

COUNCIL MEETING

**Tuesday 15 August, 2023
6.30pm**

**Community Hall
Braybrook Community Hub
107–139 Churchill Avenue
Braybrook**

AGENDA

Item	Title	Page
1.	Commencement of Meeting and Welcome	
2.	Apologies	
3.	Leave of Absence	
4.	Disclosures of Conflicts of Interest	
5.	Public Question Time	
6.	Confirmation of Minutes of Previous Meeting	
6.1	Confirmation of the Minutes of the Previous Council Meeting - 18 July 2023	3
7.	Reports from Committees	
8.	Petitions	
9.	Officer Reports	
9.1	Maribyrnong Aquatic Strategy 2023	17
9.2	Awarding of Contract No 1234-23 - Provision of Recycling Receipt and Processing Services	48
9.3	Shorten and Barrett Reserve (inclusive of RecWest) 2020 Master Plan Update	56
9.4	Municipal Association of Victoria - State Council Motions	74
9.5	Governance Report - July 2023	78
10.	Notices of Motion	
11.	Councillor Question Time	
12.	Urgent Business	
13.	Confidential Business	

14. Meeting Closure

Agenda Item 6.1

CONFIRMATION OF THE MINUTES OF THE PREVIOUS COUNCIL MEETING - 18 JULY 2023

Director: Lisa King
Director Corporate Services

Author: Jeff Buttigieg
Acting Manager Governance and Commercial Services

PURPOSE

The purpose of this report is to present for confirmation, the minutes of the Council Meeting held on 18 July 2023.

ISSUES SUMMARY

- The Maribyrnong City Council Governance rules requires Council to keep minutes of each meeting of the Council and Delegated Committees, and for minutes to be submitted to the next appropriate meeting for confirmation.

ATTACHMENTS

1. Unconfirmed Minutes of the Council Meeting held on Tuesday 18 July, 2023

OFFICER RECOMMENDATION

That Council confirms the minutes of the Council Meeting held on 18 July 2023.

Agenda Item 6.1

BACKGROUND

The minutes of meetings remain unconfirmed until the next appropriate meeting of Council.

DISCUSSION/KEY ISSUES

1. Key Issues

Council's Governance Rules requires Council to confirm its minutes at the next appropriate meeting.

2. Council Policy/Legislation

Council Plan 2021-2025

This report contributes to Council's strategic objectives contained in the Council Plan 2021-2025 by considering:

- Ethical leadership - lead our changing city using strategic foresight, innovation, transparent decision making and well-planned, effective collaboration to support economic growth during the ongoing challenges of the pandemic and beyond.

Legislation

Local Government Act 2020

Conflicts of Interest

No officer responsible for, or contributing to, this report has declared a direct or indirect interest in relation to this report.

Human Rights Consideration

This report complies with the rights listed in the Victorian *Charter of Human Rights and Responsibilities Act 2006*.

3. Engagement

Not applicable.

4. Resources

Not applicable.

5. Environment

Not applicable.

CONCLUSION

The unconfirmed minutes of the Council Meeting held on 18 July 2023 are presented for confirmation.

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S



Maribyrnong City Council

COUNCIL MEETING MINUTES

**Tuesday 18 July, 2023
6.30pm**

**Community Hall
Braybrook Community Hub
107–139 Churchill Avenue
Braybrook**

MEMBERSHIP

Councillor Sarah Carter (Chair)
Councillor Michael Clarke
Councillor Simon Crawford
Councillor Jorge Jorquera
Councillor Cuc Lam
Councillor Bernadette Thomas
Councillor Anthony Tran

To be confirmed at the Ordinary Council Meeting
to be held on 15 August, 2023

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

TABLE OF CONTENTS

1. Commencement of Meeting and Welcome	3
2. Apologies.....	3
3. Leave of Absence.....	3
4. Disclosures of Conflicts of Interest.....	3
5. Public Question Time.....	3
6. Confirmation of Minutes of Previous Meeting	6
6. Confirmation of the Minutes of the Previous Council Meeting - 20 June 2023	
7. Reports from Committees	7
7.1. Noting the Confirmed Minutes of the Audit and Risk Committee - 11 April 2023.....	7
8. Petitions	7
9. Officer Reports	7
9.1. 2023-2026 Triennial Arts Partner Funding Recommendations	7
9.2. Library Plan 2023-25.....	8
9.3. Geographic Naming Policy	8
9.4. Lease and Licence Policy	9
9.5. Property Sale, Transfer and Acquisition Policy	9
9.6. Henry Turner South Pavilion Construction - Approval of Contract Variations 10	
9.7. Audit and Risk Committee Bi-Annual Report - June 2023	10
9.8. Governance Report - June 2023.....	11
10. Notices of Motion	11
11. Councillor Question Time.....	11
12. Urgent Business.....	12
13. Confidential Business.....	12
14. Meeting Closure	12

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

1. COMMENCEMENT OF MEETING AND WELCOME

The meeting commenced at 6:36pm.

The Chair, Cr Cuc Lam, made the following acknowledgement statement:

"We acknowledge that we are on the traditional lands of the Kulin Nation. We offer our respect to the Elders of these traditional lands, and through them to all Aboriginal and Torres Strait Islander peoples, past and present".

PRESENT

Councillor Simon Crawford
Councillor Jorge Jorquera
Councillor Cuc Lam (Chair)
Councillor Bernadette Thomas
Councillor Anthony Tran

IN ATTENDANCE

Chief Executive Officer, Celia Haddock
Director Community Services, Lucas Gosling
Director Infrastructure Services, Patrick Jess
Manager Governance and Commercial Services, Phil McQue
Manager City Futures, Francesca O'Brien
Governance Officer, Michelle McCulloch

2. APOLOGIES

Apologies were received from Councillors Sarah Carter and Michael Clarke.

3. LEAVE OF ABSENCE

Nil.

4. DISCLOSURES OF CONFLICTS OF INTEREST

Nil.

5. PUBLIC QUESTION TIME

Public Question Time commenced at 6:38pm and Council received 4 questions.

Harry Williams asked the following question:

1. Are there plans to improve cycling infrastructure along Buckley St & Napier St? I travel from West Footscray Station to the city, and the bike lanes stop at random, critical points along Buckley & Napier making getting to and joining the bike path at Shepherd Bridge a rather perilous ordeal. Outbound isn't as bad but inbound is a bit of a nightmare. Thanks for your time.

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

Response

The Director of Infrastructure Services responded by advising the Napier and Buckley St corridor is an arterial road that falls under the management responsibility of the Department of Transport and Planning. Council over many years have advocated for improved bike lanes along this route.

The Maribyrnong Bicycle Strategy notes that Buckley Street has bikes lanes (which often disappear at intersections) and Napier Street is for 'Advocacy and Future Connections'. The Strategy aims to provide an alternative route on upgraded local streets or Hopkins to connect towards the city via Shepherds Bridge or Dynon Road.

Council are investigating alternative routes to the Buckley/Napier Street corridor to improve connections and rider safety.

Glen Yates asked the following 2 questions:

1. At the council meeting held on the 16 May 2023, all councillors unanimously voted in favour of declaring a health emergency in the City of Maribyrnong. Can council please update the community with what they have achieved in the past eight weeks and what future actions are being planned in 2023 to support the motion?

Response

The Chief Executive Officer advised that in June, the Mayor, Deputy Mayor and members of the Executive attended the Australian Local Government Association's National General Assembly in Canberra and met with several Federal Government Ministers and government departments. They met with Ged Kearney, Assistant Minister for Health and Aged Care, and Minister for Health and Aged Care Mark Butler's Chief of Staff. They also met with the Chief Executive Officer of the Climate Change Authority and the Department of Infrastructure, Transport, Regional Development, Communications and the Arts. In these discussions the public health impact of air pollution on our community was raised as a key priority and Council will work with the State and Federal Government to get bold action fast.

On 26 July 2023, Council is participating in a tri-Council Air Quality Community Forum together with Hobsons Bay and Brimbank City Councils, to further understand local air quality challenges and work together to propose solutions to those challenges. Following this forum, Council will be preparing a community advocacy campaign.

The declaration of the health emergency also builds on Maribyrnong's Air Quality Improvement Plan that was adopted by Council in August 2022. Work which progressed in 2022/23 includes:

- Installation of 7 air quality sensors across the municipality with two additional locations being planned*
- Targeted tree planting to create 'active' walking paths to schools as part of the capital works program and urban forest development*
- Working with the Department of Transport and Planning (DTP) to roll out the trial of the Pop Up Bike Lanes*

Council is also actively participating in and supporting the implementation of the Victorian Government's Air Quality Strategy released in October 2022 including:

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

- \$2.84 million to establish Air Quality Improvement Precincts in Melbourne's Inner and Outer West in partnership with EPA, businesses, local government and the community to identify and implement actions to reduce localised PM10 and PM2.5 air pollution. Maribyrnong is part of both the Inner and Outer West Precincts.
- Options analysis for wood heater policy reform to reduce the impact of wood smoke on people's health
- Advocating for the moving of more freight containers by rail – removing more trucks from our roads
- Advocating for the transition of new buses to zero emissions vehicles
- Establishing an Environmental Health Tracking Network (led by the EPA)
- Working with community groups to develop information and education materials to encourage active transport and to reduce pollution from idling cars in locations such as school zones.

2. In early May, Cleanaway engaged with the local community to openly discuss their involvement in the state governments Cash Deposit Scheme or "cash for cans". A planning permit to renovate the existing building located at 416 Somerville Rd was approved in late November 2022 as insufficient objections were received by local residents. A planning permit has now been submitted to MCC by Cleanaway for the building to operate as a transfer station with the expected operation date of November 2023. EPA is yet to receive a permit request. Why has the Cleanaway permit received by MCC not been advertised and have the councillors been briefed in on the project?

Response

The Chief Executive Officer responded by advising Planning Permit Application TP228/2023 was received by Council on 6 June 2023 and seeks permission to use the existing warehouse at 1/416 Somerville Road, Tottenham as Transfer Station in association with Victoria's new container deposit scheme.

Clause 52.13 of the Planning Scheme exempts applications from public notice for transfer stations in association with the container deposit scheme provided the land is located in an industrial zone and does not abut a residential zone. 416 Somerville Road is located within the Industrial 1 Zone and is approximately 700 metres from the nearest residential zone. Clause 52.13 is a State level provision which Maribyrnong City Council does not have the ability to alter at a local level.

Councillors are provided a weekly planning report listing all applications which have been received to ensure they remain up-to-date on all planning permit applications."

Council has received a public question from Kelvin Granger and Dean Hurlston, representing Council Watch Inc.

Can Council please advise the dollar (\$) amount of "cost shifting from State Government" they estimate they incurred in 2022/23 Financial Year?

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

Response

Council is unable to provide a specific response to this question, as it does not have an annual financial estimate to Maribyrnong Council of cost shifting, dollar by dollar, from state government readily available.

As noted in Council's 2021/2022 to 2030/2031 Financial Plan and the 2021/22 Annual Report, Council acknowledges the complexity and issues of cost shifting, and the challenge in continuing to provide high quality services, infrastructure and programs within this constrained financial environment.

Further, the Victorian Legislative Council in May 2023 announced an 'Inquiry into Local Government Funding and Service Delivery in Victoria', which includes consideration on the effects of cost shifting from the state and federal governments to local councils in an examination of vertical and horizontal fiscal imbalances. Council will participate in this inquiry via the Municipal Association of Victoria when submissions open.

The Chair, Cr Cuc Lam, declared Public Question Time closed at 6:48pm.

6. CONFIRMATION OF MINUTES OF PREVIOUS MEETING

6. Confirmation of the Minutes of the Previous Council Meeting - 20 June 2023

To present for confirmation, the minutes of the Council Meeting held on 20 June 2023.

Council Resolution

That Council confirms the minutes of the Council Meeting held on 20 June 2023.

Moved: Cr Anthony Tran
Seconded: Cr Bernadette Thomas

CARRIED

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

7. REPORTS FROM COMMITTEES

7.1. Noting the Confirmed Minutes of the Audit and Risk Committee - 11 April 2023

To present for noting the confirmed minutes of the Audit and Risk Committee meeting, held 11 April 2023.

Council Resolution

That Council notes the confirmed minutes of the Audit and Risk Committee held on 11 April 2023.

Moved: Cr Simon Crawford
Seconded: Cr Bernadette Thomas

CARRIED

8. PETITIONS

Nil

9. OFFICER REPORTS

9.1. 2023-2026 Triennial Arts Partner Funding Recommendations

To present the recommendations of the Triennial Arts Partner independent peer assessment panel on funding for not-for-profit arts organisations from 1 July 2023 – June 2026.

Council Resolution

That Council endorse the recommendations of the Peer Assessment Panel, for the Triennial Arts Partner funding from 1 July 2023 – June 2026, with the following amendment:

- a) Remove the funding recommendation for the Footscray Community Arts allocation,*
- b) Request officers to seek a separate negotiated funding position, to be presented to Council for further consideration.*

Moved: Cr Bernadette Thomas
Seconded: Cr Jorge Jorquera

CARRIED

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

9.2. Library Plan 2023-25

To inform Council on the key findings from the second phase of community engagement undertaken to seek endorsement of the final Maribyrnong City Council Library Plan 2023 – 2025 (Attachment 1) for adoption.

Council Resolution

That Council:

1. *Notes the feedback from community on the Draft Maribyrnong City Council Library Plan (2023-25); and*
2. *Endorse the Maribyrnong City Council Library Plan (2023-25).*

Moved: Cr Anthony Tran
Seconded: Cr Simon Crawford

CARRIED

9.3. Geographic Naming Policy

To provide an update on the outcome of the draft Geographic Naming Policy (Policy) community engagement process and present the Policy for Council adoption.

Council Resolution

That Council:

1. *Notes that no feedback was received during community engagement; and*
2. *Adopts the Geographic Naming Policy.*

Moved: Cr Bernadette Thomas
Seconded: Cr Simon Crawford

CARRIED

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

9.4. Lease and Licence Policy

To provide an update on the outcome of the draft Lease and Licence Policy (Policy) community engagement process and present the revised Policy for Council adoption.

Council Resolution

That Council:

1. *Notes the outcomes of community engagement; and*
2. *Adopts the Lease and Licence Policy.*

Moved:	Cr Anthony Tran
Seconded:	Cr Bernadette Thomas

CARRIED

9.5. Property Sale, Transfer and Acquisition Policy

To provide an update on the outcome of the draft Property Sale, Transfer and Acquisition Policy (Policy) community engagement process and present the revised Policy for Council adoption.

Council Resolution

That Council:

1. *Notes the outcomes of community engagement; and*
2. *Adopts the Property Sale, Transfer and Acquisition Policy.*

Moved:	Cr Bernadette Thomas
Seconded:	Cr Simon Crawford

CARRIED

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

9.6. Henry Turner South Pavilion Construction - Approval of Contract Variations

To seek Council approval for contract variations under construction contract (Contract No. 1149-22 Provision of Henry Turner South Reserve Pavilion) with May Constructions Pty. Ltd.

Council Resolution

That Council approve contract variations totalling \$600,142.30 (excl. GST) to Contract 1149-22 Provision of Henry Turner South Reserve Pavilion construction to May Constructions Pty. Ltd., to increase the adjusted Contract sum from \$6,552,913 (excl. GST) to \$7,153,055.30 (excl. GST).

Moved: Cr Anthony Tran
Seconded: Cr Simon Crawford

CARRIED

9.7. Audit and Risk Committee Bi-Annual Report - June 2023

This report presents the Audit and Risk Committee Bi-Annual Report – June 2023 for noting by Council.

Council Resolution

That Council note the Audit and Risk Committee Bi-Annual Report – June 2023.

Moved: Cr Bernadette Thomas
Seconded: Cr Simon Crawford

CARRIED

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

9.8. Governance Report - June 2023

To receive and note the record of informal meetings of Councillors and Councillor delegates' for June 2023, and other statutory compliance and governance matters.

Council Resolution

That Council notes the June 2023 Governance Report containing the record of informal meetings of Councillors and Councillor Delegates' Reports, to be made available on Council's website for the term of the current Council.

Moved: Cr Bernadette Thomas
Seconded: Cr Simon Crawford

CARRIED

10. NOTICES OF MOTION

Nil

11. COUNCILLOR QUESTION TIME

Councillor Question Time opened at 7:12pm

Cr Bernadette Thomas requested the Chief Executive Officer to provide clarification on the response provided during Public Question Time regarding Clause 52.13 of the Planning Scheme exempting applications from public notice, in reference to 1/416 Somerville Road, Tottenham. Further, Cr Thomas asked the Chief Executive Officer if Council has other options, regardless of the exemption, to notify the community of the planning application.

Response

Clause 52.13 of the Planning Scheme exempts applications from public notice for transfer stations in association with the Victoria's new container deposit scheme provided the land is located in an industrial zone and does not abut a residential zone. 416 Somerville Road (the proposed Cleanaway Tottenham transfer station) is located within the Industrial 1 Zone and is approximately 700 metres from the nearest residential zone. Clause 52.13 is a State level provision which Maribyrnong City Council does not have the ability to alter at a local level.

In accordance with s 49 of the Planning and Environment Act 1987, Council keeps a register of all planning permit applications which is available for the public to view on Council's website. The register provides an opportunity for the residents to keep abreast of planning permit applications in their local area, even if the application is not subject to public notice.

The Chair, Cr Cuc Lam, declared Councillor question Time closed at 7:15pm

Agenda Item 6.1 - Attachment 1

U N C O N F I R M E D M I N U T E S

12. URGENT BUSINESS

Nil.

13. CONFIDENTIAL BUSINESS

Nil

14. MEETING CLOSURE

The Chair, Cr Cuc Lam, declared the meeting closed at 7:15pm

To be confirmed at the Ordinary Council Meeting
to be held on 15 August, 2023.

Chair, Cr Cuc Lam

Agenda Item 9.1

This report will be considered at the Ordinary Meeting of Council on 21 March 2023.

MARIBYRNONG AQUATIC STRATEGY 2023

Director: Patrick Jess
Director Infrastructure Services

Author: Paul Jane
Manager Recreation and Open Space, Recreation and Open Space

PURPOSE

To seek Council endorsement to release the Maribyrnong Aquatic Strategy 2023 for public comment.

ISSUES SUMMARY

- The Maribyrnong Aquatic Centre (MAC) was opened in 2006 and is Maribyrnong City Councils' only aquatic facility.
- The MAC's current facility provision represents the market demand at the time the facility was built with a focus on education and fitness and training, modern aquatic facilities have a significantly greater offering with the 4 key markets being
 - Recreation and Leisure and Adventure (60%– 70% of users)
 - Therapy (10% to 15% of users)
 - Education (10% to 15% of users)
 - Fitness and Training (20% to 25% of users)
- The MAC's annual attendance peaked pre COVID at almost 950,000 with Learn to Swim accounting for over 86,000 visits and Health Club visits over 180,000.
- Within the geographic boundaries of Maribyrnong City Council (MCC) there are 4 other aquatic facilities, 2 private operators and 2 school/university. The programming of these facilities excluding Victoria University pool is primarily learn to swim.
- The MAC is MCC's highest user of Gas and is seeking to transition from this energy source in line with Council's Climate Emergency Action Plan.

ATTACHMENTS

1. Draft Maribyrnong Aquatic Strategy 2023 [↓](#) 

OFFICER RECOMMENDATION

That Council:

1. **Note the significant role aquatic facilities play in community life and physical wellbeing.**
2. **Approve the release of the draft Maribyrnong Aquatic Strategy 2023 for community comment.**

Agenda Item 9.1

- 3. Seek a further report on the final Maribyrnong Aquatic Strategy 2023 considering community feedback for consideration.**
-

Agenda Item 9.1**BACKGROUND**

Aquatic and leisure centres are important community spaces that contribute to the health and well-being of users, and to the overall economy. They have evolved over time from humble outdoor swimming pools to fully integrated community health and wellbeing spaces.

The MAC is MCC's only council operated aquatic facility and is an important and highly valued service within the City. It sits within a precinct that includes Highpoint Shopping Centre, Maribyrnong Secondary College, Rosamond Bowling Club, Rosamond Tennis Club and Robert Barrett Reserve.

The MAC is 17 years old and is showing signs of age. A number of facility component audits undertaken since 2016 have recommended a range of maintenance and renewal works to be undertaken to address some of the functionality and condition issues that are ongoing challenges for the centre.

In 2017, a half-life refit and business case were prepared. That work provided business and financial projections for a proposed refit however, the report also identified that while most of the works identified would improve customer service and amenity, they would not increase participation, revenue, service opportunities or address the components that were/are at capacity and not meeting demand.

Understanding that aquatic and leisure activities continue to evolve over time, this Strategy has been developed to guide the future direction and decision making for the MAC to ensure that future provision of facilities and services offered address current and future demands and needs of the community.

The Strategy also considers the future need for aquatic facilities throughout the municipality considering future demand, alighted facilities in both private and government facilities and market gaps.

DISCUSSION/KEY ISSUES**1. Key Issues****Aquatic Centres Provision**

Leisure and sporting facility trends and benchmarking indicate that local or municipal recreation and sporting facilities generally have a primary catchment radius of 5km and a secondary catchment radius of 10km. This catchment translated to approximately 75% to 85% of users residing within a 0 to 5km radius and the remaining 15% to 25% coming from areas within the 5km, 10km radius of the facility. This geographic benchmark equates to an approximate 15-minute drive time.

The vast majority of MCC residents live within 5 km of the MAC with 5 other public aquatic facilities falling into that radius in surrounding municipalities and a total of 13 public aquatic facilities within the 10km catchment. This analysis indicates that the Maribyrnong community has reasonable access spatially to aquatic facilities.

Agenda Item 9.1

The Strategy confirms the existing MAC facility with appropriate future expansion, combined with other local and regional providers, will adequately meet the needs of Maribyrnong residents within municipality.

While the strategy identifies there is not a need for a second Council owned Indoor Aquatic Centre, it does not exclude the potential for smaller adventure play aquatic facilities.

Evolving the offering

Contemporary aquatic leisure facilities are community destinations and meeting points for a range of physical and social activities. Facilities including these elements will attract the 4 key user markets being

- Recreation and Leisure and Adventure (60%– 70% of users)
- Therapy (10% to 15% of users)
- Education (10% to 15% of users)
- Fitness and Training (20% to 25% of users)

These facilities provide more reasons for people to visit and support longer stays, improving health and wellbeing of the community and increasing the financial sustainability of the centre.

Of these 4 key markets within the MCC the facilities at the MAC currently have deficiencies in the recreation, leisure and adventure and therapy segments.

Noting that the current waterpark development will significantly address the Recreation and Leisure and Adventure component which is the largest segment.

The Strategy provides a building masterplan to address these unmet segments at the MAC site.

Asset Management

A 10-year works program has been developed as part of the MAC Asset Management Plan. The Plan provides for annual planned maintenance, annual reactive maintenance and refurbishment and renewal requirements. The plan indicates that Council will need to continue to invest in the following key areas

- Building
- Mechanical,
- Electrical & Hydraulic
- Water Treatment, Plant and Pools.

The ten-year projected cost of these works is projected at \$17,736,000 inclusive of escalation costs.

Agenda Item 9.1**Gas Transition**

MCC Climate Emergency Strategy 2020 – 2025 placed a timeline to transition the MAC's gas usage with renewable energy alternatives by 2025. This transition will require significant retrofitting to the facility to ensure the investment in renewables can be maximised.

Recent price shocks in the wholesale gas market are ensuring that the transition from gas has a tangible and immediate return on investment with planning actively underway to transition the site. A recent benchmarking exercise concluded that the MAC sits in the top 8 (for high energy intensity) out of the 27 aquatic facilities assessed. The percentage of gas use as a proportion of total energy use suggests significant opportunity to increase power usage efficiencies.

2. Council Policy/Legislation**Council Plan 2021-2025**

This report contributes to Council's strategic objectives contained in the Council Plan 2021-2025 by considering:

- Strategic Objectives
 - Council will provide well-planned neighbourhoods and a strong local economy, delivering services that are inclusive and accessible to the whole community, and that support wellbeing, healthy and safe living, connection to the community, and cultural interaction.
 - Council will plan and advocate for new infrastructure and safe, sustainable and effective transport networks and a smart innovative city that encourages and supports new generations to thrive.

Legislation

There is no legislation directly relevant to this Strategy.

Conflicts of Interest

No officer responsible for, or contributing to, this report has declared a direct or indirect interest in relation to this report.

Human Rights Consideration

This report complies with the rights listed in the Victorian *Charter of Human Rights and Responsibilities Act 2006*.

Agenda Item 9.1**3. Engagement**

The MCC Aquatic Strategy is underpinned by targeted consultation with key stakeholders and a review of known market trends. The consultation undertaken includes

- MAC user surveys
- Consultation with the YMCA, Victoria University, Highpoint Shopping Centre Management, Maribyrnong Secondary College and internal staff

The findings/Issues included

- Opportunity to refocus on health and wellbeing outcomes for the diverse community
- Ageing population who has a greater focus on maintaining healthy lifestyles.
- Important to address cultural diversity issues and barriers
- Growing population catchment which is putting pressure on the current facilities and programs

4. Resources

The implementation of the Maribyrnong Aquatic Strategy 2023 will be subject to future financial consideration.

5. Environment

Aquatic Facilities are a significant user of gas and will require significant planning and investment to transition the MAC's gas usage with renewable energy alternatives by 2025.

CONCLUSION

Aquatic and leisure centres are important community spaces that contribute to the health and well-being of users, and to the economy. They have evolved over time from humble outdoor swimming pools to fully integrated community health and wellbeing spaces. The Maribyrnong Aquatic Strategy 2023 seeks to confirm Council's position with regard to future aquatic facility developments and address market gaps in the existing provision.

Agenda Item 9.1 - Attachment 1



Agenda Item 9.1 - Attachment 1

Contents

1. Project Overview	1
1.1 Introduction	
2. MAC Facilities Review	2
2.1 Current Facilities	
3. Who uses our facility?	3
3.1 MAC Visits	
4. Financial Performance	4
4.1 Business Indicator review	
4.2 Technical Review	
5. Project Area	6
5.1 Facility Catchment and Regional Facility Provision	
6. Strategic Context	12
7. What we have Heard and Learnt from the Facility Users	13
7.1 Key Findings/Issues	
8. What Industry Trends do we need to Consider?	14
9. Maribyrnong Aquatic Strategy	16
9.1 The Strategy	
9.2 Master Plan Indicative Capital Cost	
9.3 Master Plan Operating Performance	
10. Emerging Issues	20
11. Aquatic Strategy Recommendations	21
Appendix 1: Technical Audit Summary of Works and Costs	22

1. Project Overview

Maribyrnong City Council (Council) is committed to supporting investment in its aquatic and recreation facility to encourage active and healthy lifestyles and improving the health and wellbeing of residents.

Council recognises how important this facility is in improving the physical and mental health within the community and that it offers a safe, supportive, and healthy environment for people to come together and build social connections.

1.1 Introduction

The Maribyrnong Aquatic Centre (MAC) is an important and highly valued service within the City of Maribyrnong. It sits within a precinct that includes Highpoint Shopping Centre, Maribyrnong Secondary College, Rosamond Bowling Club, Rosamond Tennis Club and Robert Barrett Reserve that is bordered by Rosamond Road and Aquatic Drive.

The MAC is 17 years old and is showing signs of age. A number of facility component audits undertaken since 2016 have recommended a range of maintenance and renewal works to be undertaken to address some of the functionality and condition issues that are ongoing challenges for the centre.

In 2017, a half-life refit and business case were prepared. That work provided business and financial projections for a proposed refit however, the report also identified that while most of the works identified would improve customer service and amenity, they would not increase participation, revenue, service opportunities or address the components that were/are at capacity and not meeting demand.

The centre needs to be upgraded or redeveloped so it can provide the range of services that the community wants and needs as well as being cost efficient to operate.

Over the past three years the following reviews have been undertaken:

- MAC Feasibility Study
- MAC Asset Management
- MAC Operational Review

This report provides Maribyrnong City Council with a summary of these documents to create the Maribyrnong Aquatic Strategy and covers:

- Master Plan for MAC so that it meets current industry standards and delivers a service matched to community need.
- Asset Management Plan.
- Future facility management options.

Why do we need a Strategy?

Understanding that aquatic and leisure activities continue to evolve over time, this Strategy has been developed to guide the future direction and decision making for the MAC to ensure that future provision of facilities and services offered address current and future demands and needs of the community. The Strategy will provide a road map of the key priorities, costs and timing.

2. MAC Facilities Review

2.1 Current Facilities

The Maribyrnong Aquatic Centre (MAC) is located at 1 Aquatic Drive, Maribyrnong and was originally opened in 2006.

The facilities provided at the MAC are detailed in the following table.

Table 1: Facilities at MAC

Area	Facilities
Aquatic Facilities	50m x 8 lane pool with boom
	Leisure Pool
	Warm Water Pool
	Sauna and Steam Room
	Spa
Dry Health and Fitness Facilities	Gymnasium
	Exercise Studio
	Bike Theatre
Support Facilities	Amenities and change rooms
	Reception
	Creche
	Café
	Therapy and massage rooms

MAC offers a range of aquatic and leisure-based services including:

- Health and wellness (Group Fitness, Cycling, Aqua classes)
- Aquatic education
- Swim Squad
- Recreational swimming/lap swimming
- Lane and Pool Hire by schools, organisations, and allied health groups
- Women's swim nights
- Birthday parties
- School Holiday activities
- Personal Training
- Active Teens programs



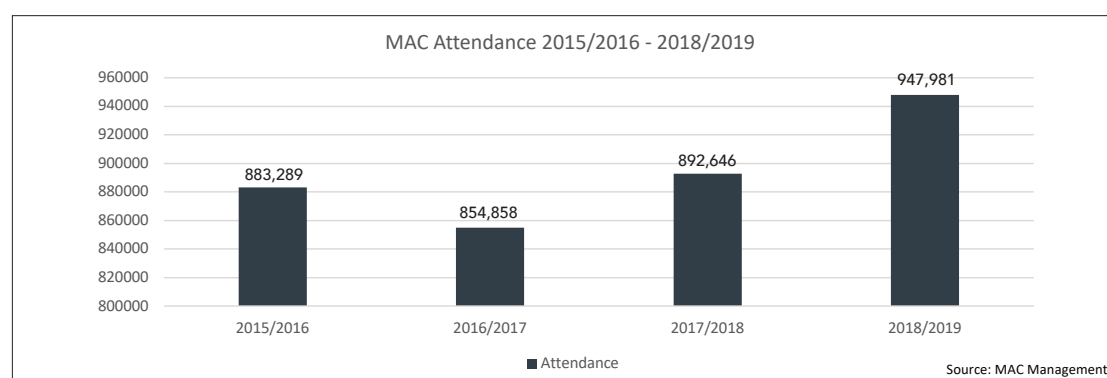
Agenda Item 9.1 - Attachment 1

3. Who uses our facility?

During 2018/2019 a total of approximately 947,981 visitations were made to MAC.

The following graph details the total annual usage of the centre over the four-year period 2015/2016 to 2018/2019. The 2018/2019 figures have been used as the baseline given the 2019/2022 figures were impacted by COVID-19.

3.1 MAC Visits



The following table provides a summary of the key program area visits between 2015/2016 and 2018/2019.

Table 2: MAC Visits to Key Program Areas

	2015/2016	2016/2017	2017/2018	2018/2019
Health and Fitness Visits	184,087	184,177	172,399	183,962
Aquatics Visits	150,837	129,349	98,614	109,786
Casual Aquatic Visits	106,058	113,618	112,616	118,648
Learn to Swim Visits	79,089	80,558	82,592	86,195

Aquatic visits over the four years have declined from a high of approximately 151,000 in 2015/2016 to a low of approximately 99,000 in 2017/2018.

LEARN TO SWIM MEMBERSHIPS

2015/2016 - 3,488
2016/2017 - 3,520
2017/2018 - 3,387
2018/2019 - 3,164

Learn to swim participation has increased over each of the four years to a high of approximately 86,000 in 2018/2019.

HEALTH AND FITNESS MEMBERSHIPS

2015/2016 - 1,799
2016/2017 - 1,584
2017/2018 - 1,753
2018/2019 - 2,013

Over the past four years the health and fitness memberships have fluctuated from a low of 1584 in 2016/2017 to a high of 2013 in 2018/2019. During 2020/2021 membership numbers are gradually increasing to pre COVID numbers.

The above usage trends indicate that future development of MAC should prioritise:

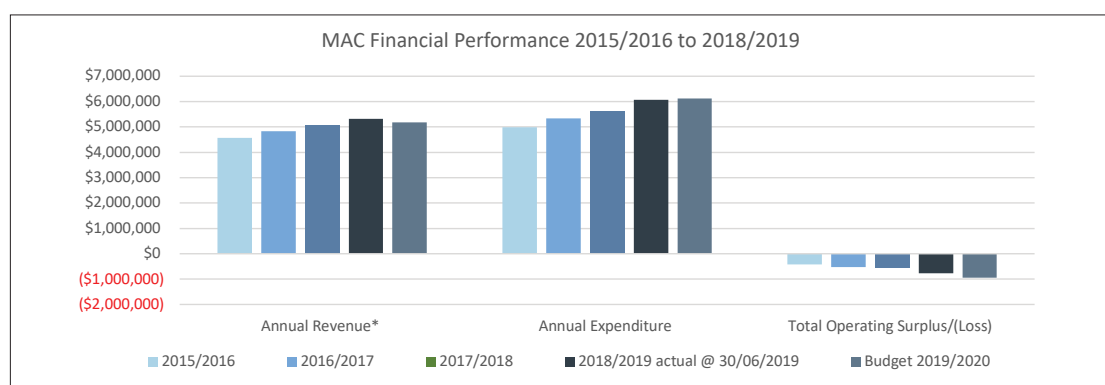
- **Increased dry health and fitness facilities** to meet the needs of the increasing numbers of members.
- Development of **additional program water** to support the increasing numbers of learn to swim and warm water users.
- **Access to leisure water** to encourage casual /social users including children and families.

4. Financial Performance

The MAC has been managed in-house since it opened in 2006. The following table and graph provide an overview of the financial performance of the Centre from 2015/2016 to June 30, 2018/2019. It should be noted that these figures exclude depreciation and corporate overhead costs.

Table 3: MAC Financial Performance

	2015/2016	2016/2017	2017/2018	2018/2019
Income	\$4,567,324	\$4,823,622	\$5,060,921	\$5,314,481
Expenditure	\$4,995,251	\$5,345,089	\$5,603,105	\$6,077,960
Net Operating (Loss) Surplus	(\$427,927)	(\$521,467)	(\$542,184)	(\$763,479)
Attendance	883,289	854,858	892,646	947,981
Revenue per User	\$5.17	\$5.64	\$5.67	\$5.61
Expenditure per User	\$5.66	\$6.25	\$6.28	\$6.41
Subsidy/surplus Per User	(\$0.48)	(\$0.61)	(\$0.61)	(\$0.81)
Revenue as a % of Expenditure	91.43%	90.24%	90.32%	87.44%



Agenda Item 9.1 - Attachment 1

4.1 Business Indicator Review

The business indicator review provides the following findings:



Total income has increased each of the four years.



Total expenditure has increased each year with staffing costs, and the high costs associated with co generation, gas and electricity impacting expenditure.



The total cost to operate the centre before depreciation has increased from approximately \$428,000 in 2015/2016 to \$763,500 in 2018/2019.



Revenue per user has shown a steady and constant increase since 2012/2013 from \$5.17 to \$5.61 in 2018/2019 – an increase of 29%. This figure is slightly lower when compared to the CERM benchmarking indicators for indoor pools, which indicates a median receipt per visit of \$7.36 for the benchmarked group.



Expenditure per user has also increased over the period from \$4.95 to \$6.41 in 2018/2019 – an increase of 29%.



Council's subsidy per user has increased in the period from 2012/2013 to 2018/2019 from \$0.48 to \$0.81. This is an increase of \$0.33 (69%). When compared to CERM these figures are considerably higher than the median subsidy per visit for the benchmarked group of \$0.46.



Revenue as a percentage of expenditure fluctuated with the lowest in 2018/2019 at 87.44% and the highest in 2015/2016 at 91.4%.

4.2 Technical Review

Project Engineers developed a detailed 10-year works program as part of the MAC Asset Management Plan. The Plan provides for annual planned maintenance, annual reactive maintenance and refurbishment and renewal requirements. The Plan indicates that Council will need to continue to invest in the following key areas:

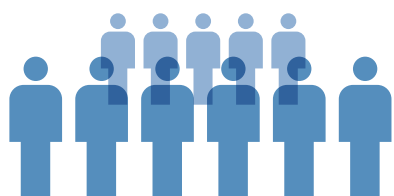
- Building
- Mechanical, Electrical and Hydraulic
- Water Treatment, Plant and Pools

A summary of costs projected for each section of the plan is detailed in Appendix 1.

5. Project Area

Demographics

Some of the key features of the City of Maribyrnong's current and projected demographics that will impact or should be considered in planning for the future directions of the Maribyrnong Aquatic Centre are provided below. They characterise a population with a high requirement for access to an active lifestyle that is affordable and locally accessible. Typical expectations would be access to appropriate, fit for purpose and affordable facilities.



The actual and projected growth rates for
Maribyrnong
are both higher than the Victorian averages.

Residents aged 25 – 44 years
(considered to be the most physically active age groups)
are over-represented

22-44

45+

Residents aged 45+ years are under-represented

79%

Population in the City of Maribyrnong is predicted to grow by 79% from 86,398 in 2021 to 155,006 in 2051, resulting in more demand for access to quality facilities.



0-49 yrs

Approximately 67% of the population falls into the age bracket that is considered the most likely to make use of aquatic facilities.

With a large amount of apartments in the Highpoint catchment area, more people will be living on the door step of MAC, requiring access to a quality facility.



Median household income is about average, while unemployment rates are above average.



Maribyrnong is very culturally diverse with 38% of the population born in a non English speaking country, and 38% speaking a language other than English at home.



8.5%

of dwellings are social housing dwellings, more than double the state average. Fees and charges therefore need to remain accessible.

Areas with higher levels of older residents will have greater demand for access to warm water pools to support hydrotherapy and rehabilitation-based programs and services.



Areas with higher levels of young people will need access to learn to swim program pools, recreation swimming, and leisure/ inflatables, indoor and outdoor water play areas.

Nearby Development

Over the next 20 years, due to Highpoint apartment development, proposed dwelling yield will increase between 1,800 and 4,000, resulting in a population increase of between 4,000 and 8,800. MAC upgrade will meet the needs of these additional residents.

Agenda Item 9.1 - Attachment 1

5.1 Facility Catchment and Regional Facility Provision

5.1.1 MAC Population Catchment

Leisure and sporting facility trends and benchmarking generally indicates that local or municipal recreation or sporting facilities have a primary catchment radius of 5km and a secondary catchment radius of 10km. In general, approximately 75% to 85% of users will reside within a 0 to 5km radius and the remaining 15% to 25% coming from areas within the 5km to 10km radius of the facility.

Based on this definition the catchment area population (5km and 10km) for MAC includes residents living in the City of Maribyrnong along with all or part of the cities of Melbourne, Hobsons Bay, Brimbank, Moreland, Moonee Valley and Yarra.

Industry trends also indicate the largest population catchment for aquatic leisure facilities are likely to live within 15 minutes' drive-time of a facility subject to the types of competing facilities within that catchment zone. The user catchment map by travel time has documented three time zone travel areas being:

- 0 to 5 minutes' drive time from MAC
- 5 to 10 minutes' drive time from MAC
- 10 minutes to 15 minutes' drive time from MAC

The following images detail the catchment areas within a 0 to 15min drive from the MAC and the 5km and 10km catchment areas. This assessment takes into account built and natural barriers.

Figure 1: MAC Population Catchment and Surrounding Councils

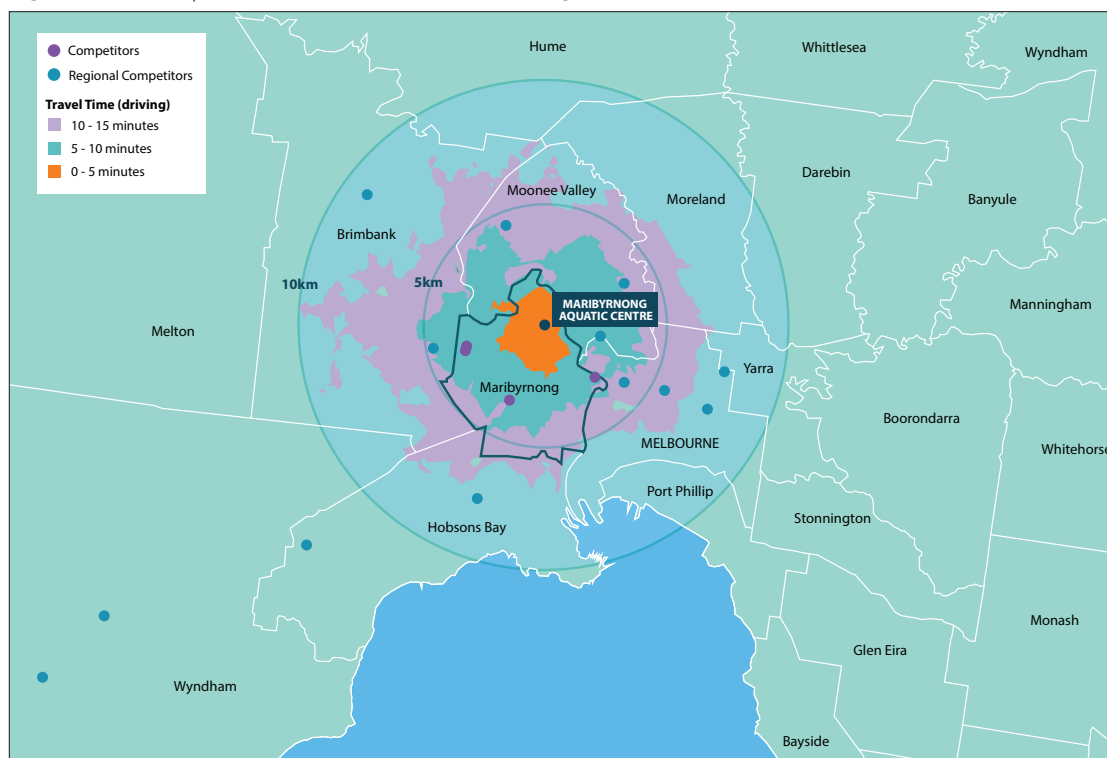


Table 4: MAC Catchment Area Population 2016 - 2036

Catchment Population	2016	2021	2036
5km	211,888	251,917	331,178
10km	537,834	944,331	1,264,704

Agenda Item 9.1 - Attachment 1

5.1.2 Current Facility Provision

The following details the current aquatic and leisure facility provision both within the Maribyrnong municipal boundaries and the wider western region.

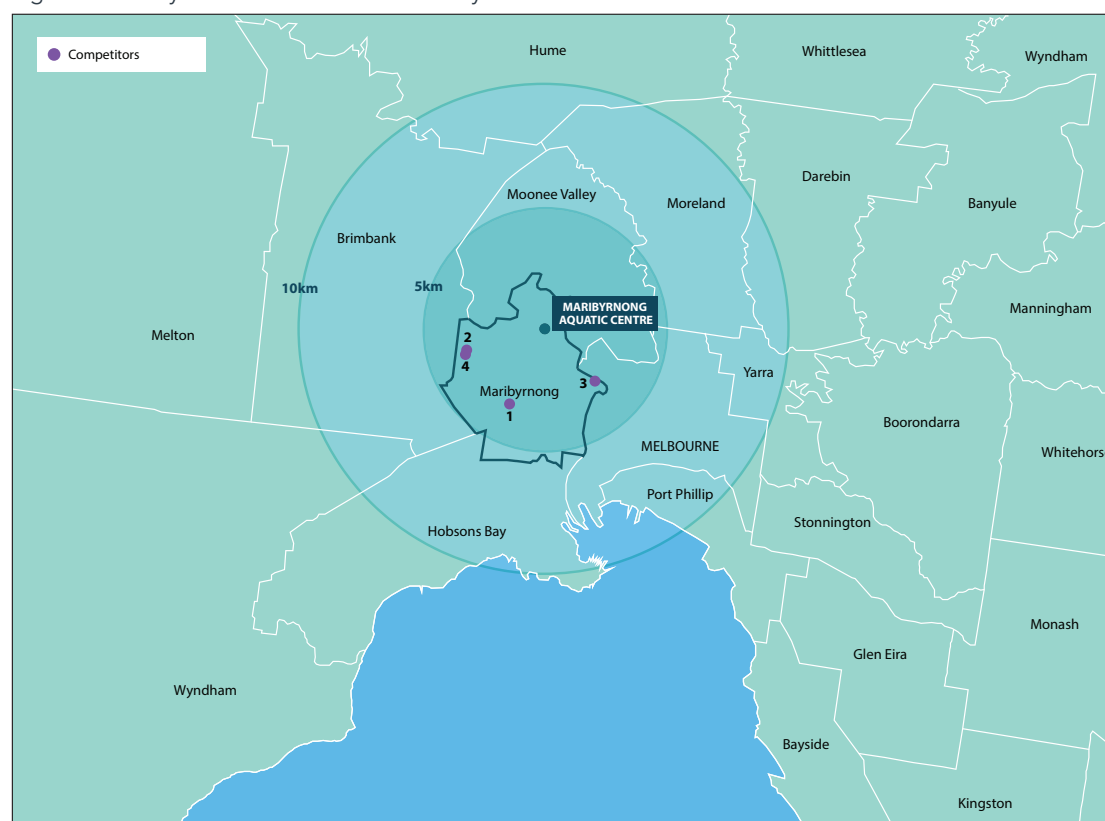
Maribyrnong Facility Provision

The Maribyrnong Aquatic Centre is the only Council owned aquatic facility. However, there are four other aquatic facilities in the municipal area including facilities at Victoria University, Caroline Chisholm Catholic College and two privately operated facilities. The programming of the three non Council facilities is focused primarily on learn to swim.

Table 5: Maribyrnong Aquatic Facility Provision

ID	Facility Name	Facilities	Ownership
1	Yarraville Swim Centre – Footscray	25 metre heated pool	Private
2	Paul Sadler Swimland – Braybrook	25 metre heated pool	Private
3	Footscray Park	25 metre heated pool Gym Group fitness rooms Spinning (cycle) room Dance studio 3 multi-purpose indoor sports courts	Victoria University
4	Le Breton Swim Centre – Braybrook	25 metre x 6 lane heated pool Toddler pool	Caroline Chisholm Catholic College

Figure 2: Facility Catchment and Local Facility Provision

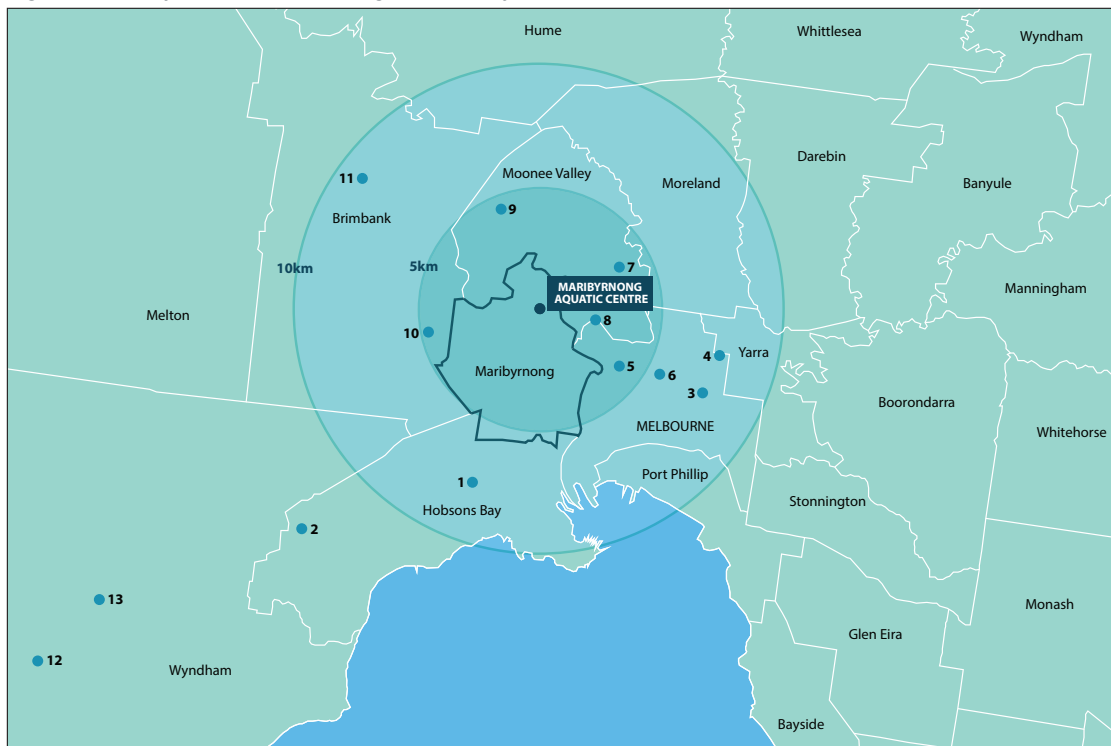


Agenda Item 9.1 - Attachment 1

Regional Facility Provision

- 13 public aquatic and leisure facilities within the western metropolitan region.
- Many share MAC's 5km and 10km catchment populations.
- Many of these facilities have been redeveloped or upgraded, or detailed plans are in place for their redevelopment or upgrade.

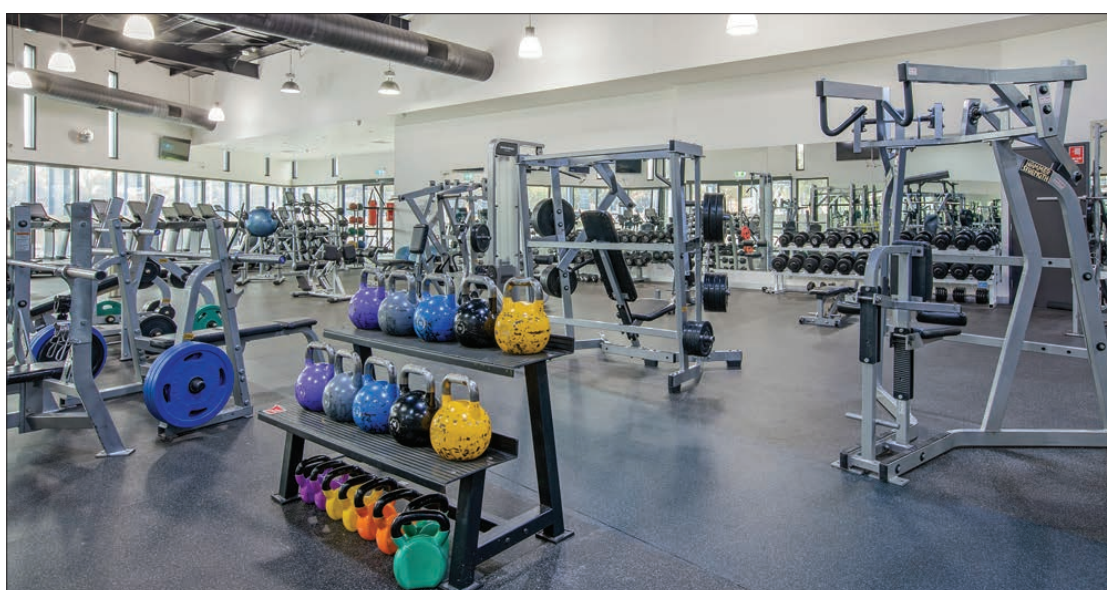
Figure 3: Facility Catchment and Regional Facility Provision



Agenda Item 9.1 - Attachment 1

Table 6: Western Region Aquatic Facility Provision

ID	Facility Name	Ownership	Proposed Developments
1	Bayfit Leisure Centre	Hobsons Bay City Council	Council adopted Aquatic Strategy that supports redevelopment of Bayfit Leisure Centre and development of a second district size aquatic facility in Altona Meadows in the short term 0-5 years.
2	Laverton Swim and Fitness Centre	Hobsons Bay City Council	Adopted strategy recommends that with the construction of the proposed Altona Meadows Aquatic Facility the Laverton Swim and Fitness Centre will be closed and reimagined as a water play park and youth centre.
3	Melbourne City Baths	Melbourne City Council	Council currently considering upgrade and redevelopment options.
4	Carlton Bath Community Centre	Melbourne City Council	No change.
5	Kensington Community Recreation Centre	Melbourne City Council	Construction has commenced, centre expected to reopen in late 2023.
6	North Melbourne Recreation Centre	Melbourne City Council	No change.
7	Queens Park Swimming Pool	Moonee Valley City Council	No change.
8	Ascot Vale Leisure Centre	Moonee Valley City Council	The Ascot Vale Leisure Centre recently upgraded.
9	East Keilor Leisure Centre	Moonee Valley City Council	New centre opened in 2021.
10	Sunshine Leisure Centre	Brimbank City Council	Master plan completed for redevelopment of Centre.
11	Brimbank Aquatic and Wellness Centre	Brimbank City Council	New centre replacing the St Albans Leisure Centre opened September 2022.
12	Werribee Outdoor Pool	Wyndham City Council	No change.
13	Aqua Pulse	Wyndham City Council	No change.



Agenda Item 9.1 - Attachment 1

5.1.3 Maribyrnong Aquatic Provision Model

The location of these regional facilities and close proximity to MAC supports a *regional strategy distribution approach that sees Maribyrnong providing one redeveloped quality municipal facility to service the needs of residents.*

The key findings that support this draft Strategy are:



MAC is 17 years old and needs to be upgraded to meet the identified market needs.



Three new state of the art facilities have or are being developed within the MAC population catchment, two of which, East Keilor Leisure Centre (opened October 2021) and Kensington Community and Recreation Centre (due to reopen late 2023), are within the 5km catchment.



The new Brimbank Aquatic and Wellness centre, located within the 10km catchment opened in September 2022.



Ascot Vale Leisure Centre was recently upgraded.



Hobsons Bay City council have adopted an Aquatic Strategy that will see the replacement of the Bayfit Leisure Centre and the development of a new facility in the near future in Altona Meadows.

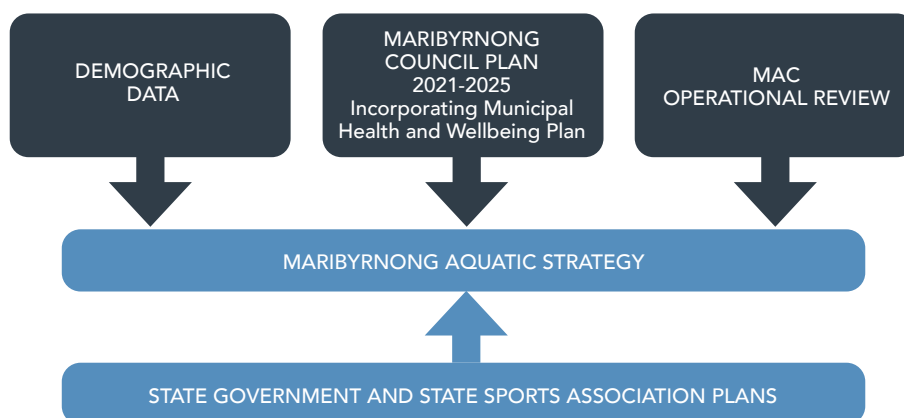


Wyndham City Council is currently reviewing the need for a second major aquatic and leisure facility in the Tarneit area.



6. Strategic Context

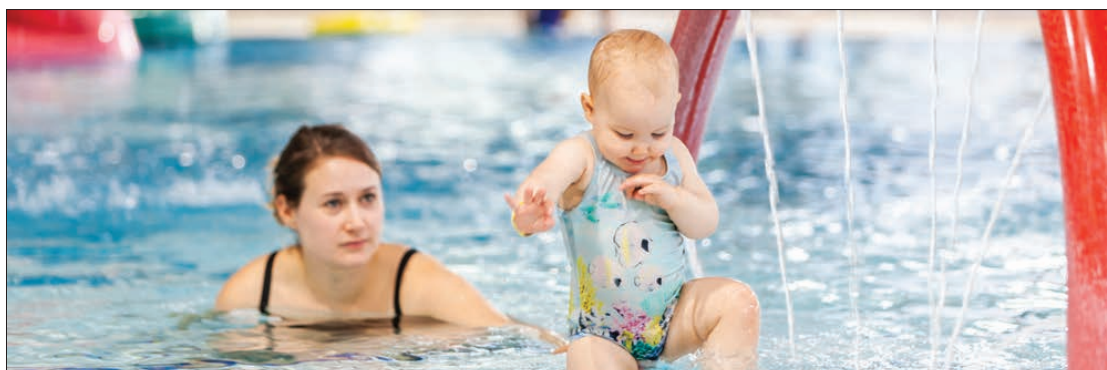
Maribyrnong City Council has a number of service planning and strategic documents that are pivotal to the planning and delivery of aquatic and leisure facilities in the area.



Council Plan 2021-2025

The Council Plan demonstrates its commitment on improving the health and wellbeing of residents through well-planned facilities and services via the following objectives.

- **Safe climate and healthy environment** - Council will proactively identify opportunities to support a return to a safe climate and healthy environment and work with our community to respond to climate emergency challenges.
- **Liveable neighbourhoods** - Council will partner with its community to provide and advocate for integrated built and natural environments with access to open spaces that are well maintained, engaging, accessible and respectful of the community and neighbourhoods.
- **A place for all** - Council will provide well-planned neighbourhoods and a strong local economy, delivering services that are inclusive and accessible to the whole community, and that support wellbeing, healthy and safe living, connection to the community, and cultural interaction.
- **Future focussed** - Council will plan and advocate for new infrastructure and safe, sustainable and effective transport networks and a smart innovative city that encourages and supports new generations to thrive.
- **Ethical leadership** - Council will proactively lead our changing City using strategic foresight, innovation, transparent decision making and well-planned and effective collaboration and community engagement to support community and economic growth during the ongoing challenges of the pandemic and beyond.



7. What we have heard and learnt from the facility users

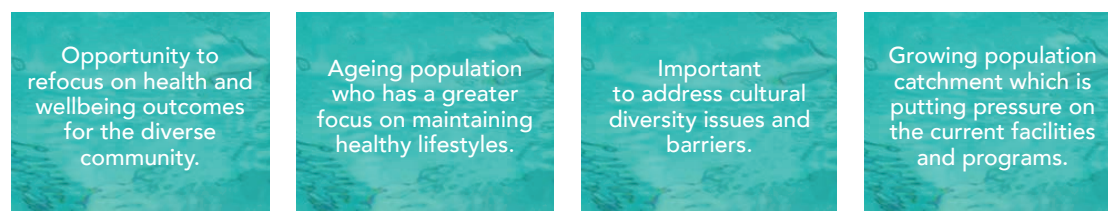
The MAC Aquatic Strategy is underpinned by targeted consultation with key stakeholders and a review of known market trends. Consultation undertaken is summarised in the table below:

Table 7: Stakeholders and consultation methods

Stakeholder	Consultation Method
MAC Users	User Survey
City of Maribyrnong organisation representative officer group	Meeting/workshop
MAC Management	Discussion meeting
Maribyrnong Secondary College	Discussion meeting
Highpoint Shopping Centre Management	Discussion meeting
Victoria University	Discussion meeting
YMCA	Discussion meeting

7.1 Key Findings/Issues

Programs and Services



Infrastructure

Deficiency of the current facilities from the perspective of quality/condition – facility is tired and in need of upgrade.

Capital funding is being allocated on a short term/reactionary basis which is impacting the lifecycle expectancy and quality of the infrastructure.

The Draft Asset Management Plan needs to be continually reviewed, resourced and implemented.

Current facilities are at capacity and there are a number of facility gaps including:

- Change rooms upgraded in 2021 but additional family and gender neutral change spaces still required
- Access to dedicated warm water pool for therapy and rehabilitation
- Access to additional space for learn to swim programs
- Construction of water slides and splash park due for completion late 2023
- Program/Multi-purpose rooms for events and activities (e.g. Birthday parties)
- Allied health services rooms/spaces
- Improved staff facilities.

8. What Industry Trends do we Need to Consider?

Aquatic and leisure facilities provide a range of values and benefits for communities including:

Health and fitness services allowing people to enjoy the benefits of physical activity.

The provision of safe and welcoming spaces, supporting social inclusion and a sense of connection for all members of the community.

Opportunities to participate for recreation, competition, or sport.

Community development that contributes to the development of social capital, helping to create links in a community.

Positive impacts on physical and mental wellbeing.

Water safety/education and water confidence programs that can reduce the incidence of drownings in the community.

Fostering community pride.

These include spaces that accommodate a range of activities such as lap swimming, aquatic programs/learn-to-swim, adventure water, 'leisure water' with interactive water play elements, health and fitness, wellness services, multi-purpose program spaces, community meeting rooms/spaces, quality food and beverage options and improved merchandising/retail areas.

Contemporary aquatic leisure facilities are community destinations and meeting points for a range of physical and social activities. Facilities including these elements will attract the four key user markets outlined in figure 5 and are most likely to provide more reasons for people to visit and stay longer, improving health and wellbeing of the community and financial sustainability for the Centre. These types of facilities provide more reasons for people to visit and stay longer, thus facility viability is improved.

Major increases in energy and water costs in recent years (and predictions of higher energy costs into the future) require aquatic and leisure facilities to incorporate modern, environmentally sustainable features.

The primary focus in contemporary aquatic and leisure facility design is on expanding the facility mix to include a combination of 'wet' and 'dry' options.

Community expectations about recreation, and how leisure time is used is changing. This is driven by several factors, as identified in the following table.

Table 8: Trends and Challenges

Sport and Recreation Trends	Challenges for Providers
<ul style="list-style-type: none"> • A gradual ageing of the population. • Flexibility in the times when people recreate. • Increased variety in leisure options. • Constraints to leisure participation. • Changing employment structures, trading, and work hours. • Aquatic areas usually require financial subsidy whilst health and fitness usually profitable. • Different people want different activities. • Provision of high standards and quality of facilities and services. • Desire for activities to be affordable. • Recognition of strong links between physical activity and health. • Expectations of equity and access. • Technology developments and impacts. • More sustainable and eco-friendly infrastructure 	<ul style="list-style-type: none"> • Consumer Expectations – low cost / long operating hours. • Changing population demographics. • Competition for participants. • High cost of aquatic areas due to labour and services costs. • Need to operate commercial activities to help subsidise aquatic area costs. • Maintaining and upgrading ageing and outdated facilities. • Need for new facilities to accommodate population growth. • Well-trained personnel – volunteers and paid staff. • Keeping 'pace' with technology development. • Environmental sustainability to reduce energy and water usage and costs. • Rate capping impact and competing priorities on Council budgets.

Agenda Item 9.1 - Attachment 1

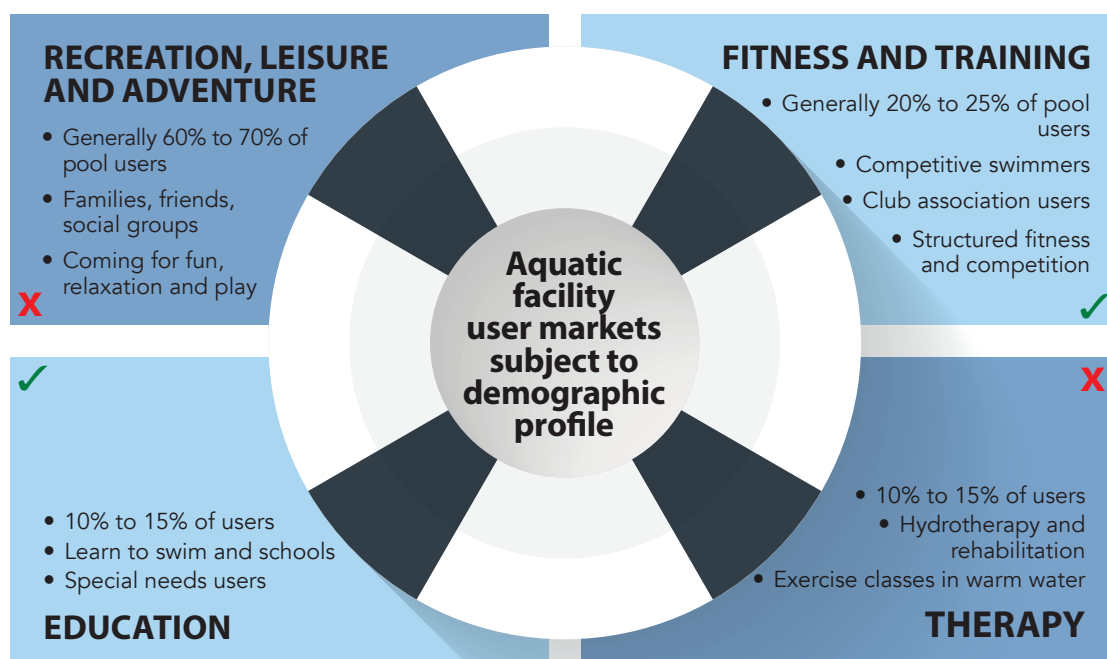


Figure 5: Main aquatic and leisure facility user markets

MAC is currently only addressing the fitness and training and education markets. To ensure Council provides a contemporary aquatic and leisure facility that meets the needs of all market segments the redevelopment should focus on addressing the gaps in the markets not being provided for including recreation, leisure and adventure and the community wellness and therapy.



9. Maribyrnong Aquatic Strategy

9.1 The Strategy

The analysis of the market research, consultation, operational review, catchment review and technical audits indicates that there is a need to redevelop MAC to meet the contemporary aquatic, leisure and wellness needs of the Maribyrnong community.

The Centre infrastructure is "ageing" with many existing facilities at capacity and / or not meeting the key markets of leisure, recreation, adventure and therapy.

The demographic analysis indicates an increasing number of residents within the primary catchment of MAC that will continue to require access to quality aquatic, leisure and wellness opportunities.

There are 13 public aquatic and leisure facilities within the western metropolitan region, many of which share both the 5km and 10km catchment populations for MAC. A large number of the facilities within the regional catchment have either been recently redeveloped or upgraded, or detailed plans are in place for their redevelopment or upgrade. The location of these facilities and close proximity to

Maribyrnong supports a regional facility provision that sees Maribyrnong providing one contemporary municipal level facility to service the needs of residents.

To achieve this investment is required to redevelop the facility in line with the identified needs and industry trends.

Indoor aquatic area opportunities

- New dedicated Learn to Swim/Program Pool
- New dedicated warm water pool with spa and sauna
- New indoor water play/splash pad leisure water and water slides under construction

Health and wellness areas

- New dedicated wellness area
- Multi-purpose/event room

Upgrade support facilities

- Change rooms and amenities have been upgraded
- Change village and gender neutral facilities still required
- New reception, foyer (part completed)

The Vision for Maribyrnong is therefore:

VISION

That the Maribyrnong Aquatic Centre is a high-quality, accessible facility meeting the aquatic, leisure and health needs of its community.

Objectives

In line with Council's strategic objectives, the objectives for the redevelopment of the MAC are:

Safe climate and healthy environment – healthy, environmentally sustainable and universally designed facilities. Ongoing asset management to maintain the lifecycle of valuable assets.

Liveable neighbourhoods – High quality, well presented, engaging and flexible spaces with capacity to meet changing needs of the community

A place for all and future focussed – Accessible, affordable and inclusive facilities and services that support wellbeing, healthy and safe living, connection to the community, and cultural interaction.

Ethical leadership – MAC will provide employment opportunities for local residents, and services that provide flow on effects to the local economy.ages and supports new generations to thrive.)
That the management structure for MAC reflects the functional and operational requirements and aligns with industry standards.

Agenda Item 9.1 - Attachment 1

9.2 Master Plan Indicative Capital Cost

Turner and Townsend Quantity Surveyors have developed an indicative capital cost plan for the proposed MAC Master Plan. The estimated capital cost for the implementation of the total Master Plan is \$24 million. The break-up of the indicative capital cost by stage works is listed in the following graphic.

STAGE ONE:

Partial completion of Stage 1 (2022) including Reception, Foyer and Change rooms.
Wellness suites and meeting rooms to be completed
\$4.5M

STAGE TWO:

Leisure Water/Splash Pad and waterslides plus associated change rooms under construction
\$12.4M

STAGE THREE:

Learn to Swim Pools plus associated change rooms
\$12.5M

STAGE FOUR:

Warm Water Pool plus associated change rooms
\$12.0M

9.3 Master Plan Operating Performance

OPG have completed initial visitation and 10-year financial modelling for the proposed Master Plan which indicate the following operational performance:

- Revenue is expected to increase annually ranging from \$6,069,000 in year 1 to \$8,672,000 by year 10.
- Expenditure is expected to increase annually ranging from \$6,589,000 in year 1 to \$8,808,000 in year 10. This figure may change dependent on shift to gas alternatives.
- The Centre is expected to operate at an annual operating deficit from the first year. The average operating deficit is estimated to be approximately \$236,000 per annum.
- Centre attendances are expected to gradually increase from 822,000 in year 1 to a high of 882,000 in year 5. From year 8 the attendance begins to decline in line with the assumed business growth to approximately 874,000 by year 10.

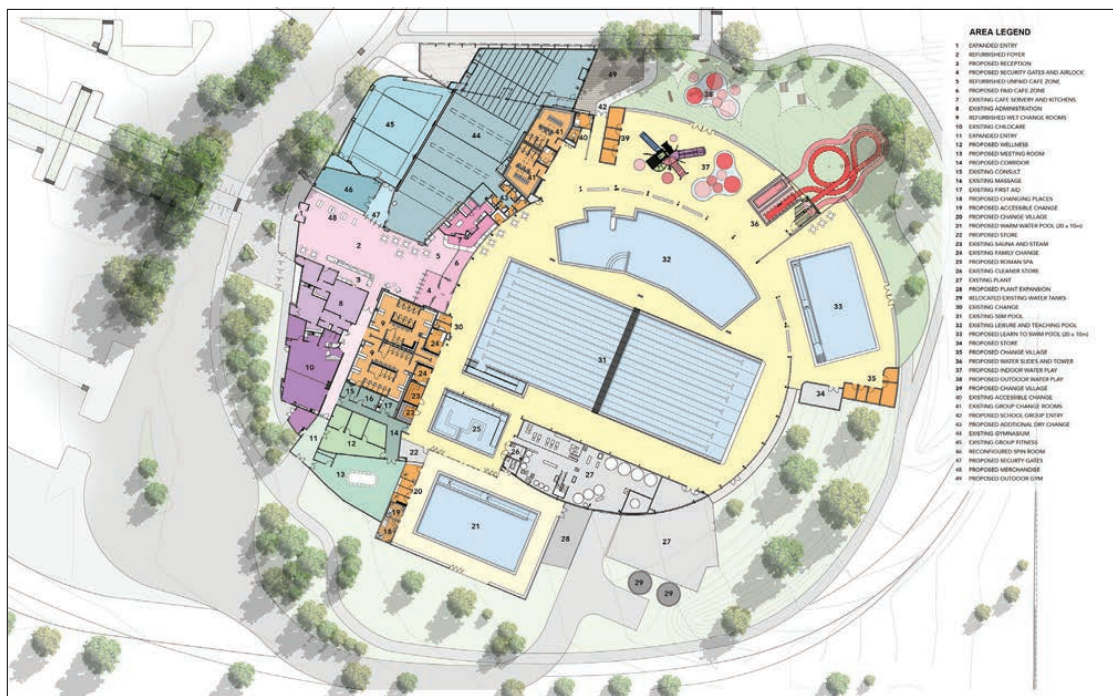


Agenda Item 9.1 - Attachment 1

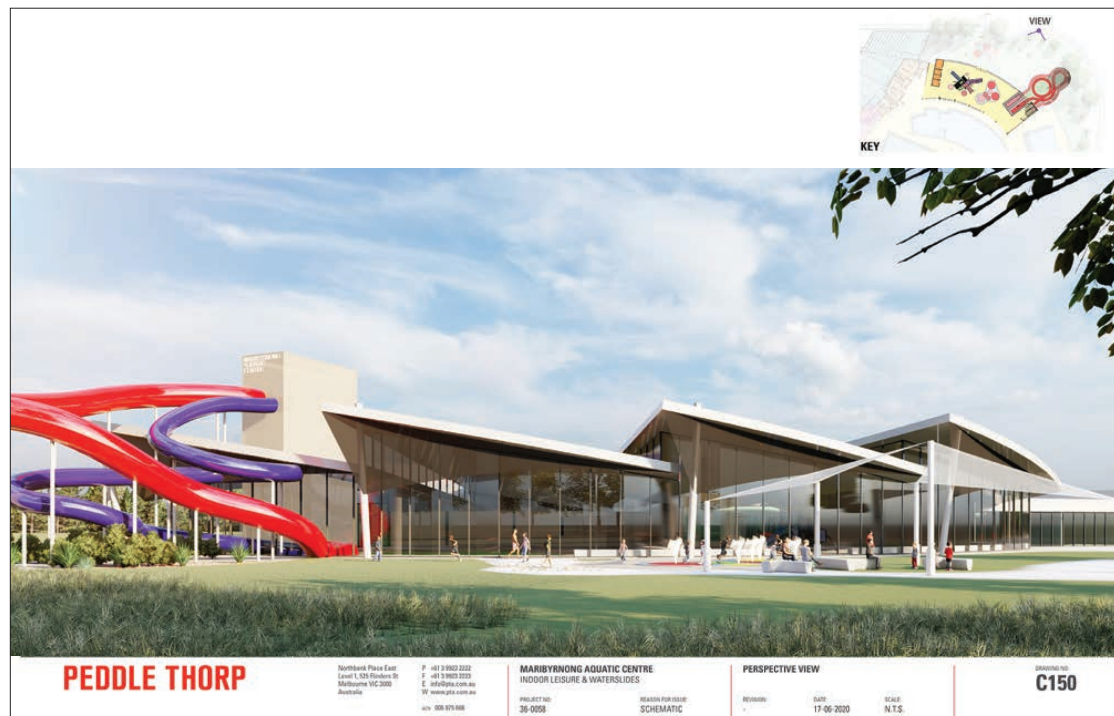
Site Context Plan



MAC Master Plan



MAC Staging Plan



10. Emerging Issues

Future and current considerations for the MAC.

Decarbonising the MAC

Council endorsed its Climate Emergency Strategy in 2020, and the accompanying Climate Emergency Action Plan impels Council to prioritise energy efficiency and remove gas from all Council buildings at emergency speed.

The MAC is Council's highest user of natural gas and with gas prices escalating rapidly there is an equal financial imperative to transition. Decarbonisation will contribute to reduced operating costs through energy and water efficiency, renewable energy generation and plant optimisation. Additional benefits such as improved indoor environment quality and visitor comfort will also be realised.

- The transition from gas will also include the energy efficiency analysis of the entire facility and consequential upgrade to the centre's structure to actively reduce energy consumption.

Indoor Stadium

Maribyrnong Indoor Sports Strategy 2018 identified 11 potential sites for development to address the identified need for indoor facilities within the municipality. Upon further investigation, these sites were narrowed down to Mclvor Reserve and Robert Barrett Reserve. As no one site will address the identified current and future demands, a facility was included at Mclvor Reserve as part of an endorsed Master Plan, and a facility will be explored at Robert Barrett Reserve via an upcoming master planning process.

- The potential addition of indoor sports facilities at the MAC represents an opportunity to streamline management and potentially partner with the Education Department.

Maribyrnong Library

The Maribyrnong Library currently sits within the Highpoint Shopping Centre footprint and the lease is due to expire in late 2028. Following some initial community feedback on amenity and the limitations of the site, an opportunity exists as part of the Robert Barrett Reserve master planning process to explore its potential colocation with the nearby MAC. Any future proposal would not impact the intent of Council's Aquatic strategy. In line with Council's commitment to improved library services any potential change would increase capacity and be informed by further engagement with our community.

11. Aquatic Strategy Recommendations

Based on feedback from MAC users, discussions with stakeholders and key findings, the following table details the recommended strategic actions and next steps to implement the proposed Master Plan for the Maribyrnong Aquatic Centre.

STRATEGY	TASK
MAC Master Plan	Adopt the Draft Master Plan for the redevelopment of MAC
Robert Barrett Reserve Master Plan	Complete Robert Barrett Reserve Master Plan inclusive of the Aquatic Facility
Concept Plan Development	Developed detailed component schedule and design brief subject to outcome of Master Plan to guide the design team in the development of: <ul style="list-style-type: none"> • Concept Plans • Schematic designs • Detailed designs
Appoint Design Team	Appoint a design team to undertake the following design processes: <ul style="list-style-type: none"> • Concept Plans • Schematic designs • Detailed designs
Funding Strategy	Develop a detailed funding strategy that identifies the funding mix for the redevelopment of MAC including both internal and external funding options
Business Case	Continue to review and update the business case as the design for the MAC redevelopment is refined and confirmed



Agenda Item 9.1 - Attachment 1

Appendix 1: Technical Audit Summary of Works and Costs

The following table shows a summary of MAC asset maintenance & renewal costs.

Table 9: Summary of MAC asset maintenance & renewal

Costs are \$'000	Building			Mechanical/Electrical/Hydraulic			Water Treatment, Plant & Pools			Totals
	Annual Planned	Annual Reactive	Refurb and Renewal	Annual Planned	Annual Reactive	Refurb and Renewal	Annual Planned	Annual Reactive	Refurb and Renewal	
Annual Cost excl. Refurb/Renewal	\$296	\$70	\$	\$89	\$80	\$	\$119	\$70	\$	\$724
1	\$308	\$73	\$297	\$93	\$83	\$323	\$124	\$73	\$151	\$1,524
2	\$320	\$76	\$410	\$96	\$87	\$316	\$129	\$76	\$127	\$1,636
3	\$333	\$79	\$2,697	\$100	\$90	\$555	\$134	\$79	\$326	\$4,393
4	\$346	\$82	\$332	\$104	\$94	\$427	\$139	\$82	\$138	\$1,745
5	\$360	\$85	\$20	\$109	\$97	\$214	\$145	\$85	\$164	\$1,279
6	\$374	\$89	\$	\$113	\$101	\$42	\$151	\$89	\$147	\$1,105
7	\$389	\$92	\$188	\$117	\$105	\$291	\$157	\$92	\$167	\$1,599
8	\$405	\$96	\$	\$122	\$109	\$15	\$163	\$96	\$162	\$1,168
9	\$421	\$100	\$	\$127	\$114	\$	\$169	\$100	\$210	\$1,241
10	\$438	\$104	\$488	\$132	\$118	\$323	\$176	\$104	\$163	\$2,046
Total costs (incl escalation) over 10 years	\$3,694	\$874	\$4,434	\$1,114	\$999	\$2,506	\$1,487	\$874	\$1,754	\$17,736
Annualised costs (incl escalation) over 10 years	\$369	\$87	\$443	\$111	\$100	\$251	\$149	\$87	\$175	\$1,774

Agenda Item 9.1 - Attachment 1



Maribyrnong City Council offices
Corner Hyde and Napier Streets, Footscray

Mail address

PO Box 58, Footscray VIC 3011
Phone 9688 0200

After hours/emergency: 9688 0200
Fax 9687 7793
Email: email@maribyrnong.vic.gov.au
www.maribyrnong.vic.gov.au



TIS 131 450



If you are deaf, hearing-impaired, or speech-impaired, please use the National Relay Service
TTY 13 36 77

Speak and listen 1300 555 727
www.relayservice.com.au

Connect with us:



[/maribyrnongcc](https://twitter.com/maribyrnongcc)



[/Maribyrnong](https://www.facebook.com/Maribyrnong)



[cityofmaribyrnong](https://www.instagram.com/cityofmaribyrnong)

Agenda Item 9.2**AWARDING OF CONTRACT NO 1234-23 - PROVISION OF RECYCLING RECEIPT AND PROCESSING SERVICES**

Director: Patrick Jess
Director Infrastructure Services

Author: Steve Tierney
Manager Assets and Capital Works

PURPOSE

To seek Council approval to award Contract No 1234-23 Provision of Recycling Receipt and Processing Services to Cleanaway Pty Ltd.

ISSUES SUMMARY

- Sections 108 and 109 of the *Local Government Act 2020 (the Act)* and Council's Procurement Policy require Council to give public notice and invite tenders before it enters into a contract for services to the value of \$300,000 or higher.
- The current contract is with Visy Recycling and was executed in 2019 for a four year term under a fixed schedule of fees. This was extended under the Procurement Policy for a period of up to 6 months from 1 July 2023 to enable the tender process to be completed.
- Additional reforms to the industry as a result of the state government's *Circular Economy Act 2021*, and *Environment Protection Amendment Act 2018* have increased waste collection and processing costs for industry. As a result Council's waste and recycling services contracts have increased on the current contract rate.
- Following a tender process, the Tender Evaluation Panel recommends that Contract No 1234-23 Provision of Recycling Receipt and Processing Services to Cleanaway Pty Ltd for a maximum 5 year term comprising an initial term of 3 years and 2 x 1 year options.

ATTACHMENTS

Not applicable

OFFICER RECOMMENDATION

That Council:

1. **Awards Contract No 1234-23 Provision of Recycling Receipt and Processing Services to Cleanaway Pty Ltd for the total contract sum of \$ 4,422,510 (excluding GST) for a maximum 5 year term comprised of an initial term of 3 years plus 2 x 1 year extension options to be comprised of:**

Agenda Item 9.2

\$ 2,574,720 for the initial 3 year term, and

\$ 1,847,790 for the 2 year extension options.

- 2. Authorises the Chief Executive Officer to execute Contract No 1234-23
Provision of Recycling Receipt and Processing Services to Cleanaway Pty
Ltd.**
-

Agenda Item 9.2**BACKGROUND**

Sections 108 and 109 of the *Local Government Act 2020* (the Act) and Council's Procurement Policy require Council to give public notice and invite tenders before it enters into a contract for works to the value of \$300,000 or higher.

The proposed contract involves receipt and processing of recyclables collected from mobile recycling bins (MRB), mobile glass bins (MBGB) (as implemented by Council) and mobile skip bins (MSB) by Council's kerbside collection contractor.

Collection materials may include separated glass as a result of the introduction of a 4th kerbside glass only bin in line with government policy.

In accordance with the Instrument of Delegation – Operating Authority, the awarding of contracts exceeding a total value of \$2 million inclusive of GST requires a resolution of Council.

Section 109 (2) of the Act requires information in relation to any opportunities for collaboration with other Councils or public bodies which may be available. Maribyrnong Council meets with 9 inner city Councils regularly to discuss opportunities for collaboration in the waste and recycling services arena. At the time of tender, there were no opportunities to collaborate with these Councils on a recycling receipt and processing tender given the timeliness of a new contract.

DISCUSSION/KEY ISSUES**1. Key Issues****Tender Process**

Pursuant to Maribyrnong City Council's Procurement Policy, the Request for Tender was advertised on Saturday 29th April 2023 and closed at 3pm on 29th May 2023. By the closing date, 3 conforming tenders had been received.

The price range of submissions was between \$4,422,510 exc GST and \$4,942,805 exc GST.

The tenders were checked for compliance to mandatory criteria before proceeding to evaluation.

Evaluation Process

The Evaluation Panel consisted of:

- Director Infrastructure Services – Chairperson and Non-Voting Member
- Manager Assets and Capital – Voting Member
- Waste Management Contracts Specialist – Voting Member
- Senior Coordinator Environmental Services – Voting Member
- Strategic Procurement Advisor – Voting Member

Agenda Item 9.2

The members of the evaluation panel do not have any pecuniary interest in this contract.

Tenders were evaluated in against the following criteria and weightings and in accordance with Council's Procurement Policy and associated procedures.

Part 1 Mandatory Criteria		
Criteria	Description	Pass/Fail
Insurance	Evidence of the insurances cover required under the proposed contract	Pass/Fail
OH&S Systems	Evidence and systems to verify existence of the OH&S and EMS system	Pass/Fail
Financial Viability	Demonstrated financial capacity to provide, over the term of the contract, all the requirements specified	Pass/Fail
Compliance with proposed contract	Demonstrated understanding and compliance with the proposed contract	Pass/Fail
Site permits	Evidence of site permits and operating licences for each nominated site	Pass/Fail
Site ownership	Evidence of site ownership, lease or equivalent for each nominated site	Pass/Fail
Part 2 Weighted Criteria		
Criteria	Description	Weight
Capability and Capacity	<ul style="list-style-type: none"> Confirmation of business structure / project team structure Confirmation of key personnel / project team Confirmation of sub-contractors, plant and equipment to be used in the execution of the Contract Proposed plant and equipment levels Proposed site capacity Proposed technology Proposed end markets 	15%
Experience and Past Performance	<ul style="list-style-type: none"> Provide detailed information to demonstrate the Tenderer's experience and capability in relation to the tender Past performance and experience over at least the last 3 years Confirmation of current intended contractual commitments and extent of non-Council operations 	10%
Delivery Methodology and Project / Implementation Plan	<ul style="list-style-type: none"> Detail methodology in undertaking the work under the Contract with a particular demonstration of their ability to comply with the key terms of the Contract (KPI's, 	15%

Agenda Item 9.2

	<p>Customer Service, Auditing, Reporting, Meetings, Education)</p> <ul style="list-style-type: none"> • Provide detailed Project Plans (Service Transition, Quality Plan, Contingency Plan, Environmental Management Plan, OHS Management System) 	
Performance & Risk Management	<ul style="list-style-type: none"> • Evaluated risk management based on risks identified with the tenderer's submission • Provide details of management of interruption impacts in the performance of the services • Provide details of opportunities for increased performance (including innovation) • Provide details to demonstrate ability to adapt to changes in law/market conditions 	5%
Sustainability – Environment	<ul style="list-style-type: none"> • Outline organisational policies and procedures that support environmentally sustainable business practices (provide copies to support) • Outline organisation performance measures and targets that support environmentally sustainable business practices and outcomes (including recent targets) • Provide detail that demonstrate how the Tenderer, and nominated sub-Contractors where applicable, will assist the Councils to meet environmental sustainability targets and reporting • Provide detail that demonstrates how the Tenderer, and nominated sub-Contractors where applicable, will meet government environmental sustainability targets and reporting (for example Recycling Victory Policy) • Demonstrate commitment to conducting climate change based risk assessment for each site (either via provision of risk assessment and implementation plan or plans to conduct) 	5%
Sustainability - Economic	<ul style="list-style-type: none"> • Commit to sourcing local suppliers that support the local economy • Increase local employment • Local economic contributions (community and/or not for profit groups) 	5%
Financial	Tender Price	45%

Identification of Preferred Tenderer

The tender submitted by Cleanaway Pty Ltd is the preferred tenderer as it has achieved the highest ranking of all submitted tenders against the evaluation criteria.

Agenda Item 9.2

The Panel's Assessment Matrix rated Cleanaway Pty Ltd at 8.9 out of a possible 10 points. Their tender sum of \$4,422,510 (exclusive of GST) was the lowest of all tenders, and highest of all tenders in qualitative scoring criteria.

Cleanaway provided a professional and comprehensive tender submission, demonstrating to the TEP that Cleanaway Pty Ltd understands the contract requirements covered by the tender and will be able to satisfactorily complete the requirements to a high standard.

Due to the ease of understanding the contract requirements (receipt and processing of Council recyclable materials), the status of Cleanaway as an established leader and provider of recyclables services in the waste industry, and the simplicity of contract transition requirements, the TEP unanimously agreed not to conduct interviews.

Experience

Cleanaway has been Council's Hard Waste Collections and Landfill disposal service provider for a number of years, and is a top performing and market leader in delivering similar scope, scale and complexity recycling processing services to a number of councils across Australia.

Reference checks were conducted with Councils who receive a similar service by Cleanaway Pty Ltd which provided no additional risk to Council.

Due diligence and risk assessment

Cleanaway submitted a number of contract departures from Council's standard contract conditions which were reviewed by the Evaluation Panel and Risk department. These were negotiated and agreed with Cleanaway to the satisfaction of Council.

Independent Financial Assessment

An independent financial assessment has been undertaken on Cleanaway within the last 12 months which has returned a strong rating of financial capacity to undertake the contract.

Project Delivery Timeframe

Award of contract	August 2023
Transition out	September – December 2023
Contract commencement	1 October 2023 (or 1 January 2024)
Initial term (3 years)	30 September 2026
1 st extension option	30 September 2027
Final extension option	30 September 2028

Tender Evaluation Panel Recommendation

Based on Cleanaway Pty Ltd's response to the request for tender and the outcome of the due diligence conducted, the Tender Evaluation Panel recommends that Council approve the awarding of Contract 1234-23 Provision of Recycling Receipt and

Agenda Item 9.2

Processing Services to Cleanaway Pty Ltd for the total contract sum of \$ 4,422,510 (exclusive of GST) for a maximum 5 year term comprising an initial term of 3 years and 2 x 1 year options.

2. Council Policy/Legislation**Council Plan 2021-2025**

This report contributes to Council's strategic objectives contained in the Council Plan 2021-2025 by considering:

- Strategic Objectives
 - Council will proactively identify opportunities to support a return to a safe climate and healthy environment and work with our community to respond to climate emergency challenges.

1.2 Reduce waste production, increase diversion from landfill and improve recycling services

The contract will enable Council to improve recycling services and increase diversion from landfill.

Legislation

Local Government Act 2020

Environment Protection Amendment Act 2018

Circular Economy Act (Waste Reduction and Recycling) 2021

Conflicts of Interest

No officer responsible for, or contributing to, this report has declared a direct or indirect interest in relation to this report.

Human Rights Consideration

This report complies with the rights listed in the Victorian *Charter of Human Rights and Responsibilities Act 2006*.

3. Engagement

Council's Waste Management Team will be responsible to resource a suitable transition team to ensure engagement with the preferred tenderer. Commencement can occur with 30 days' notice of termination to Council's current service provider.

4. Resources

Funds to deliver the services under contract are allocated in the 2023/24 Annual Budget. Future years waste services budgets will incorporate service costs for this contract.

Agenda Item 9.2**5. Environment**

The conditions of contract require the contractor to adopt and maintain environmentally sustainable practices and processes when undertaking works for Council in line with Council's Towards Zero Waste and Climate Emergency strategies and relevant policies such as the *Environment Protection Amendment Act 2018* and *Circular Economy Act (Waste Reduction and Recycling) 2021*.

The contractor shall continue to ensure that the services under this agreement maximise resource recovery thereby minimising waste to landfill. This will involve sorting of materials during receipt, optimising recycling and recovery and only disposing to landfill of any material that is unable to be recovered.

The contractor will also be required to provide circular economy and emission reporting and other environmental performance monitoring and reporting as agreed.

CONCLUSION

Receipt and processing of kerbside recyclable materials is an essential part of the community kerbside collection service provided by Council.

It is therefore imperative that Council engages a highly capable Contractor that can deliver the provision of recycling receipt and processing services to Council in an efficient and productive manner, whilst also offering Council value for money and quality of service.

On approval by Council, the preferred tenderer will be notified of the award and contracts will be executed with a commencement date of 1 January 2024 or earlier.

Council's current recycling processor will be advised of the termination of the current contract, which requires 30 day notice to terminate.

Agenda Item 9.3**SHORTEN AND BARRETT RESERVE (INCLUSIVE OF RECWEST) 2020 MASTER PLAN UPDATE**

Director: Patrick Jess
Director Infrastructure Services

Author: Paul Jane
Manager Recreation and Open Space, Recreation and Open Space

PURPOSE

To seek Council endorsement to seek community feedback on the proposed updates to the Shorten and Barrett Reserve (inclusive of RecWest) 2020 Master Plan Update

ISSUES SUMMARY

- Council endorsed the Shorten and Barrett Reserve Master Plan (the Master Plan) on 8 September 2020 following extensive community consultation.
- Further site due diligence and planning has identified enhancement opportunities to the Master Plan that will better service the site, its users and local area. These include -
 - Relocation of Shorten Reserve Pavilion to the north-west corner of the Reserve,
 - Realignment of the proposed Market Street cycleable plaza to accommodate for a compliant sized oval, cricket nets with greater capacity and a more meaningful playground and,
 - A second indoor court in the new RecWest Centre.
- Given the material scale of the proposed amendments, officers seek to reengage the community regarding the amendments.

ATTACHMENTS

1. West Footscray Community Facilities Plan - Shorten and Barrett Reserves [↓](#) 
2. Shorten and Barrett Reserve Update 2023 [↓](#) 

OFFICER RECOMMENDATION

That Council:

1. **Note the Shorten and Barrett Reserve 2020 Master Plan Proposed Update.**
 2. **Approve the release of the draft Shorten and Barrett Reserve 2020 Master Plan update.**
 3. **Request a further report on the final Shorten and Barrett Reserve Master Plan Proposed update in November 2023**
-

Agenda Item 9.3**BACKGROUND**

Shorten and Barrett Reserves (the Reserves) are municipal reserves in West Footscray. The Reserves are bound by Blandford Street to the west, Graham Street to the south, Essex Street to the north and Graham Street intersecting the two sites. The Reserves contain a sporting oval, sporting pavilion, small playground, a community recreation centre (RecWest) with one indoor court, an outdoor court, Scout Hall, Naval Hall and an informal recreation space.

The residential population of West Footscray is growing with a significant increase in the vicinity of the Reserves. Improvements to the Reserves' informal recreational facilities to cater for the existing and forecast population were recommended as a very high priority in the Maribyrnong Open Space Strategy, 2014 and its subsequent review in 2020.

In 2020 Council endorsed the Master Plan (West Footscray Community Facilities Plan – Shorten and Barrett Reserves (refer to Attachment 1) at its Ordinary Meeting on 8 September, 2020, proposing significant upgrades to address ageing assets and problematic ground conditions.

A principle consultant (Architect) was appointed in 2022 to progress plans for the new RecWest Centre and to develop detailed plans for developments at Shorten Reserve. As part of the Architect's scope of works a further site master planning process was undertaken in consultation with key stakeholders, which identified opportunities to further enhance the 2020 Master Plan. Key proposed enhancements include:

- Relocation of the Sports Pavilion to the north-west corner of Shorten Reserve (Cnr Essex and Blandford Street),
- Realignment of the proposed Market Street cycleable plaza to accommodate for a compliant sized oval, cricket nets with greater capacity and a more meaningful playground and,
- A second indoor court in the new RecWest Centre.
-

During the 2022 State Government election a commitment of \$10m was made to see delivery of the upgrades proposed in the Master Plan.

Agenda Item 9.3**DISCUSSION/KEY ISSUES****1. Key Issues****Master Plan Evolution**

The role of a Master Plan is to translate the community's needs identified through council's strategies, policies and design guidelines onto geographic location. Once achieved, a secondary level of due diligence is undertaken to ensure site capability of achieving the masterplan objectives.

Since the adoption of the Master Plan in 2020 and the establishment of a project team, a number of opportunities have been identified to further enhance the site and refine the plan as a consequence of further due diligence. Given the scale of the changes it has been deemed appropriate to reengage the community to seek their views on the change.

Proposed Updates to the Master Plan

The Master Plan Proposed Update Summary is provided in Attachment 2.

The following key enhancements to the 2020 Master Plan are:

- Relocated Sports Pavilion at Shorten Reserve
Benefits include:
 - o Improved modern facilities which will cater for all genders' on and off field activities,
 - o A large multipurpose social room and meeting space that can be booked by community groups outside of hours required for sporting activities,
 - o A more welcoming facility for sporting and non-sporting users,
 - o Improved sightlines and passive surveillance,
 - o Improved access from Essex and Blandford Streets,
 - o Improved viewing of oval (viewing from existing pavilion can be inhibited by morning and afternoon sun),
 - o A new external public accessible DDA toilet,
 - o Increased storage capacity and,
 - o Meet current access and Peak Sporting Body facility requirements.
 - o Moved away from the existing location adjacent to residential properties.
- Second Indoor Court In New RecWest Centre
Benefits include:
 - o Increased capacity for indoor highball sports in the local area.
 - o A more sustainable and financially viable centre with a second court, when compared to a single court centre,
 - o Provision of indoor space for large community events
 - o Reduction in Council's current and future shortfall in indoor courts and,
 - o Reduction in the centre's operational deficit.

Agenda Item 9.3**- Realignment of Market Street and Oval realignment****Benefits Include:**

- Ability to move the Shorten Reserve Oval further east, which provides space at the western side of the reserve for the new pavilion and larger four lane enclosed cricket nets (note: 2020 Masterplan shows only 3 lane cricket nets),
- An enhanced playground to the west of Market Street,
- Greater connection to the new RecWest Centre and its external facing functions,
- Larger outdoor market and events space,
- Enhanced experiences for all using the cycleable plaza and,
- Better alignment with site geology (noting the site is a former basalt quarry)

- Removal of Scout's fenced outdoor storage area**Benefits Include:**

- Consolidation of infrastructure to provide additional open space and,
- Scout storage needs accommodated within the footprint of the new RecWest Centre.
- Creation of unencumbered open space

Tenant Consultation

In 2022 and 2023, consultation was undertaken with the relevant tenant stakeholders regarding the 2020 Master Plan and proposed enhancements identified by the Architect and Project Team.

Formal letters of support for the proposed updates were obtained from all Tenants, being:

- Druids Cricket Club (DCC)(Summer Season Tenant at Shorten Reserve),
- West Footscray Football Club (WFFC)(Winter Season Tenant at Shorten Reserve),
- YMCA (Contracted Centre Manager for RecWest Footscray and Braybrook),
- 10th Footscray Scout Group (Tenant at Hall on Barrett Reserve).

Targeted consultation sessions were held with tenants utilising the RecWest Centre.

2. Council Policy/Legislation**Council Plan 2021-2025**

This report contributes to Council's strategic objectives contained in the Council Plan 2021-2025, and the wellbeing outcomes contained in the Municipal Public Health and Wellbeing Plan by considering:

- Strategic Objectives
 - Council will proactively identify opportunities to support a return to a safe climate and healthy environment and work with our community to respond to climate emergency challenges.
 - Council will partner with its community to provide and advocate for integrated built and natural environments with access to open spaces that

Agenda Item 9.3

- are well maintained, engaging, accessible and respectful of the community and neighbourhoods.
- Council will provide well-planned neighbourhoods and a strong local economy, delivering services that are inclusive and accessible to the whole community, and that support wellbeing, healthy and safe living, connection to the community, and cultural interaction.
- Council will plan and advocate for new infrastructure and safe, sustainable and effective transport networks and a smart innovative city that encourages and supports new generations to thrive.
- Wellbeing Outcome
 - Healthy and Active - Increasing active living and healthy eating
 - Healthy and Active - Reducing harmful alcohol and drug use
 - Healthy and Active - Preventing all forms of violence
 - Healthy and Active - Improving mental wellbeing
 - Fair and inclusive - Improving mental wellbeing
 - Fair and inclusive - Preventing all forms of violence
 - Green and sustainable - Tackling climate change and its impacts on health
 - Green and sustainable - Increasing active living and healthy eating
 - Green and sustainable - Improving mental wellbeing

Legislation

A Gender Impact Assessment has been undertaken for this development.

Conflicts of Interest

No officer responsible for, or contributing to, this report has declared a direct or indirect interest in relation to this report.

Human Rights Consideration

This report complies with the rights listed in the Victorian *Charter of Human Rights and Responsibilities Act 2006*.

3. Engagement

An Engagement Plan has been prepared for implementation upon endorsement of the proposed Master Plan Update to go out for community consultation. The intent is to notify all those who participated in the 2020 Master Plan (West Footscray Community Facilities Plan) consultation and invite them to provide feedback on the proposed Master Plan updates whilst also engaging the broader community.

Engagement communication will include:

- Campaign on Your City Your Voice,
- Letters to sports clubs and neighbouring properties,
- Information on Council's website and social media,
- Signage on site.
- A community drop-in session

Agenda Item 9.3**4. Resources**

The proposed full development of the Reserve is projected at a total project cost of \$36M as of July 2023. This cost is inclusive of the following elements:

- RecWest Centre,
- Sports Pavilion,
- Sports Oval (and associated infrastructure),
- Car Parking,
- Playground,
- Market Street Cycleable Plaza and Event Space and,
- Landscaping.

Note: due to the site being located on a former quarry there are significant cost penalties associated with the ground conditions.

A commitment of \$10m was made during the 2022 State Government Election to support the delivery of the project.

5. Environment

The Master Plan will improve the environmental condition of the site by increasing tree canopy cover and diversity of plant species and planting types.

The Master Plan Update proposes a net gain of 117 trees on the site with 58 removals required and 175 new trees.

Efficient playing field irrigation and drainage systems and the installation of warm season grasses will improve water management across the site.

New LED playing field lighting will enhance the serviceable lifespan of infrastructure and reduce power consumption.

A raingarden has been proposed in the south eastern corner of Barrett Reserve, however its feasibility will be determined during the detail design phase. This has not been costed into the project at this stage.

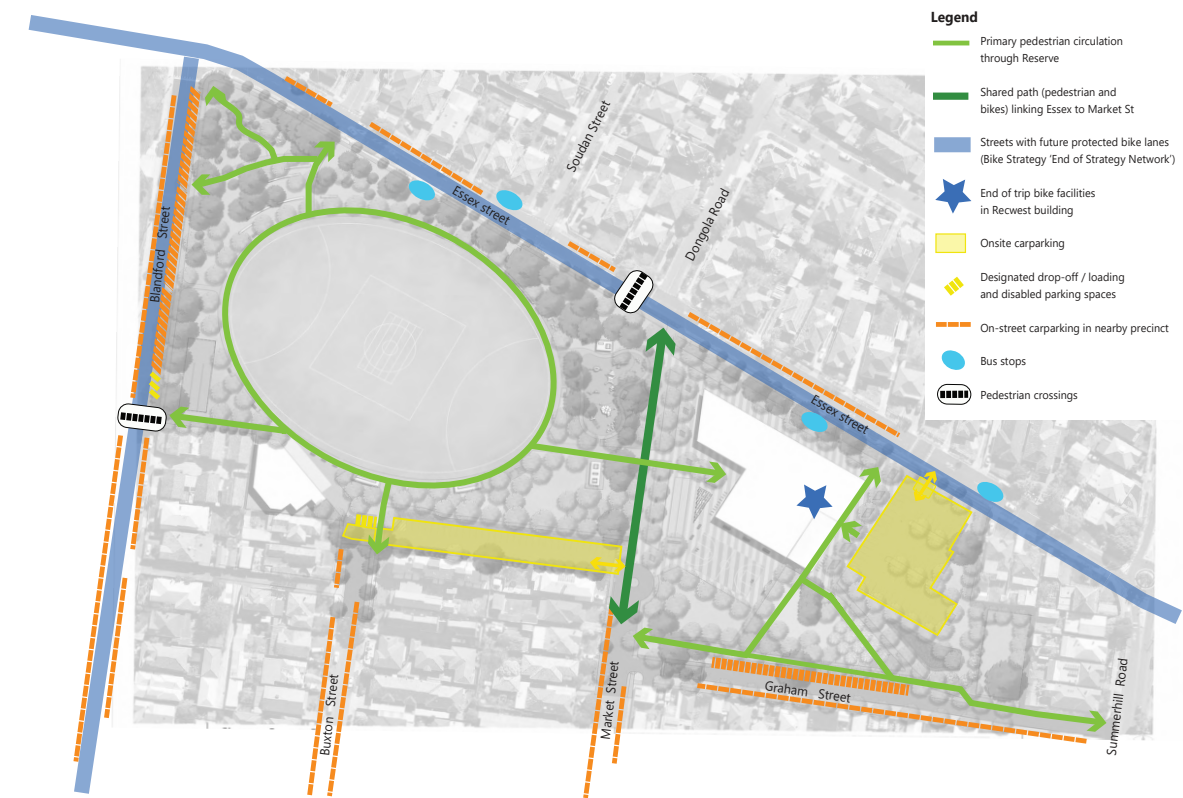
CONCLUSION

The 2020 Shorten and Barrett Reserve Master Plan was well received by the local community. To address some of the key issues and limitations of the site and within the local area, key updates to the Master Plan have been proposed to improve the Reserve's sporting, recreational and community involvement opportunities.

The Shorten and Barrett Reserve Master Plan Update will further improve the accessibility to the Reserves and create a more equitable, welcoming and contemporary environment for all users.

Agenda Item 9.3 - Attachment 1





Movement and Transport



Tree Canopy



Formal Recreation Facilities



ESD Features





Bocce court



Exercise equipment and seating edges



Shaded seating within landscape



Paved links



Tree-lined paths and linking spaces



Multi-use court



Oval perimeter path and seat wall



Nature play element among existing trees



Picnic and barbecue shelters





Location Plan



Site Analysis Plan



Agenda Item 9.3 - Attachment 2

LEGEND

- ① EXISTING SHORTEN PAVILION
- ② EXISTING RECWEST FACILITY
- ③ EXISTING PICNIC AND BBQ FACILITIES
- ④ EXISTING BOCCE COURT AND BARRETT RESERVE
- ⑤ EXISTING PLAYGROUND
- ⑥ EXISTING PLAYING FIELD
- ⑦ EXISTING CRICKET NETS
- ⑧ EXISTING SCOUTS, AND ENGINEERING BUILDING
- ⑨ EXISTING SCOREBOARD
- ⑩ EXISTING PARKING AND DROP-OFF
- ⑪ EXISTING EXTERNAL BASKETBALL COURT AND PLAYGROUND
- ⑫ EXISTING SPEED HUMPS
- ⑬ EXISTING PEDESTRIAN CROSSING



SCALE IN METRES 0 6 12 18 24 30

Agenda Item 9.3 - Attachment 2

LEGEND

- 1 NEW CURATOR STORE AND EMERGENCY/ MAINTENANCE ACCESS TO OVAL
- 2 EXISTING RECWEST FACILITY
- 3 EXISTING BOCCE COURT AND BARRETT RESERVE
- 4 UPGRADED OVAL (140m X 100m) WITH 4 TURF CRICKET WICKETS
- 5 NEW GOAL POSTS WITH SAFETY NETTING (SAFETY NETTING TO ALSO PROTECT PLAYGROUND)
- 6 PERIMETER PATH
- 7 NEW 4 LANE CRICKET NETS (14.4m X 36m)
- 8 SPECTATOR SEATING AND COACHES & PLAYERS INTERCHANGE SHELTERS
- 9 SPECTATOR SEATING AND VIEWING AREA
- 10 EXISTING SCOUTS, AND ENGINEERING BUILDINGS
- 11 PROPOSED 18 CAR SPACES ON-STREET PARKING ON BLANDFORD STREET WITH DROP-OFF ZONE AND DISABLED PARKING
- 12 NEW PAVILION
- 13 RELOCATED EXISTING SCOREBOARD
- 14 EXISTING RECWEST PARKING AND DROP-OFF
- 15 EXISTING EXTERNAL BASKETBALL COURT AND PLAYGROUND
- 16 EXISTING SPEED HUMPS
- 17 DESIGNATED PARKING AREAS (22 CAR SPACES ON ESSEX STREET FOR SHORTEN RESERVE)
- 18 BICYCLE HOOPS
- 19 EXISTING PEDESTRIAN CROSSING
- 20 DESIGNATED PARKING AREAS (38 CAR SPACES SOUTH OF SHORTEN RESERVE)
- 21 EXISTING SPEED HUMP UPGRADED TO PRIORITY PEDESTRIAN CROSSING



SCALE IN METRES 0 6 12 18 24 30



RECWEST AND SHORTEN RESERVE
REDEVELOPMENT, WEST FOOTSCRAY

STAGE 1 - SHORTEN RESERVE



+henderson
india

Agenda Item 9.3 - Attachment 2

LEGEND

- 1 NEW CURATOR STORE AND EMERGENCY/ MAINTENANCE ACCESS TO OVAL
- 2 NEW RECWEST FACILITY INCLUDING TWO INDOOR COURTS AND CO-LOCATED SCOUT FACILITIES
- 3 NEW SHELTERED PICNIC AND BBQ FACILITIES
- 4 BOCCIE COURT WITH SEATING AND ARBOUR
- 5 CAFE BREAKOUT
- 6 RELOCATED PLAYGROUND EXPANDED AROUND EXISTING TREES
- 7 PROPOSED CLOSURE OF MARKET STREET WITH DROP OFF AREA
- 8 UPGRADED OVAL (140m X 100m) WITH 4 TURF CRICKET WICKETS
- 9 NEW GOAL POSTS WITH SAFETY NETTING (SAFETY NETTING TO ALSO PROTECT PLAYGROUND)
- 10 PERIMETER PATH
- 11 NEW 4 LANE CRICKET NETS (14.4m X 36m)
- 12 SPECTATOR SEATING AND COACHES & PLAYERS INTERCHANGE SHELTERS
- 13 INVESTIGATE RAIN GARDEN FOR STORM WATER TREATMENT
- 14 FORMALISE ON-STREET PARKING (35 CAR SPACES) ON GRAHAM STREET
- 15 PROPOSED 19 ON-STREET CAR PARK SPACES ON BLANDFORD STREET WITH DROP-OFF ZONE AND ACCESSIBLE PARKING
- 16 NEW PAVILION
- 17 RELOCATED EXISTING SCOREBOARD
- 18 CAR PARK WITH DESIGNATED ACCESSIBLE SPACES AT LOADING ZONE (71 SPACES)
- 19 CYCLABLE PLAZA AND CONNECTION BETWEEN MARKET STREET AND ESSEX STREET (COMMUNITY MARKET/EVENT AREA) INCLUDING BOLLARDS AND STREET FURNITURE
- 20 EXISTING PEDESTRIAN CROSSINGS
- 21 ESSEX STREET ON-STREET PARKING AREAS (36-40 CAR SPACES)
- 22 DESIGNATED PARKING AREAS (38 CAR SPACES SOUTH OF SHORTEN RESERVE)
- 23 BICYCLE HOOPS
- 24 SPECTATOR SEATING AND VIEWING AREA
- 25 NEW POWER SUBSTATION AND COMMUNITY BATTERY
- 26 EXISTING SPEED HUMP UPGRADED TO PRIORITY PEDESTRIAN CROSSING
- 27 NEW PEDESTRIAN CROSSING
- 28 FIRE TANKS
- 29 RAIN WATER TANKS
- 30 SCOUT GROUP GAS CANISTERS
- 31 PERMEABLE DRIVEWAY / PAVING
- 32 HYDRATION STATION



SCALE IN METRES 0 6 12 18 24 30



RECWEST AND SHORTEN RESERVE
REDEVELOPMENT, WEST FOOTSCRAY

OVERALL MASTER PLAN



henderson
lodna

Agenda Item 9.3 - Attachment 2






LEGEND

- BUS STOPS
- ★ PUBLIC BATHROOMS
- ON-SITE CAR PARKING
- MAIN BIKE PATHS ON STREETS
- DESIGNATED DDA PARKING SPACES
- ↔ ON-STREET CAR PARKING IN NEARBY PRECINCT
- PEDESTRIAN CROSSING
- WALKING PATHS
- ↔ SHARED CYCLABLE PLAZA
- DELIVERY VEHICLES
- WASTE MANAGEMENT VEHICLES
- MAINTENANCE / EMERGENCY VEHICLE ACCESS



Agenda Item 9.3 - Attachment 2

LEGEND

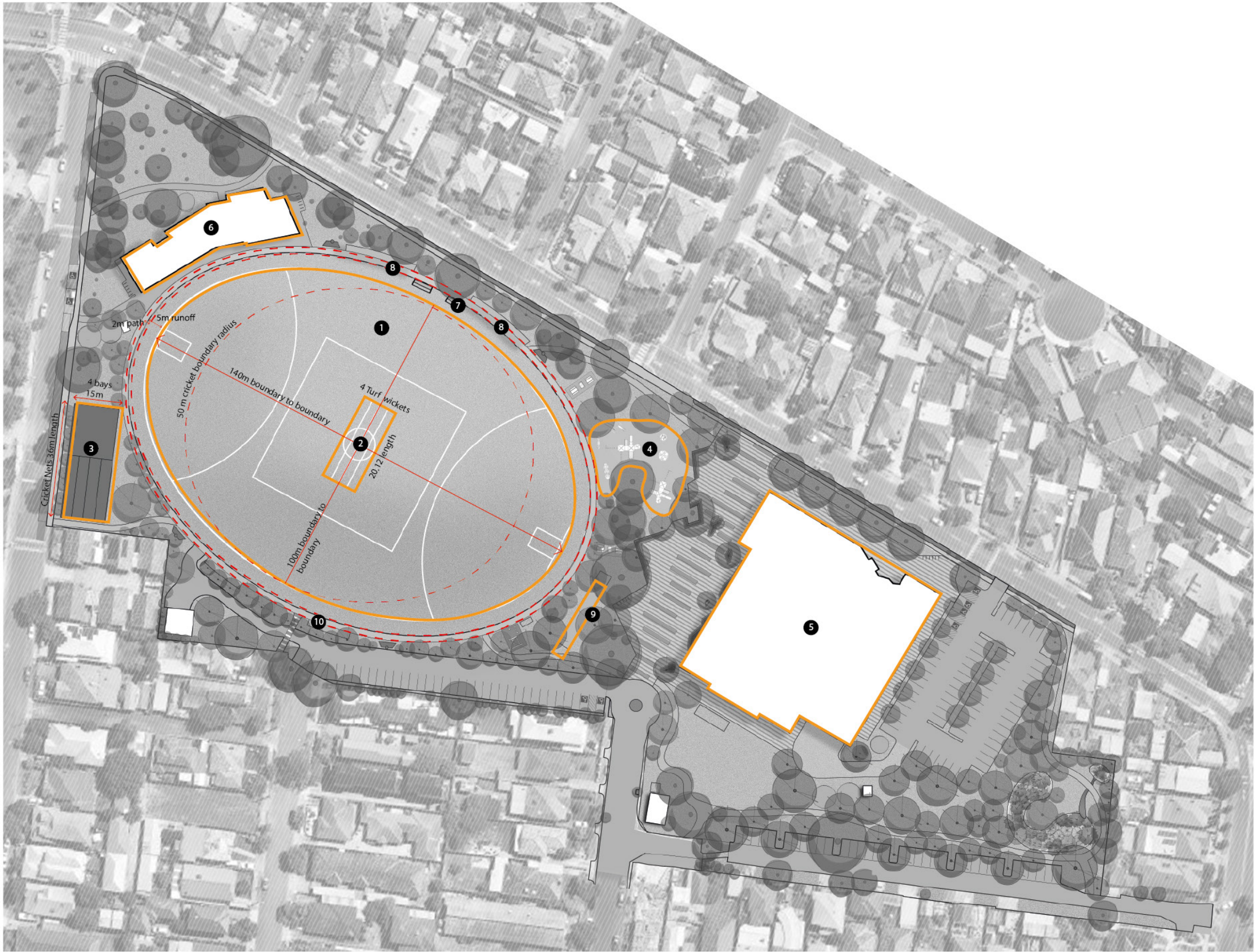
-  NEW RECWEST CENTER WITH ROOF WATER HARVESTING AND REUSE WITHIN THE BUILDING
-  RAIN-GARDEN TO TREAT STORMWATER (SUBJECT TO FURTHER SITE INVESTIGATION)
-  BIRD / BEE ATTRACTIVE PLANTING
-  PAVED / HARD SURFACE (RECWEST STORMWATER TO TREATED BY PROPOSED RAIN-GARDEN)
-  SOLAR PUBLIC LIGHTING ON TIMERS



Agenda Item 9.3 - Attachment 2

LEGEND

- 1 OVAL
140m x 100m
- 2 CRICKET WICKETS
4 WICKETS @ 3m x 25m
- 3 CRICKET NETS (FUTSAL COURT)
4 BAYS @ 3.6m x 36m
- 4 PLAYGROUND
- 5 NEW RECWEST FACILITY
FLOOR AREA 3,743m2 DOUBLE STOREY
- 6 NEW SHORTEN PAVILION
FLOOR AREA 773m2 SINGLE STOREY
- 7 COACHES BOX / INTERCHANGE
- 8 SHELTERED SPECTATOR SEATING
- 9 BOCCIE COURT
- 10 NON-SHELTERED SPECTATOR SEATING AND VIEWING
AREA



RECWEST AND SHORTEN RESERVE
REDEVELOPMENT, WEST FOOTSCRAY

FORMAL RECREATIONAL FACILITIES



Agenda Item 9.3 - Attachment 2

LEGEND

-  EXISTING TREES
-  #175 PROPOSED NEW TREES 2023 MASTERPLAN
-  #58 TREES REMOVED 2020 + 2023 MASTERPLANS
-  # 9 TREE RETAINED IN 2020 MASTERPLAN AND REMOVED IN 2023 MASTERPLAN
-  # 3 TREE REMOVED IN 2020 MASTERPLAN AND RETAINED IN 2023 MASTERPLAN



Agenda Item 9.3 - Attachment 2



Bocce Courts
credit Goode Landscape Studio _ Barnard Place Park



Paving and seating edges
credit Mala Studio _ Docklands Park Redevelopment



Plaza and Sunday Market
credit City Center DC Market Washington DC



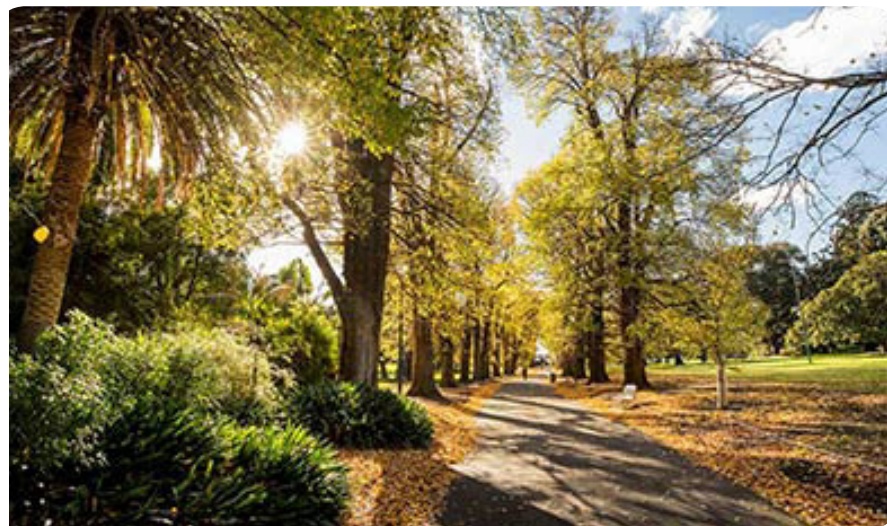
Integrated Paving and Planting
credit James Corner Field / Gehry _ Beekman St Plazas Manhattan



Integrated Paving and Planting Playspace _ Native Grassland
credit Oculus_ Wooten Reserve Grassland Melbourne



Nature Play Equipment
credit Ace Landscape Services Nillumbik Shire ; Diamon Creek Regional Playspace



Tree Lined Pathway
credit Fitzroy Gardens Melbourne



Landscape bridges in rain garden
credit Garden Bridges UK



BBQ Shelter
credit Connell Design and Construction _ Booran Reserve

Agenda Item 9.4

MUNICIPAL ASSOCIATION OF VICTORIA - STATE COUNCIL MOTIONS

Director: Lisa King
Director Corporate Services

Author: Jeff Buttigieg
Acting Manager Governance and Commercial Services

PURPOSE

To present for consideration two motions for submission to the Municipal Association of Victoria (MAV) State Council Meeting being held in October 2023.

ISSUES SUMMARY

- The MAV State Council will convene in October 2023 to consider matters of state-wide significance.
- Motions are encouraged to be put forward by member councils for consideration by the MAV State Council.
- The proposed motions for consideration have broad relevance across the local government sector, and are also relevant to current issues within Maribyrnong City Council.

ATTACHMENTS

Not applicable

OFFICER RECOMMENDATION

That Council approve the motions for submission to the October 2023 Municipal Association of Victoria State Council Meeting, as shown in Table 1 of this report.

Agenda Item 9.4**BACKGROUND**

The MAV Rules 2022 require motions submitted by member Councils to be of strategic relevance to the MAV or of state-wide significance to local government.

Decisions of State Council constitute policy directions of the MAV and remain active until the issue is resolved. Motions are required to relate to the MAV Strategy 2021-2025 which identifies the following MAV Strategic Outcomes:

- Economically sound councils
- Healthy, diverse and thriving communities
- Well-planned, connected and resilient built environment
- Changing climate and a circular economy
- Sector capability and good governance
- Effective and responsive MAV

DISCUSSION/KEY ISSUES**1. Key Issues**

The proposed motions below are considered to be of significance to both Maribyrnong City Council and the broader local government sector in Victoria.

Table 1 – Proposed Motions for MAV State Council

TITLE	MOTION	RATIONALE
Mental Health	<p>That the MAV:</p> <ol style="list-style-type: none"> 1. Requests that the Victorian Government conduct an Inquiry into the psycho-social impacts of COVID-19; and 2. Requests the Victorian Government to consider additional measures and funding to invest in community resilience, psychological and material support to mitigate identified impacts. 	<p>Mental health is a significant issue in the state of Victoria. The ABS Census 2021 reported 570,000 Victorians with mental health conditions, which represents 22.8% of the state's population. 23.4% of adults in Victoria also had high levels of physiological distress (Victorian Public Health Survey 2020) an increase from 18.1% in 2019.</p> <p>The COVID-19 pandemic contributed to mental health issues for Victorians. 82% of young people had experienced mental health issues during COVID-19, including anxiety (75%), depression (62%), and eating disorder symptoms such as binge eating (36%) (VicHealth 2021).</p> <p>Cost of living impacts is also contributing to mental stress for residents across the state. Local food agencies have also seen a significant increase in demand with 312 tonnes of food provided by Foodbank in the last 12 months (Foodbank Australia 2023).</p> <p>This motion aligns with the MAV Strategy 2021-25, Theme 2 – Healthy, Diverse and Thriving Community. Strengthening the ability of councils to undertake community well-being planning, implementation and partnership development through key strategic activities particularly in the emerging area of mental health and wellbeing.</p> <p>This motion also aligns with the Victorian Public Health and Wellbeing Plan 2019-2023 which includes mental health wellbeing as one of its 10 key priorities.</p>

Agenda Item 9.4

TITLE	MOTION	RATIONALE
Support for the Small Business Community	The MAV requests the Victorian Government to provide financial support, including grant programs, to members of the business community experiencing financial stress.	Businesses, particularly locally owned small business are currently facing increasing cost of living pressures, particularly due to inflation. This has a flow on effect in other areas, including those affected by mortgage stress, where discretionary spending will likely decrease dramatically. In addition to this, businesses will still be impacted by increasing costs of utilities and supply chain issues.

2. Council Policy/Legislation**Council Plan 2021-2025**

This report contributes to Council's strategic objectives contained in the Council Plan 2021-2025 by considering:

- Strategic Objectives
 - Council will proactively lead our changing City using strategic foresight, innovation, transparent decision making and well-planned and effective collaboration and community engagement to support community and economic growth during the ongoing challenges of the pandemic and beyond.

Legislation

Nil.

Conflicts of Interest

No officer responsible for, or contributing to, this report has declared a direct or indirect interest in relation to this report.

Human Rights Consideration

This report complies with the rights listed in the Victorian *Charter of Human Rights and Responsibilities Act 2006*.

3. Engagement

Nil.

4. Resources

Nil.

5. Environment

Nil.

Agenda Item 9.4

CONCLUSION

The motions endorsed at the MAV State Council Meeting enables issues of state-wide significance and strategic importance to be advocated on behalf of the local government sector.

Agenda Item 9.5

GOVERNANCE REPORT - JULY 2023

Director: Lisa King
Director Corporate Services

Author: Jeff Buttigieg
Acting Manager Governance and Commercial Services

PURPOSE

The purpose of this report is to note the record of informal meetings of Councillors and Councillor delegates' for July 2023, as well as other statutory compliance and governance matters as they arise.

ISSUES SUMMARY

Details of informal meetings Councillors and Councillor Delegates' Reports are presented to a Council Meeting on a monthly basis. The reports will be made available on Council's website for the term of the current Council.

ATTACHMENTS

1. Governance Report - July 2023 [!\[\]\(0f13e74bece43321be4542883500ac30_img.jpg\) !\[\]\(096ca4c8372bb23497150f03b2c177db_img.jpg\)](#)

OFFICER RECOMMENDATION

That Council notes the Governance Report containing the record of informal meetings of Councillors and Councillor Delegates' Reports for July 2023, which will be made available on Council's website for the term of the current Council.

Agenda Item 9.5

BACKGROUND

It is considered good governance that written records of informal meetings of Councillors are, as soon as practicable, reported at a Council Meeting and incorporated in the minutes of that Council meeting. The Councillor delegates' reports demonstrate Council's commitment to open and transparent governance. Details of Councillor Delegates Reports are presented to a Council Meeting on a monthly basis, and made available on Council's website.

DISCUSSION/KEY ISSUES

1. Key Issues

Informal Meetings of Councillors

Chapter 6 of Council's Governance Rules state that if there is a meeting of Councillors that:

- 1.1 is scheduled or planned for the purpose of discussing the business of Council or briefing Councillors;
- 1.2 is attended by at least one member of Council staff; and
- 1.3 is not a Council meeting, Delegated Committee meeting or Community Asset Committee meeting

the Chief Executive Officer must ensure that a summary of the matters discussed at the meeting are tabled at the next convenient Council meeting.

These do not include:

- A meeting of the Council
- A Delegated Committee
- An audit committee
- A club, association, peak body, political party or other organisation.

The attached record is reported to Council in accordance with this requirement.

Councillor Delegates' Reports

As part of their governance and representation obligations, individual Councillors represent Council on a range of committees. The committees operate outside of the section 63 and 64 (of the *Local Government Act 2020*) Committees established by Council.

Councillor participation in peak associations, local and regional forums and specific issues committees is an important part of effective governance and representation.

Attached are the Councillor delegates' reports for the period.

2. Council Policy/Legislation

Council Plan 2021-2025

This report contributes to Council's strategic objectives contained in the Council Plan 2021-2025 by considering:

Agenda Item 9.5

- Ethical leadership - lead our changing city using strategic foresight, innovation, transparent decision making and well-planned, effective collaboration to support economic growth during the ongoing challenges of the pandemic and beyond.

Legislation

This report is presented in accordance with the requirements of the *Local Government Act 2020*.

Conflicts of Interest

No officer responsible for, or contributing to, this report has declared a direct or indirect interest in relation to this report.

Human Rights Consideration

This report complies with the rights listed in the *Victorian Charter of Human Rights and Responsibilities Act 2006*.

3. Engagement

There are no engagement implications associated with this report.

4. Resources

There are no resource implications associated with this report.

5. Environment

There are no environmental implications associated with this report.

CONCLUSION

The Governance Report demonstrates Council's commitment to open and transparent governance.

Agenda Item 9.5 - Attachment 1

Governance Report – April 2023

Details of Informal Meetings of Councillors and Delegate Reports



Meeting and Date	Councillor Attendees	Council Staff Attendees	Matters Considered	Conflict of Interest Disclosures
Councillor Strategic Briefing Session 4 July 2023	Cr Michael Clarke Cr Jorge Jorquera Cr Cuc Lam Cr Anthony Tran	Celia Haddock (Chief Executive Officer) Lisa King (Director Corporate Services) Laura-Jo Mellan (Director Planning and Environment Services) Patrick Jess (Director Infrastructure Services) Lucas Gosling (Director Community Services) Adrian Havryluk (Manager Major Projects and Strategic Relationships) Lauren Pammer (Project Lead Civic Precinct) Joanne Smith (Acting Manager Library Services)	<ul style="list-style-type: none"> Civic and Community Hub Update 2023-2026 Triennial Arts Pattern Funding Recommendations Library Plan 2023-25 Community Services – Annual Plan Actions Update Lease and Licence Policy Geographic Naming Policy Property Sale, Transfer and Acquisition Policy Audit and Risk Committee Bi-Annual Report – June 2023 Governance Report – June 2023 Confirmation of the Minutes of Audit and Risk Committee Meeting – 11 April 2023 Council Meeting Minutes – 20 June 2023 	Nil.
Councillor Strategic Briefing Session 11 July 2023	Cr Sarah Carter Cr Simon Crawford Cr Jorge Jorquera Cr Cuc Lam Cr Bernadette Thomas	Celia Haddock (Chief Executive Officer) Lisa King (Director Corporate Services) Laura-Jo Mellan (Director Planning and Environment Services) Patrick Jess (Director Infrastructure Services) Lucas Gosling (Director Community Services)	<ul style="list-style-type: none"> Current Footscray Hospital Site – Advocacy Update VCAT Decision – Implications for Anglers Tavern Planning Permit Application– 191 Rosamond Road, Maribyrnong 	Nil.

Agenda Item 9.5 - Attachment 1

Governance Report – April 2023

Details of Informal Meetings of Councillors and Delegate Reports



		Ashley Minniti (Manager City Places) Paul Jane (Manager Recreation and Open Space) Steve Tierney (Manager Assets and Capital)	<ul style="list-style-type: none"> Streetscape – Consultation Results and Proposed Concept Design Maribyrnong Aquatic Strategy 2023 Henry Turner South Pavilion Construction – Approval of Contract Variations City Development Delegated Committee Meeting Minutes – 27 June 2023 	
Maribyrnong Youth Advisory Committee 12 July 2023	Cr Anthony Tran	Christopher Lynch (Wellbeing and Equity Stream Leader) Leanne Watt (Team Leader Youth Facility and Resources)	<ul style="list-style-type: none"> Councillor – Updates/Projects Maribyrnong Youth Service updates Project Items 	
Maribyrnong Heritage Advisory Committee 25 July 2023	Cr Michael Clarke	Alix Massina (Manager Libraries Arts and Culture) Paul Shea (Coordinator Festivals and Visitation) Virginia Howe (Coordinator Strategic Planning) Aleksandra Lobaza (Strategic Planner) Julia Hurley (Strategic Planner)	<ul style="list-style-type: none"> Seddon Neighbourhood Plan – Update Old Footscray Hospital – Update on Council's Advocacy Plan TROVE (Australian Online Library Database) Pipemakers Park – Update West Footscray Inter-war and Post-war Heritage Precinct Study – Update Updates from Member organisations Advertise digitisation project National Trust Heritage Week 2024 	