



Recovery Plan: October 2022

Maribyrnong River Flood

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Recovery Committee and Maribyrnong City Council

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Introduction

In the early hours of 14 October 2022, the Maribyrnong River breached its banks, peaking at a height of 4.22 metres and impacting hundreds of surrounding properties. It was the highest flood that Maribyrnong had seen in more than 100 years and caused significant damage, displacement and mental health and wellbeing impacts for the Maribyrnong community.

This plan documents the impact and approach to recovery following the Maribyrnong River Flood in October 2022. It also captures the learnings from this flood event that can be applied to future recovery planning.

This document is accompanied by the Maribyrnong Community Flood Plan, a Community Emergency Management Plan (CEMP) under the Victorian Emergency Management Planning Framework. It is a community-owned document that captures local context, strengths and actions for both communities and agencies to mitigate risk in future flood events.

Despite its significance and devastation, 2022 was not the highest flood on record. This recovery program has been underscored by the fact that it will flood again. Therefore, a critical part of recovery is preparedness, community-led emergency management planning and resilience-building activities for future flood events.

Three years on, recovery is still ongoing. This document will be updated as required to reflect changes to recovery programming.

Impacts

From the flood event, through the duration of recovery, the Maribyrnong community experienced significant and compounding challenges. Some were unaware they lived in a floodplain; others were well-versed with their flood risk, even aware of the predicted height that their property would likely be impacted in a flood. Despite this, the warnings issued were downgraded the night before the flood. When the river flooded, residents were under the impression that the risk was subsided.

Impact summary:

- According to Secondary Impact Assessments, 512 properties were impacted when the Maribyrnong River breached its banks in the early hours of 14 October 2022.
- Victoria State Emergency Services (VICSES) rescue boat crews spent the morning collecting people who had not been able to evacuate in time. Some were rescued from their roofs, others trapped in multi-story apartments.
- The Emergency Relief Centre (ERC) at the Maribyrnong Community Centre, 9 Randall Street, Maribyrnong, was activated at approximately 4.00 am. Sixty

residents initially took refuge there. The Salvation Army, Maribyrnong City Council staff and emergency services provided emergency relief, including sourcing emergency accommodation for residents unable to return to their homes.

- Several businesses and sports facilities, including the Anglers Tavern and the Essendon Rowing Club, were also impacted. The latter was among eight sports clubs and community groups with impacted facilities. Other businesses registered to residential addresses were also impacted.
- By 12.00pm on Friday 14 October 2022, just hours after residents had been evacuated, there were more than 90 active warnings across Victoria, including evacuation orders still in place for the Maribyrnong River.

Following the flood, the Maribyrnong community experienced challenges finding temporary accommodation, travelling far to access their work or children's school, while carrying the mental toll of navigating insurance and rebuilding. Residents reported significant challenges with insurance, such as insufficient cash settlements, poor claims handling and lengthy processes. Some residents 'camped' in their homes, living upstairs while their downstairs was being repaired. Three years on, some are still 'camping' or displaced.



Figure 1: Anglers Tavern during the 2022 flood

Image: NCA NewsWire / David Crosling

The approach

Recovery principles

The flood recovery program was delivered in line with the National Principles for Disaster Recovery:

- Understanding the context
- Recognising the complexity
- Use community-led approaches
- Coordinate all approaches
- Communicate effectively
- Recognise and build capacity

Recovery governance and decision-making

Community Recovery Committee (CRC)

In February 2023, a Community Recovery Committee was established to enable community-led recovery to take place. The CRC was established to provide guidance and support to council on issues and barriers that affected the recovery process, and they represented the needs of community in decision-making, The CRC also played a vital role in disseminating information amongst the community through their networks and channels such as a community-run Facebook page.

However, ongoing conflict and an erosion of trust led to an independent review the year after the CRC was established. This year also saw several resignations from the committee. After a short pause while the review took place, the CRC reconvened in mid-2024 with an independent Chair and intentionally reset its approach—prioritising listening, doorknocking, and a co-design workshop to inform recovery planning, while also drawing upon community strengths, assets and leadership to co-deliver recovery activities. The CRC developed a Project Implementation Plan to guide the projects and activities to be delivered in the recovery program.

In later debriefing sessions, CRC members reiterated that engaging an Independent Chair significantly improved the CRC's productivity and effectiveness.



Figure 2: Second flood anniversary commemoration event

Social Recovery Sub-Committee

The Social Recovery Sub-committee was established in December 2022 to oversee the coordination of social recovery programs. Membership was comprised of recovery agencies, support services and appropriate council staff with roles in recovery and was chaired by the Manager Inclusive Communities at council. The SRC was tasked with strategic social recovery planning and provided an avenue to collaborate with agencies to deliver social recovery initiatives such as drop-in information sessions, outreach support, and resource development. It also enhanced informed decision-making by providing a platform for members to share data and report on emerging needs. The SRC was stood down in July 2025 as funding concluded for majority of members. Upon its conclusion, an SRC Roadmap Forward was tabled with the Municipal Emergency Management Planning Committee (MEMPC) to transition outstanding priorities to the MEMPC and relevant sub-committees.

See Appendix 2 for the Social Recovery Sub-Committee Action Plan.

Other sub-committees

The Regional Northwest Metro Regional Recovery Committee was established on 17 October 2022 to coordinate support to flood impacted Municipalities in the region. This Committee transitioned from regional to municipal coordination on 16 December 2022.

The Built and Natural Recovery Sub-committee comprised members from the Maribyrnong City Council, Parks Victoria, Melbourne Water, and the Friends of Maribyrnong Valley community group and convened on an as-needed basis. This model was deemed appropriate due to the nature of the work primarily being the responsibility

of Maribyrnong City Council. The primary task at hand was the restoration and repair of the physical surroundings in the Maribyrnong area. Liaising with other stakeholders was undertaken on an as-needed basis.

Maribyrnong Community Strengths and Opportunities Workshop

On 31 August 2024, the Community Recovery Committee (CRC) hosted a Community Strengths and Opportunities Workshop to present their ideas for recovery initiatives to the community and to enable community participation in the recovery program planning. This involved activities to map the community's strengths, worries, and opportunities to inform next steps. Twenty-six participants were in attendance and opportunities were leveraged to existing community strengths and aimed to build capacity, guided by an asset-based community development framework.

What was heard

Maribyrnong community strengths include:

- Social connection (strong relationships with neighbours, connection with community post-flood)
- Events and activities (community centre events, tai chi, Blackbird River Cruises)
- Infrastructure and open space (parks and playgrounds, library, river walks, Highpoint shopping centre, public transport, airport proximity)
- Resources or support (available recovery funding, rates rebates)

Maribyrnong community worries include:

- Wellbeing (stress, depression, ongoing impacts on young people)
- Safety (nothing changing post-flood, toxins, future safety of community)
- Expenses (cost of living, house prices, insurance premiums)

Opportunities identified:

- Community storytelling project (public artwork and/or children's book to tell community stories)
- Communication (channels and frequency)
- Collaboration (with schools, state government, Moonee Valley City Council, other disaster impacted communities)
- Social connection events (music event or festival, events at Anglers Tavern, river cruises, movie screenings)
- Preparedness (preparedness and risk information, annual exercises, checklists, insurance guide/resource)
- Built environment support (local tradespeople available for quotes, built environment updates in Maribyrnong, more lighting along the Maribyrnong River)
- Wellbeing activities (equine-assisted therapy)
- Advocacy for:
 - Incentivising resilient rebuilds/GST refund on rebuilds
 - Report into economic impacts of the flood
 - Improvement to warning systems
 - Repurposing vacant land on Chifley Drive unsuitable for development for community use (e.g. community garden)
 - Response agencies to understand community needs

Program implementation

At the November 2024 CRC meeting, community representatives on the CRC prioritised the workshop priorities to inform an implementation plan. These are detailed in the table below:

Priority level	Project
Top priority	Music events (inviting local artists to play)
	Art-based storytelling project
	Children's book to tell the story of the flood
	Blackbird River Cruises
	Insurance guide/Maribyrnong Insurance Project
	Community use of vacant land on Chifley Drive
	Advocacy: report into the financial impacts of the flood for advocacy purposes
	Property Flood Risk Charts developed
	River Watch page on the Council website
	Floral arrangement workshops
	Tai chi program extension
Walking groups	
Lower priority	Equine assisted therapy
	Movie screenings
	Mentoring from other communities
	Community garden
	Advocacy: incentives for resilient rebuilds and GST refund on rebuilds

The CRC established project streams to progress key projects. Members nominated community representatives as leads in each stream. This was decided by the CRC to align with members' skillsets and areas of interest, and enable a governance structure that did not rely on all members being present to make minor decisions.

The project streams were:

- Preparedness, health and safety
- Social recovery and young people
- Financial and built environment recovery

Project streams involved engagement with attendees from the Strengths and Opportunities Workshop who nominated to be involved in program delivery for each stream. Project leads also leveraged their networks for broader community input and several other workshops were held involving broader community input under the Preparedness, Health and Safety and Social Recovery project streams.

See Appendix 1 for the Project Implementation Plan for each of the priority project streams.

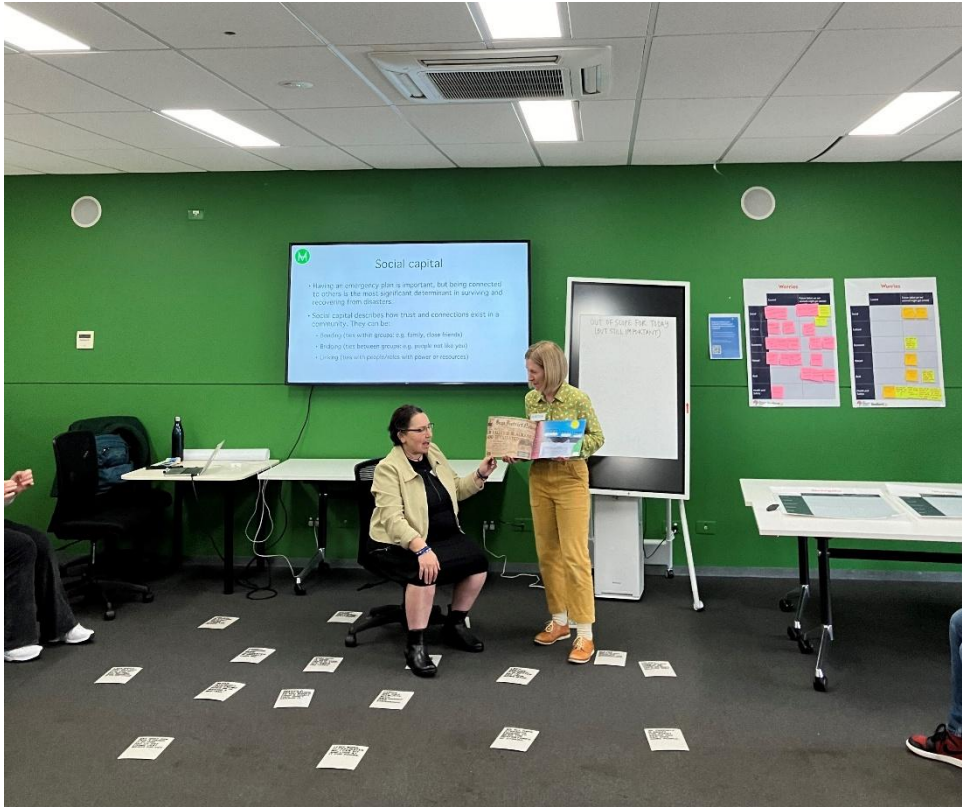


Figure 3: Strengths and Opportunities Workshop

Community Emergency Management Planning

One of the priorities of the Preparedness, Health and Safety CRC project stream was to establish the Maribyrnong Neighbourhood Flood Network, a community-led network to increase the reach of preparedness and risk information amongst community. The Network was established in 2025 and uses a place-based approach to sharing information amongst neighbours, with network leaders relaying information about community worries and needs to council to inform emergency planning.

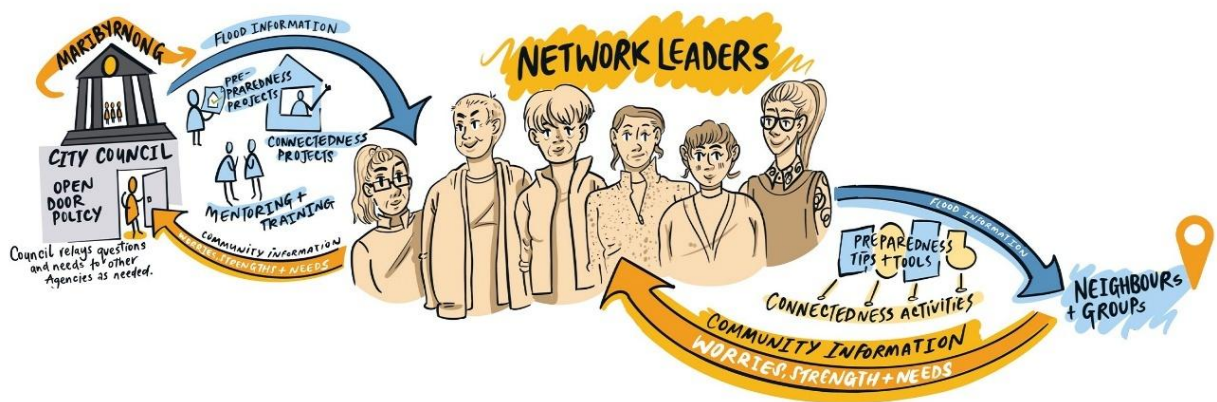


Figure 4: Maribyrnong Neighbourhood Flood Network

Another priority within this project stream was to develop a Community Emergency Management Plan (CEMP). A CEMP is a locally developed emergency preparedness and response plan created *by* the community, rather than *for* them. This approach supports community participation in emergency management planning and enables local knowledge and community strengths to inform emergency planning through the Municipal Emergency Management Planning Committee (MEMPC). The Maribyrnong Neighbourhood Flood Network have developed a draft CEMP for community feedback. The diagram below shows how CEMPs inform emergency planning at the municipal level.

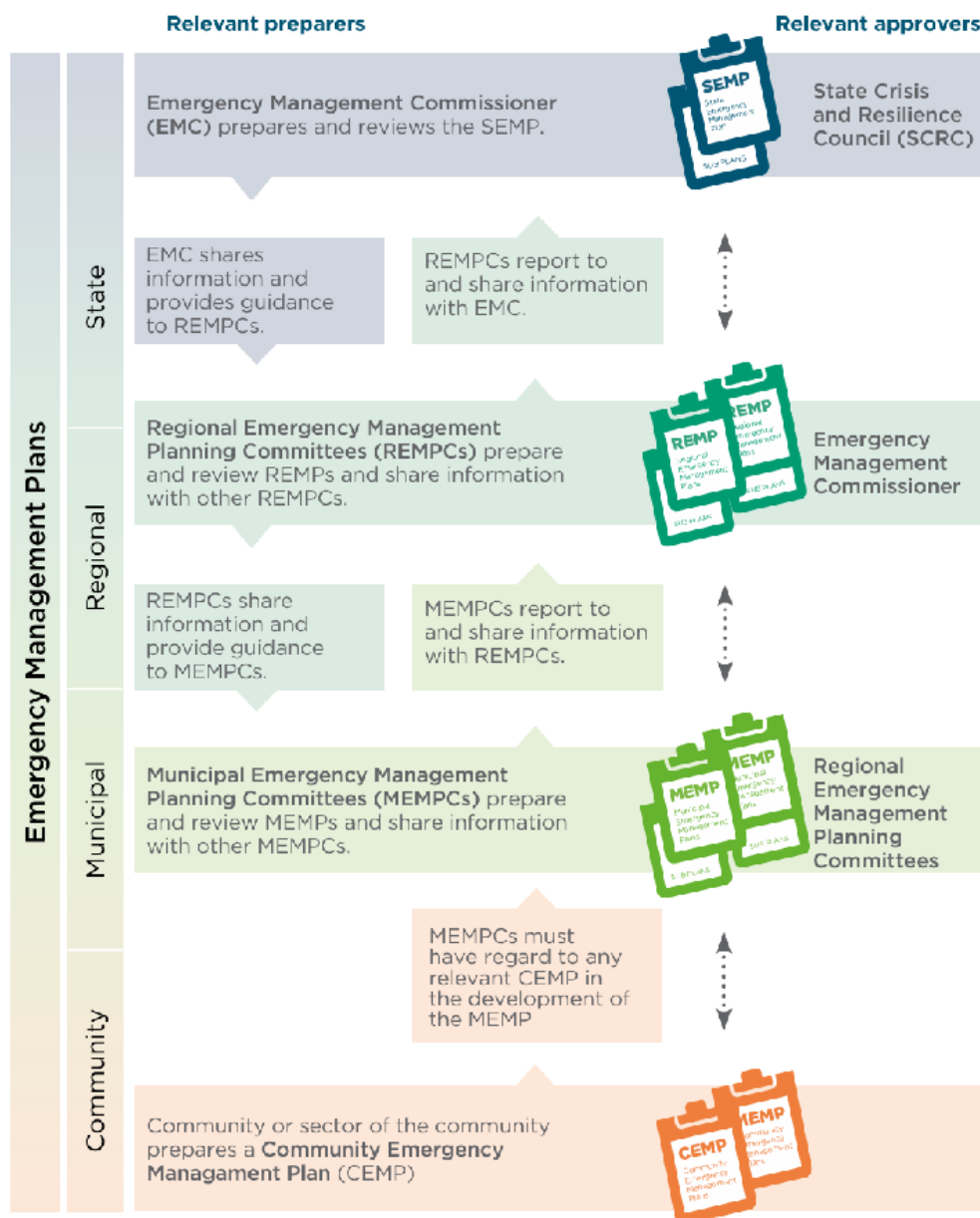


Figure 5: Victorian Framework for Emergency Planning



Figure 6: Maribyrnong Neighbourhood Flood Network meeting

Key challenges and barriers

The following key challenges have been identified based on input from the CRC and SRC, engagement with residents, several door knocks and a recovery survey.

- **Insurance:** the CRC and SRC reported that residents felt let down by their insurance companies. Many found their cash settlements were not sufficient to cover rebuild costs and reported poor claims handling and confusing processes. This is also reflected in the Flood Failure to Future Fairness Report released by the House of Representatives Standing Committee on Economics as part of the Inquiry into Insurers Responses to 2022 Major Flood Claims.
- **Accommodation:** lack of accommodation options can be partly attributed to the Spring Racing Carnival. Residents also reported accessibility challenges, for example, the accommodation established at the Centre for National Resilience in Mickleham was far from key services and public transport. Some found that as home-owners, it was difficult to secure a rental property with no recent rental history. Tenants were quickly displaced from the area, and many did not return.
- **Compounding challenges:** other challenges exacerbated recovery needs including health issues, caring responsibilities, and cost of living.

- Safety and wellbeing: theft and break-ins were reported in the area, particularly while large numbers of residents were displaced.
- Rebuilding ‘as is’: the CRC highlighted that most of the community have rebuilt ‘as is’ instead of raising their floor level, using more resilient materials or other changes to increase the resilience of their home. The CRC cited cost and lengthy timeframes as barriers prohibiting people from making these changes. A resilient retrofit program would have significantly increased the resilience of the Maribyrnong community in the face of future flood events.
- Early warning systems: residents widely reported distrust of the early warning systems because of the warnings being downgraded ahead of the flood. Some have advised they would like to see community and agency exercises, audible sirens and other initiatives to enhance both agency and community readiness. The Maribyrnong Community Flood Plan details this further.
- Mental health and wellbeing: each of the challenges above contributed to mental health and wellbeing impacts. For some, this is underscored by the trauma of the event itself and fear of future flood events. These impacts have been widely reported through the recovery survey, CRC, SRC and the submissions to the Parliamentary Inquiry into the 2022 Flood Event in Victoria.

The recovery program aims to support communities to combat these challenges through program delivery, information-sharing or advocacy, however these challenges are complex, and recovery will continue for years to come.

Advocacy

The challenges identified through the recovery program informed a Strategic Advocacy Plan. Developed with the CRC, this plan has informed actions within the Council Advocacy Plan 2025-28 detailing Council asks to state and federal government.

Flood Recovery and Prevention Advocacy	
Ask	Description
The implementation of measures to incentivise resilient rebuilding through schemes such as a GST refund on materials or delivery of a resilient retrofit program	The Victorian government reconsiders its position outlined in the response to the Inquiry into the 2022 Flood Event in Victoria and establishes a program or scheme to incentivise resilient rebuilding in flood zones
Federal government programs to address the issue of insurance availability, rising premiums and improve case handling from insurance providers	That the Federal Government implements: <ol style="list-style-type: none"> 1. Government funded schemes to address insurance availability and affordability, such as an insurance subsidy for vulnerable or at-risk residents or a national insurance scheme. 2. Stronger regulations to oversee the handling of insurance claims and unreasonable premium increases.

	3. Funding for a program including a panel of specialist builders to be available free of charge to community to validate insurance scope of works documents
State and Federal Governments invests in improvements to the Australian warning system for emergencies	<p>The Federal Government provides additional funding and support for research and enhancement of comprehensive Early Warning Systems for emergencies across Australia, including:</p> <ol style="list-style-type: none"> 1. Allocate additional funding for research, development, and implementation of advanced Early Warning Systems across Australia to improve accuracy and timeliness of warnings 2. Review and enhance the flood warning system as part of the transfer of this function from Melbourne Water to the Bureau of Meteorology, with an emphasis on warning accuracy and timeliness 3. Continue to promote the integration of early warning systems with emergency management frameworks and communication channels to enable stakeholder collaboration and seamless dissemination of warnings 4. Consider the accessibility needs of at-risk communities in system improvements, including the culturally and linguistically diverse community 5. Invest in accessible public education campaigns to raise awareness about effectively responding to warnings
The Victorian Government funds flood mitigation infrastructure, including commitment of funding the outcomes of the Melbourne Water Flood Mitigation Study	A commitment from the Victorian Government to strengthen flood mitigation measures along the Maribyrnong River in response to the October 2022 flood event, including a commitment to fund the recommendations from the Melbourne Water Flood Mitigation Study
The Victorian Government delivers an independent report on the economic impact of the October 2022 flood event, including a summary of the financial cost of the flood event on residents, business and government	The Victorian Government delivers a comprehensive report that quantifies the economic and financial impacts of the October 2022 flood event on residents, businesses, local, state and federal government

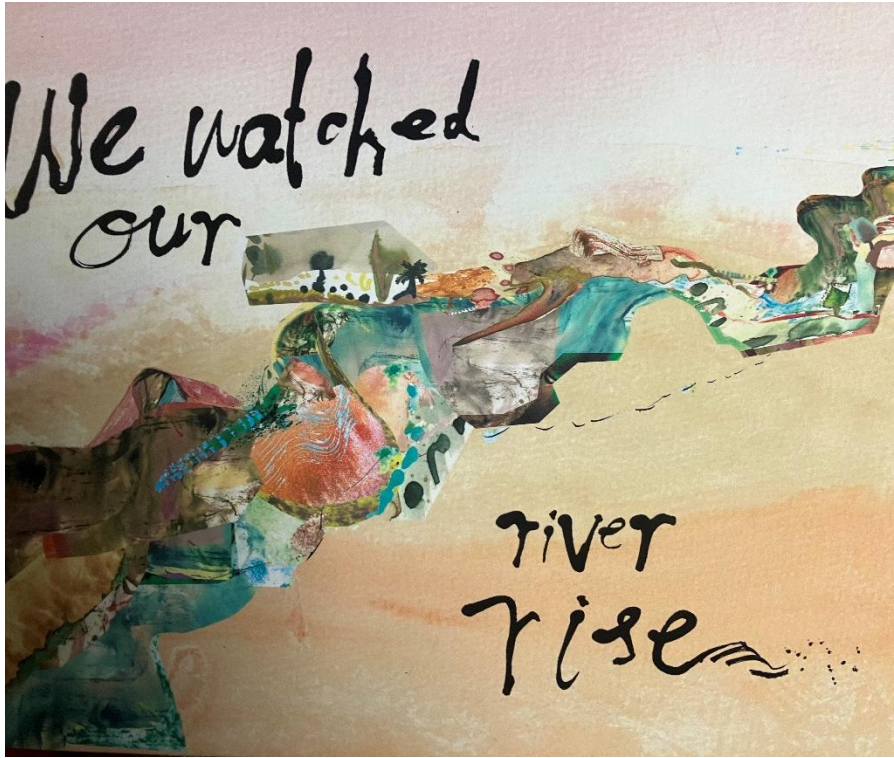


Figure 7: Children's book authored by young people from Maribyrnong



Figure 8: Guided cycling tour of the Maribyrnong River

Learnings

CRC learnings

June 2025

The CRC identified the following learnings at a debrief and reflection session in June 2025.

Recovery Environment	Action Plan Outcome	Learnings
1 Recovery Coordination	People receive the support they need in a timely, safe and readily accessible way	<ul style="list-style-type: none"> • Add non-digital communications channels • Engagement with community leaders and informal networks • Ensure community meetings are culturally safe and in-language • Engage bi-cultural workers • Keep the recovery newsletter but also deploy coordinated door knocks for face-to-face information-sharing and support • Opt-in database created early to enable phone calls to advise community of financial assistance and other supports that may be available
	Communities are actively involved in decisions affecting their recovery	<ul style="list-style-type: none"> • Make the CRC terms of reference reflective of community-led approached to recovery and reflect the need for community to lead • CRC expression of interest application should <i>not</i> ask about community experience in emergency management – instead ask about experience connecting with and supporting community
2 Social Environment	People are safe and secure	<ul style="list-style-type: none"> • Better engagement with Victoria Police • Keep Victoria Police patrols to protect safety of uninhabited properties where this can be resourced
	People are managing their physical and mental health	<ul style="list-style-type: none"> • Keep VCCEM support at community meetings and sessions with clinical psychologists specialising in recovery • Offer more frequent sessions as people start to-resettle home • Plan for long-term solutions to manage mental and physical health noting the lengthy recovery process • Consider mental health programs accessible to young people early on, such as engaging Headspace • Deliver ‘community healing spaces’ as an alternative that can be more accessible than formalised supports • Embed an intersectional lens in all social recovery initiatives • Deliver community connection events identified by the community, e.g. regular tai chi, guided river walks, gardening working bees, gardening get-togethers, and floral arrangement workshops

	<p>People have timely access to a stable, safe and secure home</p>	<ul style="list-style-type: none"> • Establish communications channels ahead of an emergency within community to ensure community are aware of accommodation support available from day one • Embed an understanding of domestic and family violence and an understanding of how emergencies impact women • Relay local needs to the State agencies to enable quick establishment of financial support
	<p>Communities are aware of the recovery services available and understand how to access support</p>	<ul style="list-style-type: none"> • Deliver more community meetings • Continue delivering translated materials and interpreters at events • Engage bi-cultural workers and community leaders to address language and cultural barriers and create effective feedback loops between Council and community
3 Built Environment	<p>Utilities and transport routes are restored and strengthened</p>	<ul style="list-style-type: none"> • Keep the additional collection support for people's household items, hard waste and green waste and extend the length of time this is offered for •
	<p>Public infrastructure is resilient and supports community</p>	<ul style="list-style-type: none"> • Advocate for resilient rebuild programs early
	<p>Residential and commercial property is rebuilt and improved</p>	<ul style="list-style-type: none"> • Improve processes for residents to access grants, rebates and other support • Advocate for improvements to the insurance system and claims handling process • Clearly communicate when it is safe to return home. how to manage mould, who will assess properties and help community understand what to expect from the process • Keep DFFH reestablishment program
4 Economic Environment	<p>No learnings captured</p>	<p>No learnings captured</p>
5 Natural Environment	<p>The community benefits of parks, forests and catchments are restored</p>	<ul style="list-style-type: none"> • Complete and should be prioritised in the future

	Capacity to support environmental recovery and resilience is strengthened	<ul style="list-style-type: none"> Keep this with a strong social element and enable the approach to be community-led
6 Aboriginal Culture and Healing	No learnings captured	No learnings captured

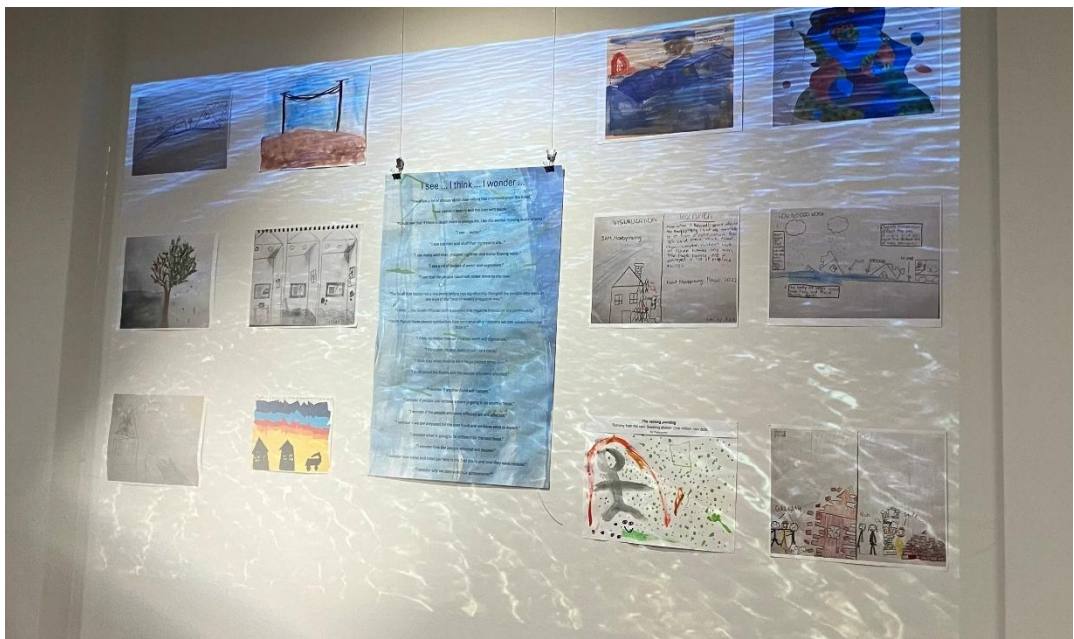


Figure 9: Youth artwork at the Floods + Me Exhibition, 2025



Figure 10: Youth artwork at the Floods + Me Exhibition, 2025

August 2025

The following learnings were shared by CRC members at the August 2025 CRC meeting.

Prompt	CRC member reflections
What helped the CRC to be effective?	<ul style="list-style-type: none"> • Independent Chair • Dedicated recovery staff • Foundation of trust • Time: community needs time to heal • Recovery funding • Learning who does what at council
What made the work harder than it needed to be?	<ul style="list-style-type: none"> • Different agendas • Fractured start to relationship between Council and the community • Formal committees lacked diverse representation • Feeling pressure to make decisions without data
What surprised you?	<ul style="list-style-type: none"> • The generosity of support roles and mentoring by Chair and recovery team • Commitment of community representatives
What would you never do again?	<ul style="list-style-type: none"> • Deliver social connection opportunities straight away instead of supporting to meet practical needs • Wait too long to establish a CRC • Focus on when recruiting CRC members: use a different model to seek CRC representatives from community focused on their connection and capacity to engage with community – some of the best community leaders do not have ‘on paper’ experience
What would you do every time?	<ul style="list-style-type: none"> • Provide practical support (boots on the ground) and be visible in the community • Coordinate volunteers and practical supports • Connect with existing community and social groups to build trust in the first instance • Establish a CRC quickly and resource it well • Involve agencies and recovery service providers • Use a co-design and community-centred model for the program • Focus on collecting data early on to quantify the impact • Ensure the right people are around the CRC table • Establish clear communication channels • Engage an Independent Chair • Engage recovery staff and a Flood Recovery Manager • Support more team building activities for the CRC • Provide more written material for members to review at meetings • Provide resources for community to demonstrate they live in the area when driving through road closures

SRC learnings and recommendations

The SRC underwent two debrief and reflection sessions to capture and share learnings from members' experiences supporting communities impacted by the 2022 flood. The sessions took place in February and May 2025 and led to the following recommendations:

Date	Recommendation	Lead
31 March 2025	Regular programs are delivered in the Maribyrnong community with a focus on improving awareness of flood risk and actions that can be taken to increase preparedness.	MEMPC
31 March 2025	All hazard information should be provided in language to increase accessibility.	MEMPC
31 March 2025	Early warning systems should be improved and clear communications utilised to ensure information and warnings are accessible.	MEMPC
31 March 2025	A community representative be invited to join the Flood and Storm Sub-Committee of the Municipal Emergency Management Planning Committee.	MEMPC
31 March 2025	Actions from the SRC Action Plan be formally transitioned to the Municipal Emergency Management Planning Committee or appropriate sub-committee.	MEMPC
31 March 2025	An SRC transition plan is developed to outline the roadmap forward.	SRC
31 March 2025	The relationships and trust built with the community through the duration of the recovery program should be maintained. Ongoing connection with culturally and linguistically diverse (CALD) community and other community leaders should be facilitated.	SRC/Council
14 May 2025	The MEMPC to deliver regular preparedness programs including an annual community flood exercise, ERC walk-through tours and similar activities	MEMPC
14 May 2025	The MEMPC to explore opportunities for data and information sharing processes in emergencies	MEMPC
14 May 2025	Council to undertake vulnerability mapping in high-risk areas	Council
14 May 2025	Council to create a resource list for community to help them understand available supports	Council
14 May 2025	Council to establish communication channels pre-emergency and inform community about how to access these	Council
14 May 2025	Council to establish ongoing avenues to maintain relationships with community leaders in Maribyrnong and an understanding of community needs, barriers and opportunities in recovery and resilience	Council
14 May 2025	Council to plan for provision of transport to an ERC if activated or alternative accommodation	Council
14 May 2025	Council to deliver staff training in trauma-informed practice	Council

‘Finishing well’

Components of the recovery program from the 2022 Maribyrnong River Flood will be transitioned or stood down at a series of trigger points. Nevertheless, recovery will be ongoing for years to come, and community resilience is reinforced through ongoing community development activities in the at-risk community.

Milestone	When	Risk mitigation action	Status
SRC concludes	Conclusion of agency funding	SRC roadmap forward developed and actions allocated to MEMPC and appropriate sub-committees	Complete
CRC meeting frequency adjusted to fortnightly	End of 2025	CRC continue to maintain oversight over key priority project delivery and transition	Complete
Funded recovery activities conclude	Conclusion of Community Recovery Hubs funding (March 2026)	Flood Recovery Transition Plan developed to hand over key priority activities to internal stakeholders	Complete
Dedicated recovery staff finish	Conclusion of Community Recovery Hubs funding (March 2026)	Permanent Senior Community Resilience Lead position established to support ongoing recovery and resilience activities in Maribyrnong as well as the broader municipality	Completed
CRC concludes	To be determined by CRC members	Flood Recovery Transition Plan developed to hand over key priority activities to internal stakeholders Maribyrnong Neighbourhood Flood Network take over community resilience and preparedness planning	In progress

Ongoing resilience activities that are part of the ‘new normal’ to continue to support resilience in Maribyrnong

Activity	Responsible
Support provided for the Maribyrnong Neighbourhood Flood Network	Council
Development of a Community Emergency Management Plan	Flood Network, community and Council
Delivery of actions within the Community Emergency Management Plan	Community, Flood Network, Council and the MEMPC
Refresh the Community Emergency Management Plan every 5 years	Flood Network, Community, council and the MEMPC

Appendix 1: Maribyrnong Community Recovery Committee – Project Implementation Plan

PRIORITY 1:	Social recovery (including children and young people)
PRIORITY LEAD:	Mary (support from non-members Lisa, Jennifer and Allison)
CHALLENGE:	The 2022 Floods impacted Maribyrnong residents' wellbeing and an opportunity exists to bring the community together in recovery.
OUTCOME/S:	Create social opportunities in Maribyrnong to build social capital so that the community is connected and engaged.

PROJECT	DETAILS	RESOURCES	PARTNERS/LEADS	TIMEFRAME	STATUS	NOTES
Project 1.1	Music events/social connection events	<ul style="list-style-type: none"> Council staff (EM, Festivals and events) Recovery Hubs funding 	<ul style="list-style-type: none"> Moonee Valley City Council Emergency Management, and Arts, Culture and Libraries team at MCC 	Early 2025 or conclusion of recovery program	Complete	
Project 1.2	Equine therapy	<ul style="list-style-type: none"> Psychologists, therapists and horses 	<ul style="list-style-type: none"> Horse stables? Rural Community? First Nations elders 	Feb to April 2025 10 week program	Cancelled	CRC agreed not to pursue this project
Project 1.3	Public artwork along the river for shared storytelling	<ul style="list-style-type: none"> Arts, Culture and Libraries team at MCC Storytellers, artists, community, 100 Story Building Funding allocated in Recovery Hubs for Art Projects 	<ul style="list-style-type: none"> Emergency Management, and Arts, Culture and Libraries team at MCC Moonee Valley CRC 	Delivered by May 2025	Complete	Project complete and launched at the third commemoration of the flood

Project 1.4	Children's book	<ul style="list-style-type: none"> • Arts, Culture and Libraries team at MCC • 100 Story Building/other publisher • Community members with young children • Funding allocated in Recovery Hubs for Art Projects • Schools/teachers 	<ul style="list-style-type: none"> • Emergency Management, and Arts, Culture and Libraries team at MCC • 100 Story Building • Therapists 	Delivered by May 2025	Complete	Project complete and was launched on 14 October 2025 with a reading and book signing by the young authors
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MARIBYRNONG COMMUNITY RECOVERY COMMITTEE – IMPLEMENTATION PLAN DRAFT OCTOBER 2024

PRIORITY 2:	Economic and built environment recovery
PRIORITY LEAD:	GenWest, Susan, Andrew and Georgia
CHALLENGE:	The 2022 Floods impacted Maribyrnong residents’ wellbeing and an opportunity exists to bring the community together in recovery.
OUTCOME/S:	Create environments that are sustainable, multi-use and robust while fostering an economy that is diverse, vibrant and equitable.

PROJECT	DETAILS	RESOURCES	PARTNERS/LEADS	TIMEFRAME	STATUS	NOTES
Project 2.1	Insurance playbook	<ul style="list-style-type: none"> GenWest CRC Insurance experts Community members’ experiences MCC EM team 	<ul style="list-style-type: none"> GenWest CRC 	By March 2025	Insurance project complete Insurance advocacy project ongoing	Outputs include: <ul style="list-style-type: none"> Flood Insurance Guide 1x expert webinar 1x panel discussion Advocacy recommendations identified from needs assessment and reflected in Council Advocacy Plan
Project 2.2	Community garden/ Dog park	<ul style="list-style-type: none"> Vacant Melbourne Water land 	<ul style="list-style-type: none"> Melbourne Water MCC Planning and Building team 	TBC	Ongoing	In discussion with Melbourne Water, project pending community engagement
Project 2.3	Advocacy priorities <ul style="list-style-type: none"> Report into financial impacts of flood Mitigation Insurance premiums Resilient rebuilding programs 	<ul style="list-style-type: none"> CRC, Council EM team, Council Advocacy Officer 	<ul style="list-style-type: none"> MCC, CRC 	Ongoing (beyond June 2025)	Ongoing	<ul style="list-style-type: none"> Advocacy Plan complete and endorsed Advocacy brochure complete Advocacy activities ongoing

MARIBYRNONG COMMUNITY RECOVERY COMMITTEE – IMPLEMENTATION PLAN DRAFT OCTOBER 2024

PRIORITY 3:	Preparedness and health and safety
PRIORITY LEAD:	Susan, Andy and Georgia
CHALLENGE:	The 2022 Floods impacted Maribyrnong residents’ sense of safety and preparedness for future flood events.
OUTCOME/S:	Create systems that are reliable and accessible to improve residents’ sense of safety and preparedness for future flood events

PROJECT	DETAILS	RESOURCES	PARTNERS/LEADS	TIMEFRAME	STATUS	NOTES
Project 3.1	Flood risk charts	<ul style="list-style-type: none"> Recovery funding allocated to ‘resilience building initiatives’ 	<ul style="list-style-type: none"> VICSES Melbourne Water MCC 	January to February 2025	Complete	Pilot project underway – evaluation will inform future reproduction of cards
Project 3.2	River Watch page on website with presence on MCC website homepage	<ul style="list-style-type: none"> Council Comms and Engagement team Website 	<ul style="list-style-type: none"> Council Comms and Engagement team 	November 2024	Complete	Page published
Project 3.3	Flood ambassador system (Neighbourhood Flood Network) Launch of ambassadors	<ul style="list-style-type: none"> Maribyrnong community leaders CRC Council EM team VICSES 	<ul style="list-style-type: none"> Community members VICSES 	<ul style="list-style-type: none"> EOI launch – November Ambassadors design community emergency plan – Feb 2025 Plan taken to community for broader consultation – March/April 2026 Support for network - ongoing 	Complete	<ul style="list-style-type: none"> Network Leaders inducted and draft Community Plan developed Plan to undergo further community consultation Plan to be tabled with the MEMPC to inform emergency management planning

Appendix 2: Social Recovery Sub-Committee Action Plan

Social Recovery Sub-Committee Priority 1: insurance				
1.1 Understanding of insurance literacy amongst community	<ul style="list-style-type: none"> Develop and distribute resources to boost insurance literacy 	<ul style="list-style-type: none"> Maribyrnong Community Community Recovery Committee (CRC) Insurance Council of Australia (ICA) Maribyrnong Community Centre 	Social Recovery Sub-Committee	<ul style="list-style-type: none"> Resources distributed to 100% of identified properties at-risk of flood and made available in multiple formats for accessibility (e.g. online material, paper copy collateral, translated material)
	<ul style="list-style-type: none"> Community led discussions and workshops delivered on insurance literacy 	<ul style="list-style-type: none"> Social Recovery Sub-Committee 	CRC	<ul style="list-style-type: none"> Participation from 75% of identified community groups Qualitative data collected through conversations and observation demonstrates majority of participants feel their insurance literacy has improved
1.2 Insurance support provided to meet community recovery need	<ul style="list-style-type: none"> Open information hubs or drop-in sessions for community to accessing advice from services 	<ul style="list-style-type: none"> Maribyrnong Community CRC Maribyrnong Community Centre 	Social Recovery Sub-Committee	<ul style="list-style-type: none"> Qualitative data collected through conversations and observation demonstrates majority of participants feel sessions have met community needs Quantitative data demonstrates that majority of participants feel the sessions were helpful Genuine feedback collected from community
1.3 Insurance advocacy undertaken	<ul style="list-style-type: none"> Document and share SRC recommendations regarding insurance with the appropriate stakeholders 	<ul style="list-style-type: none"> Maribyrnong City Council (Advocacy Advisor) CRC Mayor and Councillors Dr Daniel Mulino Member of Parliament Maribyrnong Community Recovery Association (MCRA) 	Maribyrnong City Council Social Recovery Sub-Committee	<ul style="list-style-type: none"> Stakeholders agree to support advocacy initiatives and progress advocacy through their channels

Social Recovery Sub-Committee Priority 2: community preparedness

2.1 Community have a sense of ownership over the emergency planning process and know what steps they can take in an emergency	<ul style="list-style-type: none"> Community emergency planning, street ambassadors/section wardens to promote awareness and preparedness 	<ul style="list-style-type: none"> VICSES Municipal Emergency Management Planning Committee (MEMPC) Maribyrnong Flood and Storm Sub-Committee CRC Maribyrnong Community 	<p>Maribyrnong City Council</p> <p>VICSES</p>	<ul style="list-style-type: none"> 75% of 'neighbourhoods' have an ambassador/warden Qualitative data highlights majority of community engaged feel ownership over plan 75% of identified community groups and networks consulted with in development of plan Qualitative and quantitative data demonstrates that renters are engaged as well as property owners through participation of both categories
	<ul style="list-style-type: none"> Preparedness resources developed and distributed 	<ul style="list-style-type: none"> VICSES MEMPC Maribyrnong Relief and Recovery Sub-Committee Maribyrnong Flood and Storm Sub-Committee CRC Maribyrnong Community 	<p>Maribyrnong City Council</p> <p>VICSES</p>	<ul style="list-style-type: none"> Qualitative and quantitative data demonstrates that renters are engaged as well as property owners through participation of both categories
2.2 Existing community groups and leaders are recognised, documented and equipped to share information and support their networks in emergencies	<ul style="list-style-type: none"> Community leaders, multicultural/multi-faith groups, and other community groups receive training and/or information to support their networks in emergencies 	<ul style="list-style-type: none"> VICSES MEMPC CRC Maribyrnong Community 	<p>Maribyrnong City Council</p>	<ul style="list-style-type: none"> 75% of identified community groups and networks documented and engaged
	<ul style="list-style-type: none"> Networks are documented and key contacts shared with community 	<ul style="list-style-type: none"> VICSES MEMPC Maribyrnong Flood and Storm Sub-Committee Maribyrnong Community CRC 	<p>Maribyrnong City Council</p>	<ul style="list-style-type: none"> Identified community groups and networks documented and engaged reflect each of the key cultural, language and faith groups of Maribyrnong
2.3 Community, including new residents and renters receive information relating to their flood risk	<ul style="list-style-type: none"> Information packs shared with residents Annual opportunity to refresh understanding of risk 	<ul style="list-style-type: none"> MEMPC Maribyrnong Flood and Storm Sub-Committee CRC Maribyrnong Community 	<p>Maribyrnong City Council</p> <p>Melbourne Water</p> <p>VICSES</p>	<ul style="list-style-type: none"> Resources distributed to 100% of at-risk household and made available in multiple formats for accessibility Qualitative and quantitative data demonstrates that renters are engaged as well as property owners through participation from both categories

				<ul style="list-style-type: none"> Multiple options are provided to engage (e.g. community meetings, webinars, online information, printed information booklets)
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Social Recovery Sub-Committee Priority 3: communication				
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3.1 Community are aware of support available, including support services when recovery funding concludes	<ul style="list-style-type: none"> Agencies direct clients to alternate services as funding concludes 	<ul style="list-style-type: none"> Maribyrnong Community Maribyrnong Community Centre 	Social Recovery Sub-Committee	<ul style="list-style-type: none"> Collateral is developed to identify ongoing avenues for community support 75% of completed transition forms from Social Recovery Sub-Committee members are provided to Council
3.2 Community understand what is being done to plan for and mitigate future flood events	<ul style="list-style-type: none"> Community consultation to inform community what happened and what is being done to mitigate future flood events Maribyrnong City Council attends consultation sessions and provides advice to stakeholders conducting this engagement to ensure information is relevant and accessible for the local context A community representative be invited to join the Flood and Storm Sub-Committee of the Municipal Emergency Management Planning Committee 	<ul style="list-style-type: none"> Maribyrnong City Council MEMPC Flood and Storm Sub-Committee Maribyrnong Community CRC 	Melbourne Water	<ul style="list-style-type: none"> Information accessible in different ways (engagement with community leaders, online, hard copy information) Qualitative and quantitative data demonstrates majority of participants feel informed about what is being done to safeguard their community in future flood events. One community representative is added to the Flood and Storm Sub-Committee.

Social Recovery Sub-Committee Priority 4: social connection				
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4.1 Boosting resilience by enabling community connection and information sharing	<ul style="list-style-type: none"> Neighbourhood connection opportunities available (e.g. gardening working bees, street parties) 	<ul style="list-style-type: none"> Maribyrnong Community CRC MCRA Maribyrnong Community Centre 	Maribyrnong City Council	<ul style="list-style-type: none"> 75% of streets opting in to holding neighbourhood connection opportunity Community hold their own connection events/activities
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Social Recovery Sub-Committee Priority 5: wellbeing

5.1 Maribyrnong community are connected to places, people and services that build their resilience	<ul style="list-style-type: none"> • Social Recovery Sub-Committee develops a transition plan to enable a smooth transition from recovery support to 'business as usual' 	<ul style="list-style-type: none"> • Maribyrnong Community • CRC • Maribyrnong City Council (Inclusive Communities, Emergency Management, Recovery Leads) • Maribyrnong Community Centre 	Social Recovery Sub-Committee	<ul style="list-style-type: none"> • Transition roadmap created and stakeholders consulted in development • 75% of key stakeholders agree the plan considers the gaps left behind as recovery funding concludes
	<ul style="list-style-type: none"> • Community are linked to ongoing community development programs, clubs or community groups 	<ul style="list-style-type: none"> • Maribyrnong Community • CRC • Maribyrnong City Council (Inclusive Communities team) • Maribyrnong Community Centre 	Social Recovery Sub-Committee	<ul style="list-style-type: none"> • Transition plan created and stakeholders consulted in development • Collateral developed for recovery services to guide community/clients to ongoing support services and ongoing social connection opportunities

Appendix 3: Agencies assisting in recovery

Agencies often have multiple functions in an emergency response, where possible this table describes each agency's role/function specific to recovery in Maribyrnong.

Agency	Role/Function
Anglicare Victoria	Short, medium, and long-term support including financial counselling
Australian Red Cross (ARC)	Recovery Responsibilities listed in the SEMP
Cohealth	<ul style="list-style-type: none"> • delivery of the Recovery Support Program, providing a front-door service offering screening and assessments to determine impacted residents immediate and longer-term needs. • provides information, assistance with practical matters, identification of service needs, coordination and management of services, advocacy for access to services, and flexible funding.
Consumer Action Law Centre	<ul style="list-style-type: none"> • Consumer law
Department of Families, Fairness and Housing (DFFH)	Recovery Responsibilities listed in the SEMP
Department of Health (DH)	Recovery Responsibilities listed in the SEMP
Department of Jobs, Skills, Industry and Regions (DJSIR)	Recovery Responsibilities listed in the SEMP
Department of Energy, Environment and Climate Action (DEECA), including Parks Victoria	Recovery Responsibilities listed in the SEMP
Department of Education and Training (DET)	Recovery Responsibilities listed in the SEMP
Department Planning and Transport (DPT)	Recovery Responsibilities listed in the SEMP
Disaster Legal Help Victoria	Co-ordinates legal assistance for people impacted by disaster and provides community legal education to build resilience.

Drummond Street Services	Services help people facing personal challenges and societal barriers connected to living situations, health, identity, relationships, and community.
Emergency Recovery Victoria (ERV)	Recovery Responsibilities listed in the SEMP
Emergency Management Victoria (EMV)	Recovery Responsibilities listed in the SEMP
Environmental Protection Authority Victoria (EPA Victoria)	Recovery Responsibilities listed in the SEMP
GenWest	Family Violence support service funded to provide support to multicultural and multifaith women in flood affected communities.
Insurance Council of Victoria (ICA)	Recovery Responsibilities listed in the SEMP
Melbourne Water	Recovery Responsibilities listed in the SEMP
North Western Melbourne Primary Health Network	Primary Health Networks coordinates primary health care the region. Administering Commonwealth funding to deliver mental health and wellbeing outcomes for flood impacted communities in Maribyrnong.
Parks Victoria	Recovery Responsibilities listed in the SEMP
Salvation Army – Emergency Services	Recovery Responsibilities listed in the SEMP
Victorian Aboriginal Community Services Association Ltd (VACSAL)	Provides advice to government on a range of community development issues as well as being a major provider of extensive services to the Aboriginal community in both the metropolitan and some regional communities.
Victorian Building Authority (VBA)	Building and plumbing regulatory body
Victorian Council of Churches – Emergencies Ministry (VCC EM)	Recovery Responsibilities listed in the SEMP

Victoria Police	Recovery Responsibilities listed in the SEMP
West Emergency Relief Network (WERN)	A non-profit Incorporated Association comprising of interested Rotary Clubs in the designated area of operations and designed to supply good quality second-hand furniture, electronic and whitegoods, to people in need without charge.
WestJustice	Legal support (consumer law and tenants' rights)
Australian Energy Market Operator (AEMO)	Recovery Responsibilities listed in the SEMP

Appendix 4: Recovery Program Activity Plan

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
1 Recovery Coordination					
1.1	People receive the recovery supports they need in a timely, safe, and readily accessible way. (a)	<ul style="list-style-type: none"> • Maribyrnong Flood Recovery website is continually updated • Maribyrnong Flood Recovery Newsletter continues to be issued • Establishment of 1800 Flood Recovery Hotline, including connection to Recovery Support program • Maribyrnong Community Meetings • Community survey for feedback 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Agencies with responsibilities in recovery service delivery (Agency list (S M L)) 	Ongoing
1.2	Communities are actively involved in decisions affecting their recovery. (a)	<ul style="list-style-type: none"> • Community Recovery Committee established in February 2023 • Community representation on the Social Recovery Sub-Committee • Committee Terms of Reference reviewed by CRC and Committee members • Maribyrnong Community Strengths and Opportunities Workshop (open to broader community) 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) • Agencies with responsibilities in recovery service delivery (S M L) 	Complete

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
1.3	Aboriginal people are the authorisers and central to decision making for their recovery. (a)	<ul style="list-style-type: none"> • DFFH funding Aboriginal Community Controlled Organisation (ACCO) resources 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) • DFFH (S M) 	Complete
1.4	Recovery delivery is efficient, coordinated, and evidence informed. (a)	<ul style="list-style-type: none"> • Initial Impact Assessment and Secondary Impact Assessment's completed, and data is made available 	<ul style="list-style-type: none"> • Conduct analysis of data and program data to identify gaps in accessing of services, and inform long-term recovery 	<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) • ERV (S M L) 	Ongoing
1.5	Recovery responses strengthen community capability to manage their own recovery and resilience to future disasters. (a)	<ul style="list-style-type: none"> • Community Recovery Officer (CRO) recruited • Recovery Hub funding received • Recovery consultant employed 	<ul style="list-style-type: none"> • Seek Community representation from CRC members on Municipal Emergency Management Committee (MEMPC) to inform future planning 	<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) 	Ongoing

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
1.6	The recovery workforce has the capabilities and support needed to respond to community needs. (a)	<ul style="list-style-type: none"> Provision of regional recovery coordination from DFFH and ERV 		<ul style="list-style-type: none"> Maribyrnong City Council (S M L) DFFH (S M L) ERV (S M L) 	Complete
1.7	Financial sustainability to undertake recovery activities is ensured. (b)	<ul style="list-style-type: none"> Commonwealth Disaster Recovery Funding Arrangements Council Flood Support Fund received Hub funding received CRO funding received Council rate rebates Building and planning appointment fee waiver 		<ul style="list-style-type: none"> Maribyrnong City Council (S M L) Community Recovery Committee (S M L) ERV (S M L) 	Complete
1.8	Council advocates for local recovery outcomes on behalf of community members. (b)	<ul style="list-style-type: none"> Submission to Melbourne Water Flood Review Submissions to Parliamentary Flood Inquiry Highlighting insurance themes to ICA Establishment of Social Recovery Sub-Committee Strategic Advocacy Plan – Flood Recovery and Prevention 	<ul style="list-style-type: none"> Ongoing meetings with appropriate Ministers and other stakeholders to relay advocacy priorities 	<ul style="list-style-type: none"> Maribyrnong City Council (S M L) Community Recovery Committee (S M L) ERV (S M L) 	Ongoing
2 Social Environment					
The emotional social, spiritual, financial, and physical wellbeing of individuals and communities					
	People are safe and secure. (a)	<ul style="list-style-type: none"> To reduce perceptions of uninhabited properties, nature strips were maintained 		<ul style="list-style-type: none"> Maribyrnong City Council (S M L) 	Complete

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
		<ul style="list-style-type: none"> • Victoria Police increased patrols • Private security company engaged to undertake regular patrols of uninhabited properties 		<ul style="list-style-type: none"> • Community Recovery Committee (S M L) • Victoria Police (S M L) 	
2.2	People are managing their physical and mental health. (a)	<ul style="list-style-type: none"> • Social Recovery Sub-Committee member agencies' programs and activities implemented • 5 x Community Clinical psychologist sessions (David Younger) conducted • Recovery support services outreach program delivered at the Maribyrnong Library • Cohealth regular pop-up support at the Maribyrnong Community Centre • VCCEM supports at community meetings and events • Wellbeing series held with David Younger and Dr Rob Gordon (1x recorded webinar and 1x face-to-face session) • Free Maribyrnong Aquatic Centre memberships for impacted community 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) • DFFH (S M L) • ERV (S M L) • Agencies with responsibilities in recovery service delivery (S M L) 	Ongoing
2.3	People have timely access to a safe, stable, and secure home. (a)	Delivery of the following programs: <ul style="list-style-type: none"> • Municipal Emergency accommodation 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) 	Ongoing

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
		<ul style="list-style-type: none"> • Temporary accommodation program (ERV) • Make Safe Program (ERV) • Recovery Support Program (ERV) • CRC initiated Corporate Social Responsibility Security grant (private security contractor) • Public Housing Prioritisation (DFFH) 		<ul style="list-style-type: none"> • Community Recovery Committee (S M L) • DFFH (S M L) • ERV (S M L) • Agencies with recovery responsibilities (S M L) 	
2.4	Communities recover and build resilience together. (a)	<ul style="list-style-type: none"> • Development of the Maribyrnong Community Recovery Plan • Maribyrnong Community Strengths and Opportunities workshop held • Maribyrnong Community Planning Day held 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) 	Complete
2.5	Communities are aware of the recovery services that are available and understand how to access support. (b)	<ul style="list-style-type: none"> • Maribyrnong City Council Communications and Engagement Plan enacted • 3 x Community meetings conducted • Recovery material translated into appropriate languages • CRC established social media account for information sharing • Door knocks • Resource letterbox drops 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) • DFFH (S M L) • ERV (S M L) 	Complete

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
		<ul style="list-style-type: none"> • Social Recovery Sub-Committee member agencies' activities, programs, referrals, networks and promotion • 18 drop-in sessions to access preparedness, legal, financial and other recovery supports and information 		<ul style="list-style-type: none"> • Agencies with recovery responsibilities (S M L) 	
2.6	Families and individuals understand the process and can access Emergency Financial Support. (b)	<ul style="list-style-type: none"> • DFFH delivery of Personal Hardship Program (Relief and Re-establishment) • Financial counselling services made available to community 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • DFFH (S M) • Agencies with recovery responsibilities (S M L) 	Complete
2.7	Local non-for-profits services are restored to return to community functioning and connectedness. (b)	<p>Maribyrnong City Council has provided \$3,500 grants to:</p> <ul style="list-style-type: none"> • Ethiopian Orthodox Tewahedo Church • Quang Minh Temple 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) 	Complete
2.8	Recreation facilities are restored to return to community functioning and connectedness. (b)	<p>Maribyrnong City Council has provided \$3,500 grants to:</p> <ul style="list-style-type: none"> • Barkly Street Uniting Cricket Club • Footscray Boat Club • Maribyrnong Community Garden 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) 	Complete

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
		<ul style="list-style-type: none"> • Footscray Cricket Club • Footscray Rugby Union Club • Western Crusaders Gridiron Club • Maribyrnong Taekwondo Club • Maribyrnong Youth Club • Maribyrnong Edible Gardens • Access the Business and Community Sport Flood Recovery Grants 		<ul style="list-style-type: none"> • Agencies with recovery responsibilities (S M L) 	
2.9	Create social opportunities in Maribyrnong to build social capital so community is connected and engaged. (b)	<ul style="list-style-type: none"> • Music in the Park events x2 • Children's Story Building project • Floods + Me Youth Art-Based Recovery Project • Community Storytelling Project (public art and audio-visual projects) • Gardening get-togethers x2 • Guided river walks and cycle tours x2 • Gardening working bees x3 • Tai chi weekly • Blackbird River Cruise series • Skill-building program (home maintenance, car maintenance, floral arrangement workshops) • 3x anniversary commemoration events 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) 	Complete

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
2.10	Preparedness and health and safety: Create systems that are reliable and accessible to improve residents' sense of safety and preparedness for future flood events	<ul style="list-style-type: none"> • Property Flood Risk Cards developed and distributed (containing property-specific information about flood risk) • Development of a Maribyrnong Community Flood Plan • River Watch page established on the Council website • Maribyrnong Neighbourhood Flood Network established to create a group of community leaders in flood risk and preparedness • Preparedness program delivered, including 1:1 support to develop a household preparedness plan, community preparedness day events and more 	<ul style="list-style-type: none"> • Implementation of recommendations in the Maribyrnong Community Flood Plan 	<ul style="list-style-type: none"> • Agencies with recovery responsibilities (S M L) 	Ongoing
3 Built Environment The restoration of essential and community infrastructure					
3.1	Utilities and transport routes are restored and strengthened. (a)	<ul style="list-style-type: none"> • Maribyrnong City Council waste management program activated • ERV Street debris removal program • Department of Transport and Planning (DPT) completed infrastructure remedial work Southern Hamstead Road 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) • DTP (S M L) • DEECA (S M L) 	Complete

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
3.2	Public infrastructure is resilient and supports recovery. (a)	<ul style="list-style-type: none"> • As above 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) • DTP (S M L) • DEECA (S M L) 	Ongoing
3.3	Residential and commercial property is rebuilt and improved. (a)	<ul style="list-style-type: none"> • ERV Clean up and make safe program • Victorian Governments gate fee rebate program • DFFH delivery of Personal Hardship Program (Re-establishment program) • Building and Planning drop-in sessions • Strategic Advocacy Plan includes advocacy for program to incentivise resilient rebuilds 	<ul style="list-style-type: none"> • CRC insurance advocacy program 	<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) • DTP (S M L) • DEECA (S M L) • ERV (S M L) • DFFH (S M) 	Ongoing
3.4	Create environments that are sustainable, multi-use and robust while fostering an economy that is diverse, vibrant and equitable.	<ul style="list-style-type: none"> • Maribyrnong Insurance Project (needs assessment process, 1x insurance guide, 1x panel discussion, 1x webinar, development of advocacy priorities) • Strategic Advocacy Plan – Flood Recovery and Prevention 	<ul style="list-style-type: none"> • Community garden • Dog park/revitalising vacant block on Chifley Drive 	<ul style="list-style-type: none"> • Melbourne Water (L) 	Ongoing

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
4 Economic Environment The revitalisation of the economy					
4.1	Industries and businesses recover and leverage economic strengths and opportunities. (a)	Maribyrnong City Council has provided connection to Business Victoria's Business Relief services and grants.		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) • DJSIR (S M L) 	Complete
5 Natural Environment The rehabilitation of the environment					
5.1	The community benefits of parks, forests, and catchments are restored. (a)	Parks Victoria remediation and reinstatement works. Maribyrnong City Council repair of playground equipment. Council reopening of parks: <ul style="list-style-type: none"> • Coulson Gardens • Footscray Park • Henry Turner North • Henry Turner South • Maribyrnong Reserve • Pipemakers Park 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • Community Recovery Committee (S M L) • DEECA (S M L) 	Complete
5.2	The natural habitat and processes that support threatened and iconic species	• EPA Victoria's water quality monitoring program implemented		• Maribyrnong City Council (S M L)	Complete

No.	Outcome (a) ERV's Recovery Framework (b) Council and Community need	Activities Undertaken	Proposed Future Activities	Responsible Organisation S/M/L term	Activity Status
	and ecological communities are restored and protected. (a)			<ul style="list-style-type: none"> • Community Recovery Committee (S M L) • DEECA (S M L) • EPA Victoria (S M L) 	
5.3	Capability to support environmental recovery and resilience is strengthened. (a)	<ul style="list-style-type: none"> • Support National Tree Day community event 2024 • Friends of the Maribyrnong Valley attendance at Gardening Get-Together barbeques 		<ul style="list-style-type: none"> • Maribyrnong City Council (S M L) • DEECA (S M L) • Friends of Maribyrnong Valley 	Complete