisations desired culture.

Organisational culture reflects the way we go about doing our work, how we work with others - including other teams, what support or direction we get from managers and general managers - and whether we feel we are able to take risks and try new ideas.

Council is committed to an organisation with strong leadership skills to ensure we take a continuous learning journey. We want to always be looking at ways to do things better, and provide staff with the right skills and support to continue this journey.

In the past two years, Council has taken its corporate management team and coordinators through a leadership program. The program has enabled staff to look at their management style and areas where they can improve.

Developing integrated performance management and planning

Council has developed an integrated corporate planning framework. Over the past 12 months, all staff have been involved in setting indicators within their own departments, to measure their outcomes against Council's strategic objectives and strategies. The organisation also introduced new performance manager software to monitor these indicators and report on outcomes across the organisation. The *Council Plan* actions, performance measures, business plans and strategic project management have all been incorporated into the performance management software program. By end of 2008, this system will also incorporate Council-funded capital works and initiatives projects

How we apply Best Value principles

Current legislation requires councils to report annually to its community on its achievements in relation to Best Value principles.

Maribyrnong Council's implementation of Best Value principles takes a whole of Council approach. The six Best Value principles are underpinned in all of Council's strategic planning and operations. For example, Council's regular reviews of strategies and policies include an examination of the best method and the appropriateness of any associated service delivery. These reviews utilise Council's Community Engagement Framework that sets out the community engagement process for Council services, programs and policy development.

In total, we have 138 performance measures across the 80 different business units.

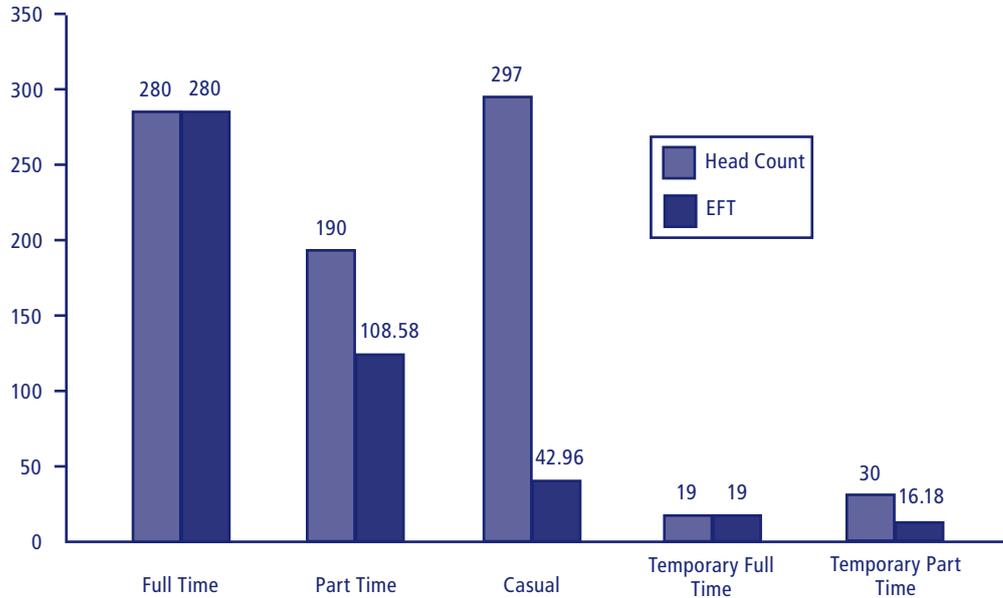
The table below provides examples of Councils activities where Best Value principles have been applied.

Best Value Principle	Examples of practice
Quality and cost	<ul style="list-style-type: none"> • Provided quality care to our residents (personal care, home care, home maintenance, respite care) • Achieved compliance with child care regulations • Maintained minimum budget variance • Provided regular maintenance of Council's fleet • Implemented <i>Disaster Recovery Plan</i> • Completed Open Space capital works program • Reduced Work Cover claims through improved prevention programs and procedures • Reduced asset renewal gap • Provided high quality and responsive internal information management system.

Best Value Principle	Examples of practice
<i>Responsive to the needs of its community</i>	<ul style="list-style-type: none"> • Increased percentage of planning decisions made within 60 days • Undertook regular inspections to ensure industries and commercial properties met essential safety standards • Implemented <i>Municipal Early Years Plan</i> • Implemented Council's key strategic plans and actions (<i>Municipal Public Health Plan, Drug Strategy, Graffiti Management Strategy, Road Safety Strategy, Municipal Early Years Plan, CALD Action Plan, Disability Action Plan</i>).
<i>Accessible</i>	<ul style="list-style-type: none"> • Engaged with young people in school holiday programs • Provided accessible social support programs • Reduced number of unsuccessful applications for Council's Community Grants program • Responded to customer enquiries – increasing the proportion of calls dealt with at first point of call • Aimed to maximise the use of civic facilities • Increased library membership and on line bookings.
<i>Continuous improvement</i>	<ul style="list-style-type: none"> • Developed an annual integrated corporate planning cycle - business planning, performance measure, and continuous improvement.
<i>Regular consultation</i>	<ul style="list-style-type: none"> • Participated in youth-focused community festivals and events • Completed Municipal Annual Community Survey • Conducted Annual Council Plan and Budget community workshop • Conducted East West Link Needs Assessment recommendations community workshop • Undertaken consultations around key projects including: <ul style="list-style-type: none"> o West Footscray Urban Design Framework o Public Drinking Strategy o Carbon Neutrality o CALD Communications.
<i>Report regularly to its community</i>	<ul style="list-style-type: none"> • Provided quarterly report to Council on the progress of Council Plan Action Plan 2007/08 • Published four issues of Maribyrnong News and distributed to all households and businesses • Developed rates information brochure and Council Plan brochure and distributed to all households and businesses • Updated and developed Council's web site, and increased number of on line visits.

Our staff

At the end of June 2008, our workforce comprised 816 employees (headcount) or 466 effective full time (EFT). Of the total staff 44.7% (EFT) and 40.3% (headcount) are male and 55.3% (EFT) and 59.7% (headcount) are female. The employment status is shown in the graph below:

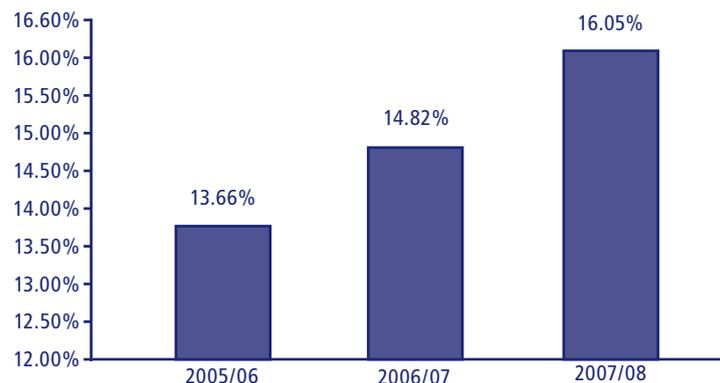


A breakdown of employment status by each Branch is presented below:

Branch	Part Time / EFT	Full Time / EFT	Casual / EFT	Temp FT / EFT	Temp PT / EFT	Total Head Count
Executive Office	1 / .18	2 / 2	0 / 0	0 / 0	0 / 0	3
Infrastructure Services	1 / 1	108 / 108	1 / 0.06	0 / 0	3 / 0.57	113
Community Wellbeing	96 / 75.51	65 / 65	90 / 14.08	10 / 10	14 / 13.67	275
Corporate Services	10 / 9.26	55 / 55	53 / 9.33	6 / 6	3 / 2.51	127
Sustainable Development	82 / 22.63	50 / 50	153 / 19.49	3 / 3	10 / 4.44	298
TOTAL	190 / 108.58	280 / 280	297 / 42.96	19 / 19	30 / 16.18	816

The turnover of all staff is presented in the graph below.

Staff Turnover Percentage



Training and development

Council's corporate training calendar has been designed to assist staff develop existing and new capabilities to enable us to enhance their contribution to the organisation and the community. In 2007/08, 29 workshops were conducted to support development in areas including leadership, customer service, community development and safety.

In the past year, Council entered into a partnership with Victoria University to deliver nationally-accredited certificate and diploma courses. This initiative will further support the development of our people and promote Maribyrnong Council as an employer of choice.

Promoting staff wellbeing

Council's Wellbeing Committee is an employee working group established to raise awareness and improve the health and wellbeing of staff by running programs, activities and events. During 2007/08, staff were invited to participate in a range of activities including group exercise, massages, Daffodil Day breakfast, healthy lunch program, weight watchers, pilates, netball, football, health check-ups, fitness sessions, a charity Christmas lunch, and a mid-year staff lunch.

Customer service

The Customer Service Charter working group developed a comprehensive set of standards to deliver the Customer Service Charter principles. The Charter aims to provide high quality customer service. We are committed to simplifying processes, finding solutions and continuous improvement.

At Maribyrnong City Council you can expect:

- Empathy
- Courtesy
- Prompt attention
- Clear communication
- Privacy and confidentiality.

Risk/injury management

Council is committed to proactively managing all risks inherent in its operations. We recognise that effective risk management will ensure the ongoing delivery of services and amenities.

A review of the strategic risk register and a gap analysis was undertaken and a strategy developed that identifies and empowers champions within the organisation. A steady improvement in Council's liability audit rankings has put Maribyrnong amongst the top performing councils in the State in the Civic Mutual Plus Liability Audit Rankings. Proactive risk management systems have given the Council the ability to negotiate competitive insurance premiums with significant savings across the insurance portfolios.

Injury Prevention:

In the past year, Council developed and implemented injury prevention initiatives. A pilot injury prevention program, 'Generating Momentum' was conducted at Council's Works Centre which included stretching, core stability exercises, massage, nutrition and stress management advice. No days were lost to injury or Workcover claims lodged for sprain and strain type injuries from Works Centre staff during this five month period. This compared very favourably with the previous seven months, where ten days were lost and five Workcover claims were lodged. Another outcome from this program has been increased participation by Works Centre staff in Wellbeing Committee-run activities such as health checks, group exercise, fresh fruit program and weight watchers.

Occupational Health and Safety (OH&S)

Council focused on proactive activities to reduce the incidence of workplace incidents and promote safety basics.

The OH&S Committee met bi-monthly, and designated OH&S sub-committees met regularly and reported back to the OH&S Committee. Terms of reference have been completed for all committees.

- Risk management team actively involved in risk assessments from all business units, covering risks from security to ergonomics.
- Completed 80 ergonomic assessments for staff.
- Commenced workplace inspections at Council Offices, Maribyrnong Aquatic Centre and maternal and child health centres.
- Conducted audits for smoke-free, first aid and lighting in Council's Community Wellbeing building.
- Conducted training for wardens, chief warden, fire extinguishers and OH&S representatives.
- Developed two major risk management policies - incident management and first aid, and safety promotion plan for 2008/09.
- Ran activities during WorkSafe Week (22-26 October 2007) including workstation assessments, posture assessments and a presentation on ergonomics (Council Offices); Sunsmart education for outdoor staff, stress management session incorporating stretching and relaxation exercises (Libraries) and a hazard reporting competition (Maribyrnong Aquatic Centre).
- Completed emergency procedures and drills for many Council sites and community buses.
- Employees exposed to noise in the workplace had their hearing tested (noise regulations).
- Employees with competency certificates to operate plant and equipment have transferred to the new WorkSafe licensing system for high risk work.

12 Statutory information

Information available for inspection

Section 222 of the *Local Government Act* (the "Act") entitles any person to inspect and take copies of (subject to any fee) prescribed accounts and records. The following information is available at the Maribyrnong Council Offices, Corner Napier & Hyde Streets, Footscray, during office hours:

- Details of current allowances fixed for the Mayor and Councillors under section 74 or 74A of *the Act*;
- Details of senior officers' total salary packages for the current financial year and the previous year including the gross salary, the amount of the Council or employer contribution to superannuation, the value of any motor vehicle provided by the Council and the total value of any other benefits and allowances provided by Council;
- A register of delegations kept under sections 87, 88 and 98 of the Act, including the date on which the last review under section 98(6) of *the Act* took place;
- Submissions received in accordance with section 223 of *the Act* during the previous 12 months;
- Details of overseas or interstate travel (with the exception of interstate travel by land for less than 3 days) undertaken in an official capacity by Councillors or any member of Council staff in the previous 12 months, including the names of the councillors or members of Council staff and the date, destination, purpose and total cost of the overseas or interstate travel;
- Agreements to establish regional libraries under section 196 of *the Act*;
- Details of all property, finance and operating leases involving land, buildings, plant, computer equipment or vehicles entered into by the Council as lessor or lessee, including the name of the other party to the lease and the terms and the value of the lease;
- Names of Council officers who were required to submit a return of interest during the financial year and the dates the returns were submitted;
- A register of authorised officers appointed under section 224 of *the Act*;
- A list of donations and grants made by the Council during the financial year, including the names of persons or bodies which have received a donation or grant and the amount of each donation or grant;
- Agendas and minutes of ordinary and special meetings held in the previous 12 months kept under section 93 of *the Act* except if the minutes relate to parts of meetings which have been closed to members of the public under section 89 of *the Act*;
- A list of the names of the organisations of which the Council was a member during the financial year and details of all membership fees and other amounts and services provided during that year to each organisation by the Council;
- A list of all special committees established by Council and the purpose for which each committee was established;
- A list of contracts valued at \$100,000 or more which the Council entered into during the financial year without first engaging in a competitive process and which are not contracts referred to in section 186 (5) of *the Act*;
- A list of all special committees established by Council which were abolished or ceased to function during the financial year;
- Minutes of meetings of special committees established under section 86 of *the Act* and held in the previous 12 months except if the minutes relate to parts of meetings which have been closed to members of the public under section 89 of *the Act*;

Names of Councillors who submitted returns of interest during the financial year and the dates the returns were submitted;

Freedom of Information

The Freedom of Information Act provides the opportunity for public access to Council documents. *The Act* establishes a legally enforceable right for the community to access information in document form held by Council. Council received 28 new applications under Freedom of Information for the period 1 July 2006 to 30 June 2008.

Requests for access to information under the *Freedom of Information Act* should be in writing and accompanied by a \$22.50. Requests are to be lodged with the Freedom of Information Office, Maribyrnong City Council, corner Napier and Hyde Streets, Footscray, 3011.

Enquiries regarding Freedom of Information can also be made by telephone on 9688 0210.

Contracts

Maribyrnong City Council did not enter into any contracts valued at more than \$100,000 other than through the competitive tendering process.

Local Laws

Local Laws current at the end of the financial year are:

<i>Local Law No 5</i>	Meeting Procedures
<i>Local Law No 6</i>	General Purposes Local Law (this local law took in elements of former Local Law No 1 (Environment Local Law) and Local Law No. 2 (Roads, Municipal Property and Council Land Local Law)

Whistleblowers Protection Act

The Whistleblowers Protection Act was introduced in January 2001.

In accordance with the Act, Council developed procedures to facilitate the making of and investigation of any disclosure that are made in compliance with the Act.

Council has a nominated disclosure officer, who has responsibility for the investigation of any protected disclosure made under the *Whistleblowers Protection Act*.

Details about the act and how people may make disclosures are available from Council's reception and on Council's web site.

As required by Section 104 the Whistleblowers Protection Act 2001 it is reported that:

- Council has established procedures under Part 6 of the Act to deal with any disclosures made under the Act. These procedures are available to the public
- For the period 1 July 2007 to 30 June 2008 no disclosures were received
- No disclosures were referred to or from the Ombudsman for determination or investigation. No requests were made under Section 74 of the Act to the Ombudsman to investigate disclosed matters referred to Council
- There were no disclosed matters that Council has declined to investigate during the year
- There were no recommendations made by the Ombudsman under the Act to Council.

13 National Competition Policy Compliance - 2007/08

Certification by Chief Executive Officer

Maribyrnong Council has complied with the requirements of the Local Government Improvement Incentive Program in respect to:

- National Competition Policy (in accordance with *National Competition Policy and Local Government – A Revised Statement of Victorian Government Policy (January 2002)*)

for the financial year 2007/08 as set out below:

A. Trade Practices Compliance	Compliant
B. Local Laws Compliance	Compliant
C. Competitive Neutrality Compliance	Compliant

I certify that:

- this statement has been prepared in accordance with the 2007/08 Local Government Improvement Incentive guidelines issued in June 2007 for reporting on the following criterion: - *National Competition Policy in accordance with National Competition Policy and Local Government – A Revised Statement of Victorian Government Policy (January 2002)*; and
- this statement present fairly the Council's implementation of the National Competition Policy.

Signed:



Dated: 21/08/08

14 Annual Indicators 2007-08

<i>Overall Performance</i>	Community satisfaction rating for overall performance of the Council.	6.60
<i>Advocacy</i>	Community satisfaction rating for Council's advocacy and community representation on key local issues.	6.49
<i>Engagement</i>	Community satisfaction rating for Council's engagement in decision making on key local issues.	6.60
<i>All rates</i>	Average rates and charges per assessment.	\$1,495.85
<i>Residential rates</i>	Average residential rates and charges per assessment.	\$1,174.44
<i>Operating costs</i>	Average operating expenditure per assessment.	\$2,341.86
<i>Capital expenditure</i>	Average capital expenditure per assessment.	\$325.25
<i>Infrastructure</i>	Renewal Gap. Renewal and maintenance.	113.21% 182.82%
<i>Debts</i>	Average liabilities per assessment.	\$1,182.04
<i>Operating result</i>	Operating result per assessment.	\$256.59

15 Performance Statement 2007-2008

Key Strategic Activities

Under section 127(D) of the *Local Government Act 1989* the preparation of the Annual Budget contains a list of separately identified **Key Strategic Activities** Council will undertake in the 2006/2007 financial year. This list of **Key Strategic Activities** includes performance targets and measures, which will be assessed through an independent audit process and reported in Council's 2007/2008 Annual Report.

The following lists Council's **Key Strategic Activities** for 2007/2008

	Key Strategic Activities	Target	Performance Measures (by date only)	Achieved Y/N	Status
i.	Revise the Long Term Financial Plan	Plan reviewed	March 2008.	Y	Plan reviewed.
ii.	Implement Stage 2 of the Fujitsu/SAP corporate information system	Core system elements operational	June 2008.	Y	Launched the new Payroll and HR system, as well as the Fleet

	Key Strategic Activities	Target	Performance Measures (by date only)	Achieved Y/N	Status
iii.	Analyse and develop Community Profile based on the 2006 ABS Census data	Maribyrnong Community Profile completed and linked from Council's web site	March 2008.	Y	'Maribyrnong Community Profile' – a web based demographic information was developed and launched in December 2007.
iv.	Develop structure plans with integrated transport plans for Highpoint Area and Central West Activity Centres	Structure Plans are finalised	June 2008.	Y	Central West Structure Plan completed and adopted by Council in April 2008. Additional work has been required for the Highpoint Structure Plan, with a draft plan being presented to Council in August 2008.
v.	Complete Stage 1 Nicholson St Mall redevelopment	Stage 1 completed	December 2007.	N	Stage 1 completed in January 2008 and budget.
vi.	Prepare a detailed Climate Change Action Plan on reaching carbon neutrality by 2015 (corporate) and 2020 for community (residential and commercial)	Action Plans developed and adopted by Council	December 2007.	Y	Carbon Neutral Action Plan - Corporate Action Plan was adopted on 18 December 2007 Community Action Plan was adopted on 20 May 2008.
vii.	Manage the redevelopment of the Footscray Community Arts Centre	Redevelopment commenced	June 2008.	Y	Funding and Service Agreements and contracts novated from Footscray Community Arts Centre to Council. Council now project manager for the capital redevelopment project.
viii.	Prepare and implement Arts and Cultural Development Strategy	Final strategy endorsed by July 2007. Implementation of the strategy.	June 2008.	Y	Strategy endorsed by Council and Year 1 actions commenced.

	Key Strategic Activities	Target	Performance Measures (by date only)	Achieved Y/N	Status
ix.	Develop Municipal Public Health and Wellbeing Statement	Statement adopted by Council	December 2007.	N	Consultant engaged to assist in the development of Statement. Project steered by the Council Plan cross-branch team. Expected completion October 2008.
x.	Develop three-year Capital and Improvement Plan.	Plan developed	March 2008.	Y	Overall capital works expenditure program 08/09-10/11 developed and adopted by Council.
xi.	Implement AIM – organisational performance management framework taking a 'whole of council' approach	AIM framework rolled out across all departments	March 2008.	Y	AIM framework developed and rolled out across the organisation. Developed an integrated Performance Manager software system.
xii.	Review core industrial zones and current planning policy	Review commenced and report prepared	June 2008.	Y	Central West Structure Plan completed and adopted by Council. Additional work required for the Highpoint Structure Plan, with draft plan being presented to Council in August 2008.
xiii.	Identify key economic indicators and prepare an economic profile of the municipality	Indicators identified and profile prepared	June 2008	Y	Draft indicators prepared.
xiv.	Actively participate and contribute to State Government's East West Link Needs Assessment (Eddington study)	Study outcomes	June 2008	Y	Forum held with 120 residents attending. Submission prepared on study recommendations and will be presented to Council in July 2008.

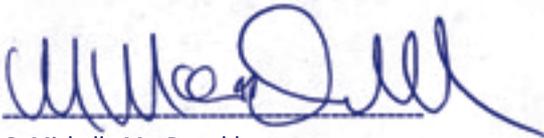
	Key Strategic Activities	Target	Performance Measures (by date only)	Achieved Y/N	Status
xv.	Progressive implementation of the Maribyrnong Strategic Bicycle Plan	All on/off road bicycle paths included in the 07/08 capital works budget completed	June 2008	Y	All budgeted projects completed, including off road bicycle path on River Street and on road bicycle path on Barkly Street.
xvi.	Complete the Footscray Wayfinding Project	Project signage installed	December 2007	N	Completed March 2008. Signage installed throughout Footscray Business District and surrounds.
xvii.	Upgrade Tree Asset database for municipality	Tree Asset database upgraded	June 2008	Y	Completed June 2008 All Council trees have been identified and included in database.
xviii.	Completion of the Essential Services Compliance project	Project completed	June 2008	Y	Completed June 2008.
xix.	Completion of the Public Toilet Replacement program for 07/08	Program completed	June 2008	Y	Contract for delivery and installation of new Exeloo type toilets entered into for the replacement of Leeds Street toilets. Construction scheduled for October 2008.
xx.	Review Road Management Plan implementation process	Review completed	April 2008	Y	Review completed and report provided to Audit Committee on 24 June 2008.
xxi.	Develop a Bridge Management Plan	Plan developed	June 2008	Y	Completed June 2008.
xxii.	Development of a facility for young people in Footscray	Completion of the design phase and commencement of building phase of the facility	June 2008	Y	Plans and designs finalised and endorsed by Council in May 2008. Building commenced June 2008.

Council Approval of the Performance Statement

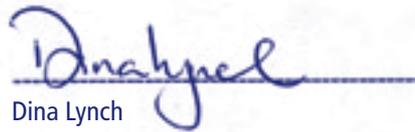
In our opinion the accompanying performance statement of the Maribyrnong City Council in respect of the 2007/2008 financial year is presented fairly in accordance with the local Government Act 1989.

The statement outlines the performance targets and measures set out in relation to the achievement of the business plan in respect of that year described in Council's corporate plan and describes the extent to which the business plan was met in that year having regard to those targets and measures.

As at the time of signing we are not aware of any circumstances which would render any particulars in the statement to be misleading or inaccurate.



Cr Michelle MacDonald
Councillor
9 September 2008
Footscray



Dina Lynch
Councillor
9 September 2008
Footscray

VAGO

Victorian Auditor-General's Office

INDEPENDENT AUDIT REPORT

To the Councillors, Maribyrnong City Council

The Performance Statement

The accompanying performance statement for the year ended 30 June 2008 of the Maribyrnong City Council which comprises the statement, the related notes and the council approval of the performance statement has been audited.

The Councillors Responsibility for the Performance Statement

The Councillors of the Maribyrnong City Council are responsible for the preparation and the fair presentation of the performance statement in accordance with the *Local Government Act* 1989. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the performance statement that is free of material misstatement, whether due to fraud or error.

Auditor's Responsibility

As required by the *Local Government Act* 1989, my responsibility is to express an opinion on the performance statement based on the audit, which has been conducted in accordance with Australian Auditing Standards. These Standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance whether the performance statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the performance statement. The audit procedures selected depend on judgement, including the assessment of the risks of material misstatement of the performance statement, whether due to fraud or error. In making those risk assessments, consideration is given to internal control relevant to the entity's preparation and fair presentation of the performance statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the overall presentation of the performance statement.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

Matters Relating to the Electronic Presentation of the Audited Performance Statement

This auditor's report relates to the statement of performance published in both the annual report and on the website of the Maribyrnong City Council for the year ended 30 June 2008. The Councillors are responsible for the integrity of the web site. I have not been engaged to report on the integrity of the web site. The auditor's report refers only to the statements named above. An opinion is not provided on any other information which may have been hyperlinked to or from these statements. If users of this report are concerned with the inherent risks arising from electronic data communications, they are advised to refer to the hard copy of the audited performance statement to confirm the information included in the audited performance statement presented on the Council's web site.

Level 24, 35 Collins Street, Melbourne Vic. 3000

Telephone 61 3 8601 7000 Facsimile 61 3 8601 7010 Email comments@audit.vic.gov.au Website www.audit.vic.gov.au

VAGO

Victorian Auditor-General's Office

Independent Audit Report (continued)

Independence

The Auditor-General's independence is established by the *Constitution Act 1975*. The Auditor-General is not subject to direction by any person about the way in which his powers and responsibilities are to be exercised. In conducting the audit the Auditor-General, his staff and delegates complied with all applicable independence requirements of the Australian accounting profession.

Auditor's Opinion

In my opinion, the performance statement of the Maribyrnong City Council in respect of the 30 June 2008 financial year presents fairly, in all material respects, in accordance with the *Local Government Act 1989*.

MELBOURNE
10 September 2008



D D R Pearson
Auditor-General

16 Audit Committee Annual Report for year ending 30 June 2007

The "Terms of Reference" Clause 2.4 Reporting, of the Maribyrnong City Council Audit Committee Charter, state that the Audit Committee shall:-

"report annually to the Council summarising the activities of the Committee during the previous financial year"

Meetings

The Committee met during the period under review, on the following dates:-

26 June 2007
 11 September 2007 (Special)
 25 September 2007
 27 November 2007
 19 February 2008
 24 June 2008

Meeting Attendance

Each Committee meeting was conducted with at least a quorum (2 members of a total of 4). The two independent members attended all meetings whilst on most occasions, at least one of the Councillors were present.

	Eligible to attend	Attended
Alan Hawkes, Independent Member	6	6
Linda MacRae, Independent Member	6	6
Cr Dina Lynch Member	6	4
Cr Sel Sanli Member	3	1
Cr Michelle MacDonald Member	6	3

The Chief Executive Officer, General Manager Sustainable Development and Finance Manager were regularly in attendance. At least two representatives from the Internal Auditors – McLean Delmo Hall Chadwick were also in attendance at each meeting.

The External Auditors – VAGO attended the 11 September 2007 meeting to discuss the 2006/07 Annual Financial Statements.

Other senior officers of the Council were in attendance at Audit Committee meetings, as required when specific matters or reports were under discussion.

Duties and Responsibilities

It is considered that the Duties and Responsibilities, as detailed in Sub-section 2.5 (o) (i) to (xvii) inclusive of the Audit Committee's Terms of Reference were adequately fulfilled during the review period.

Independent Members

In accordance with the Audit Committee Charter 2.2 (d) Membership.

“Appointment of external persons shall be made by Council for a minimum term of three years. The term of the appointment should be arranged to ensure an orderly rotation and continuity of membership despite changes to Council’s elected representatives.”

Audit Reports Considered

The following Internal Audit Reports were presented by the Internal Auditors - McLean Delmo Hall Chadwick - to the Audit Committee for consideration and comment:

- Review of Council’s compliance with the Road Management Act
- Further update on review of Council’s Road Management Plan
- Review of Council’s Town Hall Cashiering
- Review of Outstanding and Implemented Recommendations from previous reports
- Review of Audit Committee Charter
- Review of Council’s cash handling processes and procedures Report No 04-2007
- Review of Council’s purchasing procedures including use of corporate credit cards Report No 06-2007
- Review of the internal and external training program Report No 09-2007
- Review of Payroll processes and procedures including salary sacrifice arrangements Report No 08-2007
- Review of Occupational Health and Safety Standards compliance and practice
- Review of Council’s Investment strategies and processes and outcomes
- Review of Council’s delegations

It is pleasing to advise that there were no matters of substance that required reporting direct to Council.

A copy of the agendas and minutes of the Audit Committee were provided to Council on a regular basis.

Other Regular and Special Reports Considered

- Review of Risk Register and Risk Management Frame Work
- McLean Delmo Hall Chadwick Internal Audit Plan for 2006/07/08/09
- Quarterly Finance Reports
- Overdue Debtor Report
- Review of 2006/07 Financial Statements
- Review of Council’s Adopted Budget
- Implementation of recommendations re Road Management Plan
- Timetable for completion of Annual Financial Statements
- Misappropriation of Funds
- Insurance Renewal Negotiations
- Status Report – Contaminated Land within Maribyrnong 6 monthly report
- Introduction of Passwords to IT
- Appointment of Internal Auditor
- Auditor General’s Report: Local Government Results of the 2006-07 Audit
- Business Continuity Plan
- Auditor General Victoria Audit Management Letter 2006/07
- External Auditors 2006-07 Management Letter – Bank Reconciliations
- External Auditors 2006-07 Management Letter – Annual leave

As the internal audit contract expired during the financial year, tenders were called for the position of Internal Auditor. Applications were received from eight suitably qualified firms. Interviews were conducted with three of the applicants, with Mclean Delmo Hall Chadwick being reappointed for a further two year term with three one year options.

General Comment

The Committee worked well together in the 2007/08 financial year, due largely to the very positive attitude of both the Internal Auditors and Senior Council staff and their various expertises in dealing with issues raised.

Alan Hawkes
Independent Audit Committee Member
And Chairman
Maribyrnong City Council

Linda MacRae
Independent Audit Committee Member
Maribyrnong City Council



17 Finance Report

Financial Overview

Council's finances continue to be guided by the Long Term Financial Plan which was first implemented in July 2000. This Plan is reviewed annually as a part of the Council planning process and updated to reflect changing circumstances. The revision of the Long Term Financial Plan forms a part of Council key strategic activities reported in the Performance Statement of the Annual Report. The Performance Statement has been audited by the Auditor General.

Council's investments are currently held in term deposits with Financial Institutions with a minimum Standard & Poors rating of AA. Council has no direct exposure to the sub-prime financial market.

The Long Term Financial Plan was initially used as a tool to ensure the management of Council's debt. Council's outstanding debt has reduced from \$33.019m in June 2000 to \$19,089m in June 2008.

This report provides an overview of the major results portrayed in Council's Financial Statements for the year ended June 30 2008.

Surplus (deficit) for the period

The surplus (deficit) for the reporting period represents accrual accounting treatments which includes depreciation but excludes expenditure on capital items, loan repayments and transfers to and from reserves.

Council budgeted for a \$9,581m surplus in the 2007/08 financial year and has achieved a \$8,413m surplus. The surplus achieved in the previous financial year was \$6,858m. The main components of the \$8,413m result are as follows:

- Contributed assets;
- Transfers to reserves;
- Unspent grants;

Capital Expenditure

Council continues to increase its level of capital expenditure with a budget of \$15,347m in the 2007/08 financial year. This has been made possible by the improvement in Council's financial position and the introduction of the community infrastructure fund.

Cash Holdings

Council's cash & investments on hand at 30 June was \$30,805m, an increase over the previous financial year of \$4,089m. This is in the main attributable to the increase level

of government grants received in the 2007/08 financial year to be expended in the 2008/09 financial year.

Council's provisions for employee benefits amounts to \$9,310m and reserves for Mausoleum Trust of \$470,000, developer contributions of \$4,545m and Asset Investment Program of \$5.038m.

The level of Council's cash and investments has seen the continuance of the Asset Investment Program and all reserves and provisions being fully funded.

Assets – Property, Plant & Equipment

The level of Council assets has increased by \$86,672m due mainly to Council's capital works program increasing this category during the reporting period and the revaluation of Council's Land and Buildings.

Outstanding Debtors (Receivables)

Council's debtors have decreased by \$1,755m when compared to the previous financial year. This result is primarily caused by a change in the legislative requirements relating to Council's infringement debtors.

Borrowings

Council has not borrowed during the financial year, and repayments have occurred in line with Council's commitments. The outstanding amount at the end of the financial year was \$19,089m.

Working Capital & Liquidity

The Working Capital Ratio or Liquidity position is a ratio of 1.72:1 at June 30 2008, compared to 1.65:1 at June 30 2007. This ratio is used to assess Council's ability to meet its current liabilities, by using its current assets. The ratio indicates \$1.72 of current assets for every \$1.00 of current liabilities. The current position is seen to be adequate.

18 A Plain English Guide to the Financial Report

This Council prepares its financial statements in accordance with the Australian Accounting Standards, using particular terminology and conventions that may not be familiar to some readers. This Guide may assist readers understand the outcomes stated in the financial statements.

What is contained in the Financial Statements?

- The four major disclosures are collectively known as 'Financial Statements'. These documents provide an

overview of the transactions that occurred during the year and a summary of the financial status of Council at the end of the year. The four documents are:

1. The **Income Statement** for the year ended 30 June 2008;
 2. The **Balance Sheet** as at 30 June 2008;
 3. The **Statement of Changes in Equity** for the year ended 30 June 2008; and
 4. The **Cash Flow Statement** for the year ended 30 June 2008.
- These documents are followed by information referred to as the "Notes", providing explanations of the accounting policies and further details on the values contained in the Financial Statements.

The Financial Statements

Income Statement

The Income Statement shows

- The sources of revenue earned and the operating (or day-to-day) expenses incurred during the financial year.
- The expenses incurred in running the Council during the year. These expenses relate only to the operations and do not include the costs associated with the purchase or the building of assets. While asset purchase costs are not included in the expenses there is an item for depreciation. This value is the value of the assets used up in the year. This arrangement ensures that the cost of an asset is matched to the period in which it is used rather than just the period in which it was constructed or purchased.
- The key figure to look at is the "Surplus (deficit) for the period".

Balance Sheet

- This statement is a snapshot of the Council's financial situation as at 30 June.
- This statement shows what the Council owns as Assets and what it owes as Liabilities. The bottom line of this Statement is Net Assets. This is the net worth of Council that has been built up over many years. The assets and liabilities are separated into Current and Non-Current categories. Current means those assets or liabilities will fall due in the next 12 months. The items included in the Statement of Financial Position are:
 - **Current & Non Current Assets**
 - **Cash and cash equivalents** - Cash held in the bank and as petty cash, and cash invested in bank bills and term deposits.

- **Trade and other Receivables** - Monies owed to Council by ratepayers and others which have been invoiced or bills sent.
- **Other Assets** - Inventory and services which have been prepaid, and monies owed to Council not invoiced as at June 30.
- **Property held for Resale** - Land which Council plans to sell in the next 12 months.
- **Property, Infrastructure, Plant & Equipment** - Land, buildings, roads, vehicles, equipment etc. which have been accumulated by Council over many years.

- **Current & Non Current Liabilities**

- **Trade and other Payables** - People and businesses to whom Council owes money.
- **Trust Funds and Deposits** - Money held by Council on behalf of third parties.
- **Provisions (Employee Benefits)** - The accrued value of Long Service Leave, Annual Leave and Staff Gratuity Allowance payable to employees of Council.
- **Interest Bearing Liabilities** - The outstanding balance Council owes on Bank loans. Current borrowings represent the amount to be repaid in 2008/2009 This category also includes any Bank Overdraft.

- **Net Assets**

This term describes the difference between the value of Total Assets and Total Liabilities. It represents the net worth of the Council as at 30 June.

- **Equity**

The term used to describe the components of Net Assets. These components are:

Accumulated Surplus - The value of all net assets, other than those directly below, which have been accumulated over time.

Asset Revaluation Reserve - The difference between the previously recorded value of assets and their current valuations.

Other Reserves - Funds that have restrictions placed on their use and are not readily available for use by Council.

Statement of Changes in Equity

During the course of the year the values which make up Equity can change. This Statement shows the values of such changes and how these changes arose.

The main reasons for a change in equity stem from:

- the 'surplus or deficit' from operations, described in the Statement as Surplus or (Deficit) for the year;
- the use of monies from Council's reserves;
- revaluation of the assets; this takes place on a regular

basis. It also occurs when existing assets are taken up in the books for the first time.

Statement of Cash Flows

- The Statement of Cash Flows summarises cash payments and cash receipts for the year. The values in this Statement may differ from those shown in the Income statement because the Income Statement is prepared on an accrual accounting basis. Council's cash arises from, and is used in, three main areas:

- Cash Flows from Operating Activities:**

Receipts - All cash receipts arising from the general operations of Council. It includes rates, general trading sales and debtors, grants and interest earnings. Receipts do not include cash from the sale of assets.

Payments - All cash paid by Council from its bank account to staff, creditors and other persons. It does not include the costs associated with the creation of assets.

- Cash Flows from Investing Activities:**

The accounting term Investing Activities relates to the construction, purchase and sale of assets such as land, buildings, plant and other long-term revenue producing assets.

- Cash Flows from Financing Activities**

This is where the receipt and repayment of borrowed funds are recorded.

The bottom line of the Statement of Cash Flows is the Cash at the End of Financial Year. This shows the cash position of Council to meet its debts and other liabilities.

Notes to the Accounts

The Notes are a very important and informative section of the report. The Australian Accounting Standards are not prescriptive in a lot of issues. Therefore, to enable the reader to understand the basis on which the values shown in the Statements are established it is necessary to provide details of Council's accounting policies. These are described in Note 1.

Apart from the accounting policies, the Notes also give details behind many of the summary figures contained in the Statements. The Note numbers are shown beside the relevant items in the Income Statement, Balance Sheet and the Statement of Cash Flows.

Where Council wishes to disclose other information which cannot be incorporated into the Statements then this information is shown in the following Notes. Other Notes include:

- the cost of the various functions of Council;
- the break down of expenses, revenues, reserves and other assets;
- contingent assets and liabilities;
- transactions with persons related to Council; and
- financial performance indicators.

The Notes should be read at the same time as, and together with, the other parts of the Financial Statements to get a clear picture of the accounts.

Standard Statements

The Standard Statements section provides three of the four statements mentioned above (Income Statement, Balance Sheet and Statement of Cash Flows) together with a further statement (Statement of Capital Works).

The Statement of Capital Works sets out the expenditure on creating or buying Property, Infrastructure, Plant & Equipment assets by each category of asset. It also shows how much has been spent on renewing, upgrading, expanding or creating new assets of this type.

These Standard Statements provide a comparison between the actual results for the year and the budget that was set at the start of the year. All major differences are explained in accompanying notes.

Statements by Principal Accounting Officer and Councillors

The certification of the Principal Accounting Officer is made by the person responsible for the financial management of Council that, in her/his opinion, the Financial Statements have met all the statutory and professional reporting requirements.

The certification of Councillors is made by two Councillors on behalf of Council that, in their opinion, the Financial Statements are fair and not misleading.

Auditor General's Report

The independent Audit Report provides the reader with an external and independent opinion of the Financial Statements. It confirms that the Finance Report has been prepared in accordance with relevant legislation and professional standards and that it represents a fair picture of the financial affairs of the Council.



FINANCE 2007 -2008

Comparative Report Standard Statements

for the year ended 30 June 2008



Maribyrnong
CITY COUNCIL



Maribyrnong City Council
Comparative Report
Standard Statements
for the year ended 30 June 2008

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Maribyrnong City Council
Comparative Report
Standard Statements
for the year ended 30 June 2008

Notes to Standard Statements

1. Basis of preparation of Standard Statements

Council is required to prepare and include audited Standard Statements for this financial year within its Annual Report. Four Statements are required this year - a Standard Income Statement, Balance Sheet, Standard Cash Flow Statement and a Standard Statement of Capital Works together with explanatory notes.

These statements and supporting notes form a special purpose financial report prepared to meet the requirements of the Local Government Act 1989 and Local Government (Finance and Reporting) Regulations 2004.

The Standard Statements have been prepared on an accounting basis consistent with those used for the General Purpose Financial Statements and the Budget. The results reported in these statements are consistent with those reported in the General Purpose Financial Statements.

The Standard Statements are not a substitute for the General Purpose Financial Statements, which are included in the Annual Report. They have not been prepared in accordance with all Australian Accounting Standards or other authoritative professional pronouncements.

The Standard Statements compare council's financial plan, expressed through its budget, with actual performance. The Local Government Act 1989 requires explanation of any material variances. The Council has adopted a materiality threshold of greater than 10 per cent and more than \$100,000. Explanations have not been provided for variations below the materiality threshold unless the variance is considered to be material because of its nature.

The budget figures included in the Statements are those adopted by Council on 14 June 2007. The budget was based on assumptions that were relevant at the time of adoption of the budget. The Council set guidelines and parameters for revenue and expense targets in this budget in order to meet council's business plan and financial performance targets for both the short and long term. The budget did not reflect any changes to equity resulting from asset revaluations, as their impacts were not considered predictable.

Detailed information on the actual financial results are contained in the General Purpose Financial Statements. The detailed budget can be obtained by contacting council or through the council's website. The Standard Statements must be read with reference to these documents.

Maribyrnong City Council
Comparative Report
Income Statement
for the year ended 30 June 2008

	Budget 2007/08 \$'000	Variances		Ref	Actuals 2007/08 \$'000
		\$'000	%		
Revenue					
Rates and charges	48,442	574	1		49,016
Statutory fees and fines	5,680	615	11	1	6,295
User fees and other fines	7,763	158	2		7,921
Grants	8,148	949	12	2	9,097
Grants - non recurrent	3,240	949	29	3	4,189
Contributions	1,200	315	26	4	1,515
Interest	1,006	843	84	5	1,849
Other revenue	971	1,184	122	6	2,155
Total revenue	76,450	5,587			82,037
Expenses					
Employee benefits	33,228	966	3		32,262
Materials and services	22,402	(8,577)	(38)	7	30,979
Bad and doubtful debts	746	(1,664)	(223)	8	2,410
Depreciation	9,444	30	-		9,414
Other expenses	244	(96)	(39)		340
Finance costs	1,365	37	3		1,328
Total expenses	67,429	(9,304)	(14)		76,733
Contributed non-monetary assets	-	4,450	100	9	4,450
Net (loss) on disposal of property, plant and equipment, infrastructure	560	(1,901)	100	10	(1,341)
Surplus for the period	9,581	(1,168)	(12)		8,413

**Maribyrnong City Council
Comparative Report
Income Statement**
for the year ended 30 June 2008

Variance Explanation Report

Item	Ref	Explanation
Income		
Statutory fees and fines	1	There was an increased level of income received in this area from parking and planning.
Grants	2	Additional Government funding received June 2008 to be expended in 2009.
Grants - non recurrent	3	Additional Government funding received 2007/08 to be expended in 2008/09 mainly for Nicholson St Mall and the Yarraville community centre.
Contributions	4	The amount received from developers for open space and developer contributions exceeded budget because there was more developments this year.
Interest	5	Council's cash position during the year was stronger due to the timing of its cash flows, this along with an increased level of government grants held over to the 2008/09 financial year and increasing interest rates has accounted for this favourable variance.
Other revenue	6	This variance is primarily due to recoveries of road openings which were offset within the materials and services expense item.
Expenditure		
Materials and services	7	Expenditure budgeted as Capital Improvements has been expensed in accordance with Council's accounting policies causing a shift of expenditure to this item. There has been receipts in other revenue which partly offsets some of this expenditure.
Bad and doubtful debts	8	There has been a legislative change which has reduced the statute barring period from 12 months back to 6 months. This is the main cause of this variance.

**Maribyrnong City Council
Comparative Report
Income Statement**
for the year ended 30 June 2008

Variance Explanation Report (continued)

Item	Ref	Explanation
Other		
Contributed non-monetary assets	9	This item is not budgeted for as the value and timing for the handover of infrastructure from developments and subdivisions is unpredictable.
Net (loss) on disposal of property, plant and equipment, infrastructure	10	There is no budget for disposals, due to the uncertain value of infrastructure assets demolished during the construction of the new assets.

Maribyrnong City Council
Comparative Report
Balance Sheet
for the year ended 30 June 2008

	Budget 2007/08 \$'000	Variances		Ref	Actuals 2007/08 \$'000
	\$'000	\$'000	%		
Assets					
Current assets					
Cash, and cash equivalents	20,659	10,146	49	1	30,805
Trade and other receivables	7,924	(1,934)	(24)	2	5,990
Other assets	826	458	55	3	1,284
Total current assets	29,409	8,670	80		38,079
Non-current assets					
Trade and other receivables	121	(5)	(4)		116
Property, plant and equipment, infrastructure	510,025	138,253	27	4	648,278
Total non-current assets	510,146	138,248	27		648,394
Total Assets	539,555	146,918	27		686,473
Liabilities					
Current liabilities					
Trade and other payables	3,903	(4,665)	(120)	5	8,568
Trust funds and deposits	609	(1,157)	(190)	6	1,766
Provisions	8,031	(809)	(10)	7	8,840
Interest-bearing loans and borrowings	2,918	-	-		2,918
Total current liabilities	15,461	(6,631)	(43)		22,092
Non-current liabilities					
Provisions	1,748	1,278	73	7	470
Interest-bearing loans and borrowings	17,538	1,367	8		16,171
Total non-current liabilities	19,286	2,645	14		16,641
Total Liabilities	34,747	(3,986)	(11)		38,733
Net Assets	504,808	142,932	28		647,740
Equity					
Accumulated surplus	274,181	(5,158)	-		269,023
Asset revaluation reserve	222,869	145,795	65	8	368,664
Other reserves	7,758	2,295	30	9	10,053
Total Equity	504,808	142,932	28		647,740

The above statement should be read with the accompanying notes.

Maribyrnong City Council
Comparative Report
Balance Sheet
for the year ended 30 June 2008

Variance Explanation Report	Ref	Explanation
Item		
Assets		
Cash, and cash equivalents	1	There has been an increased cash holdings due to the budgeted opening balance being more and increased carried forward grants.
Trade and other receivables	2	There has been a legislative change in relation to the parking infringements which has reduced the statute baring period from 12 months back to 6 months effectively reducing the collection time.
Other assets	3	Includes accrued interest income for term deposits which were not held in the previous financial year.
Property, plant and equipment, infrastructure	4	Asset revaluations are not budgeted for as their values are uncertain.
Liabilities		
Trade and other payables	5	Creditor balances have increased significantly over budget due to the delay with creditor invoices which were received in early July . This has been partly responsible for the increased cash holdings.
Trust funds and deposits	6	Increased receipt of asset protection deposits.
Provisions	7	The change in the split between current and non current provisions was not known at budget preparation.
Asset revaluation reserve	8	Asset revaluations are not budgeted for as their values are uncertain.
Other reserves	9	This increase is due to additional fees raised for the Open Space Reserve and Developer Contribution Plans.

Maribyrnong City Council Comparative Report Standard Cash Flow Statement

for the year ended 30 June 2008

	Adopted Budget 2007/08 \$'000	Variances \$'000	%	Ref	Actuals 2007/08 \$'000
	Inflows/ (Outflows)	Inflows/ (Outflows)			Inflows/ (Outflows)
Cash flows from operating activities					
Receipts from customers	61,587	8,517	14	1	70,104
Payments to suppliers	(55,523)	(10,937)	(20)	2	(66,460)
Net cash inflow from customers/suppliers	6,064	(2,420)	(40)		3,644
Interest	1,006	30	3		1,036
Grants	8,148	949	12	3	9,097
Grants - non recurrent	3,240	949	29	4	4,189
Other revenue	971	(970)	(100)	5	1
Net cash provided by operating activities	19,429	(1,462)	(8)		17,967
Payments					
Proceeds from sale of property, plant and equipment, infrastructure	560	(286)	(51)	6	274
Payments for property, plant and equipment, infrastructure	(15,347)	4,997	33	7	(10,350)
Net cash used in investing activities	(14,787)	4,711	32		(10,076)
Cash flows from investing activities					
Trust funds and deposits	2	221	100	8	223
Finance costs	(1,367)	-	100		(1,367)
Repayment of interest bearing loans and borrowings	(2,658)	-	-		(2,658)
Net cash used in financing activities	(4,023)	221	5		(3,802)
Net increase (decrease) in cash and cash equivalents	620	3,469	(560)		4,089
Cash and cash equivalents at the beginning of financial year	20,039	6,677	33		26,716
Cash and cash equivalents at the end of the financial year	20,659	10,146	49		30,805

The above statement should be read with the accompanying notes.

Maribyrnong City Council
Comparative Report
Standard Cash Flow Statement
for the year ended 30 June 2008

Variance Explanation Report

Item	Ref	Explanation
Cash flows from operating activities		
Receipts from customers	1	There was increased receipts from parking, planning, contributions and higher interest income.
Payments to suppliers	2	The increased expenses were for the reclassification of capital improvements to non capital expenses and the increased provision of doubtful debts for the change in infringement legislation.
Grants	3	Additional Government funding received June 2008 to be expended in 2009.
Grants - non recurrent	4	Additional Government funding received 2007/08 to be expended in 2008/09 mainly for Nicholson St Mall and the Yarraville community centre.
Other revenue	5	This variance is primarily due to recoveries of road openings which were offset within the materials and services expense item. The amount received from developers for open space and developer contributions exceeded budget because there was more developments this year.
Net cash used in investing activities		
Proceeds from sale of property, plant and equipment, infrastructure	6	There was a delay with the sale of motor vehicle until Council completed its review of the motor vehicle replacement policy.
Payments for property, plant and equipment, infrastructure	7	Items budgeted as Capital Improvements has been expensed in accordance with Council's accounting policies causing a shift of expenditure to non capitalised project expenditure.
Cash flows from investing activities		
Trust funds and deposits	8	Increased receipt of asset protection deposits.

Maribyrnong City Council
Comparative Report
Standard Statement of Capital Works
for the year ended 30 June 2008

Capital Works Areas	Budget 2007/08 \$'000	Variances \$'000	%	Ref	Actuals 2007/08 \$'000
Roads, Paths and Open space	5,721	2,870	50	1	2,851
Buildings & Community facilities and other	3,946	1,581	40	2	2,365
Plant, equipment and other	2,712	890	33	3	1,822
Assets under construction	2,968	(344)	(12)	4	3,312
Total capital & improvement program	15,347	4,997	33		10,350

Represented by:

Renewal	9,237	2,513	27		6,724
New assets	6,110	2,488	41		3,622
Other	-	(4)	(100)		4
Total capital & improvement program	15,347	4,997	33		10,350

Property, Infrastructure, Plant and Equipment movement Reconciliation Worksheet	Budget 2007/08 \$'000	Variances \$'000	%	Actuals 2007/08 \$'000
--	--------------------------------------	-----------------------------	----------	---------------------------------------

The movement between the previous year and the current year in property, infrastructure, plant and equipment as shown in the Balance Sheet which links to the following items:

Total capital works	15,347	(4,997)	(33)	10,350
Asset revaluation movement	-	82,410	100	82,410
Contributed non-monetary assets	-	4,450	100	4,450
Depreciation	(9,444)	30	-	(9,414)
Written down value of assets sold or disposed	-	(2,124)	(100)	(2,124)
Net movement in property, infrastructure, plant and equipment	5,903	79,769	1,351	85,672

The above statement should be read with the accompanying notes.

Maribyrnong City Council
Comparative Report
Standard Statement of Capital Works
for the year ended 30 June 2008

Variance Explanation Report

Item	Ref	Explanation
Capital Works Areas		
Roads, Paths and Open space	1	Items budgeted as Capital Improvements has been expensed in accordance with Council's accounting policies causing a shift of expenditure to non capitalised project expenditure.
Buildings & Community facilities and other	2	The building improvement program was mainly for major repairs and maintenance of assets to bring them up to the required functionality and safety standards and therefore not capitalised.
Plant, equipment and other	3	The Fleet program was not completed due to Council's review of the motor vehicle replacement policy, this was offset by reduced revenue. There was also non capital expenditure for other projects which included repairs and maintenance of assets and therefore not capitalised.
Assets under construction	4	The value of projects not completed at year end was more than budgeted. These projects will be completed in the 2008/09 financial year.

Comparative Report
Certification of the Standard Statements
for the year ended 30 June 2008

In my opinion, the accompanying standard statements have been prepared on accounting bases consistent with the financial statements and in accordance with the Local Government Act 1989 and the Local Government (Finance and Reporting) Regulations 2004.



Bryan Stone CPA
Principal Accounting Officer
9th September 2008
Footscray

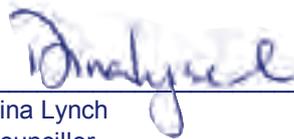
In our opinion, the accompanying standard statements have been prepared on accounting bases consistent with the financial statements and in accordance with the Local Government Act 1989 and the Local Government (Finance and Reporting) Regulations 2004.

As at the date of signing, we are not aware of any circumstances which would render any particulars in the standard statements to be misleading or inaccurate.

We have been authorised by Council on 26th August 2008 to certify the standard statements in their final form.



Michelle MacDonald
Councillor
9th September 2008
Footscray



Dina Lynch
Councillor
9th September 2008
Footscray



Kerry Thompson
Chief Executive Officer
9th September 2008
Footscray



Maribyrnong

CITY COUNCIL

Annual Financial Report

for the year ended 30 June 2008

Maribyrnong City Council***Financial Report***

for the year ended 30 June 2008

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Maribyrnong City Council
Financial Report
 for the year ended 30 June 2008

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Maribyrnong City Council***Income Statement***

for the year ended 30 June 2008

	<i>Note</i>	2008	2007
		\$'000	\$'000
Revenue			
Rates and charges	3	49,016	45,265
Statutory fees and fines	4	6,295	6,240
User fees and other fines	5	7,921	6,847
Grants - recurrent	6	9,097	9,496
Grants - non recurrent	6	4,189	1,277
Contributions	7	1,515	898
Reimbursements	8	1,932	1,386
Other revenue	9	1	619
Interest	10	1,849	1,557
Rent	11	222	133
Total revenue		82,037	73,718
Expenses			
Employee benefits	13	32,262	30,414
Materials and services	14	30,979	27,786
Bad and doubtful debts	15	2,410	707
Depreciation	16	9,414	8,816
Other expenses	17	340	881
Finance costs	18	1,328	1,481
Total expenses		76,733	70,085
Contributed non-monetary assets	7	4,450	4,596
Net (loss) on disposal of property, plant and equipment, infrastructure	12	(1,341)	(1,371)
Surplus for the period	2	8,413	6,858

The above statement should be read with the accompanying notes.

Maribyrnong City Council**Balance Sheet**

for the year ended 30 June 2008

	Note	2008 \$'000	2007 \$'000
Assets			
Current assets			
Cash, and cash equivalents	19	30,805	26,716
Trade and other receivables	20	5,990	7,745
Other assets	21	1,284	603
Total current assets		38,079	35,064
Non-current assets			
Trade and other receivables	20	116	126
Property, plant and equipment, infrastructure	22	648,278	562,606
Total non-current assets		648,394	562,732
Total Assets		686,473	597,796
Liabilities			
Current liabilities			
Trade and other payables	23	8,568	8,886
Trust funds and deposits	24	1,766	1,543
Provisions	25	8,840	8,218
Interest-bearing loans and borrowings	26	2,918	2,658
Total current liabilities		22,092	21,305
Non-current liabilities			
Provisions	25	470	485
Interest-bearing loans and borrowings	26	16,171	19,089
Total non-current liabilities		16,641	19,574
Total Liabilities		38,733	40,879
Net Assets		647,740	556,917
Equity			
Accumulated surplus		269,023	262,143
Asset revaluation reserve	27	368,664	286,254
Other reserves	27	10,053	8,520
Total Equity		647,740	556,917

The above statement should be read with the accompanying notes.

Maribyrnong City Council
Statement of Changes in Equity
 for the year ended 30 June 2008

Note	Total 2008 \$'000	Total 2007 \$'000	Accumulated Surplus		Asset Revaluation Reserve		Other Reserves	
			2008 \$'000	2007 \$'000	2008 \$'000	2007 \$'000	2008 \$'000	2007 \$'000
Balance at beginning of the financial year	556,917	486,674	262,143	255,887	286,254	222,869	8,520	7,918
Surplus(deficit) for the year	8,413	6,858	8,413	6,858	-	-	-	-
Net asset revaluation increment(decrement)	82,410	63,385	-	-	82,410	63,385	-	-
Transfers to other reserves	-	-	(1,533)	(935)	-	-	1,533	935
Transfers from other reserves	-	-	-	333	-	-	-	(333)
Balance at end of the financial year	647,740	556,917	269,023	262,143	368,664	286,254	10,053	8,520

The above statement should be read with the accompanying notes.

Maribyrnong City Council
Cash Flow Statement
for the year ended 30 June 2008

	<i>Note</i>	2008 \$'000	2007 \$'000
		Inflows/ (Outflows)	Inflows/ (Outflows)
Cash flows from operating activities			
Receipts			
Rates and charges		48,857	45,588
Statutory fees and fines		4,974	4,906
User fees and other fines		9,957	10,967
Grants - recurrent		9,097	8,933
Grants - non recurrent		4,189	1,840
Contributions		1,515	898
Reimbursements		1,932	1,386
Other revenue		1	619
Interest		1,036	1,557
Rent		222	133
Net GST refund		2,647	1,871
		84,427	78,698
Payments			
Employee benefits		(31,470)	(29,888)
Materials and services		(34,650)	(25,515)
Other expenses		(340)	(881)
		(66,460)	(56,284)
Net cash provided by operating activities	28	17,967	22,414
Cash flows from investing activities			
Payments for property, plant and equipment, infrastructure		(10,350)	(9,600)
Proceeds from sale of property, plant and equipment, infrastructure		274	633
Net cash used in investing activities		(10,076)	(8,967)
Cash flows from financing activities			
Trust funds and deposits		223	201
Finance costs		(1,367)	(1,516)
Repayment of interest bearing loans and borrowings		(2,658)	(3,765)
Net cash used in financing activities		(3,802)	(5,080)
Net increase (decrease) in cash and cash equivalents		4,089	8,367
Cash and cash equivalents at the beginning of financial year		26,716	18,349
Cash and cash equivalents at the end of the financial year	19	30,805	26,716
Financing arrangements	30		
Restrictions on cash assets	31		

The above statement should be read with the accompanying notes.

Maribyrnong City Council

Notes to the Financial Report

for the year ended 30 June 2008

Introduction

The City of Maribyrnong was established by an Order of the Governor in Council on 15th December 1994 and is a body corporate. The Council's main office is located at the corner of Napier and Hyde streets Footscray.

The purpose of the Council is to:

- provide for the peace, order and good governance of its municipal district;
- to promote the social, economic and environmental viability and sustainability of the municipal district;
- to ensure that the resources are used efficiently and effectively and services are provided in accordance with the Best Value Principles to best meet the needs of the local community;
- to improve the overall quality of life of the people in the local community;
- to promote appropriate business and employment opportunities;
- to ensure that services and facilities provided by the Council are accessible and equitable;
- to ensure the equitable imposition of rates and charges; and
- to ensure transparency and accountability in Council decision making.

External Auditor - Auditor General of Victoria

Internal Auditor - McLean Delmo

Solicitors - Maddocks

Bankers - Commonwealth Bank of Australia

Website - www.maribyrnong.vic.gov.au

This financial report of Maribyrnong City Council is a general purpose financial report that consists of an Income Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, and notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1989 and the Local Government (Finance and Reporting) Regulations 2004.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

1 Significant accounting policies

(a) Basis of accounting

This financial report has been prepared on an accrual and going concern basis.

The financial report has also been prepared under historical cost convention except where specifically stated in the notes.

Unless otherwise stated, all accounting policies applied are consistent with those of the prior year. Where appropriate, comparative figures have been amended to accord with current presentation and disclosure has been made of material changes to comparatives.

All entities controlled by Council that have material assets or liabilities, such as Special Committees of Management, have been included in this financial report. All transactions between these sections and the Council have been eliminated in full. There are no material entities in the accounts.

(b) Changes in Accounting Policy

There have been no changes in accounting policy during the financial year.

(c) Revenue recognition

Rates, grants and contributions

Rates, grants and contributions (including developer contributions) are recognised as revenues when the Council obtains control over the assets comprising these receipts.

Control over assets acquired from rates is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

A provision for doubtful debts on rates is not generally established as unpaid rates are a charge against the rateable property that will be recovered when the property is next sold.

Control over contributed assets is normally obtained upon their receipt (or acquittal) or upon earlier notification that a grant has been secured, and are valued at their fair value at the date of transfer.

Income is recognised when council obtains control of the contribution or the right to receive the contribution, it is probable that the economic benefits comprising the contribution will flow to the Council and the amount of the contribution can be measured reliably.

Where grants or contributions recognised as revenues during the reporting period were obtained on the condition that they would be expended in a particular manner or used over a particular period and those conditions were undischarged as at the reporting date, the unused grant or contribution is disclosed in note 6(c). The note also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current year.

Contributed infrastructure assets, in the form of land, roads, drains, footpaths etc, which are received as a condition of development have been recognised as revenue.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at balance date.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

1 Significant accounting policies (continued)

Users fees and other fines

User fees and other fines (including parking fees and fines) are recognised as revenue when the service is provided, the payment is received, or when the penalty has been applied, whichever first occurs.

A provision for doubtful debts is recognised when collection is no longer probable.

Sale of property, plant and equipment, infrastructure

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

Interest and rents

Interest and rents are recognised as revenue on a proportional basis when the payment is due, the value of payment is notified, or the payment is received, whichever first occurs.

(d) Depreciation of property, plant and equipment, infrastructure

Property, plant and equipment, infrastructure and other assets having limited useful lives are systematically depreciated over their useful lives to the Council in a manner which reflects consumption of the service potential embodied in those assets. Estimates of remaining useful lives and residual values are made on a regular basis with the major asset classes reassessed annually. Depreciation rates and methods are reviewed annually.

Where infrastructure assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and residual values and a separate depreciation rate is determined for each component.

Road earthworks and artworks are not depreciated.

Straight line depreciation is charged on the residual useful life as determined each year.

Major depreciation periods listed below and are consistent with prior year unless otherwise stated.

(e) Repairs and maintenance

Routine maintenance, repair costs and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

(f) Borrowing costs

Borrowing costs are recognised as an expense in the period in which they are incurred. This includes interest on bank overdrafts, interest on borrowings and finance lease charges.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

1 Significant accounting policies (continued)

(g) Recognition and measurement of assets

Acquisition

The purchase method of accounting is used for all acquisitions of assets, being the fair value of the assets provided as consideration at the date of acquisition plus any incidental costs attributable to the acquisition. Fair value is the amount for which the asset could be exchanged between knowledgeable willing parties in an arms length transaction.

Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction and an appropriate share of fixed and variable overheads.

The following classes of assets have been recognised in the note 22. In accordance with Council's policy, the threshold limits and useful lives detailed below have been applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year.

Class of Asset	Threshold Limit 2008	Depreciation period 2008
Property		
Land	\$10,000	n/a
Buildings*	\$10,000	50-100 years
Plant and Equipment		
Motor Vehicles	\$5,000	7 years
Plant & Machinery	\$1,000	10 years
Furniture, Fittings and Equipment		
Furniture & Fittings	\$1,000	10 years
Computers	\$1,000	3 years
Infrastructure Assets		
Road Base	\$20,000	80 years
Road Pavement	\$20,000	25 years
Kerb and Channel	\$10,000	50 years
Bridges	\$50,000	80 years
Car parks	\$10,000	20 years
Rights of Ways*	\$10,000	20-100 yrs
Footpaths and cycleways	\$10,000	50 years
Drains	\$10,000	100 years
Other Infrastructure*	\$10,000	20-100 yrs
Library Items		
Library assets*	\$1	1-8 years

* Dependent upon materials used in construction and usage

Maribyrnong City Council

Notes to the Financial Report

for the year ended 30 June 2008

1 Significant accounting policies (continued)

Revaluation

Subsequent to the initial recognition of assets, non-current physical assets, other than plant and machinery, motor vehicles, furniture, fittings, computers, other assets and library items, are measured at their fair value, being the amount for which the assets could be exchanged between knowledgeable willing parties in an arms length transaction. At balance date, the Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset materially approximated its fair value. Where the carrying value materially differs from the fair value the assets class was revalued.

In addition, Council undertakes a formal revaluation of land, buildings and infrastructure assets on a regular basis from 2 to 5 years depending on any material changes to fair value. The valuation is performed either by experienced Council officers or independent experts.

Where assets are revalued, the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense in which case the increment is recognised as revenue up to the amount of the expense. Revaluation decrements are recognised as an expense except where prior increments are included in the asset revaluation reserve for that class of asset, in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset.

Land under roads

The Council has elected not to recognise land under roads as an asset in accordance with AASB1045 "Land under Roads", which extends the requirement to recognise and measure land under roads as an asset of Council until 30 June 2009.

(h) Cash and cash equivalents

For the purposes of the Cash Flow Statement, cash and cash equivalents include cash on hand, deposits at call and other highly liquid investments with original maturities of twelve months or less, net of outstanding bank overdrafts.

(i) Other financial assets

Managed funds are valued at fair value, being market value, at balance date. Any unrealised gains and losses on holdings at balance date are recognised as either a revenue or expense.

(j) Investments

Investments, other than investments in associates, are generally measured at cost.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

1 Significant Accounting Policies (continued)

(k) Accounting for investments in associates

Council has no investment in associates.

(l) Tender deposits

Amounts received as deposits and retention amounts controlled by Council are recognised as Trust Funds until they are returned or forfeited. (refer to note 24)

(m) Employee benefits

Wages and salaries

Liabilities for salaries & wages were recognised and measured as the amount unpaid at balance date and include appropriate oncosts such as workers compensation and payroll costs.

Annual leave

Annual leave entitlements are accrued on a pro rata basis in respect of service provided by employees up to balance date. Annual leave expected to be paid within 12 months is measured at nominal value based on the amount, including appropriate oncosts, expected to be paid when settled. Annual leave expected to be paid later than one year has been measured at the present value of the estimated future cash outflows to be made for those accrued entitlements. Department of Treasury and Finance rates are used for discounting future cash flows.

Long Service Leave

Long service leave entitlements payable are assessed at balance date having regard to expected employee remuneration rates on settlement, employment related oncosts and other factors including accumulated years of employment, on settlement, and experience of employee departure per year of service. Long service leave expected to be paid within 12 months is measured at nominal value based on the amount expected to be paid when settled. Long service leave expected to be paid later than one year has been measured at present value of the estimated future cash outflows to be made for these accrued entitlements. Department of Treasury and Finance rates are used for discounting future cash flows.

Classification of employee benefits

An employee benefit liability is classified as a current liability if the Council does not have an unconditional right to defer settlement of the liability for at least 12 months after the end of the period. This would include all annual leave and unconditional long service leave entitlements.

Maribyrnong City Council

Notes to the Financial Report

for the year ended 30 June 2008

1 Significant Accounting Policies (continued)

Superannuation

A liability is recognised in respect of Council's present obligation to meet the unfunded obligations of defined benefit superannuation schemes to which its employees are members. The liability is defined as Council's share of the scheme's unfunded position, being the difference between the present value of employees' accrued benefits and the net market value of the scheme's assets at balance date. The liability also includes the applicable contributions tax of 17.65%.

The superannuation expense for the reporting period is the amount of the statutory contribution the Council makes to the superannuation plan which provides benefits to its employees together with any movements (favourable/unfavourable) in the position of any defined benefits scheme. Details of these arrangements are set out in the note 32.

Retirement Gratuities

Retirement gratuities were provided to certain employees who joined the Council prior to 8 December 1994 and their entitlements were frozen as at 14 December 2000. The liability represents a set proportion based on years of service that is payable on termination. At balance date, the liability is measured at the present value of the estimated future cashflows to be made for this entitlement.

(n) Leases

Finance Leases

There are no finance leases for material amounts held by Council.

Operating Leases

Lease payments for operating leases are recognised as an expense in the years in which they are incurred as this reflects the pattern of benefits derived by the Council.

Leasehold improvements

There are no leasehold improvements held by Council.

(o) Allocation between current and non-current

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be realised within the next twelve months, being the Council's operational cycle, or if the Council does not have an unconditional right to defer settlement of a liability for at least 12 months after the reporting date.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

1 Significant Accounting Policies (continued)

(p) Agreements equally proportionately unperformed

The Council does not recognise assets and liabilities arising from agreements that are equally proportionately unperformed in the Balance Sheet. Such agreements are recognised on an 'as incurred' basis.

(q) Web site costs

Costs in relation to websites are charged as an expense in the period in which they are incurred.

(r) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or part of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the cash flow statement on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(s) Rounding

Unless otherwise stated, amounts in the report have been rounded to the nearest thousand dollars.

(t) Non-current assets held for resale

A non-current asset held for resale is measured at the lower of its carrying amount and fair value less costs to sell.

(u) Impairment of assets

At each reporting date, the Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the income statement.

(w) Land under roads

In respect to land under roads acquired before 30 June 2008 the accounting standards allow a Council to elect to recognise or not to recognise an asset; requires any adjustment upon recognition to be made against accumulated surplus; requires a Council to disclose its accounting policy; allows a Council to elect to adopt the fair value or a previous revaluation; requires any above elections to be made effective as at 1 July 2008. Council has elected not to recognise land under roads held at 30 June 2008.

Requires that land under roads acquired after 30 June 2008 is accounted for in accordance with AASB 116. The impact of any changes that may be required cannot be reliably estimated and is not disclosed in the financial report.

Maribyrnong City Council
Notes to the Financial Report
 for the year ended 30 June 2008

2 Revenues, expenses and assets by function/activity (continued)

(c) The activities of Council are categorised into the following broad functions:

Community Wellbeing

The Community Wellbeing branch promotes and enhances community wellbeing through funding programs, service provision, community partnerships and regulatory activity.

This function includes the following services:

Aged & Diversity	Community Learning & Libraries
Community Planning & Advocacy	Community Wellbeing Management
Family Services & Community Projects	

Corporate Services

The Corporate Services branch is responsible for providing a range of strategic and operational services to all business units and Council as a whole.

This function includes the following services:

Corporate Services Management	Council & Community Relations
Emergency Management	Office of CEO
Information Services	Traffic & Local Laws
Organisation Development	

Infrastructure Services

Provision of infrastructure and asset management of property and open space.

This function includes the following services:

City Services	Infrastructure Planning
Infrastructure Services Management	Parks & Gardens
Property Management	Transport & Special Projects

Sustainable Development

The City Development branch is responsible for protecting, enhancing and developing the Council's social and physical environment. The broad objective will be achieved through planning, coordination and delivery of a range of high quality, cost efficient community and environmental services which are responsive to the needs of residents and other service users.

This function includes the following services:

Building Control	Economic Development
Leisure & Open Space	Sustainability
Sustainable Management	Urban Planning
Finance	

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008	2007
	\$'000	\$'000

3 Rates and charges

Council uses Net Annual Value (NAV) as the basis of valuation of all properties within the municipal district.

The valuation base used to calculate general rates for 2008 was \$637,673 million (2007, \$623,136 million). The 2008 rate in the NAV dollar was 7.6165 cents (2007, 7.18533 cents).

Assessments for 2008 rate strike			
Residential	27,342	31,835	29,095
Commercial	4,304	10,186	9,601
Industrial	1,122	6,161	5,702
Supplementary rates & adjustments		820	854
Environmental charge		14	13
	<u>32,768</u>	<u>49,016</u>	<u>45,265</u>

The date of the previous general revaluation of land for rateable purposes within the municipal district was 1 January 2006 and the valuation first applied to the rating period commencing 1 July 2006.

The date of the next general revaluation of land for rateable purposes within the Municipal district was 1 January 2008 and the valuation first applied to the rating period commencing 1 July 2008.

4 Statutory fees and fines

Permits	1,404	1,410
Fees	927	1,004
Fines General	3,922	3,746
Fines Other	42	80
	<u>6,295</u>	<u>6,240</u>

5 User fees and other fines

Certificates	144	129
Customer service requests	193	222
Fees	3,887	2,960
Bookings	3,116	2,805
Plant hire	292	325
Misc Fees	38	24
Sale of information	100	216
Product sales	133	129
Mausoleum fees *	18	37
	<u>7,921</u>	<u>6,847</u>

*The mausoleum trust was set up in 1999 to provide for the future maintenance of the cemetery in the long term over 10 to 15 years. The full amount received to date of \$470,000 has been set aside to Reserves (\$452,000 at 30/6/07).

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
6 Grants		
Grants were received in respect of the following:		
(a) Grants - recurrent		
Federal appropriations	936	924
Federal grants	524	627
Home and Community Care (HACC)	2,106	2,029
Other operating revenues	2,163	2,517
Fee assistance	786	836
Victorian Grants Commission (VGC)	1,969	2,134
Other operating grants	613	429
Total recurrent	9,097	9,496
(b) Grants - non recurrent		
Federal appropriations	197	198
VGC	365	347
Other granted revenues	3,627	732
Total non current	4,189	1,277
	13,286	10,773
(c) Conditions on Grants		
Grants recognised as revenues during the year and obtained on the condition that they be expended in a specific manner that had not occurred at balance date were:		
Aged & Diversity	86	55
Buckley street Youth centre	354	-
Building Bridges	72	-
Droop street car park	-	129
Early years	-	155
Food for all & sowing seeds	19	125
Footscray Arts centre	200	-
Footscray hockey centre	240	20
Footscray retail study	65	-
Footscray park storm water recycling	475	-
Greening Footscray	100	-
HACC Community grants	-	117
Henry Turner Reserve	125	-
Nicholson street stage 2	502	-
Other misc. programs	141	689
Place manager	73	-
Preventing violence	114	-
Roads to Recovery (supplementary grant)	197	197
Stephens Street	153	-
Street Trees	70	-
Swan street	143	-
Urban Design framework	70	70
Volunteer support - DVC	66	53
Yarraville community centre	539	-
	3,804	1,610

All grants listed in the prior year were expensed in the year following their receipt except for those shown with balances carried forward in both years.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
7 Contributions		
(a) Cash contributions		
Developer contributions	917	406
Open space contributions	598	492
	<u>1,515</u>	<u>898</u>
(b) Non-monetary assets		
Land and buildings	3,120	2,633
Infrastructure assets	1,249	1,943
Cultural Items	81	20
	<u>4,450</u>	<u>4,596</u>
<p>Non monetary assets contributed include roads, drains, footpaths and parks which may be created in the construction of large scale residential developments. On completion of the development they are donated to the City for ongoing maintenance and replacement. Contributed assets are valued at their current replacement cost of \$4,369,000 in 2008 (\$4,596,000 in 2007) as part of the major redevelopment of new sites within the municipality this year.</p> <p>Conditions on contributions Contributions recognised as revenues during the year and were obtained on the condition that they be expended in a specific manner that had not occurred at balance date were:</p>		
Open Space contributions	598	492
Developer contributions	917	406
	<u>1,515</u>	<u>898</u>
8 Reimbursements		
Recovery costs	625	554
Recovery wages costs	4	28
Recovery general	779	590
Recovery other	523	214
Recovery utilities	1	-
	<u>1,932</u>	<u>1,386</u>
9 Other revenue		
Other	1	1
Proceeds recoverable from insurance claim	-	618
	<u>1</u>	<u>619</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
10 Interest		
Interest on rates	188	162
Interest on cash assets	1,661	1,395
	<u>1,849</u>	<u>1,557</u>
11 Rent		
Council facilities (permanent bookings)	222	132
Other	-	1
	<u>222</u>	<u>133</u>
12 Net (loss) on disposal of property, plant and equipment, infrastructure		
(a) Land & buildings		
Proceeds from sale of assets	-	324
Less written down value of land sold	-	(195)
Less written down value of buildings sold or disposed	(127)	(1,001)
Profit (Loss) on sale of land & buildings	<u>(127)</u>	<u>(872)</u>
(b) Infrastructure		
Written down value of assets disposed	(1,033)	(611)
(Loss) on replacement of infrastructure assets	<u>(1,033)</u>	<u>(611)</u>
The carrying amount of infrastructure assets were consumed during construction of new assets.		
(c) Furniture, fittings & equipment		
Written down value of assets disposed	-	(4)
(Loss) on replacement of other assets	<u>-</u>	<u>(4)</u>
(d) Plant and equipment		
Proceeds from sale of assets	274	309
Less written down value of assets sold	(169)	(193)
Profit on sale of plant and equipment	<u>105</u>	<u>116</u>
(e) Cultural Items		
(Loss) on disposal of library items	(286)	-
(Loss) on disposal of library items	<u>(286)</u>	<u>-</u>
Summary		
Proceeds from sale of assets	274	633
Less written down value of assets sold	<u>(1,615)</u>	<u>(2,004)</u>
Total (loss) on disposal of assets	<u>(1,341)</u>	<u>(1,371)</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008	2007
	\$'000	\$'000
13 Employee benefits		
Wages & Salaries	31,738	30,109
Bonuses	3	-
Employee costs	348	155
Fringe benefits tax	173	150
	<u>32,262</u>	<u>30,414</u>
14 Materials and services		
Maintenance costs	1,460	872
Contract services	6,094	5,860
Consulting services	749	712
Legal expenses	822	391
Insurances	780	1,205
Tip fees	914	723
Memberships and subscriptions	74	92
Fire brigade levy	802	801
Property costs	170	170
Lease payments	216	219
Community contributions	1,282	1,007
Vehicle and Plant costs	1,258	1,326
Computer & communications	1,730	1,225
Supplies & services	8,134	7,345
Other	3	-
Non capitalised project expenses	6,491	5,838
	<u>30,979</u>	<u>27,786</u>
15 Bad and doubtful debts		
Parking fine debtors	2,229	560
Other debtors	181	147
	<u>2,410</u>	<u>707</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
16 Depreciation		
Land and buildings	1,366	1,353
Infrastructure assets	5,704	5,016
Plant and machinery	950	1,009
Furniture, fittings & equipment	505	522
Other Assets	546	544
Library and cultural items	343	372
	<u>9,414</u>	<u>8,816</u>
17 Other expenses		
Mayoral & Councillor allowances	135	137
External audit (Auditor General)	54	52
Other auditors' services	67	65
*Loss from misappropriation	-	618
Other miscellaneous	84	9
	<u>340</u>	<u>881</u>
18 Finance costs		
Interest - borrowings	<u>1,328</u>	<u>1,481</u>
	<u>1,328</u>	<u>1,481</u>

*In June 2007, the Council identified that a misappropriation of funds had occurred. This was subsequently investigated and an amount of \$618,332.47 was established as being misappropriated. A claim for recovery of the misappropriated funds was settled by Council insurers in accordance with its fidelity guarantee insurance policy.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
19 (i) Cash, and cash equivalents		
Cash on hand and at bank	4,331	2,648
Managed funds at call	4,468	2,800
Cash management accounts	22,006	21,268
	<u>30,805</u>	<u>26,716</u>
20 Trade and other receivables		
Current		
Rates debtors	2,623	2,454
	<u>2,623</u>	<u>2,454</u>
Infringement debtors	6,291	5,466
Less allowance for doubtful debts	(5,345)	(3,457)
	<u>946</u>	<u>2,009</u>
Perin fine debtors	299	220
Less allowance for doubtful debts	(236)	(216)
	<u>63</u>	<u>4</u>
*Other sundry debtors	1,914	2,614
Less allowance for doubtful debts	(231)	(146)
	<u>1,683</u>	<u>2,468</u>
Net GST receivable	675	810
	<u>5,990</u>	<u>7,745</u>
Movement in the Provision for Doubtful Debts - Other sundry debtors		
Balance at the beginning of the year	(146)	(136)
New provisions recognised during the year	(266)	(157)
Amounts already provided & written off	181	147
Balance at the end of the year	<u>(231)</u>	<u>(146)</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
20 Receivables (continued)		
Non current		
Deferred rates	116	126
	<u>116</u>	<u>126</u>
Loans and advances to community organisations	750	750
Less allowance for doubtful debts	<u>(750)</u>	<u>(750)</u>
	<u>-</u>	<u>-</u>

The \$750,000 advance to the Western Bulldogs Football Club is secured by a debenture over their assets. The debenture was registered with the ASIC in 1996 but will only be activated if the conditions of the debenture are broken. The amount has been provided in full on the assumption that the conditions would not be broken and no payment would be required. The lease expires in 2021.

Deferred rates are those which can be deferred under Section 170 of the Local Government Act due to hardship.

21 Other assets		
Prepayments	455	579
Inventories held for sale	16	24
Accrued income	<u>813</u>	<u>-</u>
	<u>1,284</u>	<u>603</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
22 Property, plant and equipment, infrastructure		
Summary		
at cost	31,656	25,864
Less: accumulated depreciation	(11,089)	(9,569)
	<u>20,567</u>	<u>16,295</u>
at fair value as at 30 June 2006	-	365,336
Less: accumulated depreciation	-	(42,011)
	<u>-</u>	<u>323,325</u>
at fair value as at 30 June 2008	<u>1,248</u>	-
	1,248	-
at Council valuation as at 30 June 2007	352,461	353,871
Less: accumulated depreciation	(136,092)	(130,885)
	<u>216,369</u>	<u>222,986</u>
at Council valuation as at 30 June 2008	459,423	-
Less: accumulated depreciation	(49,329)	-
	<u>410,094</u>	<u>-</u>
	<u>648,278</u>	<u>562,606</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000	
22 Property, plant and machinery, infrastructure (continued)			
Property			
Land			
At cost	-	52	
At fair value as at 30 June 2007	-	2,633	
At independent valuation as at 30 June 2006	-	228,748	
At independent valuation as at 30 June 2008	305,394	-	
	<u>305,394</u>	<u>231,433</u>	
Buildings			
At cost	-	2,468	
Independent valuation at 30 June 2006	-	133,955	
Less: accumulated depreciation	-	(42,011)	
Independent valuation at 30 June 2008	154,029	-	
Less: accumulated depreciation	(49,329)	-	
	<u>104,700</u>	<u>94,412</u>	
Total	<u>410,094</u>	<u>325,845</u>	
		2008	
	Land	Building	Total
Balance at beginning of financial year:	231,433	94,412	325,845
Acquisition of assets at cost	-	212	212
Revaluation increments/(decrements)	70,841	11,569	82,410
Acquisition of assets for contributed assets	3,120	-	3,120
Depreciation	-	(1,366)	(1,366)
WDV of disposals	-	(127)	(127)
Balance at end of financial year:	<u>305,394</u>	<u>104,700</u>	<u>410,094</u>
			2007
	Land	Building	Total
Balance at beginning of financial year:	228,748	92,843	321,591
Acquisition of assets	52	-	52
Revaluation increments/(decrements)	2,633	2,468	5,101
Depreciation	-	(1,353)	(1,353)
WDV of disposals	-	(1,000)	(1,000)
Transfers	-	1,454	1,454
Balance at end of financial year:	<u>231,433</u>	<u>94,412</u>	<u>325,845</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

2008 **2007**
\$'000 **\$'000**

22 Property, plant and machinery, infrastructure (continued)

Valuations of land and buildings were undertaken by a qualified independent valuer. The valuation of buildings is at fair value based on current replacement cost less accumulated depreciation. The valuation of land is market value on highest and best use permitted by relevant land planning provisions. All freehold land reserves for public open space are valued at a discount 30 percent to market value based on legal precedents.

Plant and machinery

Plant and machinery		
At cost	7,549	7,219
Less: accumulated depreciation	(3,870)	(3,385)
Total	<u>3,679</u>	<u>3,834</u>

	2008	2007
	Plant and machinery	
Balance at beginning of financial year:	3,834	3,889
Acquisition of assets	964	1,147
Depreciation	(950)	(1,009)
WDV of disposals	(169)	(193)
Balance at end of financial year:	<u>3,679</u>	<u>3,834</u>

Furniture, fittings and computers

Furniture, fittings and computers		
At cost	2,594	2,024
Less: accumulated depreciation	(1,752)	(1,218)
Total	<u>842</u>	<u>806</u>

	2008	2007
	Furniture, fittings and computers	
Balance at beginning of financial year:	806	755
Acquisition of assets	541	577
Depreciation	(505)	(522)
WDV of disposals	-	(4)
Balance at end of financial year:	<u>842</u>	<u>806</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
22 Property, plant and machinery, infrastructure (continued)		
Infrastructure and other assets		
Footpaths and cycleways		
At cost	781	-
Less: accumulated depreciation	(3)	-
At fair value as at 30 June 2008 contributed assets	101	-
Council valuation at 30 June 2007	37,269	37,622
Less: accumulated depreciation	(17,870)	(17,288)
	<u>20,278</u>	<u>20,334</u>
Roads, streets & bridges		
At cost	2,211	-
Less: accumulated depreciation	(17)	-
At fair value as at 30 June 2008 contributed assets	554	-
Council valuation at 30 June 2007	210,551	211,489
Less: accumulated depreciation	(82,681)	(78,984)
	<u>130,618</u>	<u>132,505</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
22 Property, plant and machinery, infrastructure (continued)		
Drains		
At cost	173	-
At fair value as at 30 June 2008 contributed assets	593	-
Council valuation at 30 June 2007	104,641	104,760
Less: accumulated depreciation	(35,541)	(34,613)
	<u>69,866</u>	<u>70,147</u>
Infrastructure assets total	<u>220,762</u>	<u>222,986</u>
Other assets		
At cost	10,612	8,391
Less: accumulated depreciation	(3,230)	(2,651)
	<u>7,382</u>	<u>5,740</u>
Total	<u>228,144</u>	<u>228,726</u>

Valuations of infrastructure assets has been determined in accordance with Council's valuation undertaken by Mr. Gary Balcam. The valuation is at fair value based on replacement cost less accumulated depreciation as at date of valuation.

	Footpaths	Roads	Drains	Other	2008 Total
Balance at beginning of financial year	20,334	132,505	70,147	5,740	228,726
Acquisition of assets	882	2,765	767	2,285	6,699
Depreciation	(753)	(3,901)	(1,048)	(546)	(6,248)
WDV of assets replaced	(185)	(751)	-	(97)	(1,033)
Balance at end of financial year:	<u>20,278</u>	<u>130,618</u>	<u>69,866</u>	<u>7,382</u>	<u>228,144</u>

	Footpaths	Roads	Drains	Other	2007 Total
Balance at beginning of financial year	19,933	91,053	48,802	5,865	165,653
Acquisition of assets	706	4,303	472	638	6,119
Revaluations	400	41,381	21,603	-	63,384
Depreciation	(666)	(3,620)	(730)	(544)	(5,560)
Transfers	-	47	-	-	47
Assets written off	(39)	(635)	-	(199)	(873)
WDV of assets replaced	-	(24)	-	(20)	(44)
Balance at end of financial year:	<u>20,334</u>	<u>132,505</u>	<u>70,147</u>	<u>5,740</u>	<u>228,726</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000		
22 Property, plant and machinery, infrastructure (continued)				
Cultural items and artworks				
Artworks				
At cost	122	116		
	<u>122</u>	<u>116</u>		
Library items				
At cost	3,936	4,304		
Less: accumulated depreciation	(2,107)	(2,221)		
	<u>1,829</u>	<u>2,083</u>		
Monuments /Public art				
At cost	311	241		
Less: accumulated depreciation	(110)	(94)		
	<u>201</u>	<u>147</u>		
Total	<u><u>2,152</u></u>	<u><u>2,346</u></u>		
	2008			
	Artworks	Library		
	Monuments	Total		
Balance at beginning of financial year:	116	2,083	147	2,346
Acquisition of assets	6	360	70	436
Depreciation	-	(328)	(16)	(344)
WDV of disposals (Note 12)	-	(286)	-	(286)
Balance at end of financial year:	<u>122</u>	<u>1,829</u>	<u>201</u>	<u>2,152</u>
	2007			
	Artworks	Library	Monuments	Total
Balance at beginning of financial year:	116	2,234	163	2,513
Acquisition of assets	-	390	-	390
Depreciation	-	(356)	(16)	(372)
Assets written off	-	(185)	-	(185)
Balance at end of financial year:	<u>116</u>	<u>2,083</u>	<u>147</u>	<u>2,346</u>

Maribyrnong City Council
Notes to the Financial Report
 for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
22 Property, plant and machinery, infrastructure (continued)		
Works in progress - at cost	<u>3,367</u>	<u>1,049</u>
	2008	2007
	Works in progress	
Reconciliation of written down value amount		
Balance at beginning of financial year:	1,049	2,637
Acquisition of assets	3,312	913
Transferred to assets	(314)	(1,505)
Items expensed	(680)	(996)
Balance at end of financial year:	<u>3,367</u>	<u>1,049</u>
 Total property, plant and machinery, infrastructure	 <u>648,278</u>	 <u>562,606</u>

Impairment losses are recognised in the income statement under other expenses. Reversals of impairment losses are recognised in the income statement under other revenue.

Valuations

Valuations of land and buildings were undertaken by a qualified independent valuer as at 30 June 2008.

Council completed a full revaluation of all infrastructure assets except other assets as at 30 June 2007.

The valuations were performed by the following:

Land and Buildings

Mr Vin Bourke. Certified Practising Valuer (CPV), Rating Valuation services.

Infrastructure Assets

Mr. Peter Batson. Manager Asset Systems, SMEC Australia P/L.

- Infrastructure Assets and indexation

Mr. Gary Balcam. Bsc in Civil Engineering, M.Eng.,

Maribyrnong City Council
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for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
23 Trade and other payables		
Current		
Creditors	7,298	7,762
Accrued expenses	1,270	1,124
	<hr/>	<hr/>
Total Payables	8,568	8,886
	<hr/> <hr/>	<hr/> <hr/>
24 Trust funds		
Current		
Refundable asset protection deposits	951	727
Refundable capital works retentions	19	149
Other refundable deposits	542	358
Refundable civic facilities deposits	254	309
	<hr/>	<hr/>
	1,766	1,543
	<hr/> <hr/>	<hr/> <hr/>
Deposits and retentions are held until the works or services have been completed. At completion of the agreement the deposit is refunded less any claim for forfeiture.		
25 Provisions		
Current (i)		
Annual leave	2,911	2,641
Long service leave	4,817	4,456
Retirement gratuity	1,112	1,121
	<hr/>	<hr/>
	8,840	8,218
	<hr/>	<hr/>
Non current (ii)		
Long service leave	470	485
	<hr/>	<hr/>
	470	485
	<hr/>	<hr/>
Total employee benefits	9,310	8,703
	<hr/> <hr/>	<hr/> <hr/>
Aggregate carrying amount of employee benefits:		
Current	8,840	8,218
Non-current	470	485
	<hr/>	<hr/>
	9,310	8,703
	<hr/> <hr/>	<hr/> <hr/>

(i) All annual leave and the long service leave entitlements representing 10 or more years of continuous service: - Short term employee benefits, that fall due within 12 months after the end of the reporting period measured at nominal value. - Other long term employee benefits that do not fall due within 12 months after the end of the reporting period are measured at present value.

(ii) Long service leave representing less than 10 years of continuous service measured are present value.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
25 Provisions (continued)		
The following assumptions were adopted in measuring the present value of LSL and retirement gratuity:		
Weighted average increase/(decrease) in employee costs	6%	8%
Weighted average discount rates	7%	6%
Weighted average settlement period	13 yrs	13 yrs
	<u>2008</u>	
	<u>Annual leave</u>	<u>Long service</u>
	<u>\$'000</u>	<u>\$'000</u>
	<u>Gratuity</u>	<u>Total</u>
	<u>\$'000</u>	<u>\$'000</u>
Balance at beginning of the financial year	2,641	4,941
Additional provisions	2,080	764
Amounts used	(1,810)	(415)
Increase in discounted amount arising because of time and the effect in discount rate changes	-	(3)
Balance at the end of the financial year	<u>2,911</u>	<u>5,287</u>
	<u>2007</u>	
	<u>Annual leave</u>	<u>LSL</u>
	<u>\$'000</u>	<u>\$'000</u>
	<u>Gratuity</u>	<u>Total</u>
	<u>\$'000</u>	<u>\$'000</u>
Balance at beginning of the financial year	2,497	4,459
Additional provisions	1,748	835
Amounts used	(1,604)	(283)
Increase in discounted amount arising because of time and the effect in discount rate changes	-	(70)
Balance at the end of the financial year	<u>2,641</u>	<u>4,941</u>
26 Interest-bearing loans and borrowings		
Current		
Borrowings - Secured	<u>2,918</u>	<u>2,658</u>
	2,918	2,658
Non Current		
Borrowings - Secured	<u>16,171</u>	<u>19,089</u>
	19,089	21,747
	<u>19,089</u>	<u>21,747</u>
The maturity profile for Council's borrowings is:		
Not later than one year	2,918	2,658
Later than one year and not later than five years	11,276	13,540
Later than five years	4,895	5,549
	<u>19,089</u>	<u>21,747</u>
Aggregate carrying amount of Interest-bearing liabilities:		
Borrowings - Secured	<u>19,089</u>	<u>21,747</u>
	<u>19,089</u>	<u>21,747</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

27 Reserves

(a) Asset revaluation reserve	2008		2007	
	\$'000		\$'000	
Represented by:	End	(Decrement)	Increment	Beginning
Land	230,155	-	70,841	159,314
Buildings	52,158	-	11,569	40,589
Roads, streets & bridges, footpaths	61,019	-	-	61,019
Drains	25,332	-	-	25,332
Balance at end of the financial year	<u>368,664</u>	-	<u>82,410</u>	<u>286,254</u>

The asset revaluation reserve is to update the valuation of non current assets.

(b) Other reserves	2008	2007
	\$'000	\$'000
<u>Mausoleum trust reserve</u>		
Balance at beginning of the financial year	452	415
Transfer from accumulated surplus	18	37
Balance at end of the financial year	<u>470</u>	<u>452</u>

The purpose of the Mausoleum trust reserve is for the future maintenance of the cemetery in the long term over 10 to 15 years and was established in 1998/99.

Asset investment program reserve

Balance at beginning of the financial year	5,038	5,038
Balance at end of the financial year	<u>5,038</u>	<u>5,038</u>

The purpose of this reserve is to segregate asset investment funds until commencement of the major projects.

Developer contributions reserve

Balance at beginning of the financial year	904	793
Transfer to accumulated surplus	-	(295)
Transfer from accumulated surplus	917	406
Balance at end of the financial year	<u>1,821</u>	<u>904</u>

The developer contributions reserve is to segregate the levies collected until required for major works within each developer contribution plan.

Open space reserve

Balance at beginning of the financial year	2,126	1,672
Transfer to accumulated surplus	-	(38)
Transfer from accumulated surplus	598	492
Balance at end of the financial year	<u>2,724</u>	<u>2,126</u>

The open space reserve is to segregate the levies collected until required for major works within the open space strategy.

Total other reserves	<u>10,053</u>	<u>8,520</u>
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(c) Summary of reserves

Asset revaluation reserve	368,664	286,254
Other reserves	<u>10,053</u>	<u>8,520</u>

TOTAL	<u>378,717</u>	<u>294,774</u>
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Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	2008 \$'000	2007 \$'000
28 Reconciliation of cash flows from operating activities to surplus (deficit)		
Surplus(deficit) for the period	8,413	6,858
Non cash items		
Depreciation	9,414	8,816
Loss/(profit) on disposal of property, infrastructure, plant and equipment	1,341	1,371
Contributions of non-monetary assets	(4,450)	(4,596)
Write-off of non current assets	509	1,488
Bad & Doubtful debts	2,410	707
	<u>17,637</u>	<u>14,644</u>
Movement included in investment and financing activities		
Financing costs	1,367	1,516
Change in assets and liabilities:		
Decrease/(Increase) in trade and other receivables	(645)	1,587
Decrease/(Increase) in other assets	(813)	-
Decrease/(Increase) in inventory	8	5
Increase/(Decrease) in trade and other payables	(194)	4,121
Increase/(Decrease) in employee provisions	607	541
Net cash inflows (outflows) provided by operating activities	<u>17,967</u>	<u>22,414</u>
29 Reconciliation of cash and cash equivalents		
Cash and cash equivalents (Note 19)	<u>30,805</u>	<u>26,716</u>
30 Financing arrangements		
Unrestricted access was available at balance date to the following lines of credit:		
Bank loans	19,089	21,747
Bank overdraft	200	200
Purchasing card	150	150
Total credit facilities	<u>19,439</u>	<u>22,097</u>
Bank loans (Note 26)	19,089	21,747
Purchasing card	22	31
Used at balance date	<u>19,111</u>	<u>21,778</u>
Bank overdraft	200	200
Purchasing card	128	119
Unused at balance date	<u>328</u>	<u>319</u>

Maribyrnong City Council
Notes to the Financial Report
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31	Restricted assets	2008	2007
		\$'000	\$'000
	Council has cash assets that are subject to restrictions. As at the reporting date, Council had legislative restrictions in relation to employee entitlements and general reserve funds.		
	Grants (Note 6)	3,804	1,610
	Trust funds (Note 24)	1,766	1,543
	Long service leave (Note 25)	4,556	4,200
	Mausoleum trust (Note 27)	470	452
	Developer reserves (Note 27)	1,821	904
	Open Space reserve (Note 27)	2,724	2,126
	Subject to external restrictions	15,141	10,835

The restricted asset for long service leave is based on the Local Government (Long Service Leave) Regulations 2002 and does not necessarily equate to the long service leave liability due to a different basis of calculation prescribed by the regulation.

32 Superannuation

Council makes employer superannuation contributions in respect of its employees to the Local Authorities Superannuation Fund (Vision Super). Obligations for contributions are recognised as an expense in the profit or loss when they are due. The fund has two categories of membership, each of which is funded differently.

LASPLAN Members

The Fund's accumulation category, Vision Super Saver, receives both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings (9% required under the Superannuation Guarantee Legislation). No further liability accrues to the employer as the superannuation benefits accruing to the employees are represented by their share of the net assets of the Fund. From 1 July 2008 employers are required to pay superannuation guarantee contributions based on Ordinary Time Earnings (OTE) which may put upward pressure on contribution levels.

Defined Benefits Members

The Fund's Defined Benefit Plan is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under Paragraph 32 (b) of AASB 119, Council does not use defined accounting for these contributions.

Council makes employer contributions to the defined benefits category of the Fund at rates determined by the Fund's Trustee on the advice of the Fund's actuary. On the basis of the results of the most recent full actuarial investigation conducted by the Fund's actuary as at 31 December 2005, the Trustee has determined that the funding arrangements are adequate for the expected Defined Benefit Plan liabilities. Council makes the following contributions:

- 9.25% of members salaries (same as previous year)
- the difference between resignation and retrenchment benefits paid to any retrenched employees plus contribution tax (same as previous year)

Maribyrnong City Council
Notes to the Financial Report
 for the year ended 30 June 2008

32 Superannuation benefit (continued)

The Fund's liability for accrued benefits was determined in the 30 June 2007 actuarial investigation pursuant to the requirements of Australian Accounting Standard AAS25 as follows:

	30-Jun-07 \$'000
Net Market Value of Assets	4,102,154
Less Accrued Benefits (per accounting standards)	3,923,436
Difference between Assets and Accrued Benefits	<u>178,718</u>
Vested Benefits	<u>3,572,589</u>

The accrued benefits liability has been determined by the actuary at 30 June 2007 outside of the full actuarial review which is normally undertaken every 3 years and most recently performed as at 31 December 2007. The liability is calculated to satisfy the requirements of AAS 25 and is not reflected in the audited financial statements of the fund at 30 June 2007.

The financial assumptions used to calculate the Accrued Benefits for the defined benefit category of the Fund were:

Net Investment Return	8.00% p.a.
Salary Inflation	5.50% p.a.
Inflation	3.00% p.a.

Superannuation expense

Details of contributions to superannuation funds during the year and contributions payable at 30 June 2008 are as follows:

	2008 \$'000	2007 \$'000
Employer contributions to the Fund	2,283	2,257

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

33 Commitments

The Council has entered into the following commitments:

	2008	2007
	\$'000	\$'000
Operating commitments		
Not later than one year	2,526	2,304
Later than one year and not later than five years	5,902	7,004
Later than five years	108	-
	<u>8,536</u>	<u>9,308</u>

Operating commitments are represented by:

Domestic refuse and recycling collection	6,648	8,503
Graffiti	171	103
MAC equipment	30	140
Relocatable buildings	156	-
Internet services	299	-
Ticket machines	605	-
Storm water cleaning	350	-
Other	277	115
Australia Post	-	422
Internal audit	-	25
	<u>8,536</u>	<u>9,308</u>

Capital commitments

Commitments for capital expenditure contracted for at the end of the year but not recognised in the accounts are payable as follows:

Not later than one year	<u>3,713</u>	<u>1,236</u>
	<u>3,713</u>	<u>1,236</u>

Capital commitments are represented by:

Footscray Youth Centre	2,567	-
Nicholson St Mall	350	975
Public toilets	271	-
Library	145	-
Other	380	261
	<u>3,713</u>	<u>1,236</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

34	Operating leases	2008	2007
		\$'000	\$'000

At reporting date, the Council had the following obligations under non-cancellable operating leases for the lease of equipment for use within Council's activities (these obligations are not recognised as liabilities).

Not later than one year	210	185
Later than one year and not later than five years	239	221
	449	406

35 Contingent liabilities and contingent assets

Contingent liabilities

The Council has provided guarantees for loans to other entities in respect of these loans and its maximum potential exposure at the reporting date is as follows:

Yarraville Footscray Bowling Club	26	41
Yarraville Soccer Club	55	64
	81	105

As at 30 June 2008 current public liability claims which are considered to have a financial exposure for Council amount to \$74,800 (policy excess) with \$105,000 at 30 June 2007.

The Council is presently involved in several confidential legal matters, which are being conducted through Council's solicitors.

As these matters are yet to be finalised, and the financial outcomes are unable to be reliably estimated, no allowances for these contingencies has been made in the financial report.

The Council is unaware of any other contingent liabilities not recognised elsewhere in these accounts.

Contingent assets

Contributed assets include roads, drains, footpaths and parks which may be created in the approval and construction of large scale residential developments. On completion of the development they are donated to the City for ongoing maintenance and replacement. Contributed assets are valued at their current replacement cost. It is estimated that approximately \$4,000,000 will be contributed, given a similar level of residential development in the coming year.

Developer contributions to be received in respect of estates currently under development total \$4,450,000 (2006/07 \$4,549,000)

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

36 Financial Instruments

(a) Accounting policy, terms and conditions

Recognised Financial Instruments	Note	Accounting Policy	Terms and Conditions
Financial Assets			
Cash and cash equivalents	19	Cash on hand, at bank and money market call accounts are valued at face value. Investments and bills are valued at unit cost. Investments are held within Council's policies and strict guidelines to minimise the level of risk on interest returns of surplus cash. Interest revenues are recognised as they accrue. Managed funds are measured at market value.	On call deposits returned a floating interest rate of 7.32% (6.29% in 2007). The interest rate at balance date was 7.52% (6.30% in 2007) net of fees.
Other debtors	20	Receivables are carried at nominal amounts due less any provision for doubtful debts. A provision for doubtful debts is recognised when there is objective evidence that an impairment loss has occurred. Collectability of overdue accounts is assessed on an ongoing basis.	General debtors are unsecured. Credit terms are based on 30 days.
Financial Liabilities			
Trade and other payables	23	Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date whether or not invoices have been received.	General Creditors are unsecured, not subject to interest charges and are normally settled within 30 days of invoice receipt.
Interest-bearing loans and borrowings	26	Loans are carried at their principal amounts, which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period it becomes due and recognised as part of payables.	Borrowings are secured by way of mortgages over the general rates of Council. The weighted average on borrowings is 6.29% in 2007/08 (6.3% in 2006/07).
Finance Leases		Finance leases are accounted for at their principal amount with the lease payments discounted to present value using the interest rates implicit in the leases.	Council has no finance leases.
Bank overdraft		Overdrafts are recognised at the principal amount. Interest is charged as an expense as it accrues.	The overdraft is subject to annual review. It is secured by a mortgage over Council's general rates and is payable on demand. Interest rates on utilised overdraft were 11.62% during 2006/07 (12.55% in 2006/07). The interest rate as at balance date was 11.62% (12.55% in 2006/07).

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

36 Financial Instruments (continued)

(b) Significant accounting policies

Details of significant accounting policies and methods adopted, including criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, with respect of each of financial asset, financial liability and equity instrument are disclosed in Note 1 and Note 36 (a) to the financial instruments.

(c) Categorisation of financial instruments

		2008	2007
		Carrying amount	Carrying amount
		\$'000	\$'000
Financial assets	Category		
Cash and cash equivalents	N/A	30,805	26,716
Receivables	Receivables (at amortised cost)	1,683	2,468
Financial liabilities	Category		
Payables	Financial liabilities (at amortised cost)	8,568	8,886
Trust funds	Financial liabilities (at amortised cost)	1,766	1,543
Interest bearing loans	Financial liabilities (at amortised cost)	19,089	21,747

(d) Credit risk

The maximum exposure to credit risk at balance date to each class of financial assets is the carrying amount as disclosed in the Balance Sheet.

The Council does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the Council.

Financial assets that are either past due or impaired

Currently the Council does not hold any collateral as security nor credit enhancements relating to any of its financial assets. As at reporting date, there is no event to indicate that any of the financial assets were impaired.

There are no financial assets that have had their terms renegotiated so as to prevent them from being past due or impaired, and they are stated as the carrying amounts as indicated. The following ageing analysis table discloses the ageing only of financial assets that are past due but not impaired:

Interest rate exposure of financial assets

	Weighted average effective interest rate	Carrying amount	Interest rate exposure		
			Fixed interest rate	Variable interest rate	Non interest bearing
2008	%	\$'000	rate	rate	
Cash and cash equivalents	7.52	30,805	-	26,474	4,331
Receivables	-	1,683	-	-	1,683
		32,488	-	26,474	6,014

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

36 Financial Instruments (continued)
Interest rate exposure of financial assets (continued)

	Weighted average effective interest rate	Carrying amount	Interest rate exposure		
			Fixed interest rate	Variable interest rate	Non interest bearing
2007	%	\$'000			
Cash and cash equivalents	6.30	26,716	-	24,068	2,648
Receivables	-	2,468	-	-	2,468
		29,184	-	24,068	5,116

Ageing analysis of financial assets	Not past due and not impaired	Past due but not impaired			Impaired financial assets
		Less than 1 month	1-3 months	Over 3 months	
2008					
Cash and cash equivalents	30,805	-	-	-	-
Receivables	1,505	68	110	-	-
	32,310	68	110	-	-
2007					
Cash and cash equivalents	26,716	-	-	-	-
Receivables	2,268	55	145	-	-
	28,984	55	145	-	-

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

36 Financial Instruments (continued)

(e) Liquidity risk

Liquidity risk arises when the Council is unable to meet its financial obligations as they fall due. The Council operates under the Government fair payments policy of settling financial obligations within 30 days and in the event of a dispute, make payment within 30 days from the date of resolution. It also continuously manages risk through monitoring future cash flows and maturities planning to ensure adequate holding of high quality liquid assets and dealing in high liquid markets.

The Council's exposure to liquidity risk is deemed insignificant based on prior period's data and current assessment of risk.

The following maturity analysis table discloses the contractual maturity analysis for the Council's financial liabilities:

Interest rate exposure of financial liabilities

	Weighted average effective interest rate	Carrying value	Interest rate exposure		
			Fixed interest rate	Variable interest rate	Non interest bearing
2008	%	\$'000			
Payables	-	8,568	-	-	8,568
Trust funds	-	1,766	-	-	1,766
Interest bearing loans	6.29	19,089	19,089	-	-
		29,423	19,089	-	10,334
2007					
Payables	-	8,886	-	-	8,886
Trust funds	-	1,543	-	-	1,543
Interest bearing loans	6.30	21,747	21,747	-	-
		32,176	21,747	-	10,429

Maturity analysis of financial liabilities	Contracted cashflow	Maturity dates			Impaired financial assets
		Less than 1 month	1-3 months	Over 3 months	
2008					
Payables	8,568	8,568	-	-	-
Trust funds	1,766	1,766	-	-	-
Interest bearing loans	24,125	83	-	24,042	-
	34,459	10,417	-	24,042	-
2007					
Payables	8,886	8,886	-	-	-
Trust funds	1,543	1,543	-	-	-
Interest bearing loans	28,148	78	-	28,070	-
	38,577	10,507	-	28,070	-

Maribyrnong City Council
Notes to the Financial Report
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36 Financial Instruments (continued)

(f) Market risk

The Council's exposure to market risk is through interest rate risk.

Interest rate risk

Exposure to interest rate risk is insignificant and might arise primarily through the Council's interest bearing activities. Minimisation of risk is achieved by mainly undertaking fixed rate or non-interest bearing financial instruments. For financial liabilities, the Council mainly undertakes financial liabilities with relatively even maturity profiles.

Sensitivity disclosure analysis

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, the Council believes the following movements are 'reasonably possible' over the next 12 months:

- A parallel shift of -1% and +2% in market interest rates (AUD) from year-end rates of 7%.

The following table below discloses the impact of any risk on net operating result and equity for the financial instrument held by the Council at year-end, if the above movements were to occur.

	Interest rate risk				
	-1%	2%			
	100 basis	points	200	points	
			basis	points	
	Carrying amount	Profit	Equity	Profit	Equity
	subject to interest				
2008	\$'000	\$'000	\$'000	\$'000	\$'000
Financial assets					
Cash and cash equivalents	26,474	(265)	(265)	529	529
Receivables	1,683	n/a	n/a	n/a	n/a
Financial liabilities					
Payables	8,568	n/a	n/a	n/a	n/a
Trust funds	1,766	n/a	n/a	n/a	n/a
Interest bearing loans	19,089	n/a	n/a	n/a	n/a
Total increase/(decrease)		(265)	(265)	529	529

(g) Fair values

The aggregate net fair values of financial assets and liabilities approximate their carrying values in the Balance Sheet and the notes to the financial statements.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

37 Auditors' remuneration	2008 \$'000	2007 \$'000
Audit fee to conduct external audit - Victorian Auditor General	54	52
Internal audit fees	67	65
	<u>121</u>	<u>117</u>

38 Events occurring after balance date

No events occurred after balance date that have any material or significant effect on the Financial Report.

39 Related party transactions

(i) Responsible Persons

Names of persons holding the position of a Responsible Person at the Council at any time during the year are:

Councillors

Janet Rice	(1/7/07 to 30/6/08)
Michelle MacDonald	(Councillor 1/07/07 to 5/12/07 then Mayor 6/12/07 to 30/6/08)
Catherine Cumming	(1/7/07 to 30/6/08)
Janis Rossiter	(1/7/07 to 30/6/08)
Michael Clarke	(Mayor 1/7/07 to 5/12/07 then Councillor 6/12/07 to 30/6/08)
Dina Lynch	(1/7/07 to 30/6/08)
Sel Sanli	(13/11/07 to 30/6/08)
Joseph Cutri	(1/7/07 till retirement 30/9/07)

Chief Executive Officer

Kerry Thompson

(ii) Remuneration of responsible persons

The numbers of Responsible Officers, whose total remuneration from Council and any related entities fall within the following bands:

Income Range:	2008 No.	2007 No.
\$1 - \$9,999	2	-
\$10,000 - \$19,999	4	5
\$20,000 - \$29,999	1	1
\$30,000 - \$39,999	1	1
\$240,000 - \$249,999	1	1
	<u>9</u>	<u>8</u>
Total remuneration for the reporting year for Responsible Persons included above amounted to:	<u>383</u>	<u>368</u>

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

39 Related party transactions (continued)

(iii) Retirement benefits

No retirement benefits have been made by Council to a Responsible Person (2006/07, Nil).

(iv) Loans, guarantees etc.

No loans have been made, guaranteed or secured by the Council to a Responsible Person during the reporting year (2006/07, Nil).

(v) Other transactions

No transactions other than remuneration payments or the reimbursement of approved expenses were entered into by Council with Responsible Persons, or Related Parties of such Responsible Persons during the reporting year (2006/07, Nil).

(vi) Senior officers remuneration

A Senior Officer of Council is a person, other than a Responsible Person, who has management responsibilities and reports directly to the Chief Executive Officer whose total annual remuneration exceeds \$100,000.

The number of Senior Officers, other than the Responsible Persons, are shown below in their relevant income bands:

Income Range:	2008 No.	2007 No.
\$100,000 - \$109,999	4	5
\$110,000 - \$119,999	9	6
\$120,000 - \$129,999	3	1
\$140,000 - \$149,999	1	2
\$150,000 - \$159,999	1	-
\$160,000 - \$169,999	1	-
\$180,000 - \$189,999	1	2
	20	16
Total Remuneration for the reporting year for Senior Officers included above amount to:	2,451	1,940

Maribyrnong City Council

Notes to the Financial Report

for the year ended 30 June 2008

40 Financial ratios (Performance indicators)

	2008 ratio	2007 ratio	2006 ratio
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(a) Debt servicing ratio (to identify the capacity of Council to service its outstanding debt)

Debt servicing costs refer to the payment of interest on loan borrowings, finance lease and bank overdraft interest. The ratio expresses the amount of interest paid as a ratio of Council's total revenue.

<u>Debt servicing costs</u>			
Total revenue	0.02	0.02	0.02

(b) Debt commitment ratio (to identify Council's debt redemption strategy)

The strategy involves the payment of loan principal and interest, finance lease principal and interest. The ratio expresses the percentage of rate revenue utilised to pay interest and redeem debt principal.

<u>Debt servicing & redemption costs</u>			
Rate revenue	0.08	0.09	0.10

(c) Revenue ratio (to identify Council's dependence on non-rate revenue)

The level of Council's reliance on rate revenue is determined by assessing rate revenue as a proportion of the total revenue of the Council.

<u>Rate revenue</u>			
Total revenue	0.60	0.61	0.55

(d) Debt exposure ratio (to identify Council's exposure to debt)

<u>Total indebtedness</u>			
Total realisable assets	0.09	0.11	0.11

For the purposes of calculating financial ratios, realisable assets are those assets which can be sold and which are not subject to any restriction on realisation or use.

Any liability represented by a restricted asset is excluded from total indebtedness.

The following assets are excluded from total assets when calculating Council's realisable assets: restricted assets; infrastructure assets and other controlled property.

This ratio enables assessment of Council's solvency and exposure to debt. Total indebtedness refers to the total liabilities of Council. Total liabilities are compared to total realisable assets which are all Council assets not subject to any restriction and are able to be realised. The ratio expresses the multiple of total liabilities for each dollar of realisable assets.

Maribyrnong City Council
Notes to the Financial Report
 for the year ended 30 June 2008

40	Financial ratios (continued)	2008 ratio	2007 ratio	2006 ratio
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(e) Working capital ratio (to assess Council's ability to meet current commitments)

The ratio expresses the level of current assets the Council has available to meet its current liabilities.

<u>Current assets</u>				
Current liabilities	1.72	1.65	1.72	

(f) Adjusted working capital ratio (to assess Council's ability to meet current commitments)

<u>Current assets</u>				
Current liabilities	2.87	2.68	2.96	

The ratio expresses the level of current assets the Council has available to meet its current liabilities.

Current liabilities have been reduced to reflect the long service leave and gratuity allowance that is shown as a current liability because Council does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date, but is not likely to fall due within 12 months after the end of the period.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

40 Financial ratios (continued)

(g) Definitions

Current assets:

Total current assets as shown in the Balance Sheet

Current liabilities:

Total current liabilities as shown in the Balance Sheet

Debt redemption:

Includes the principal component of loan repayments and financial leases and capital items purchased on vendor terms.

Debt services:

Includes interest and charges on loans, overdrafts, financial leases and interest on payments for capital items purchased on vendor terms, and contributions to sinking funds.

Rate revenue:

Includes revenue from general rates, municipal charges, special rates, special charges, service rates and service charges.

Total revenue:

Total revenue as shown in the Income Statement

Total indebtedness:

Total liabilities, both current and non current, as shown in the Balance Sheet

Realisable assets:

Includes total assets, both current and non current, excluding those assets which cannot be sold and those subject to restrictions. The following assets have been removed from total assets when calculating realisable assets: Restricted assets and Infrastructure assets.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

	<i>Note</i>	2008	2007
		\$'000	\$'000
41 Capital expenditure			
Capital Works Areas			
Roads, Paths and Open space		2,851	4,176
Land improvements		-	52
Buildings		80	2,364
Community facilities and Other		2,285	370
Plant, equipment and other		1,822	1,725
Assets under construction		3,312	913
Total capital works		10,350	9,600

Represented by:

Renewal	(a)	5,372	4,280
Upgrade	(b)	1,352	52
Expansion	(c)	-	20
New assets		3,622	5,240
Other		4	8

Total capital works		10,350	9,600
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**Property, Infrastructure, Plant and Equipment
movement Reconciliation Worksheet**

The movement between the previous year and the current year in property, infrastructure, plant and equipment as shown in the Balance Sheet which links to the following items:

Total capital works	10,350	9,600
Contributed non-monetary assets	4,450	4,596
Asset revaluation movement	82,410	63,385
Depreciation	(9,414)	(8,816)
Written down value of assets sold and disposed	(2,124)	(2,004)

Net movement in property, infrastructure, plant and equipment	85,672	66,761
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Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

41 Capital expenditure (continued)

(a) Renewal

Expenditure on an existing asset which returns the service potential or the life of the asset up to that which it had originally. It is periodically required expenditure, relatively large (material) in value compared with the value of the components or sub-components of the asset being renewed. As it reinstates existing service potential, it has no impact on revenue, but may reduce future operating and maintenance expenditure if completed at the optimum time.

(b) Upgrade

Expenditure which enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond that which it had originally. Upgrade expenditure is discretionary and often does not result in additional revenue unless direct user charges apply. It will increase operating and maintenance expenditure in the future because of the increase in the council's asset base.

(c) Expansion

Expenditure which extends an existing asset, at the same standard as is currently enjoyed by residents, to a new group of assets. It is discretionary expenditure which increases future operating and maintenance costs, because it increases council's asset base, but may be associated with additional revenue from the new user group.

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

42 Pending Accounting Standards

The following Australian Accounting Standards have been issued or amended and are applicable to the Council but are not yet effective. They have not been adopted in preparation of the financial statements at reporting date.

AASB Amendment	Standards Affected	Outline of Amendment	Application date of Standard	Application date for Council
AASB 2006-3 Amendments to Australian Accounting Standards	AAS 27	From the beginning of the reporting period to which this Standard is first applied, until the end of the first reporting period ending on or after 31 December 2007, transitional provisions shall apply. Under those provisions, local governments, those provisions, local governments, while encouraged to apply the full provisions of this Standard, may elect instead not to recognise land under roads as an asset in the balance sheet.	01-Oct-06	01-Jul-08
AASB 1045	Land Under Roads: Amendments to AAS 27A, AAS 29A and AAS 31A	As this Standard broadly reproduces the requirements relating to contributions contained in AAS 27, there will be no direct impact on the financial report.	01-Jul-08	01-Jul-08
AASB 1004 Contributions	Financial Reporting by Local Governments	In respect to land under roads acquired before 30 June 2008: allows a Council to elect to recognise or not to recognise an asset; requires any adjustment upon recognition to be made against accumulated surplus; requires a Council to disclose its accounting policy; allows a Council to elect to adopt the fair value or a previous revaluation; requires any above elections to be made effective as at 1 July 2008. Council has elected not to recognise land under roads held at 30 June 2008.		
AASB 1051 Land Under Roads	Financial Reporting by Local Governments	Requires that land under roads acquired after 30 June 2008 is accounted for in accordance with AASB 116. The impact of any changes that may be required cannot be reliably estimated and is not disclosed in the financial report.	01-Jul-08	01-Jul-08
AASB 1052 Disaggregated Disclosures	Financial Reporting by Local Governments	As this Standard broadly reproduces the requirements relating to disaggregated disclosures contained in AAS 27, there will be no direct impact on the financial report.	01-Jul-08	01-Jul-08
AASB 2007-9 Amendments to Accounting Standards arising from the Review of AAS 27, 29 & 31	Reporting by Local Governments AASB 3, 5, 8, 101, 114, 116, 127, 137	As this Standard broadly reproduces the requirements relating to certain relevant requirements contained in AAS 27, there will be no direct impact on the financial report.	01-Jul-08	01-Jul-08

Maribyrnong City Council
Notes to the Financial Report
for the year ended 30 June 2008

Certification of the Financial Report

In my opinion, the accompanying financial statements have been prepared in accordance with the Local Government Act 1989, the Local Government (Finance and Reporting) Regulations 2004, Australian Accounting Standards and other mandatory professional reporting requirements.



Bryan Stone CPA
Principal Accounting Officer
9th September 2008
Footscray

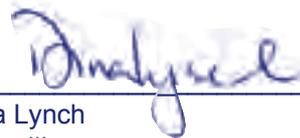
In our opinion, the accompanying financial statements presents fairly the financial transactions of the Maribyrnong City Council for the year ended 30 June 2008 and the financial position of the Council as at that date.

As at the date of signing, we are not aware of any circumstances which would render any particulars in the financial report to be misleading or inaccurate.

We were authorised by Council on 26th August 2008 to certify the financial report in its final form.



Michelle MacDonald
Councillor
9th September 2008
Footscray



Dina Lynch
Councillor
9th September 2008
Footscray



Kerry Thompson
Chief Executive Officer
9th September 2008
Footscray

VAGO

Victorian Auditor-General's Office

INDEPENDENT AUDITOR'S REPORT

To the Councillor's, Maribyrnong City Council

The Financial Report and Standard Statements

The accompanying financial report for the year ended 30 June 2008 of the Maribyrnong City Council which comprises of the income statement, balance sheet, statement of changes in equity, cash flow statement, a summary of significant accounting policies and other explanatory notes to and forming part of the financial report, and the certification of the financial report has been audited.

The accompanying standard statements for the year ended 30 June 2008 of the Maribyrnong City Council which comprises of standard income statement, standard balance sheet, standard cash flow statement, standard statement of capital works, the related notes and the certification of the standard statements have been audited.

The Councillor's Responsibility for the Financial Report and Standard Statements

The Councillor's of the Maribyrnong City Council are responsible for the preparation and the fair presentation of:

- the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the financial reporting requirements of the *Local Government Act 1989*
- the standard statements in accordance with the basis of preparation as described in note 1 of the statements and the requirements of the *Local Government Act 1989*.

This responsibility includes:

- establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report and standard statements that are free from material misstatement, whether due to fraud or error
- selecting and applying appropriate accounting policies
- making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

As required by the *Audit Act 1994*, my responsibility is to express an opinion on the financial report and standard statements based on the audit, which has been conducted in accordance with Australian Auditing Standards. These Standards require compliance with relevant ethical requirements relating to audit engagements and that the audit be planned and performed to obtain reasonable assurance whether the financial report and standard statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report and standard statements. The audit procedures selected depend on judgement, including the assessment of the risks of material misstatement of the financial report and standard statements, whether due to fraud or error.

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Victorian Auditor-General's Office

Independent Auditor's Report (continued)

In making those risk assessments, consideration is given to internal control relevant to the entity's preparation and fair presentation of the financial report and standard statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used, and the reasonableness of accounting estimates made by the Councillors, as well as evaluating the overall presentation of the financial report and standard statements.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

Matters Relating to the Electronic Presentation of the Audited Financial Report and Standard Statements

This auditor's report relates to the financial statements published in both the annual report and on the website of the Maribyrnong City Council for the year ended 30 June 2008. The Councillors are responsible for the integrity of the web site. I have not been engaged to report on the integrity of the web site. The auditor's report refers only to the statements named above. An opinion is not provided on any other information which may have been hyperlinked to or from these statements. If users of this report are concerned with the inherent risks arising from electronic data communications, they are advised to refer to the hard copy of the audited financial report to confirm the information included in the audited financial report presented on the Maribyrnong City Council web site.

Independence

The Auditor-General's independence is established by the *Constitution Act 1975*. The Auditor-General is not subject to direction by any person about the way in which his powers and responsibilities are to be exercised. In conducting the audit, the Auditor-General, his staff and delegates complied with all applicable independence requirements of the Australian accounting profession.

Auditor's Opinion

In my opinion:

- the financial report presents fairly, in all material respects, the financial position of the Maribyrnong City Council as at 30 June 2008 and its financial performance and cash flows for the year then ended in accordance with applicable Australian Accounting Standards (including the Australian Accounting Interpretations), and the financial reporting requirements of the *Local Government Act 1989*.
- The standard statements present fairly, in all material respects, in accordance with the basis of preparation as described in note 1 to the statements and comply with the requirements of the *Local Government Act 1989*.

MELBOURNE
10 September 2008


D D R Pearson
Auditor-General

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Greek

Αυτό το έγγραφο, η Ετήσια Έκθεση 2007-2008, εκπληρώνει τις υποχρεώσεις του Δημοτικού Συμβουλίου Maribyrnong σύμφωνα με το Άρθρο 131 του Νόμου περί Τοπικής Κυβέρνησης. Αυτή η Ετήσια Έκθεση περιέχει αναφορά των επιχειρήσεων του Δήμου κατά τους τελευταίους 12 μήνες, τους Αποτελεσματικούς Λογαριασμούς και τους Λογαριασμούς του Ισολογισμού που ελέγχθηκαν λογιστικά καθώς και άλλα ζητήματα που υπαγορεύει ο Νόμος. Αν θα θέλατε να μάθετε περισσότερα για τις πληροφορίες που περιέχονται σε αυτή την Ετήσια Έκθεση, παρακαλούμε καλέστε την Τηλεφωνική Υπηρεσία Διεργητών στο 131 450 και ζητήστε τους να καλέσουν το Δήμο Maribyrnong στο 9688 0200 για βοήθεια.

Italian

Questo documento, ossia la Relazione Annuale 2007-2008, realizza gli obblighi del Consiglio Comunale di Maribyrnong ai sensi dell'Articolo 131 della Legge sull'Amministrazione Comunale. La Relazione Annuale contiene un rapporto delle operazioni del Consiglio Comunale nei 12 mesi passati, rendiconti finanziari sottoposti a revisione contabile ed altre questioni prescritte a norma di Legge. Se volete maggiori informazioni a riguardo, chiamate il Servizio Interpreti Telefonico (Telephone Interpreter Service) al numero 131 450 e chiedete all'operatore di chiamare il Comune di Maribyrnong al numero 9688 0200.

Macedonian

Ovoј документ 2007-2008 Годишен извештај, ги исполнува обврските на Maribyrnong City Council според Делот 131 од Local Government Act. Oвој Годишен извештај ги содржи активностите на Општината за последните 12 месеци, Standard and Financial Statements проверени од страна на ревизори, како и друга проблематика пропишана според овој закон. Ако сакате да знаете повеќе за овој Годишен извештај, јавете се на проведувачката телефонска служба на 131 450 и побарajte да се јават на Maribyrnong Council на 9688 0200 за помош.

Somali

Dukumintigaan oo ah Warbixin Sanadeedka 2007-2008, wuxuu fulinayaa waajibaadka Golaha Degmada Maribyrnong sida waafaqsan Qodobka 131 ee Xeerka Dawlada Hoose. Warbixin Sanadeedkaani wuxuu ka kooban yahay warbixinta hawsha Golaha ee 12kii bilood oo ugu dambaysay, Xisaabcelinta xaallada dhaqaalaha iyo weliba amuuraha ku qoran Xeerka. Haddii aad jeclaan lahayd inaad wax badan ka ogaato Warbixin Sanadeedkaan, fadlan wac Adeega Afcelinta iyo Tarjumida Qoraalka tel: 131 450 weydiiina inay wacaan Golaha Degmada Maribyrnong oo ah 9688 0200.

Turkish

2007-2008 Yıllık Raporu'nu kapsayan bu belge, Maribyrnong Belediyesi'nin, Yerel Hükümet Yasasının 131. maddesi gereğince üstlenmiş olduğu yükümlülüğü gereğince hazırlanmış bulunmaktadır. Bu Yıllık Rapor, denetimden geçmiş olan Standart ve Mali Hesap Beyanlarının yanısıra anılan yasa tarafından öngörülen diğer konularla da ilgili olarak, Belediye'nin geçen 12 ay içinde yürüttüğü çalışmalar konusundaki açıklamaları içermektedir. Söz konusu Yıllık Rapor un kapsadığı hususlarda daha fazla bilgi edinmek isterseniz durumunda, lütfen Telefon Çevirmenlik Hizmeti'ni 131 450 numaralı telefondan arayarak, yardımlarını sağlamak amacıyla Maribyrnong Belediyesi'nin 9688 0200 numaralı telefonunu aramalarınızı isteyin.

Vietnamese

Bản Báo Cáo Thường Niên 2007-2008 này hoàn thành trách nhiệm của Hội Đồng Thành Phố Maribyrnong chiếu theo Phần 131 của Đạo Luật Chính Quyền Địa Phương. Bản Báo Cáo Thường Niên này bao gồm một bản báo cáo về các hoạt động của Hội Đồng trong 12 tháng vừa qua, các Bản Báo Cáo Tài Chính và Tiêu Chuẩn Hoạt Động đã được kiểm tra và luôn cả những điều khác quy định bởi Đạo Luật. Nếu quý vị muốn biết thêm những thông tin trong Bản Báo Cáo Thường Niên này, vui lòng gọi Dịch Vụ Thông Dịch Điện Thoại qua số 131 450 và yêu cầu họ gọi cho Hội Đồng Thành Phố Maribyrnong qua số 9688 0200 để được giúp đỡ.



Maribyrnong
CITY COUNCIL

Maribyrnong City Council

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After Hours/Emergency: 9688 0363

